

## **AMENDED AGENDA**

### **LSU BOARD OF SUPERVISORS MEETING**

Board Room, LSU System Building  
Baton Rouge, Louisiana

**1:00 P.M., FRIDAY, FEBRUARY 3, 2012**

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#### **PUBLIC COMMENTS**

Public Comments may be made only (1) when they relate to a matter on the agenda and (2) when individuals desiring to make public comments have registered at least one hour prior to the meeting. For additional information see:

<http://www.lsusystem.edu/index.php/board-of-supervisors/public-comments/>

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### **INTEGRATED COMMITTEE MEETINGS**

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#### **I. HEALTH CARE AND MEDICAL EDUCATION COMMITTEE**

Dr. Jack A. Andonie, Chairman

1. Status report on activities at the LSU Health Sciences Centers and the Health Care Services Division
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#### **II. FINANCE, INFRASTRUCTURE, AND CORE DEVELOPMENT COMMITTEE**

Mr. Alvin E. Kimble, Chairman

1. Consideration of the 2011-12 Mid-Year Budget Reduction
2. Request by LSU A&M for approval of University Pilot Procurement Code pursuant to high-level autonomies provided by the GRAD Act

**AMENDED**

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**III. PROPERTY AND FACILITIES COMMITTEE**

Dr. John F. George, Chairman

1. Recommendation to approve the design and construction of gateway signage on the campus of Louisiana State University

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**IV. ACADEMIC, STUDENT AFFAIRS, ACHIEVEMENT & DISTINCTION COMMITTEE**

Mr. Roderick K. "Rod" West, Chairman

1. Recommendation Regarding Reporting to the Board of Regents on Defining the Role, Scope, and Mission of Each LSU Campus and Institution

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**V. AUDIT COMMITTEE**

Mr. Ronald R. Anderson, Chairman

The Audit Committee will meet in the President's Conference Room following the Integrated Committee Meetings and the Board Meeting. The Committee may go into Executive Session in accordance with the provisions of LA. R.S. 42:6.1 A (4)

**AMENDED AGENDA**

**LSU BOARD OF SUPERVISORS MEETING**

**(Immediately following the Integrated Committee Meetings)**

**Friday, February 3, 2012**

**Mr. Hank Danos, Chairman**

1. Call to Order and Roll Call
2. Invocation and Pledge of Allegiance
3. Oath of Office for New Board Member
4. Introduction of Faculty and Staff Representatives
5. Approval of the Minutes of the Board Meeting held on December 9, 2011
6. Personnel Actions Requiring Board Approval
7. President's Report
8. Report on Activities of the Board of Regents
9. Reports to the Board
  - A. Report of Working Group on Organization and Collaboration
  - B. Health Plan Status Report (Written Report Only)

(Copies of the following reports are available at:  
<http://lsusystem.edu/boardofsupervisors/minutes>

- C. Annual LSU System Institution Metric Report (Written Report Only)
- D. FY 2011-2012 1<sup>st</sup> Quarter Consolidated Investment Report (Written Report Only)
- E. FY 2011-2012 1<sup>st</sup> Quarter Consolidated Financial Report (Written Report Only)
- F. FY 2011-2012 2<sup>nd</sup> Quarter Consolidated Investment Report (Written Report Only)

G. FY 2011-2012 2<sup>nd</sup> Quarter Consolidated Financial Report (Written Report Only)

H. FY 2011-2012 1<sup>st</sup> Quarter Audit Report (Written Report Only)

10. Approval of Consent Agenda Items

A. Request approval of the following Endowed Professorships/Endowed Chairs:

LSU

- Ourso Professorship of Communication Studies in the E. J. Ourso College of Business – Donation - \$60,000
- Zaki Bassiouni Distinguished Professorship in Critical Thinking in the College of Engineering – Donation - \$120,000

Law Center

- Preis and Roy Director of Advocacy and Professional Practice Endowed Professorship (#1, #2, #3 and #4) – Donation - \$250,000
- Rosemary Slattery Davis and Jackson B. Davis Endowed Professorship – Donation \$100,000

LSUHSC-NO

- David Drez, Jr., M.D. Endowed Chair – Donation - \$600,000
- Eberhard Schmidt-Sommerfeld, MD Endowed Chair for Pediatric Gastroenterology – Donation - \$600,000

B. Request approval of the following endowed First Generation Scholarships:

LSU-A:

- The LSU-A Foundation 2010 Endowed Scholarship for First Generation College Students – Donation - \$60,000
- The Lloyd and Faith Moreau and Family Endowed Scholarship for First Generation College Students – Donation - \$60,000

C. Request from LSU and the LSU Agricultural Center to merge the Department of Veterinary Science into the School of Animal Sciences

D. Request approval of a Letter of Intent for a B.S. in Medical Laboratory Science at LSU-A

- E. Request approval to merge the Department of Electrical and Computer Engineering and the Department of Computer Science to form the School of Electrical Engineering and Computer Science at LSU
- F. Request approval of two Exclusive License Agreements between Conagra Foods Lamb Weston, Inc. and Lamb Weston Sales, Inc. and the LSU Agricultural Center
- G. Request approval of an Exclusive Patent License between American Utility Metals, LLC and the LSU Agricultural Center
- H. Recommendation to approve budget increase for Fourth Floor Patient Room Upgrades at the Health Sciences Center in Shreveport under the provisions of Act 959
- I. Recommendation to name the industrial safety laboratory within the College of Engineering the "Fluor Industrial Safety Laboratory"
- J. Recommendation to name an office in the new Business Education Complex the "Rolfe H. McCollister, Sr. Office"
- K. Recommendation to name the undergraduate admissions workroom in the new Business Education Complex the "William Edwin Montan Trust Workroom"
- L. Recommendation to name the lobby in the new Business Education Complex the "Turner Family Lobby"
- N. Recommendation to name the Reservoir Characterization Lab in the College of Engineering the "Chevron Engineering Reservoir Characterization Lab"

## 11. Committee Reports

**I. HEALTH CARE AND MEDICAL EDUCATION  
COMMITTEE**

Dr. Jack A. Andonie, Chairman

**II. FINANCE, INFRASTRUCTURE, AND CORE  
DEVELOPMENT COMMITTEE**

Mr. Alvin E. Kimble, Chairman

**III. PROPERTY AND FACILITIES COMMITTEE**

Dr. John F. George, Chairman

**AMENDED****IV. ACADEMIC, STUDENT AFFAIRS, ACHIEVEMENT &  
DISTINCTION COMMITTEE**

Mr. Roderick K. "Rod" West, Chairman

12. Chairman's Report

13. Adjournment

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If you plan to attend any meeting listed on this notice and need assistance because you are disabled, please notify the Office of the LSU Board of Supervisors at (225) 578-2154 at least 7 days in advance of the meeting.

I. HEALTH CARE AND MEDICAL EDUCATION COMMITTEE

**Dr. Jack A. Andonie, Chair**  
**Dr. John F. George, Vice Chair**  
Mr. Ronald R. Anderson  
Mr. R. Blake Chatelain  
Mr. Garret "Hank" Danos  
Mr. Anthony G. "Tony" Falterman  
Mr. Stanley J. Jacobs  
Mr. Alvin E. Kimble  
Mr. Raymond J. Lasseigne  
Mr. Jack E. Lawton, Jr.  
Mrs. Laura A. Leach  
Mr. James W. Moore, Jr.  
Mr. Ryan Perkins  
Mr. J. Stephen Perry  
Mr. Roderick K. "Rod" West  
Mr. Robert "Bobby" Yarborough

AGENDA

1. Status report on activities at the LSU Health Sciences Centers and the Health Care Services Division

# **QUARTERLY SUMMARY REPORT**

**Audit Summary for the period of  
July 1, 2011, through September 30, 2011**

**LOUISIANA STATE UNIVERSITY SYSTEM  
OFFICE OF INTERNAL AUDIT**



# LSU SYSTEM

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July 1, 2011 through September 30, 2011

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## LSU and A&M

### **LSU Student Health Center**

This audit was a request by campus management. The objectives of this audit were to determine the practices (policies and procedure) in place regarding the management of leave and time & attendance for practitioners at the student health center. The scope included leave activity for Fiscal Years 2006-2010. The report included one finding related to leave management practices and time & attendance practices that were not in compliance with Permanent Memoranda 20, Policy Statements 12 and 61 and Civil Service Rule 15.2.

## LSU HEALTH CARE SERVICES DIVISION

### **Review of Physician Contracts - EKL**

We reviewed the contracts between EKL and the HSC-NO School of Medicine to determine if payments were made in compliance with contract terms and if there was adequate documentation to support the monthly invoices. The scope of this review included the contracts under the administration of EKL Hospital for Fiscal Year 2009. The objectives of this review were to determine if the contract is appropriately monitored and supported through documentation. Objectives also included making a determination as to whether the hospital has procedures in place to ensure that:

1. All contracted physicians are qualified through sanction and background checks
2. Physician credentials are appropriately verified.

Based on our audit procedures, we made recommendations in the following areas:

- *Failure to adequately monitor the LSUHSC/EKL Physician contract.* EKL currently does not have procedures in place to adequately monitor the physician contract between LSUHSC and HSCD/EKL. Furthermore, there is no documentation provided to hospital administration to determine if physician services meet the deliverables that are stated in the contract. We recommended that management implement monitoring procedures to ensure that documentation is maintained for all contract payments sufficient to demonstrate compliance with contract terms.
- *Failure to obtain adequate documentation for physician drug orders.* Earl K. Long hospital pharmacy fills physician drug orders without always verifying the ordering physician. This is violation of hospital policy and places the hospital at risk in the case of follow-up, litigation or an emergency. We recommended that management enforce its current policy of ensuring that all drug orders are written legibly and the ordering physician's name is verified by pharmacy before a drug order is filled.

Management concurred with the findings and developed a corrective action plan which included the utilization of a computerized system for tracking physician hours and the implementation of additional controls over physician drug orders.

### **Review of Central Supply and Dietary Inventory – WOM**

HCSD Management requested this review to address the fiscal year ending June 30, 2010 Louisiana Legislative Auditor's (LLA) finding related to their test of inventory items in central supply storeroom (storeroom) and dietary. The LLA counted three items and noted that two items did not agree to the amounts shown in the perpetual inventory system for the storeroom, and their physical count of four items disclosed that two items did not agree to the amounts shown in the perpetual inventory system for dietary.

Our scope was limited to the storeroom and dietary inventories. The objective was to determine if management had developed controls to adequately safeguard the central supply and dietary inventory and if the controls were functioning as designed.

The results of our audit disclosed no significant errors in the perpetual inventory records tested.

### **Continuous Monitoring Review – HCSD Central Office**

Our objective was to determine if HCSD management had developed continuous monitoring procedures in their Human Resources (HR) and payroll databases to effectively manage the organization's risk issues and to make recommendations to the continuous monitoring process. Our recommendations were designed to provide management with continuous monitoring tools that could be used to test for inconsistencies, duplication, errors, policy violations, missing approvals, incomplete data, dollar or volume limit errors and other possible weaknesses in the HR control environment.

Management agreed to review the recommendations and consider implementation.

## **LSU HEALTH SCIENCES CENTER SHREVEPORT**

**Pharmacy – Medication Administration Process – E. A. Conway.** The primary purpose of the audit was to determine if there were adequate internal controls over the purchases and disposals of controlled substances; medication charges and credits were entered timely on the patient account; receipt and distribution of medication was consistently and accurately recorded on the Medication Administration Record; and wastes and disposals were timely documented in accordance with the hospital policies and procedures. As a result of testing, the following findings were reported:

- 1) Discrepancies were found between the Medication Administration Record and Pyxis Transaction Reports.
- 2) There was an override with no supporting physician's order.
- 3) Computer access was not properly terminated and keys were not obtained from employees who resigned.

Management's response indicated that they will review and update monitoring procedures to ensure compliance with the policies and procedures regarding medication administration and overrides. Planned corrective action also includes a review every six

months of a listing of employees who have access to the Pharmacy Department and computer access to the Pharmacy medication management computer program.

**Screening Process – Huey P. Long.** The primary objective of the audit was to evaluate internal controls over screening processes and to determine if controls are in place to adequately mitigate the risks of not obtaining accurate demographic and financial information. Results of our testing indicated that adequate screening documentation was not obtained to verify demographic and financial information and for financial class code changes from self-pay to free care. Management's corrective action included implementing monitoring procedures for the purpose of ensuring compliance with the state regulations and hospital policies for the screening process.

**Physical Plant Administration Process Follow-up – E. A. Conway.** The primary purpose of the audit was to determine if management had taken corrective action to resolve prior audit findings. Testing revealed that a number of issues remained unresolved:

- 1) The Manager's Plus System was not utilized to account for supply purchases and usage for work orders including restricting access to PeopleSoft Financials.
- 2) Duties relating to the purchase and receipt of supplies were not properly segregated.
- 3) The semi-annual inventory of tools was performed by the person assigned to the area.

Management has implemented procedures for monitoring supply purchases and usage on work orders. Management's corrective action plan also indicates that the department will work with Administration to resolve the PeopleSoft access and supplies ordered will not be received by personnel who have purchasing authority.

**Household Supplies Follow-up – Huey P. Long.** The primary purpose of the audit was to determine if management had taken corrective action to resolve the prior audit finding. In the follow-up audit, a review of a selection of vouchers showed the vouchers were coded correctly.

## UNIVERSITY OF NEW ORLEANS

### **Restriction of Correction Access in PeopleSoft**

The scope of this audit included reviewing correction mode access for PeopleSoft Human Resources, Student Administration and Financials modules. The major objective was to verify that adequate controls are in place to mitigate the risks of unauthorized changes to data. The report includes findings related to the lack of adequate policies and procedures to ensure that unauthorized changes to data cannot be made. Management concurred with our findings and has indicated that corrective actions will be taken to address the recommendations.

### **Sub-recipient Monitoring**

The scope of this review was to determine if federal funds that are passed through UNO to sub-recipients are being properly identified and monitored in compliance with *OMB Circular A-133*. Based on the work performed, we determined that several sub-recipients were not identified or were incorrectly classified which resulted in inaccurate reporting. Management concurred and has implemented related controls.

### **EXTERNAL AUDIT REPORTS**

#### **LSU A & M – LASERS - Assurance Report**

This audit was conducted by the Louisiana State Employees Retirement System (LASERS), the scope of which included a review of records for employees of LSU for the period of January 1, 2010, to January 31, 2011. The objectives were to determine if LSU accurately reports payroll, earnings, and contribution information to LASERS; accurately and timely enrolls eligible employees into LASERS; and performs retirement processing in an accurate and timely manner. The following observations were noted:

- 1) Seven individuals were contributing at an incorrect employee contribution rate.
- 2) One individual was not enrolled in LASERS upon becoming eligible for membership.
- 3) Two individuals were incorrectly enrolled in LASERS.
- 4) Earnings and contributions were not reported to LASERS as of the hire date for one individual.
- 5) Information is not consistently reported to LASERS.

LSU agreed to address all recommendations and to establish corrective procedures where necessary.

#### **LSU A & M - Louisiana Department of Education Technical Assistance Checklist of LSU 21st Century Program**

The Louisiana Department of Education (LDOE) conducted a review of LSU's 21<sup>st</sup> Century Program. No unallowable costs were noted. However, according to LDOE, the program operated outside of the approved budget because changes within the original budget should have been reflected on a budget modification form. LSU agreed to comply in years 2 and 3 of the award. The checklist was completed on June 21, 2011.

#### **Lallie Kemp Regional Medical Center – Louisiana Department of Health and Hospitals (DHH)**

DHH recouped \$9,000 relating to overpayments to Lallie Kemp for the KidMed program.

#### **University Medical Center – Office of Inspector General (Federal)**

A review of billing for infusion related services and blood transfusion resulted in a repayment of \$29,000 by the University Medical Center.

**HCSO Central Office – Recovery Audit Contractor (RAC) Audits**

The total recoupment related to RAC audits at the HCSO Central Billing Office for the quarter was reported to be \$416,281.73.

**LSUHSC Shreveport - Recovery Audit Contractor (RAC) and Other Billing Audits**

Total recoupment related to RAC, OIG, and CERT audits for LSUHSC-Shreveport for the quarter was \$8,112.

**LSU Health Sciences Center – New Orleans – Civil Service**

The Louisiana Department of Civil Service conducted a Human Resources Program Evaluation at the LSU Health Sciences Center in New Orleans. Management concurred with the required corrections and provided a response indicating the corrective action to be taken.

**LSU Agricultural Center - LPAA Fleet Audit Follow-up**

The Louisiana Property Assistance Agency (LPAA) conducted a follow-up to the audit of the Ag Center's fleet audit that was issued September 1, 2010. The follow-up report noted seven issues for which LPAA required corrective action prior to November 30, 2011. In response, Ag Center management sent an e-mail to Unit Heads regarding the deficiencies and noting corrective action that should be taken.



## Consideration of the 2011-12 Mid-Year Budget Reduction

To: Members of the Board of Supervisors

Date: February 3, 2012

Pursuant to paragraph D of Article VII, Section 8 of the Board Bylaws, the following is provided:

### 1. Significant Board Matter

This matter is a "significant board matter" pursuant to Bylaws Article VII, section 8:

D.1 Any matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

### 2. Summary of the Matter

Pursuant to R.S. 39:75 (B), the Joint Legislative Committee on the Budget notified the Governor on December 16, 2011 that it had approved a budget status report indicating a projected deficit of \$251,279,477 in the State General Fund for FY 2011-2012, based on the official forecast of revenue available for appropriation adopted by the Revenue Estimating Conference on December 14, 2011 compared to total appropriations. Article VII Section 10 (G) of the Constitution of Louisiana and R.S. 39:76 require that any end of the year deficits must be eliminated no later than the end of the next fiscal year.

Once notified that a projected deficit exists, pursuant to Article VII, Section 10 of the Constitution of Louisiana and R.S. 39:75 (C)(1)(a), the governor has interim budget balancing powers to adjust the budget for any program that is appropriated from a fund that is in a deficit posture, not exceeding three percent in the aggregate of the total appropriations for each budget unit for the fiscal year within 30 days. In addition, the remainder of any projected deficit must be approved by the Joint Legislative Committee on the Budget.

As set forth in Executive Order BJ 2011-25, Higher Education was directed to reduce expenditure of funds appropriated from the State general fund in the amount of \$50 million. This mid-year reduction for Higher Education represents 36% of the deficit under Governor's unilateral authority (\$140,870,649) and 20% of the total deficit (\$251,279,477).

The LSU System was notified on December 16<sup>th</sup> by the Board of Regents that its proportionate share of the Higher Education reduction was \$21,239,427 and that budget reduction plans should be provided no later than 1:00pm on December 29<sup>th</sup>. A provisional distribution which followed the Board of Regents distributions based on 5.108% of general funds in each LSU unit, with the exception of an adjustment to account for the resource sharing and collaboration agreement between LSU A&M and Pennington Biomedical Research Center, was sent to each entity with a stipulation that the allocation was subject to review and readjustment by the Board of Supervisors at its next regularly scheduled meeting.

Attached for Board consideration are the mid-year reduction allocation and the reduction plans as submitted by each LSU unit's Chancellor or equivalent (exclusive of HCSD).

### **3. Review of Documents Related to Referenced Matter**

The LSU System entities have submitted the 2011-12 mid-year reduction plans in the format requested by the Division of Administration and the Board of Regents, which are attached.

#### **ATTACHMENTS:**

Attachment A – FY 2011-2012 Mid-Year Budget Reduction Allocation for LSU System Academic Entities.

Attachment B – Resource Sharing and Collaboration Agreement between LSU & A&M College and Pennington Biomedical Research Center

Attachment C – FY 2011-2012 Mid-Year Budget Reduction Plans as submitted by each LSU Unit's Chancellor/Director (exclusive of HCSD).

#### **RESOLUTION**

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College does hereby approve the proposed FY 2011-12 mid-year reduction allocations and the related reduction plans (included by reference as Attachments A-C) as submitted by the Chancellor or equivalent of each entity.



**Attachment A**  
**Louisiana State University System**  
**Board of Supervisors**  
**FY 2011-2012 Mid-Year Reduction**  
**General Fund Budget Pro-Rata\***

	<b>Gen Fund As of 12/16/11</b>	<b>Reduction at \$21.2M</b>	<b>Resource Sharing Agreement</b>	<b>Revised Reduction*</b>	<b>Percentage Reduction</b>
LSU Board of Supervisors	\$4,205,014	(\$214,807)		(\$214,807)	-5.108%
LSU Baton Rouge	\$152,453,175	(\$7,787,851)	(\$340,503)	(\$8,128,355)	-5.332%
LSU Alexandria	\$8,091,785	(\$413,357)		(\$413,357)	-5.108%
LSU Health Sciences Center - New Orleans	\$76,076,985	(\$3,886,283)		(\$3,886,283)	-5.108%
LSU Health Sciences Center - Shreveport	\$48,984,128	(\$2,502,284)		(\$2,502,284)	-5.108%
E A Conway Medical Center	\$10,513,906	(\$537,088)		(\$537,088)	-5.108%
Huey P Long Medical Center	\$11,392,296	(\$581,959)		(\$581,959)	-5.108%
LSU - Eunice	\$6,001,054	(\$306,555)		(\$306,555)	-5.108%
LSU - Shreveport	\$11,494,970	(\$587,204)		(\$587,204)	-5.108%
LSU Agricultural Center	\$66,704,460	(\$3,407,501)		(\$3,407,501)	-5.108%
Paul M. Hebert Law Center	\$6,529,100	(\$333,530)		(\$333,530)	-5.108%
Pennington Biomedical Research Center	\$13,331,233	(\$681,007)	\$340,503	(\$340,503)	-2.554%
<b>Total LSU System</b>	<b>\$415,778,106</b>	<b>(\$21,239,427)</b>	<b>\$0</b>	<b>(\$21,239,427)</b>	<b>-5.108%</b>

\*This is the provisional distribution following the EoB and BoR formula distributions based on 5.108% of General Funds in each LSU unit.

\*This provisional distribution of the mid-year budget reduction is subject to review and readjustment by the Board of Supervisors.

NOTE: Resource Sharing Agreement between LSU A&M and Pennington Biomedical Research Center.



## Louisiana State University System

3810 West Lakeshore Drive  
Baton Rouge, Louisiana 70808

March 29, 2011

Office of the President

225 / 578-2111  
225 / 578-5524 fax

Dr. Mike Martin  
Chancellor  
Louisiana State University A&M  
Baton Rouge, LA 70803

Dr. Steven Heymsfeld  
Executive Director  
Pennington Biomedical Research Center  
6400 Perkins Road  
Baton Rouge, LA 70808

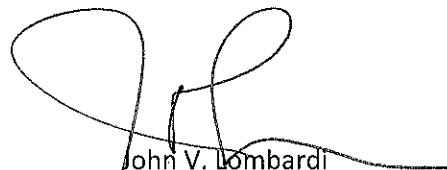
Gentleman:

As you are aware, effective March 1, 2011, Louisiana State University Agricultural and Mechanical College and Pennington Biomedical Research Center entered into a resources sharing and collaboration agreement to formalize the longstanding relationship through which resources and services have been shared and provided and to memorialize both entities desire to build on the closely aligned research interests, existing collaborations, and geographical proximity, to seek additional ways to become more effective in utilizing their financial and human capital resources and to expand the training and education of undergraduates, graduates, and postdoctoral fellows in biomedical science.

One of the accrued benefits of such collaboration is the reporting of the combined research and development expenditures of the two entities under the LSU A&M institutional name. Including Pennington's research and development expenditures increases the national ranking of LSU A&M in the NSF reporting as well as in other reported rankings. As acknowledgment of the benefit received under this arrangement, LSU A&M will absorb one-half of any state fund reduction assigned to Pennington in each fiscal year that the aforementioned collaboration agreement is in force. We will review these arrangements each year for their effectiveness.

If you have any questions, please feel free to contact Mrs. Wendy Simoneaux of my staff at 225-578-8878.

Sincerely,



John V. Lombardi  
President

JVL/wcs

**RESOURCES SHARING AND COLLABORATION AGREEMENT BETWEEN  
LSU AND PENNINGTON BIOMEDICAL RESEARCH CENTER**

This Resources Sharing and Collaboration Agreement (sometimes hereinafter referred to as "Agreement") is entered into on this 29<sup>th</sup> day of March, 2011, between:

LOUISIANA STATE UNIVERSITY AND AGRICULTURAL AND MECHANICAL COLLEGE, a recognized institution of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College, herein represented by Michael Martin, Chancellor of LSU (sometimes hereinafter referred to as "University or LSU"),

AND

PENNINGTON BIOMEDICAL RESEARCH CENTER, a recognized institution of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College, herein represented by Steven Heysfield, Executive Director of Pennington Biomedical Research Center (sometimes hereinafter referred to as "PBRC"),

**WITNESSETH**

**WHEREAS**, LSU and PBRC desire to formalize the longstanding relationship through which resources and services have been shared and provided, and

**WHEREAS**, both institutions are components of the LSU System and desire to build on the closely aligned research interests, existing collaborations, and geographical proximity, and

**WHEREAS**, LSU and PBRC want to seek additional ways to become more effective in utilizing its financial and human capital resources, and

**WHEREAS**, LSU and PBRC both desire to expand the training and education of undergraduates, graduate students, and postdoctoral fellows in biomedical science, and

**WHEREAS**, LSU and PBRC believe that this collaboration will lead to new research areas and discoveries that will improve the state of Louisiana and beyond, and

**WITNESSETH, THAT** LSU and PBRC, agree as follows:

**A. LSU and PBRC both agree:**

1. That the term of this Agreement shall begin on March 1, 2011 and end on June 30, 2016, subject to the provisions of paragraph 9, below.
2. To build robust research efforts across both institutions by fostering collaboration and promoting new efforts including sharing faculty, facilities, and equipment. Existing research efforts are included as Addendum #1. Such research efforts to be coordinated

and led by the Provost and the Vice Chancellor for Research and Economic Development for LSU and the Associate Executive Directors for Clinical and Basic Science for PBRC.

3. To evaluate, utilize, and expand the administrative efforts across both institutions by sharing services and back-office functions, auxiliary operations, and other such resources and services as determined. Existing administrative efforts are included as Addendum #2. Such administrative efforts to be coordinated and led by the Vice Chancellor for Finance & Administrative Services and CFO for LSU and the Associate Executive Director for Administration and Finance for PBRC.
4. To perform an annual evaluation of this Agreement including any review and updates to the attached Addenda. Such evaluation shall be prepared by the individuals identified in Sections A.2. and A.3., and shall be submitted to the Chancellor of LSU, Executive Director of PBRC, and the President of the LSU System for review and approval.
5. That LSU and PBRC agree to any indirect or direct costs shared and or charged to each institution and both parties will work in good faith to reimburse the other for any such amounts as so assessed and agreed to in writing. That the calculation of these costs, in particular for Addendum #2 number (1), be explained in an annual detailed analysis and subject to negotiation based on that analysis.
6. That each institution will issue subawards to the other for joint projects using the Office of Contractual Review approved subaward templates. Each campus will charge F&A based on its F&A policy; however, the lead institution cannot recover F&A on the first \$25,000 of the other institution's budget. At the proposal stage, separate budgets will be prepared by each institution then combined into one budget for submission to the sponsor. The lead institution will include the other institution's budgeted amount as a subcontract line item.
7. That news releases and other public relations information impacting both institutions be coordinated mutually by the public relations departments of the respective institution.
8. That this Agreement does not address nor impact the status of each institution as a separate and independent campus of the LSU System.
9. That either party may terminate this Agreement, with written concurrence of the LSU System President, by providing ninety (90) days written notice to other party.
10. That notices or communication required to be sent or which may be sent by either party to the other will be sent as follows, unless a specific section requires or states otherwise:

If to LSU:

Office of the Chancellor  
156 Thomas Boyd Hall  
LSU  
Baton Rouge, LA 70803

With a copy to:

Office of President  
LSU System Office  
Baton Rouge, LA 70808

If to PBRC:

Office of the Executive Director  
Pennington Biomedical Research Center  
6400 Perkins Road  
Baton Rouge, LA 70808


With a copy to:  
Office of President  
LSU System Office  
Baton Rouge, LA 70808

11. None of the provisions of this Agreement may be waived or modified except expressly in writing signed by both parties, and approved in writing by the President. All provisions of this Agreement apply equally to any Addenda attached in accordance with this Agreement.

**This Agreement made and effective unless otherwise stated as of the date written above.**

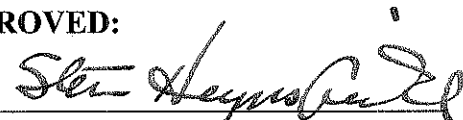
LSU

APPROVED:

By:   
Michael Martin  
Chancellor

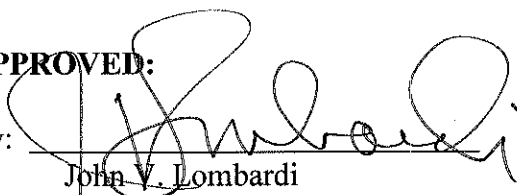
**PENNINGTON BIOMEDICAL  
RESEARCH CENTER**

APPROVED:

By:   
Steven Heymsfield  
Executive Director

LSU SYSTEM

APPROVED:

By:   
John V. Lombardi  
President

## Addendum #1

## RESOURCES SHARING AND COLLABORATION AGREEMENT – Research Efforts

1. Examples of Existing Collaborations:
  - a. Characterization of molecular mechanisms regulation adipocyte function in diabetes and obesity.
  - b. Modulation of adipocyte function by botanical products.
  - c. Macronutrient sensing mechanisms in the brain that impact cancer, obesity, heart disease and diabetes.
  
2. Potential Future Collaborations:
  - a. Human genomics and bioinformatics and computational biology as they relate to human diseases.
  - b. Development and utilization of large animal models, such as dogs, for basic and clinical studies on nutrition.
  - c. Development of diet restriction mimetics for increased health and life span.
  - d. Role of visceral fat on beta amyloid pathogenesis related to Alzheimer's disease.
  
3. Cost and Resource Sharing in Future Collaborations:
  - a. The cost of collaborations will be shared based on the time and effort supplied by each campus.
  - b. A uniform system will be established for joint faculty appointments, graduate assistants, post-docs.

## Addendum #2

## RESOURCES SHARING AND COLLABORATION AGREEMENT – Administrative Efforts

## 1. LSU:

- a. Use of Financial Systems
  - i. Human Resource System
  - ii. General Ledger System
  - iii. Procurement System
  - iv. Budget System
- b. Shared Services
  - i. Payroll
  - ii. Accounts Payable & Travel
  - iii. Bursar Operations
  - iv. Financial Accounting and Reporting
  - v. Sponsored Program Accounting
  - vi. Information Technology Services
  - vii. Financial System Services
  - viii. Purchasing
  - ix. Budget & Planning
  - x. Human Resource Management
- c. Auxiliary Services
  - i. Dining Service Location

## 2. PBRC: Agrees to cooperate with LSU personnel, and provide all documentation, internal transfers, and data entry required for timely processing of administrative functions mentioned in (1.) above.

## 3. Collaborations:

## a. F&amp;A Rate:

Provided that in the regular calculation and negotiation of F&A Rates, that the analysis shall include a comparison of the combined LSU/PBRC rate with separate rates for each institution with the desired outcome being mutual benefit to each institution.

**Attachment C  
FY 2011-12 Mid-Year Budget Reduction Plan  
System Summary**

February 3, 2012 Meeting

**System: LSU SYSTEM<sup>1</sup>**

<b>Institution</b>	<b>Mid-Year Reduction Amount</b>	<b>Filled FTE Positions Lost</b>	<b>Vacant FTE Positions Lost</b>	<b>Head Count Students Lost</b>	<b>Loss of Self Generated Funds</b>	<b>Briefly Describe the Major Impacts to your institution (Please use continuation sheet if needed)</b>
LSU Board of Supervisors and System Office	(214,808)	-	1.00	-	-	Freeze vacant Medical Oversight and Policy analyst position and move part of funding for employee to one-time funding.
LSU Health Sciences Center New Orleans	(3,886,283)	-	33.00	-	-	<p>It is essential to manage the reductions to minimize any adverse impacts on enrollment and our ability to self-generate funds from tuition and fees, sponsored grants and contracts and faculty practice. We already have made commitments to continuing students who were enrolled during the fall semester and incoming students for the spring semester that begins in a few days.</p> <p>In order to obtain the required savings:</p> <ul style="list-style-type: none"> <li>• We will need to maintain an equivalent of 33 vacant faculty and staff FTE's by finding other sources of funding, not replacing individuals who leave during the last six months of the year and delaying searches to fill existing funded vacancies.</li> <li>• Defer the purchase of new and replacement instructional equipment for our professional schools.</li> <li>• Hold travel cost for faculty to a minimum.</li> <li>• Reduce the purchases of research equipment for core facilities and eliminate planned upgrades to the core facilities.</li> <li>• Reduce the amount of scientific and teaching supplies purchased.</li> <li>• Delay maintenance on items such as patient simulators used for teaching students.</li> </ul> <p>Our task is manage these reductions in as efficient manner as possible in order to maintain our core mission to provide education, research, and public service through direct patient care and community outreach.</p>
Louisiana State University at Alexandria	(413,357)	-	1.00	-	-	Reductions include instructional supplies from tuition and fee increases, library operating services, budgeted fee exemptions, transient labor in instruction, transient labor in finance and administrative services, one vacant mechanic position in facility services, general institutional support operating services, and moving accounting and testing staff to restricted.
Louisiana State University at Eunice	(306,555)	-	2.00	-	-	(1) The elimination of the Executive Assistant to the Chancellor position (\$71,029) will increase the workload of the two other clerical staff in the Chancellor's Office. (2) The elimination of the Maintenance Foreman (\$74,345) is the second supervisory position in recent years to be eliminated in the physical plant. The Director of Physical Plant will now have to assume the duties and responsibilities of these positions. (3) The travel fund for faculty professional development will be cut by \$5,000. (4) Instructional supplies like lab specimens, chemicals, paper, allied health materials, and computer software will be cut by \$20,000 or 18% of their supply budget. Institutional supplies will be cut by \$21,958 and janitorial supplies will be decreased by \$20,000. (5) In addition, \$94,253 or 100% of budgeted funds for major campus repairs and maintenance will be eliminated.
Louisiana State University in Shreveport	(587,204)	-	-	-	-	No layoffs or furloughs required with this budget reduction. To accomodate this budget reduction LSU Shreveport will: reduce Instructional operating services by \$50,000. Reduce Academic Support operating services by \$50,000, reduce Library acquisitions by \$50,000, reduce Institutional Support operating services by \$200,000, reduce Operation & Maintenance of Plant operating services by \$134,641 and reduce other charges for scholarships by \$102,563.
Pennington Biomedical Research Center	(340,503)	0.25	-	-	-	These reductions will reduce support services for our research enterprise, mainly in the area of operational support. It will also put one research program on indefinite suspension.
LSU Agricultural Center	(3,407,501)	74.75	-	-	-	This midyear budget reduction would require the continued elimination and consolidation of positions and programs, reductions in operating support, and the use of limited on-time restricted funds which would affect the AgCenter's ability to accomplish its role, scope, and mission. Ultimately, this would negatively impact the agricultural industries and communities we serve in the State of Louisiana as well as support for the undergraduate and graduate programs in the College of Agriculture.



**Attachment C  
FY 2011-12 Mid-Year Budget Reduction Plan  
System Summary**

February 3, 2012 Meeting

**System: LSU SYSTEM<sup>1</sup>**

<b>Institution</b>	<b>Mid-Year Reduction Amount</b>	<b>Filled FTE Positions Lost</b>	<b>Vacant FTE Positions Lost</b>	<b>Head Count Students Lost</b>	<b>Loss of Self Generated Funds</b>	<b>Briefly Describe the Major Impacts to your institution (Please use continuation sheet if needed)</b>
Louisiana State University <sup>2</sup>	(8,128,355)	18.67	40.13	-	-	As is true with all cuts made during a fiscal year, temporary actions must be taken since fall 2011 classes have been completed for 28,975 LSU students and they have already scheduled classes for spring 2012. In addition, faculty have already made research project obligations for this fiscal year. If this \$8.1 million cut is made permanent for FY 2012-13, LSU will be forced to make permanent reductions which may be very different than the temporary actions taken at this time. Following are selected examples of the impact on certain units: *The College of Science reports that they will not be able to repair and replace certain equipment used in teaching laboratories or purchase service contracts on major pieces of equipment. *The College of Art & Design reports that they will not be able to purchase badly needed equipment for the digital arts concentration. *The School of Veterinary Medicine reports that this cut will require them to defer certain renovations and repairs to facilities. Additionally, the cut to the Louisiana Animal Disease Diagnostic Laboratory will reduce its ability to deliver diagnostic services to the animal owning public. *The LSU Libraries will have to cut periodicals, a highly used resource for research and instruction. *Facility Services reports that there will be an increase in response time to maintenance calls, fewer hours available to perform necessary ongoing maintenance activity which will increase the deferred maintenance backlog, and higher utility costs due to a reduction in the reliability of utility systems.
LSUHSC - Shreveport	(2,502,284)	-	-	-	-	The mid year SGF (direct) budget cut of \$2,502,284 will be achieved by the following: \$499,414 through efficient / group purchases of hospital supplies; \$2,002,870 will be allocated to the school departments as follows: reassignment of a portion of the risk management premium costs; personnel cost savings through attrition; and reduction of operating services through implementation of overhead efficiencies.
LSUHSCS - E A Conway Medical Center	(537,088)	-	-	-	-	\$93,078 savings on Dietary Services contract: The new contract effective 01/01/12 has a reduced Patient Day Rate savings of \$8.98 over the current contract * 17,275 estimated number of patient days remaining for the fiscal year * 60% allocation to Operating Budget; \$444,010 savings generated on NE LA Radiology Associates Contract by matching revenues with expenditures.
LSUHSCS - Huey P Long Medical Center	(581,959)	-	-	-	-	\$456,000 reduction in HIV Prisoner drugs and \$125,959 reduction in equipment purchases by delaying / buying any equipment except for emergency needs only.
Paul M. Hebert Law Center	(333,530)	-	-	10.00	174,740	Law Center student support services are impacted through unfilled vacancies or delayed hiring decisions in the Office of Career Services for a career counselor at a time of an increasing debt load for students and a difficult employment market; in the Office of Admissions for a Financial Aid counselor that is unique to the needs of law students and impacts admissions decisions by potential students; and in the Law Library for support personnel to assist students, faculty, and public patrons in legal research assistance.
<b>System Total</b>	<b>(21,239,427)</b>	<b>93.67</b>	<b>77.13</b>	<b>10.00</b>	<b>174,740</b>	

<sup>1</sup>All submissions are subject to review and approval or subsequent modification by the Board of Supervisors at their next meeting

<sup>2</sup>No employee will be terminated at this time due to this cut. The number in this column represents the filled FTE positions with a change in source of funds.

Campus: LSU System

## BA-7

	LSU	LAW	PBRC	AG	LSUS	LSUA	LSUE	HSCNO	HSCS	EACMC	HPLMC	BOS	Total
Salaries	(4,187,870)	(154,705)	(126,866)	(2,263,937)	0	(77,100)	(103,930)	(2,130,859)	(546,656)	0	0	(166,000)	(9,757,923)
Other Compensation	(388,591)	0	(60,000)	(44,747)	0	(35,000)	0	(48,000)	0	0	0	0	(576,338)
Related Benefits	(1,477,798)	(46,412)	(43,134)	(717,501)	0	(30,457)	(41,444)	(745,801)	(180,397)	0	0	(48,808)	(3,331,752)
Travel	(20,356)	(28,000)	0	(57,518)	0	0	(5,000)	(10,000)	0	0	0	0	(120,874)
Operating Services	(1,545,173)	(49,413)	(110,503)	(21,472)	(434,641)	(81,900)	0	(624,739)	(154,401)	0	0	0	(3,022,242)
Supplies	(90,532)	(31,000)	0	(248,088)	0	(132,000)	(61,928)	(218,671)	(499,414)	0	(456,000)	0	(1,737,633)
Professional Services	(16,650)	(24,000)	0	(17,786)	0	(3,900)	0	0	0	(537,088)	0	0	(599,424)
Other Charges:	(101,945)	0	0	(31,260)	(102,563)	(53,000)	0	0	(1,121,416)	0	0	0	(1,410,184)
Interagency Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0
Acquisitions	(299,440)	0	0	(5,192)	(50,000)	0	(94,253)	(108,213)	0	0	(125,959)	0	(683,057)
Major Repairs	0	0	0	0	0	0	0	0	0	0	0	0	0
Unalloted	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>(8,128,355)</b>	<b>(333,530)</b>	<b>(340,503)</b>	<b>(3,407,501)</b>	<b>(587,204)</b>	<b>(413,357)</b>	<b>(306,555)</b>	<b>(3,886,283)</b>	<b>(2,502,284)</b>	<b>(537,088)</b>	<b>(581,959)</b>	<b>(214,808)</b>	<b>(21,239,427)</b>

Campus: Louisiana State University

BA-7

	1	2	3	4	5	6	Total
Salaries	(4,187,870)						(4,187,870)
Other Compensation	(388,591)						(388,591)
Related Benefits	(1,477,798)						(1,477,798)
Travel	(20,356)						(20,356)
Operating Services	(1,545,173)						(1,545,173)
Supplies	(90,532)						(90,532)
Professional Services	(16,650)						(16,650)
Other Charges	(101,945)						(101,945)
Interagency Transfers	0						0
Acquisitions	(299,440)						(299,440)
Major Repairs	0						0
Unallotted	0						0
Total	(8,128,355)	0	0	0	0	0	(8,128,355)

1. As is true with all cuts made during a fiscal year, temporary actions must be taken since fall 2011 classes have been completed for 28,975 LSU students and they have already scheduled classes for spring 2012. In addition, faculty have already made research project obligations for this fiscal year. If this \$8.1 million cut is made permanent for FY 2012-13, LSU will be forced to make permanent reductions which may be very different than the temporary actions taken at this time.

Following are selected examples of the impact on certain units:

The College of Science reports that they will not be able to repair and replace certain equipment used in teaching laboratories or purchase service contracts on major pieces of equipment.

The College of Art & Design reports that they will not be able to purchase badly needed equipment for the digital arts concentration.

The School of Veterinary Medicine reports that this cut will require them to defer certain renovations and repairs to facilities. Additionally, the cut to the Louisiana Animal Disease Diagnostic Laboratory will reduce its ability to deliver diagnostic services to the animal owning public.

The LSU Libraries will have to cut periodicals, a highly used resource for research and instruction.

Facility Services reports that there will be an increase in response time to maintenance calls, fewer hours available to perform necessary ongoing maintenance activity which will increase the deferred maintenance backlog, and higher utility costs due to a reduction in the reliability of utility systems.

Campus: Paul M. Hebert Law Center

## BA-7

	Instruction	Public Service	Academic Support Including Libraries	Student Services	Institutional Support	OP&M	Total
	1	2	3	4	5	6	
Salaries			(75,000)	(79,705)			(154,705)
Other Compensation							0
Related Benefits			(22,500)	(23,912)			(46,412)
Travel	(16,000)	(2,000)		(7,000)	(3,000)		(28,000)
Operating Services	(6,413)		(15,000)	(12,000)	(8,000)	(8,000)	(49,413)
Supplies	(18,000)		(5,000)	(1,000)	(5,000)	(2,000)	(31,000)
Professional Services	(19,000)				(5,000)		(24,000)
Other Charges:							0
Interagency Transfers							0
Acquisitions							0
Major Repairs							0
Unallotted							0
<b>Total</b>	<b>(59,413)</b>	<b>(2,000)</b>	<b>(117,500)</b>	<b>(123,617)</b>	<b>(21,000)</b>	<b>(10,000)</b>	<b>(333,530)</b>

1. Instruction - Reduce travel, operating services, supplies, and professional services. This represents less than 1% of the total Instruction budget.

2. Public Service - Reduce travel. This represents less than 3% of the total Public Service budget.

3. Academic Support including Libraries - Reduce personal services, operating services, and supplies. This represents less than 4% of the total Academic Support budget. The savings in personal services is realized through attrition. Several positions were/will not be filled until later in the fiscal year.

4. Student Services - Reduce personal services, travel, operating services, and supplies. This represents approximately 8% of the total Student Services budget. The savings in personal services is realized through attrition. Several positions were/will not be filled until later in the fiscal year.

5. Institutional Support - Reduce travel, operating services, supplies, and professional services. This represents less than 1% of the total Institutional Support budget.

6. Operations of Plant and Maintenance - Reduce operating services and supplies. This represents less than 1% of the total OP and M budget.

Campus: Pennington Biomedical Research Center

BA-7

	1	2	3	4	5	6	Total
Salaries	(104,478)	(22,388)					(126,866)
Other Compensation			(60,000)				(60,000)
Related Benefits	(35,522)	(7,612)					(43,134)
Travel							0
Operating Services				(110,503)			(110,503)
Supplies							0
Professional Services							0
Other Charges:							0
Interagency Transfers							0
Acquisitions							0
Major Repairs							0
Unalloted							0
Total	(140,000)	(30,000)	(60,000)	(110,503)	0	0	(340,503)

1. Shift of clinical research personnel from state funds to restricted sources. The restricted funds being utilized are typically used to bridge clinic personnel from one grant to the next ,and utilizing the funds in this fashion will limit the Clinic's ability to retain employees between grants and contracts.

2. Suspension of the Pennington Longitudinal Cohort project. A reduction in staff will result in the indefinite suspension of work on this project.

3. Reduction of funds budgeted for Overtime compensation. With limited ability to pay essential personnel for required overtime effort, Center operational support will be reduced in its timely response to urgent facilities and other operational needs.

4. Savings realized from reduced utility usage and lessened deferred maintenance work.

Campus: LSU Agricultural Center

## BA-7

	1	2	3	4	5	6	Total
Salaries	(2,263,937)						(2,263,937)
Other Compensation	(44,747)						(44,747)
Related Benefits	(717,501)						(717,501)
Travel	(57,518)						(57,518)
Operating Services	(21,472)						(21,472)
Supplies	(248,088)						(248,088)
Professional Services	(17,786)						(17,786)
Other Charges:	(31,260)						(31,260)
Interagency Transfers							0
Acquisitions	(5,192)						(5,192)
Major Repairs							0
Unalloted							0
Total	(3,407,501)	0	0	0	0	0	(3,407,501)

1. This midyear budget reduction would require the continued elimination and consolidation of positions and programs, reductions in operating support, and the use of limited on-time restricted funds which would affect the AgCenter's ability to accomplish its role, scope, and mission. Ultimately, this would negatively impact the agricultural industries and communities we serve in the State of Louisiana as well as support for the undergraduate and graduate programs in the College of Agriculture.

**LSU Shreveport**

BA-7

	1	2	3	4	5	6	Total
Salaries							0
Other Compensation							0
Related Benefits							0
Travel							0
Operating Services	(50,000)	(50,000)	(200,000)	(134,641)			(434,641)
Supplies							0
Professional Services							0
Other Charges:					(102,563)		(102,563)
Interagency Transfers							0
Acquisitions		(50,000)					(50,000)
Major Repairs							0
Unalloted							0
Total	(50,000)	(100,000)	(200,000)	(134,641)	(102,563)	0	(587,204)

1. Instruction: Reduce Operating Services by \$50,000. This represents an 2.11% reduction of the Operating Services classification within the LSU Shreveport budget.

2. Academic Support:

Reduce Operating Services by \$50,000. This represents an 2.11% reduction of the Operating Services classification within the LSU Shreveport budget

Reduce Library Acquisitions by \$50,000. This represents an 28.2% reduction of the Acquisition classification within the LSU Shreveport budget.

3. Institutional Support: Reduce Operating Services by \$200,000. This represents an 8.45% reduction of the Operating Service classification within the LSU Shreveport budget.

4. Operation and Maintenance of Plant: Reduce Operating Services by \$134,641. This represents a 5.69% reduction of the Operating Services classification within the LSU Shreveport budget.

5. Scholarships and Fellowships: Reduce Other Charges by \$102,563. This represents a 2.49% reduction of the Other Charges classification within the LSU Shreveport budget

Campus: Louisiana State University at Alexandria

BA-7

	1	2	3	4	5	6	Total
Salaries	0	0	0	(14,900)	(44,800)	(17,400)	(77,100)
Other Compensation	(10,000)	0	0	0	(25,000)	0	(35,000)
Related Benefits	0	0	0	(5,875)	(17,707)	(6,875)	(30,457)
Travel	0	0	0	0	0	0	0
Operating Services	0	(49,000)	0	0	(32,900)	0	(81,900)
Supplies	(132,000)	0	0	0	0	0	(132,000)
Professional Services	0	0	0	(3,900)	0	0	(3,900)
Other Charges:	0	0	(53,000)	0	0	0	(53,000)
Interagency Transfers	0	0	0	0	0	0	0
Acquisitions	0	0	0	0	0	0	0
Major Repairs	0	0	0	0	0	0	0
Unallotted	0	0	0	0	0	0	0
Total	(142,000)	(49,000)	(53,000)	(24,675)	(120,407)	(24,275)	(413,357)

1. Function of Instruction: Department of Education, College of Professional Studies - Elimination of transient pay = \$10,000. General Instructional Support - decrease unallotted supply budget from increased tuition and fee revenue = \$132,000.

2. Function of Academic Support: Reduction in Library operating services = \$33,000. General Academic Support - Reduce operating services budgeted for accreditation activities = \$16,000.

3. Function of Scholarships & Fellowships: Reduction in budgeted fee exemptions = \$53,000.

4. Function of Student Services: Move Testing Center Coordinator from unrestricted to restricted effective Jan. 1, 2012 = \$14,900 + \$5,875 related benefits. Reduce Recruitment and Outreach professional services budget = \$3,900.

5. Function of Institutional Support: Reduction in transient pay = \$25,000. Move accounting staff from unrestricted to restricted effective Jan. 1. = \$20,300 + \$8,017 related benefits. Eliminate unallotted classified accounting salary = \$24,500 + \$9,690 related benefits. Reduce general institutional support operating services = \$32,900.

6. Function of Operation and Maintenance of Plant = Eliminate vacant mechanic position in Grounds = \$17,400 salary + \$6,875 related benefits.



Campus: Louisiana State University Eunice

BA-7

	1	2	3	4	5	Total
Salaries	(103,930)					(103,930)
Other Compensation	0					0
Related Benefits	(41,444)					(41,444)
Travel	(5,000)					(5,000)
Operating Services	0					0
Supplies	(61,928)					(61,928)
Professional Services	0					0
Other Charges:	0					0
Interagency Transfers	0					0
Acquisitions	(94,253)					(94,253)
Major Repairs	0					0
Unalloted	0					0
<b>Total</b>	<b>(306,555)</b>	0	0	0	0	<b>(306,555)</b>

1. Due to retirement, the Executive Assistant position to the Chancellor will be eliminated (\$71,029 salary and benefits). Due to resignation, the Maintenance Foreman position will be eliminated (\$74,345 salary and benefits). The faculty professional development travel account will be reduced by \$5,000. Supplies for the campus will be cut by \$61,928. In addition, \$94,253 or 100% of budgeted funds for major campus repairs and maintenance will be eliminated.

Campus: LSU HSC New Orleans

BA-7

	1	2	3	4	5	6	Total
Salaries	(2,130,859)						(2,130,859)
Other Compensation	(48,000)						(48,000)
Related Benefits	(745,801)						(745,801)
Travel	(10,000)						(10,000)
Operating Services	(624,739)						(624,739)
Supplies	(218,671)						(218,671)
Professional Services	0						0
Other Charges:	0						0
Interagency Transfers	0						0
Acquisitions	(108,213)						(108,213)
Major Repairs							0
Unallotted							0
Total	(3,886,283)	0	0	0	0	0	(3,886,283)

1. It is essential to manage the reductions to minimize any adverse impacts on enrollment and our ability to self-generate funds from tuition and fees, sponsored grants and contracts and faculty practice. We already have made commitments to continuing students who were enrolled during the fall semester and incoming students for the spring semester that begins in a few days.

In order to obtain the required savings:

We will need to maintain an equivalent of 33 vacant faculty and staff FTE's by finding other sources of funding, not replacing individuals who leave during the last six months of the year and delaying searches to fill existing funded vacancies.

Defer the purchase of new and replacement instructional equipment for our professional schools.

Hold travel cost for faculty to a minimum.

Reduce the purchases of research equipment for core facilities and eliminate planned upgrades to the core facilities.

Reduce the amount of scientific and teaching supplies purchased.

Delay maintenance on items such as patient simulators used for teaching students.

Our task is manage these reductions in as efficient manner as possible in order to maintain our core mission to provide education, research, and public service through direct patient care and community outreach.

Campus: Health Sciences Center at Shreveport

## BA-7

	1	2	3	4	5	6	Total
Salaries	(546,656)						(546,656)
Other Compensation							0
Related Benefits	(180,397)						(180,397)
Travel							0
Operating Services	(154,401)						(154,401)
Supplies		(499,414)					(499,414)
Professional Services							0
Other Charges:	(1,121,416)						(1,121,416)
Interagency Transfers							0
Acquisitions							0
Major Repairs							0
Unalloted							0
Total	(2,002,870)	(499,414)	0	0	0	0	(2,502,284)

1. Schools: The mid year SGF (Direct) budget reduction of \$2,002,870 will be allocated to the school departments and achieved as follows: reassignment of a portion of the risk management premium costs; personnel cost savings through attrition; and reduction of operating services through implementation of overhead efficiencies

2. Hospital: The mid year SGF (Direct) budget reduction of \$499,414 will be achieved in hospital supply expenditures through implemented contract efficiencies and group purchasing

Campus: LSUHSCS E.A. Conway Medical Center

BA-7

	1	2	3	4	5	Total
Salaries						0
Other Compensation						0
Related Benefits						0
Travel						0
Operating Services						0
Supplies						0
Professional Services	(93,078)	(444,010)				(537,088)
Other Charges:						0
Interagency Transfers						0
Acquisitions						0
Major Repairs						0
Unalloted						0
Total	(93,078)	(444,010)	0	0	0	(537,088)

1. Savings on contract for Dietary Services. The new contract is effective 01/01/12 has a reduced Patient Day Rate savings of \$8.98 over the current \*17,275 estimated number of patient days remaining for the fiscal year \*60% allocation to the Operating Budget equals \$93,078.

2. \$444,010 savings generated on the NE LA Radiology Associates contract by matching revenues with expenditures.

Campus: LSUHSC Shreveport - Huey P. Long Medical Center

BA-7

	1	2	3	4	5	Total
Salaries						0
Other Compensation						0
Related Benefits						0
Travel						0
Operating Services						0
Supplies	(456,000)					(456,000)
Professional Services						0
Other Charges:						0
Interagency Transfers						0
Acquisitions		(125,959)				(125,959)
Major Repairs						0
Unalloted						0
Total	(456,000)	(125,959)	0	0	0	(581,959)

1. Reduce HIV prisoner drugs.

2. Reduce capital outlay purchases. We will delay replacing or buying any equipment unless it is an emergency.

**Campus: LSU System Board of Supervisors and System Office**

BA-7

	1	2	3	4	5	6	Total
Salaries	(166,000)						(166,000)
Other Compensation							0
Related Benefits	(48,808)						(48,808)
Travel							0
Operating Services							0
Supplies							0
Professional Services							0
Other Charges:							0
Interagency Transfers							0
Acquisitions							0
Major Repairs							0
Unalloted							0
<b>Total</b>	<b>(214,808)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(214,808)</b>

1. Freeze vacant Medical Oversight and Policy analyst position. The remaining cut will be from moving part of System employees salary to one-time funding.



## REPORT OF SYSTEM STAFF ON A SIGNIFICANT BOARD MATTER

### **Request by LSU A&M for approval of University Pilot Procurement Code pursuant to high-level autonomies provided by the GRAD Act.**

To: Members of the Board of Supervisors

Date: February 3, 2012

Pursuant to Article VII, Section 8.E of the Board Bylaws, the following is provided:

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to Art. VII, § 8 of the Bylaws:

D.1 Any matter having a significant fiscal (primary or secondary) or long-term educational or policy impact on the System or any of its campuses

Board approval is also required pursuant to La. R.S. 17:3139.5(5)(c)

#### **2. Summary of the Matter**

This is to consider approval of a University Pilot Procurement Code proposed by the LSU A&M campus in response to recent changes in the law. Act 418 of the 2011 Regular Legislative Session, by enactment of R.S. 17:3139.5(5)(c)(i), provided for certain qualifying institutions of higher education to be granted significant autonomies of operation. The highest level of autonomy, for which LSU A&M qualifies pursuant to a finding by the Board of Regents, authorizes for the campus, with the approval of the Board and subject to approval by the Joint Legislative Committee on the Budget, to exempt itself from most state laws governing procurement of goods and services by adopting its own procurement code.

The LSU A&M campus is the initial institution of higher education to qualify for the highest level autonomies and is responsible under the legislation for preparing a “pilot” procurement code. Any other universities qualifying for the highest level of autonomy in the future will have the option of adopting this University Pilot Procurement Code.

The LSU A&M campus, with input from LSU System staff, have drafted the attached University Pilot Procurement Code. The campus reports that adoption of the proposed University Pilot Procurement Code “will result in savings through increased economies and efficiencies by applying best methods and business practices in procurement.” The campus will provide their detailed analysis of the expected savings prior to the Board meeting.

### **3. Review of Business Plan**

The System Staff have not made any independent review of the campus' report that it expects to generate substantial savings as a result of the increased flexibility provided by the proposed University Pilot Procurement Code, and defer to the Campus' judgment on that issue.

### **4. Certification of campus (or equivalent) re. Art. VII, § 8.E**

This certification has been provided.

### **ATTACHMENTS:**

1. Proposed University Pilot Procurement Code
2. Transmission from the Chancellor of the LSU A&M campus
3. Certification from Board of Regents
4. Tentative timetable for adoption of University Pilot Procurement Code

### **RECOMMENDATION**

The Chancellor of the LSU A&M campus has recommended that the Board approve the proposed University Pilot Procurement Code.

### **RESOLUTION**

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College hereby authorizes its President, Dr. John V. Lombardi, to approve the exercise by the LSU A&M campus of the autonomy stipulated in R.S. 17:3139.5(5)(c)(i) under high level autonomies for procurement; and

**BE IT FURTHER RESOLVED** that the Board authorizes the President to submit the proposed University Pilot Procurement Code for further approvals required by law, including in it such terms and conditions as he, in consultation with System General Counsel and campus officials, deems to be in the best interests of LSU; and

**BE IT FURTHER RESOLVED** that the Board authorizes the President, in consultation with System General Counsel, to agree to any amendments, edits, or other changes to the proposed University Pilot Procurement Code as may be reasonably requested by the Division of Administration or the Joint Legislative Committee on the Budget prior to final approval by those entities; provided that if substantial changes are requested which would materially affect LSU's interests and the protection of the public trust as set forth in Section 101 of the present proposal, such changes shall be presented to this Board prior to implementation of the University Pilot Procurement Code.



## UNIVERSITY PILOT PROCUREMENT CODE

### Sec. 101 Purpose and Legislative Authority

- A. It is the goal of the **University** to procure **Goods and Services** in a manner that is open, fair, encourages competition, and affords vendors equal opportunities to compete.
- B. The purpose of this **University Pilot Procurement Code** is to establish parameters of a **Procurement** program designed to support and facilitate the instructional, research and public service missions of the **University** by applying best methods and business practices to the **Procurement** of **Goods and Services** and to structure other business arrangements by the **University**. This **University Pilot Procurement Code** is intended to promote the development and use of **Procurement** processes which promote the pursuit of excellence and the best interests of **the University** while maintaining the highest possible integrity, broad based competition, fair and equal treatment of the business community and increased economies and efficiencies for the **University**.
- C. **The University** will communicate and collaborate with the Office of State Purchasing, other state colleges and universities and other public entities when mutual benefit can be obtained.
- D. This **University Pilot Procurement Code** is adopted in compliance with the Louisiana Administrative Procedure Act (La. R.S. 49:950-999.25) and pursuant to the Louisiana Granting Resources and Autonomy for Diplomas Act (La. R.S. 17:3139.5(5)(c)(i)) and administrative approvals granted by the Division of Administration, the Board of Regents, the **LSU Board of Supervisors** and the Joint Legislative Committee on the Budget.

### Sec. 102 Applicability

- A. This **University Pilot Procurement Code** applies to the acquisition, consistent with established Management Board policies, by the **University** of all **Goods and Services** paid with **Public Funds**, and shall, as authorized by La. R.S. 17:3139.5(5)(c)(i), be used in place of these Louisiana **Procurement** laws: La. R.S. 39:15.3, 196 through 200, 1481 through 1526, and 1551 through 1755.
- B. This **University Pilot Procurement Code** also applies to transactions with no expenditure of public funds where **University** facilities, personnel or **Services** will be utilized for revenue producing enterprises with other individuals or entities that will generate income for the **University**, consistent with established Management Board policies.
- C. If other institutions under the same **Management Board** as the **University** choose to utilize **Procurement** personnel and services of the **University** and are expressly authorized to do so by their **Management Board**, **Procurements** for those other institutions shall also be subject to this **University Pilot Procurement Code** and the policies adopted for its implementation.
- D. If a qualifying higher education institution under a different **University Management Board** chooses to use this **University Pilot Procurement Code**, it may adopt its own administrative policies for implementation of the Code at the institution level, consistent with this **University Pilot Procurement Code**.

- E. If the **University's** autonomy to use this **University Pilot Procurement Code** should be revoked by the Board of Regents or the Division of Administration pursuant to La. R.S. 17:3139.3 or 17:3139.5(6), the **University** shall end use of these pilot provisions in keeping with the revocation notice and shall resume **Procurements** pursuant to applicable law.

### Sec. 103 Definitions

1. **Aggrieved Party:** Any person or entity who is aggrieved in connection with a **Solicitation**, **Award** or a **Contract** and who otherwise properly has standing to participate in administrative and/or judicial proceedings.
2. **Award:** The acceptance of a bid or proposal; the presentation of a purchase agreement or contract to a selected **Respondent**.
3. **Best and Final Offer:** In a **Competitive Negotiation**, the final proposal submitted by a **Respondent** after negotiations have been completed and which contains the **Respondent's** most favorable terms in response to the **Solicitation**.
4. **Chancellor:** The chief administrative head of the institution of higher education, whether identified by this or some other title in the **University's** organization chart.
5. **Chief Financial Officer or CFO:** The most senior **University** executive responsible for financial controls for the **University**, whether identified by this or some other title in the **University's** organization chart. The **CFO** has specified responsibilities under this **University Pilot Procurement Code**.
6. **Chief Procurement Officer or CPO:** As used in this **University Pilot Procurement Code** is the director of **Procurement Services** for the **University** and does not refer to the **Chief Procurement Officer** for the State of Louisiana.
7. **Competitive Negotiation:** A step toward a **Contract** involving back and forth communication regarding costs and other criteria between the **Evaluation Team** and **Respondents** who have been found suitable for **Award** of a **Contract** pursuant to evaluation of responses to a **Solicitation**.
8. **Competitive Reverse Auction or CRA:** A competitive online **Solicitation** process conducted for **Goods** and/or **Services** in which **Respondents** compete against each other online, in real time, in an open and interactive environment.
9. **Contract:** All types of **University** agreements, including but not limited to Purchase Orders, for the **Procurement** or disposal of **Goods** and **Services** and the generation of revenue for the **University** by the use of **University** facilities, personnel or services; "contract" shall not include (i) contracts or appointments for employment, (ii) licensing of University's intellectual property specially regulated by the Management Board, and (iii) cooperative endeavor agreements.
10. **Contract Controversy:** A disagreement that may arise between the **University** and a contractor regarding the interpretation, application or breach of **Contract** terms. This includes, without limitation, controversies based upon breach of **Contract**, mistake, misrepresentation, or other cause for **Contract** modification or rescission.

11. **Cooperative Buying Organization:** A public or private not-for-profit organization that offers **Goods** or **Services** to subscribing public or private **Procurement** units from vendors located in the United States who have agreed to uniform terms, conditions and pricing in accordance with an agreement entered by the participants pursuant to a competitive **Award** process.
12. **Emergency Procurement:** A purchase made after a written determination by the CPO that: (i) there exists an emergency condition which creates a threat to public health, welfare, safety, or public property, or conservation of public resources, (ii) the emergency condition creates an immediate and serious need for **Goods** or **Services** that cannot be met through normal procurement methods, and (iii) the lack of these **Goods** and **Services** would threaten the preservation, conservation, or protection of property or public resources, or the health and safety of any person.
13. **Evaluation Team:** A group of individuals designated to conduct interviews and negotiations during the evaluation of responses to a **Solicitation**. The team members may be requested to provide scores for **Solicitations** reviewed.
14. **Fixed Price Items:** **Goods** or **Services** purchased where price is fixed by law or regulation.
15. **General Services Administration (GSA) Contract Schedules:** Long-term government-wide **Contracts** awarded by the U.S. General Services Administration to commercial entities to provide government **Procurement** access to a broad spectrum of commercial **Goods** and **Services** at volume discount pricing.
16. **Goods:** All property, including but not limited to, equipment, materials, supplies, insurance, license agreements for software and leases on real property excluding a permanent interest in land, all consistent with established Management Board policies. **Goods** are not **Services**.
17. **Intergovernmental or Interagency Contracts:** **Contracts** in which each of the parties is a governmental entity.
18. **Invitation to Bid or ITB:** All documents, whether attached or incorporated by reference, utilized for soliciting bids to provide **Goods** or **Services** in accordance with this **University Pilot Procurement Code** and **University Procurement Policies**.
19. **Items for Resale:** **Goods** purchased by the **University** for retail sale to students, employees or the public.
20. **Lease of Facilities:** **Contracts** for the lease or rental of space for housing **University** operations shall be made in the name of the **Management Board** and require the authorization of the **Management Board**. A lease or rental of more than 5,000 square feet in a privately owned building shall be awarded by use of an **ITB** or **RFP** as determined by **Procurement Policies** and approved by the **CPO and the Management Board**. Amendment of a **Lease of Facilities** shall be made only after approval by the **Management Board** and pursuant to **Procurement Policies**.
21. **Management Board:** The Board of Supervisors of Louisiana State University and Agricultural and Mechanical College, and such other higher education management boards that have within their systems an institution that qualifies for high level autonomies under La. R.S. 17:3139.5(5)(c)(i).

22. **Multi-Step Bids or Proposals:** A method of source selection involving two competitive steps, combining the elements of both competitive sealed bids and competitive sealed proposals. The first step may require the submission of technical and price proposals with only the technical proposal being evaluated and scored. The second step involves the consideration of price proposals of those firms that have achieved the highest technical scores.
23. **Office of State Purchasing Contracts:** **Contracts** entered into by the Louisiana Office of State Purchasing and made available to other Louisiana **Procurement** units.
24. **University Pilot Procurement Code or PPC:** The regulations adopted pursuant to the authority granted by La. R.S. 17:3139.5(5)(c)(i), for use by duly authorized higher education institutions in lieu of state procurement statutes when those institutions procure **Goods** or **Services** or enter other **Contracts**.
25. **Procurement:** The process by which the ownership or use of **Goods** or **Services** is acquired. Also includes all functions that pertain to the obtaining of **Goods** and **Services**, including but not limited to description of requirements, selection and **Solicitation** of sources, preparation and **Award** of **Contract**, and all phases of **Contract** administration.
26. **Procurement Policies:** Policies adopted pursuant to **University** policy, consistent with established Management Board policies, to govern the Procurement process. Such policies shall establish monetary thresholds at which **ITBs** and **RFPs** shall be utilized, **Small Purchase** limits and shall describe requirements for selection and **Solicitation** of sources, preparation and **Award** of **Contracts** and all phases of **Contract** administration. **Procurement Policies** may also address all other issues related to **Procurement** and to revenue generating **Contracts**.
27. **Professional Services:** Work rendered by an independent contractor who has a professed knowledge of a particular aspect of learning or science and its practical application. A profession is a vocation founded on advanced specialized study and training which enables its practitioner to provide particular **Services**.
28. **Proprietary Specifications:** A specification that cites brand name, model number, or some other designation that identifies a specific product to be offered exclusive of others.
29. **Protest:** A written objection by a potential **Aggrieved Party** to a **Solicitation** or **Award** of a **Contract**, with the intention of receiving a remedial result. Protests must be filed in accordance with this **PPC** and **Procurement Policies** within specified timelines.
30. **Public Funds:** Legislatively appropriated funds, interagency transfers, self-generated funds, gifts and funds received by the **University** by grant or other method from governmental or private sources and which may be used to advance the missions of the **University**.
31. **Request for Proposals or RFP:** An official **Solicitation** for proposals to supply **Services** or a combination of **Services** and **Goods** where weighted criteria are the basis for **Award**. An RFP may also be used for a **Solicitation** for **Lease of Facilities**.
32. **Request for Quotation or RFQ:** A purchasing method for use in procurements involving less than the **Small Purchase** threshold that includes a description of the **Goods** or **Services** specified and requests that a potential vendor respond with price and other information by

- a designated time and date. Evaluation and recommendation for **Award** are based on the quotation which offers the best price, quality, delivery and **Services** from a **Respondent** with a satisfactory record for performance and reliability.
33. **Respondent:** An individual or entity that submits a response to a **Solicitation** document.
  34. **Responsible Respondent:** A business entity or individual determined to be fully capable of meeting all requirements of the **Solicitation** and subsequent **Contract** and which has the personnel, financial and technical resources to perform as will be contractually required. A Responsible Respondent must be able to fully document in advance the ability to provide good faith performance.
  35. **Responsive Respondent:** An individual or business entity that has submitted a bid/proposal/offer that fully conforms in all material respects to the requirements of the **Solicitation**.
  36. **Services:** The furnishing of labor, time or effort by a vendor which may involve, to a lesser degree, the delivery or supply of a product, incidental to the required performance.
  37. **Small Purchase:** A **Procurement** not exceeding \$25,000 or such other amount as may be established by **University** policy, consistent with established Management Board policies. Purchases shall not be artificially divided so as to constitute a Small Purchase.
  38. **Sole Source Procurement:** A purchase made when the **CPO** determines in writing that there is only one source for a Good or Service. Sole Source Procurement may be utilized when only one vendor or supplier has the unique ability to meet the requirements of the **Solicitation**.
  39. **Solicitation:** An **ITB, RFP, RFQ**, an electronic posting, document or any other communication used to obtain responses for the purpose of entering into a **Contract**.
  40. **Solicitation for Offers or SFO:** An official **Solicitation** for a **Contract** that will produce revenue or other significant benefit for the **University**.
  41. **University:** Louisiana State University and Agricultural and Mechanical College, a campus of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College, or such other institution of higher education that has qualified for high level autonomy pursuant to La. R.S. 17:3139.5(5)(c)(i) and has adopted this University Pilot Procurement Code with approval of its Management Board.
  42. **Used Equipment:** Pre-owned or rebuilt/remanufactured/refurbished equipment that may be reconditioned and offered for purchase.
  43. **Vendor:** A supplier or seller of **Goods** or **Services**.

#### **Sec. 104 Authority of Chief Procurement Officer**

- A. The **CPO** is charged with the administration and enforcement of the **PPC**. With the approval of the **CFO**, the **CPO** shall adopt and apply **Procurement Policies**, consistent with this University Pilot Procurement Code and established Management Board policies, governing the purchasing functions of the **University**, including purchases at the department level.
- B. The **CPO** shall procure or supervise the **Procurement** of all **Goods** and **Services** as needed by the **University** and shall maintain supervision over all inventories of **Goods** belonging to the **University**.

- C. The **CPO** shall execute **Contracts** on behalf of the University and may delegate such authority to appropriate **University** personnel as provided in Section 105 and pursuant to **Procurement Policies**.
- D. Decisions or findings required for the administration of the **University's Procurement** process shall be supported by written determinations prepared by or approved by the **CPO** pursuant to **Procurement Policies**. Such determinations shall be retained in the public records of the **University Procurement** office as required by state law.

#### **Sec. 105 Delegation and Revocation of Purchasing Authority to Departments**

- A. The **CPO** shall supervise assistants and other personnel as may be necessary for the efficient operation of **University Procurement**.
- B. For the efficient operation of the University the **CPO** may delegate, in writing with the approval of the **CFO**, to **University** deans, directors, or department heads, or their formally designated agents, authority to procure on behalf of their administrative units in keeping with this **PPC** and **Procurement Policies**.
- C. The **CPO** may change, limit, expand or reverse such delegations at any time.

#### **Sec. 106 Types of Competitive Methods**

- A. The **CPO** shall determine the appropriate **Solicitation** methods to be used in procuring **Goods** and **Services** for the **University**. Among those methods are:
  - a. **Invitation To Bid (ITB)**
  - b. **Request for Proposals (RFP)**
  - c. **Request for Quotation (RFQ)**
  - d. **Competitive Reverse Auction (CRA)**
  - e. **Best and Final Offer (BFO)**
  - f. **Solicitation for Offers (SFO)**
  - g. **Competitive Negotiation**
  - h. **Cooperative Buying Organizations**
  - i. **Multi-Step Bids or Proposals**
- B. Other **Procurement** methods may be utilized where there is a written determination by the **CPO** and the **CFO** that it is in the best interest of **University** to do so.

#### **Sec. 107 Establishing Thresholds for Solicitations**

The **CPO**, with the concurrence of the **CFO**, shall incorporate into **Procurement Policies** the spending thresholds at which a particular competitive **Solicitation** method will be invoked, consistent with established Management Board policies.

#### **Sec. 108 Procurement of Insurance and Related Services**

- A. Contracts entered into by the **University** for the purchase of insurance or for obtaining services related to the operation of an insurance program shall be awarded in accordance with the provisions of this **PPC**. Determination of the appropriate competitive method shall be made by the **CPO** with the written concurrence of the **University** risk manager.

- B. In addition to simple **ITBs** or **RFPs**, a variation of **Multi-Step Bids or Proposals** or any combination of competitive methods may be used to select insurance broker(s) and to obtain appropriate insurance coverage(s).
- C. Unless specifically authorized in advance, in writing, by the chief executive officer for the university system governed by the Management Board, the provisions of this section shall not apply to any Procurement related to any system-wide program of self-insurance or any other system-wide insurance or other employment benefit related programs.

#### **Sec. 109 Specifications**

Specifications shall be developed in a manner which is most likely to result in the broadest possible competition while securing quality **Goods** and **Services** which meet the needs and expectations of the **University**. **Proprietary Specifications** may be used only pursuant to **Procurement Policies** and with the written approval of the **CPO** upon a determination that such use is in the best interest of the **University**.

#### **Sec. 110 Public Notice for Procurements**

Public notification of **Solicitations** for bids/proposals/offers/auctions/quotations shall be made through a centralized electronic interactive environment administered by the Division of Administration and/or the **University**. The notice for each **Solicitation** shall contain the name, address, email address and telephone number of the **University** contact person from whom detailed information may be obtained, shall describe the goods or services sought, and shall designate the date, time and place for the receipt of bids/proposals/offers/ auctions/quotations.

Notification of a **Solicitation** shall allow a reasonable time for responses given the nature and complexity of the **Solicitation**. Additional notification of **Solicitations** may also be made by posting on electronic bulletin boards, publication in appropriate newspapers and trade journals, email and postal notices to potential vendors, and by other means determined by the **CPO**.

#### **Sec. 111 Cancellation of Solicitations**

A **Solicitation** may be cancelled, prior to execution of a Contract, by the **CPO** pursuant to **Procurement Policies** at any time when it is deemed in the best interest of the **University**.

#### **Sec. 112 Withdrawal of Bid or Proposal**

A bid or proposal which contains a patently obvious, unintentional and substantial mechanical, clerical or mathematical error or unintentionally omits a substantial quantity of **Goods** or **Services** called for in the **Solicitation** may be withdrawn by the **Respondent** if clear and convincing sworn, written evidence of such error or omission is furnished to the **University** prior to **Award**.

#### **Sec. 113 Exceptions to the Competitive Solicitation Process**

- A. **Procurement Policies** adopted in accordance with Section 104 above may exempt the following transactions from competitive **Solicitation** processes:
  - a. **Small Purchases**
  - b. **Emergency Procurements**
  - c. **Sole Source Procurements**

- d. **Used Equipment Procurements**
  - e. **Office of State Purchasing Contracts**
  - f. **GSA Contract Schedules**
  - g. **Intergovernmental or Interagency Contracts**
  - h. **Professional Services**
  - i. **Items for Resale**
  - j. **Fixed Price Items**
- B. **Emergency Procurements.** Emergency Procurements shall be made using the most competitive process available consistent with the need for responding to the emergency. Reasonable efforts under the circumstances shall be made to obtain quotations from three or more vendors when Goods or Services are to be purchased on an emergency basis, except for standard equipment parts for which prices are established. When Goods or Services are urgently required and time does not permit the obtaining of written quotations, the CPO may obtain quotations by telephoning or otherwise. Emergency Procurement shall be limited to only those Goods and Services necessary to meet the emergency.

#### **Sec. 114 Revenue Generating Contracts**

- A. **Contracts** or franchises by the **University** which will generate income or other significant benefit for the **University** and which will result in an exclusive right for the contracting party to provide **Goods** or **Services**, consistent with established Management Board policies, using **University** facilities, personnel or services shall be awarded by the use of an open competitive process which is approved by the **CPO** and the **CFO**. Such competitive process shall allow reasonable time for potential **Respondents** to prepare responses given the nature and complexity of the responses solicited.
- B. When it is determined by the **CPO**, with the written concurrence of the **CFO**, that, consistent with established Management Board policies, circumstances support the **Award** of a revenue generating **Contract** without competition, such a **Contract** may be entered.
- C. **Contracts** by which services produced by the **University** are made available to entities outside the **University** need not be competitively awarded but shall be made on a basis that assures the recovery of costs associated with providing those services and a reasonable return to the **University**. Such **Contracts** shall be structured in a manner which enhances opportunities for instruction, research, public service and other objectives of the **University**.
- D. This Section shall not apply to the licensing of intellectual property specially regulated by the Management Board or to cooperative endeavor agreements.

#### **Sec. 115 Contracts with University or State Employees**

- A. **Contracts** between the issuing **University** and a faculty member of any other **University** shall be subject to the policies and procedures promulgated by each respective **University** and the **Management Boards** having authority over the respective institution of higher education where the faculty member is employed. Such agreement shall be subject to the written approval of the **Chancellor** of the **University** which employs the faculty member,



and written notification of the agreement and approval shall be provided to the appropriate **Management Board**.

- B. Contracts between **University** and any of its own employees, or between **University** and any other employee of the State of Louisiana or any of its political subdivisions, shall be consistent with the Louisiana Code of Governmental Ethics, the Code of Ethics for Procurement (Attachment A), Civil Service rules, other applicable laws and regulations, and established **Management Board** policies.

#### **Sec. 116 Evaluation and Award**

- A. Responses to **Solicitations** shall be evaluated in keeping with the criteria, specifications, terms and conditions set forth in the **Solicitation** and as prescribed in **Procurement Policies**.
- B. Unless otherwise specified in the **Solicitation** or in **Procurement Policies**, an **Award** based on an **ITB** shall be to the **Responsible Respondent** whose bid is **Responsive** to the terms, conditions and specifications and which offers the lowest cost to the **University**.
- C. An **Award** based upon a **RFP** shall be to the **Responsible Respondent** whose proposal was scored highest by an **Evaluation Team** based on the weighted criteria set forth in the **RFP** after completion of all steps of the evaluation process set forth in the **RFP**, taking into consideration price and the evaluation factors set forth in the **RFP**.
- D. The **Award** based on a **SFO** which results in an exclusive right or franchise for the use of **University** facilities or **Services** shall be made to the **Respondent** that meets the terms and conditions of the **Solicitation** and offers the greatest return to the **University**.
- E. **Procurement Policies** shall establish evaluation processes for other competitive methods of **Procurement**.
- F. Written notice of the **Award** of a **Contract** shall be provided to all **Respondents** to the **Solicitation** for which the **Award** is made.

#### **Sec. 117 Dispute Resolution**

- A. The **CPO** is authorized to resolve, in accordance with approved **Procurement Policies**, **Protests** and **Contract Controversies**. Detailed requirements regarding calculation of deadline dates, methods of transmitting **Protests** and **Contract Controversies**, and similar administrative matters shall be set forth in **Procurement Policies**.
- B. **Protests**.
  - a. **Timing. All Protests to a Solicitation shall be filed with the CPO** no later than three business days prior to the deadline for submission of a response to the **Solicitation**. **All Protests to the Award of a Contract shall be filed with the CPO** no later than seven calendar days after the issuance of the notification of **Award**.
  - b. **Decision of CPO.** The **CPO** shall render a written decision regarding a **Protest** within seven calendar days after receipt of the **Protest** and any subsequently submitted information. A written decision shall be furnished to the **Aggrieved Party** and other interested parties in accordance with **Procurement Policies**.

- c. **Suspension of Solicitation or Award.** In the event of a timely **Protest** relating to a Solicitation or the **Award** of a **Contract**, **University** shall not proceed with the **Solicitation** or the **Award** of a contract unless the **CPO** makes a written determination that the awarding of the Contract without delay is necessary to protect substantial interests of the University.
- C. **Contract Controversies.**
  - a. **Timing.** All **Contract Controversies** shall be filed with the **CPO** no later than seven calendar days after either the termination of the contract or the event giving rise to the controversy, whichever is later.
  - b. **Decision of CPO.** The **CPO** shall render a written decision regarding a **Contract Controversy** within seven calendar days after all parties to the controversy have had a reasonable opportunity to state in writing their position on the issues involved and their responses to the positions of other parties to the controversy. A written decision shall be furnished to the contractor in accordance with **Procurement Policies**.
- D. If the **CPO** determines that the issues involved in a **Protest** or **Contract Controversy** are complex, obscure or would best be evaluated based on the testimony of the parties or others, the **CPO** may extend the relevant time periods or call for a hearing at which evidence may be received, a record created and a decision rendered by an independent hearing officer designated by the **CFO**. All interested parties shall be allowed to participate in such a hearing.
- E. A decision of the **CPO** regarding a **Protest** or a **Contract Controversy** is final and conclusive except when: (i) the decision is fraudulent; or (2) the person or entity adversely affected has timely appealed as provided in this Section.
- F. Any person or entity adversely affected by the decision of the **CPO** or hearing officer regarding a **Protest** or a **Contract Controversy** may appeal the decision to the **CFO** within seven calendar days of receipt of the written decision. Review by the **CFO** of the decision of the **CPO** or hearing officer shall be based on documents submitted by the **CPO** and the person or entity adversely affected by the decision or, if a hearing was conducted, upon the record created from the hearing.
- G. The decision of the **CFO** regarding an appeal brought under subsection F may be appealed to the **Chancellor** within seven days after receipt of the decision of the **CFO**. The decision of the **Chancellor** shall constitute the final administrative determination regarding the **Protest** or **Contract Controversy**.
- H. In exceptional circumstances as determined in writing by the **CPO**, the **University** may appeal the decision of a hearing officer to the chief executive officer for the university system governed by the **Management Board** within seven calendar days of receipt of the written decision. In such cases, the decision of the chief executive officer shall constitute the final administrative determination regarding the **Protest** or **Contract Controversy**.
- I. Any person or entity adversely affected by the final administrative determination regarding a **Protest** or **Contract Controversy** may seek judicial review of the administrative

determination in the court having subject matter jurisdiction for the parish in which the **University** is domiciled, which review shall be based on the record compiled at the administrative level.

#### **Sec. 118 Damages**

- A. The CPO, his designee, any hearing officer, and any court properly hearing any matter arising out of any **Protest** may award damages to the Aggrieved Party when the Protest brought by such Aggrieved Party is sustained and the Aggrieved Party should have been awarded the Contract but was not. Such damages shall be limited exclusively to reasonable costs incurred in connection with the **Solicitation**, including bid preparation costs other than attorney's fees.
- B. The CPO, his designee, any hearing officer, and any court properly hearing any matter arising out of any **Contract Controversy** may award damages to the contractor when the **Contract Controversy** brought by such contractor is sustained. Such damages shall be limited exclusively to the actual expenses reasonably incurred in performance of the **Contract**.
- C. Any administrative determination of costs or expenses recoverable pursuant to this Section shall be final, subject to the discretionary review of the Management Board.
- D. In no event shall damages awarded by the **CPO**, his designee, any hearing officer or any court include attorney fees or any incidental, indirect, special, or consequential damages, including but not limited to loss of use, revenue or profit, whether reasonably certain or not.

#### **Sec. 119 Venue**

Venue over any available civil actions arising out of this **University Pilot Procurement Code** or any **Solicitation, Contract Award, Contract, Protest, or Contract Controversy** pursuant to this PPC, for any cause of action which might arise from such acts, shall be in a court having subject matter jurisdiction for the parish in which the **University** is domiciled.

#### **Sec. 120 Contract Clauses; Administration.**

- A. Required Contract Clauses. Clauses providing for the following requirements shall be included in all Contracts, except upon a written determination by the CPO, approved in writing by the **CFO**, that the interests of University are best served by omitting the clause. **Procurement Policies** may set forth the language to be used for such clauses.
  - a. Termination of the **Contract** for default.
  - b. The right to audit records related to the **Procurement**.
  - c. The right to suspend or terminate a **Contract** based on the absence of budgeted funds for the acquisition of **Goods or Services**.
  - d. Prohibiting illegal discrimination by the Contractor.
  - e. Requiring that Louisiana law shall apply to all disputes, and that venue for any actions brought against University arising out of the Contract shall be only in the court having subject matter jurisdiction the parish in which University is domiciled.

- B. Other **Contract** Clauses. **Procurement Policies** may permit or require the inclusion of clauses providing for appropriate equitable adjustments in prices, time for performance, or other **Contract** provisions covering these issues:
- a. The unilateral right of the **University** to order changes in the work within the general scope of the **Contract** in any one or more of the following:
    - i. Drawings, designs, or specifications, if the supplies to be furnished are to be specially manufactured for the state in accordance therewith;
    - ii. Method of shipment or packing; or
    - iii. Place of delivery.
  - b. The unilateral right of the **University** to require suspension of work or delay of performance.
  - c. Variations between estimated quantities of work in a **Contract** and actual quantities.
  - d. Performance measurements and monitoring plan.
- C. Invocation by the University of rights granted by such clauses shall be in writing provided to the contractor.
- D. Additional **Contract** Clauses. **Procurement Policies** may permit or require the inclusion in **University Contracts** of clauses providing for appropriate remedies and covering the following subjects:
- a. Liquidated damages as appropriate.
  - b. Specified reasons for delay or nonperformance.
  - c. Termination of the **Contract** in whole or in part for the convenience of the **University**.
  - d. Bid specifications may contemplate a fixed escalation or de-escalation in cost in accordance with the United States Bureau of Labor Statistics, Consumer Price Index, Wholesale Price Index or other indexes generally recognized for the **Goods** being sought.
  - e. For cost reimbursement-based contracts, an itemized budget.
  - f. A description of reports or other deliverables to be received, when applicable.
  - g. A schedule when reports or other deliverables are to be received, when applicable.
  - h. Responsibility for payment of taxes, when applicable.
  - i. Assignability of the *Contract* or rights to payments under the *Contract*.
  - j. Indemnification.
- E. In the event any contractor fails to fulfill or comply with the terms of any **Contract**, the **CPO** may **Award** the **Contract** to the next lowest Responsible **Respondent** to the **Solicitation** which resulted in the **Contract**, subject to acceptance by that **Respondent**, and may hold the defaulting contractor responsible for the difference in cost.
- F. If the **University** without reasonable cause fails to make any payment due within ninety days of the due date prescribed by a **Contract** for **Goods** or **Services**, the **University** shall pay, in addition to the amount due, interest on the amount due at the rate established pursuant to La. R.S. 13:4202.B for the applicable time period, from the ninety-first day after the due date prescribed by the **Contract**.

- G. If it is determined by the **University** that additional evidence of the validity of a claim for payment is required, such evidence shall be requested within ten working days from the receipt of the bill. In instances where additional evidence is required, the bill shall be reviewed and payment or rejection made within thirty days from receipt of the evidence requested by the **University**.

#### **Sec. 121 Participation by Vendor Constitutes Consent**

Participation in any Procurement Process governed by this University Pilot Procurement Code shall constitute express consent to the procedures, limitations, and other terms and conditions contained in this University Pilot Procurement Code and in any **Procurement Policies**.

#### **Sec. 122 Multiyear Contracts**

- A. Except as otherwise provided in this Section, no Contract for Goods or Services may be entered into for periods of more than five years. Payment and performance obligations for fiscal years after the initial year shall be subject to the availability and appropriation of funds therefor. No Contract shall be entered into for more than one year unless the length of the contract was clearly stated in the specifications included in the Solicitation. With respect to all multiyear Contracts, there shall be no provisions for a penalty to the University for the cancellation or early payment of the contract.
- B. Contracts or amendments to existing Contracts issued under the authority of grants or joint agreements between the Board of Regents and federal agencies for research, educational, or infrastructure development activities, and Contracts or amendments to existing Contracts issued by University under the authority of grants or joint agreements issued by federal agencies or private grants, may be entered into for a period corresponding to the performance period of the grant or agreement.
- C. Contracts or amendments to existing Contracts issued under the authority of the Board of Regents to award grants for educational and research purposes with funds available from the Louisiana Quality Education Support Fund, the Louisiana Fund, and the Health Excellence Fund, may be entered into for periods of not more than six years. However, such contracts may be extended beyond the six-year limit up to an additional two years provided no additional costs are incurred.
- D. A nonexclusive Contract with a vendor who has made a gift to the **University** of equipment utilized for promoting products and **University** activities at a cost to the vendor in excess of fifty thousand dollars, and which covers products for resale within the institution, may be entered into for a period not to exceed 10 years.
- E. Nothing in this Section shall limit the term of revenue generating Contracts.
- F. Notwithstanding the limitations set forth in this Section, Contracts of any type may be entered into for a longer term upon the express authorization of the Management Board, based on the written recommendation of the CPO and the Chancellor that: (1) estimated requirements cover the period of the contract and are reasonably firm and continuing, and (2) such a contract will serve the best interests of the University by encouraging effective competition or otherwise promoting economies in University Procurement, which recommendation shall also state the estimated savings to be obtained by entering into a multiyear contract.

### Sec. 123 Contractor Relations

- A. The **University** shall maintain a registry of persons and entities interested in doing business with the **University** and may also include potential Respondents from other sources.
- B. Potential Respondents seeking to provide product demonstrations, presentations or exhibits to **University** personnel shall first request authorization to do so in writing to the **CPO**.

### Sec. 124 Suspension Pending Debarment Investigation

The **CPO** may issue a written determination to suspend a person or entity from doing business with the **University** pending an investigation to determine whether cause exists for debarment pursuant to purchasing policies.

### Sec. 125 Debarment

- A. A person or entity may be debarred from further participation in **Contracts** with the **University** on any of the following grounds:
  - a. Conviction of the person or entity, or any of its officers, directors, principals, or key employees, of a criminal offense related to obtaining or attempting to obtain a **Contract** with the **University** or the performance of a **Contract** with the **University**;
  - b. Conviction of the person or entity, or any of its officers, directors, principals, or key employees, of a criminal offense related to fraud, embezzlement, theft, forgery, bribery, falsification or destruction of records, or receiving stolen property, or any other offense involving moral turpitude;
  - c. Conviction, or a civil finding of liability, of the person or entity or any of its officers, directors, principals, or key employees, of an offense under antitrust statutes of the United States, Louisiana, or any other state, for activities arising out of the submission of bids or proposals;
  - d. Failure to perform in accordance with the terms of one or more **Contracts** following notice of such failure, or a repeated failure to perform or of unsatisfactory performance of one or more **Contracts**;
  - e. The person or entity is currently under debarment by any other government entity based upon a settlement, agreement or a final administrative or judicial determination issued by a federal, state or local governmental entity.
- B. When the **CPO** determines that a person or entity may have engaged in activities which are cause for debarment, a hearing shall be conducted by an independent **hearing** officer, designated by the **CFO**, in which evidence is received and a record created. The hearing officer shall issue a decision, including findings of fact and conclusions, based on the evidence produced in the hearing.
- C. If the decision is to debar, the decision shall state the debarment period and inform the person or entity that no person representing the debarred person or entity during the debarment period may conduct business with the **University** and that any response to a **Solicitation** received from the debarred person or entity during the debarment period will not be considered.

- D. A decision by the hearing officer to debar a person or entity may be appealed to the **CFO** within seven calendar days of receipt of the written decision on debarment. The **CFO**'s review shall be based on the record created from the hearing.
- E. The decision of the **CFO** may be appealed within seven days after receipt of the decision of the **CFO** to the **Chancellor**. The decision of the **Chancellor** shall constitute the final administrative determination regarding the debarment. The person or entity debarred may seek judicial review of the administrative determination in accordance with law in a court having subject matter jurisdiction located in the parish in which the **University** is domiciled, which review shall be based on the record compiled at the administrative level.

### **Sec. 126 Integrity in Procurements**

- A. **Code of Ethics and Ex Parte Communications.** All parties involved in the **Procurement** process, **Contract** administration or **Contract** performance are bound to act responsibly, fairly and in good faith. Any person acting for the **University** in the **Procurement** process shall be held to the highest degree of integrity, honesty and trust and shall be bound by the Louisiana Code of Governmental Ethics, La. R.S. 49:1101 and following, and the Code of Ethics for Procurement. (Attached as Appendix A.). **Procurement Policies** shall provide for restrictions on ex parte communications which are appropriate to the circumstances.
- B. **Conflicts of Interest.** In addition to the limitations of subparagraph A, If the **CPO** has reason to believe that a conflict of interest may exist for **University Procurement** or **Contract** administration personnel, the **CPO** shall direct the parties involved to take appropriate steps to eliminate an actual, perceived, or potential conflict of interest and shall monitor compliance with these steps.
- C. **Collusion.** When collusion is suspected among **Respondents** to a **Solicitation**, a written notice of the relevant facts shall be transmitted to the District Attorney for the parish in which University is domiciled, the Attorney General and the Inspector General for investigation. All documents involved in any **Procurement** in which collusion is suspected shall be retained for a minimum of six years or until the District Attorney for the parish in which University is domiciled, the Attorney General and Inspector General give written notice that they may be destroyed, whichever period is longer. All retained documents shall be made available to the District Attorney for the parish in which **University** is domiciled, the Attorney General and Inspector General or their designees upon request.
- D. **Limitations on consultants competing for Contracts.** Any person or entity, and any parent or subsidiary business entity of any entity, contracting with **University** for the purposes of developing **ITBs**, **RFPs**, or any other type of **Solicitation** related to a specific **Procurement** shall be prohibited from bidding, proposing, or otherwise competing for **Award** of that **Procurement**. Such persons or entities shall also be prohibited from participating as subcontractors related to performance of a **Contract** resulting from that **Procurement**. For purposes of this Section, the following activities shall not be considered "developing **ITBs**, **RFPs**, or any other type of **Solicitation**":

- a. Architectural and engineering programming
- b. Master planning
- c. Budgeting
- d. Feasibility analysis
- e. Constructability review
- f. Furnishing specification data or other product information
- g. Any other **Services** that do not establish selection qualifications or evaluation criteria for the **Procurement** of an architect or engineer.

**Sec. 127 Management Board Policies Not Superseded**

Nothing in this **University Pilot Procurement Code** shall abridge any special policies and provisions established by a **Management Board**, through its Bylaws, Regulations, or otherwise.



## Appendix A

### CODE OF ETHICS FOR PROCUREMENT

- A. Give first consideration to the mission and policies of the University and the laws of the State of Louisiana.
- B. Strive to obtain maximum value for each dollar spent.
- C. Decline all personal gifts or gratuities.
- D. Grant equal consideration to all competitive suppliers.
- E. Believe in the dignity and worth of the service rendered by the Procurement Office, and the responsibilities assumed as trusted public servants.
- F. Conduct business with potential and current suppliers in good faith, devoid of intentional misrepresentation.
- G. Demand honesty in sales representation whether offered through the medium of a verbal, electronic or written statement, an advertisement, or a sample of the product.
- H. Receive the consent of originators of proprietary ideas and designs before using them for competitive purchasing purposes.
- I. Make every reasonable effort to negotiate an equitable and mutually agreeable settlement of any controversy with a supplier; and/or be willing to resolve major controversies, pursuant to the established policies of the University.
- J. Accord a prompt and courteous reception to all who call on legitimate business missions.
- K. Cooperate with trade, industrial and professional associations, and with governmental and private agencies for the purposes of promoting and developing sound business methods.
- L. Foster fair, ethical and legal trade practices.
- M. Identify and eliminate participation of any individual in operational situations where a conflict of interest may be involved.
- N. Resist encroachment on control of personnel in order to preserve integrity as procurement professional. Seek or dispense no personal favors.
- O. Handle each procurement problem objectively and empathetically, without discrimination.
- P. Support the professional aims and objectives of the National Institute of Governmental Purchasing, Inc. and the National Association of Educational Procurement.

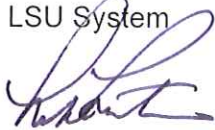
NOTE: These provisions are in addition to Section 126, Integrity in Procurements, and all applicable state laws, including the Ethics Code



Office of the Chancellor

**To:** John V. Lombardi  
President  
LSU System

**Date:** January 3, 2012

A handwritten signature in black ink, appearing to read "Mike Martin", is written over the printed name of the sender.

**From:** Mike Martin  
Chancellor

**Subject:** RECOMMENDATION TO APPROVE THE HIGH LEVEL AUTONOMY  
UNDER LOUISIANA GRAD ACT TO PARTICIPATE IN A PILOT  
PROCUREMENT CODE ESTABLISHED BY LSU AS THE INITIAL  
QUALIFYING INSTITUTION

Attached for your review is the Pilot Procurement Code. Development of this draft has been a substantial task and has produced a Pilot Procurement Code that LSU believes is built on core principles for a public code.

It is requested that the resolution and the accompanying documents be forwarded to the Board of Supervisors for placement on the February 2012 meeting agenda.

Attachments

*Robert W. Levy*  
Chair

*Mary Ellen Roy*  
Vice Chair

*Charlotte A. Bollinger*  
Secretary

*James E. Purcell*  
Commissioner of  
Higher Education



*Scott Ballard*

*Robert J. Bruno*

*Maurice C. Durbin*

*Joseph P. Farr*

*Chris D. Gorman*

*Donna G. Klein*

*W. Clinton Rasberry, Jr.*

*Albert D. Sam II*

*Victor T. Stelly*

*Harold M. Stokes*

*Joseph C. Wiley*

*John D. Mineo IV, Student*

**BOARD OF REGENTS**

*P. O. Box 3677*

*Baton Rouge, LA 70821-3677*

*Phone (225) 342-4253, FAX (225) 342-9318*

[www.regents.state.la.us](http://www.regents.state.la.us)

August 3, 2011

Dr. John Lombardi  
President  
Louisiana State University System  
3810 West Lakeshore Drive  
Baton Rouge, LA 70808

Dear Dr. Lombardi:

ACT 418 of the 2011 Legislative Session (GRAD Act) provides for participating institutions certain operational autonomies at the high level if the institution "...has a one hundred fifty percent of normal-time Integrated Postsecondary Education Data System graduation rate within five percent of the average graduation rate for its classification according to the Southern Regional Education Board."

Attached is a list of the institutions in the Louisiana State University System indicating each institution's most recent IPEDS graduation rate, the SREB average graduation rate for the institution's SREB classification, and the difference between the two. According to the data, Louisiana State University and A&M College's IPEDS graduation rate is within 5 percentage points of the average rate of institutions in its SREB classification and is, therefore, eligible for the high level autonomies provided for in ACT 418 for the 2011-12 fiscal year.

If the university desires, and the system concurs, to participate in this level of autonomies, the LSU System should send to the Board of Regents a written request and certify, through formal board action, that the university is capable of successfully managing the high level operational autonomies. The request and certification will be brought to the Board of Regents for certification and, if approved, referred to the Division of Administration.

To be considered by the Board at its August meeting, the written request/certification should be received in this office by Monday, August 15, 2011.

Please contact me if further information is needed.

Sincerely,

Jim Purcell, Ed.D.  
Commissioner of Higher Education

Attachment

**Pilot Procurement Code – Procedural Steps Timeline (Tentative)****Updated 1/3/12**

1/3/12	Deadline for Submission of Pilot Procurement Code for Board of Supervisors February Agenda;
2/3/12	Board of Supervisors Meeting to approve the Pilot Procurement Code;
2/6/12	Seek DOA approval of the Pilot Procurement Code;
2/20/12	Submit Fiscal and Economic Impact Statement for Approval (first step in Promulgation of Rules);
3/9/12	Submit Notice of Intent and approved Fiscal Statement to State Register;
3/20/12	Publish Notice of Intent in Louisiana Register;
3/21-4/10/12	Period for Requesting Public Hearing;
4/25-4/30/12	Public Hearing;
5/1-6/1/12	Second Report to Oversight Committees; possible Legislative Oversight Committee Hearing; Request exemption of Legislative Education Committee approval due to the requirement of the JLCB approval;
6/10-6/30/12	Seek JLCB approval;
7/1-7/31/12	Final Rule Published in Louisiana Register;
9/1/12	Execution of new Pilot Procurement Code.



Office of the Chancellor

OFFICE OF THE  
PRESIDENT

DEC 23 2011

To: John V. Lombardi  
President  
LSU System

Date: December 22, 2011

LSU SYSTEM

RECEIVED

DEC 23 2011

From:   
Mike Martin  
Chancellor

PROPERTY & FACILITIES

**Subject: Recommendation to Approve Gateway Signage on the LSU campus**

Attached for your review is a resolution to approve the construction of new gateway signage on the LSU campus. The construction of the signage, as adopted by the Campus Wayfinding Signage Guidelines in March 2010, will provide for consistent signage at the major corridors of the LSU campus. The initial gateway signage will be located at the intersection of South Stadium Drive and West Lakeshore Drive.

It is requested that the resolution and the accompanying documents be forwarded to the Board of Supervisors for placement on the February 2012 meeting agenda.

Please let me know if you need additional information.

Attachments: Resolution

LSU Gateway Location Map

LSU Wayfinding Signage Guidelines Approval Letter, March 18, 2010

LSU Gateway (CG2) Design Drawings

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**CAMPUS CORRESPONDENCE**

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**To:** Mike Martin  
Chancellor

**Date:** December 19, 2011

**From:** Eric N. Monday, Vice Chancellor and CFO  
Finance and Administrative Services



**Subject: Recommendation to Approve Gateway Signage on the LSU campus**

In March 2010, LSU (in cooperation with the LSU Ag Center and LSU Law Center) adopted the "Campus Wayfinding Signage Guidelines," as developed by Sasaki and Associates for all external signs to be located on campus. These guidelines were developed through an engaging and interactive process that included participation with the overall campus community, including the LSU Ag Center and the LSU Law Center. The implementation of the new campus signage is in the initial phase of implementation, and the process to this point has been successful in providing a consistent image and improved location identifiers throughout the campus landscape while reinforcing the strong LSU brand that exists.

A major component of these guidelines is the development of new iconic gateways to be located at major entrance corridors to the campus. The goal is for these improved gateways to reflect architectural components of the historical passageway along Highland Road and Nicholson Drive. LSU is seeking approval to construct these gateways as funding becomes available. The initial gateway (CG2) will be located at the intersection of South Stadium Drive and West Lakeshore Drive per the attached documents.

It is requested that this project be placed on the agenda for review and approval at the February 3, 2012 meeting of the LSU Board of Supervisors. Should you have any questions, please do not hesitate to contact me.

Attachments: Resolution  
LSU Gateway Location Map  
LSU Wayfinding Signage Guidelines Approval Letter, March 18, 2010  
LSU Gateway (CG2) Design Drawings

RECEIVED

DEC 22 2011

LSU  
OFFICE OF THE CHANCELLOR



Fall 2011

**LSU**  
Campus Gateways

**Gateways and Banners**

	Star Signs	Bunting Graphics	Arch Graphics	Mean Price	Estimated Quantity	Total Campus Implementation
<b>BC - Banners - Corridor</b>	\$578	\$721	\$553	\$617	200	\$123,430
Material Cost	\$225	\$523	\$388	\$307		
Installation	\$300	\$132	\$115	\$208		
10% Cont. for small Installation (Submitted price based on mass Install)	\$53	\$66	\$50	\$51		
General Conditions	\$16	\$20	\$30	\$23		
<b>BC - Banners - Perimeter</b>	\$633	\$1,082	\$964	\$893	200	\$178,529
Material Cost	\$275	\$788	\$761	\$518		
Installation	\$300	\$195	\$115	\$208		
10% Cont. for small Installation (Submitted price based on mass Install)	\$58	\$98	\$88	\$73		
General Conditions	\$17	\$30	\$53	\$35		
<b>CG1 - Campus Gateway - Historical</b>	\$3,575	\$3,422	\$4,304	\$3,767	6	\$22,602
Material Cost	\$2,500	\$2,641	\$559	\$1,530		
Installation	\$750	\$470	\$3,354	\$2,052		
10% Cont. for small Installation (Submitted price based on mass Install)	\$325	\$311	\$391	\$358		
General Conditions	\$98	\$93	\$235	\$166		
<b>CG2 - Campus Gateway - New</b>	\$70,950	\$22,130	\$25,616	\$39,565	2	\$79,130
Material Cost	\$49,500	\$16,597	\$18,688	\$34,094		
Installation	\$15,000	\$3,521	\$4,599	\$9,800		
10% Cont. for small Installation (Submitted price based on mass Install)	\$6,450	\$2,012	\$2,329	\$4,389		
General Conditions	\$1,935	\$604	\$1,397	\$1,666		
<b>CG3 - Campus Gateway - Burbank</b>	\$337,700	\$347,873	\$232,605	\$306,059	1	\$306,059
Material Cost	\$267,000	\$246,048	\$187,560	\$227,280		
Installation	\$40,000	\$70,200	\$23,899	\$31,950		
10% Cont. for small Installation (Submitted price based on mass Install)	\$30,700	\$31,625	\$21,146	\$25,923		
General Conditions	\$9,210	\$9,487	\$12,688	\$10,949		
<b>CG4 - Campus Gateway - Nicholson Drive Extension</b>	\$88,000	\$90,090	\$53,617	\$77,236	1	\$77,236
Material Cost	\$56,000	\$66,780	\$41,727	\$48,864		
Installation	\$24,000	\$15,120	\$7,016	\$15,508		
10% Cont. for small Installation (Submitted price based on mass Install)	\$8,000	\$8,190	\$4,874	\$6,437		
General Conditions	\$2,400	\$2,457	\$2,925	\$2,662		





March 1, 2010

**Memo**

To: Michael Martin, Chancellor

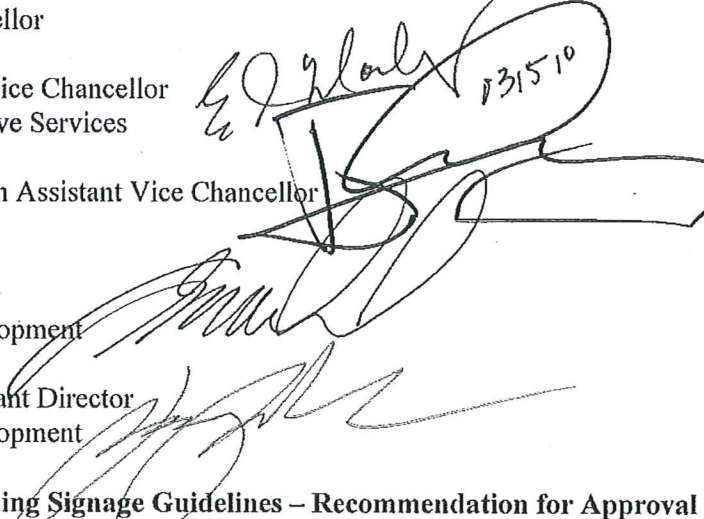
Through: Eric Monday, Interim Vice Chancellor  
Finance & Administrative Services

Through: Tony Lombardo, Interim Assistant Vice Chancellor  
Facility Services

Through: Emmett David, Director  
Office of Facility Development

From: Jason P. Soileau, Assistant Director  
Office of Facility Development

Re: **LSU Campus Wayfinding Signage Guidelines – Recommendation for Approval**

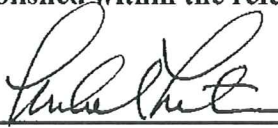


Sasaki and Associates in cooperation with the LSU Wayfinding Management Team recently completed the Louisiana State University Campus Wayfinding Signage Guidelines. The LSU Wayfinding Management Team, providing fair representation of the overall campus community, met on a regular basis from March 2008 through December 2009 in the development of the final document by Sasaki and Associates. This process included multiple presentations to a larger working group, including breakout meetings with campus auxiliary units and Facility Services – Resources representatives and included active participation from Student Government as well as the University Facility Development and Design Committee.

A mock up study and campus survey was performed in August 2009, which resulted in the following results:

- 76% “Strongly Agree” or “Agree” that the signs are appropriate for the campus
- 72% “Strongly Agree” or “Agree” that the signs showcase the LSU spirit
- 84% “Strongly Agree” or “Agree” that the signs clearly inform the user

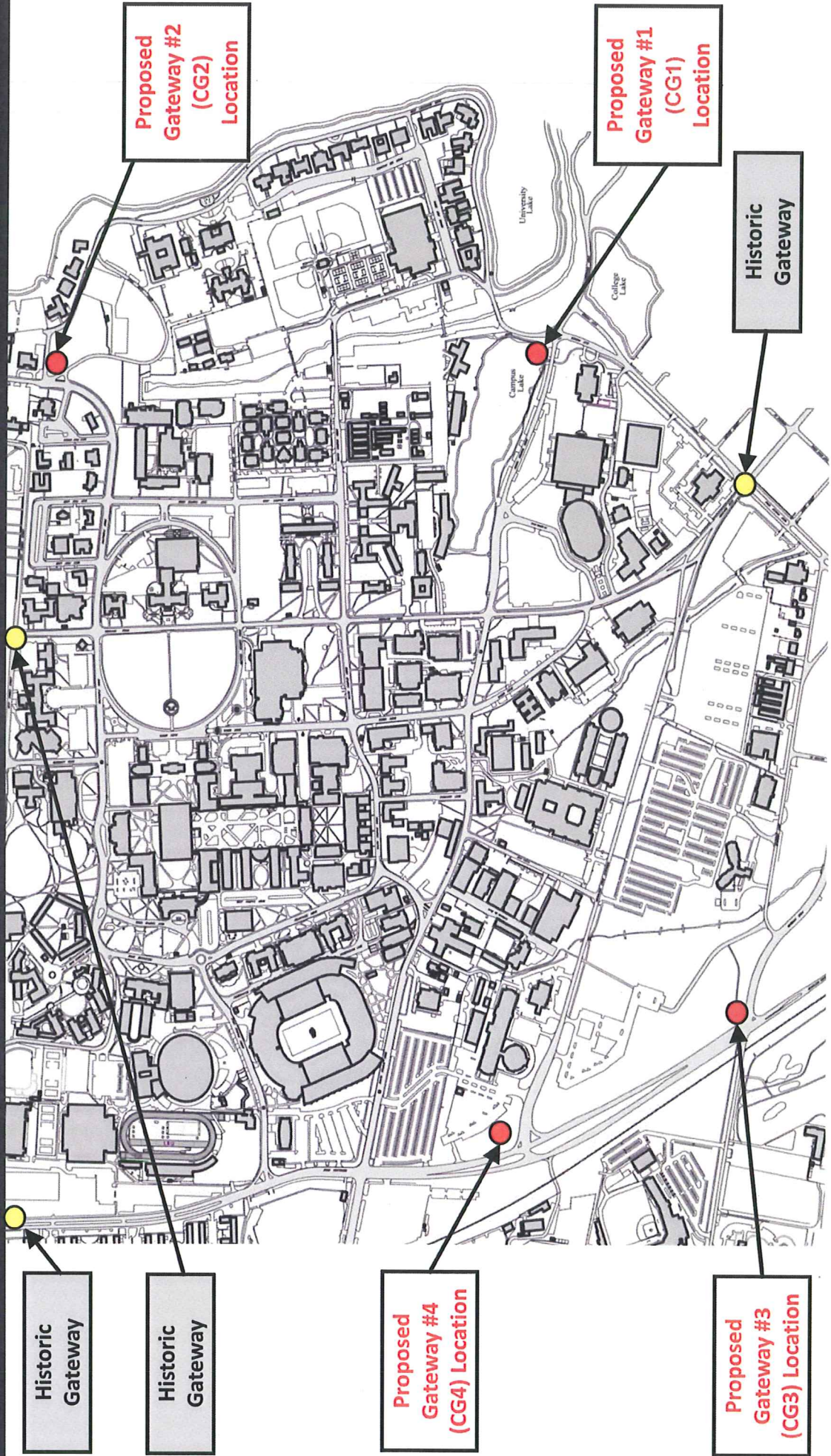
**It is the recommendation by the LSU Wayfinding Management Team that the attached Campus Wayfinding Management Signage Guidelines be adopted by the University; thereby, requiring all future signs to conform to the process and design standard established within the referenced document.**

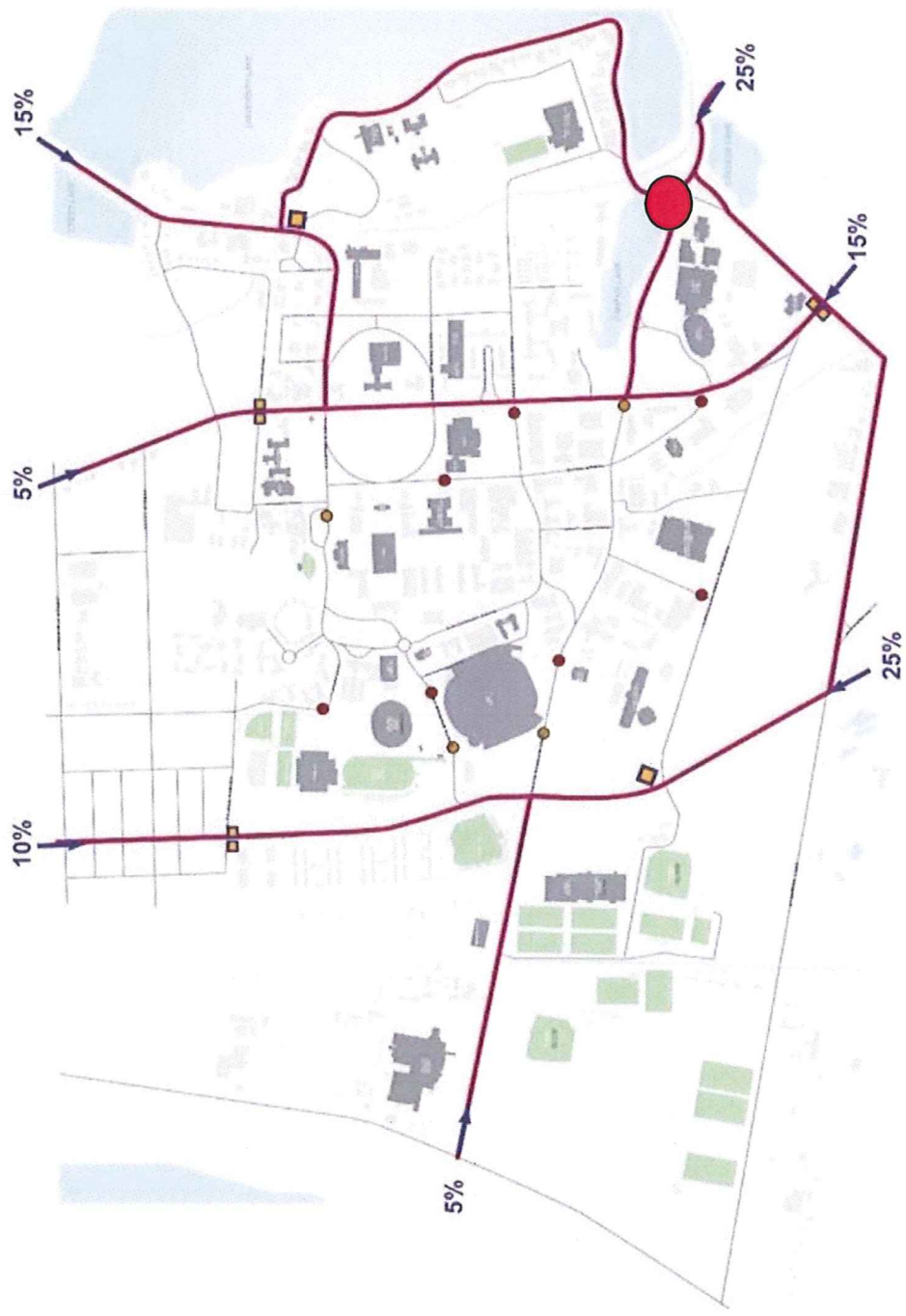
  
\_\_\_\_\_  
Approved – Michael Martin, Chancellor

3/18/10

cc: file

LSU Gateway Locations





**General Scope:**

This monument style gateway sign will provide a welcoming image at this critical location which serves as a major campus entrance from I-10 and Stanford Drive. This gateway, modeled on the existing historic gateway signs, will be situated next to historic Campus Lake, serving to create a dynamic entrance into the campus. Landscape, lighting, and other site amenities will also be included in this project.

*Recalls historic gateways*  
*Scale and proportion matches roadway*  
*Preserves views into campus*



#### DESIGN RATIONALE

Over time, entries into the campus have expanded to other portals. Most people arrive to the campus and never pass through the traditional entries of Highland Road. Visitors arrive from the interstate along Dalrymple, from the south along Nicholson Drive, and along West Lakeshore Drive - and none of those entries currently feature LSU identity. The

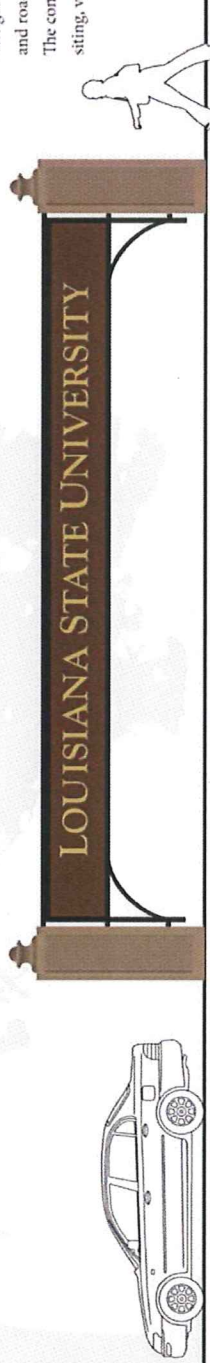
West Lakeshore entries possess a scale and feel similar to Highland Road, and require appropriately-scaled entry features. The CG-2 gateways are designed to express the spirit and quality of the historic gateways, without copying them, and respond to different approaches and settings. Cast stone, decorative metal and use of the LSU text recall the spirit of the historic campus quad. Soft uplighting will improve nighttime legibility. The gateways are low and open, allowing views over and under into the campus beyond.

#### MESSAGE CRITERIA

Only the Louisiana State University wordmark text is to be used. Optional donor plaques can be integrated into the piers, providing recognition for groups who choose to assist with the funding and construction.

#### PLACEMENT & ORIENTATION

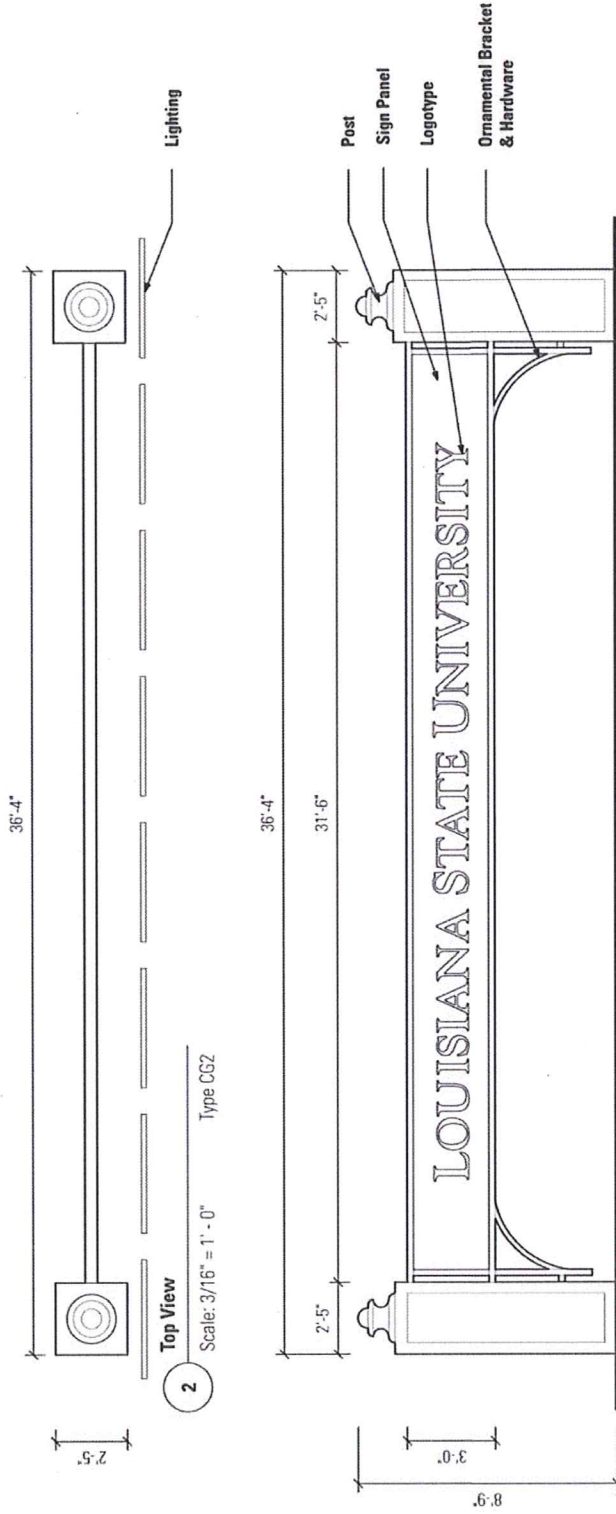
The gateways will be designed in conjunction with landscape and roadway improvements at each of the intersections. The complete solution will be a coordinated design of signs, siting, vegetation, lighting and ground plane treatments.



**Campus Gateway #1**  
**S. Stadium Dr. @ W. Lakeshore Dr.**

**CG2**

campus gateway



Campus Gateway #1

S. Stadium Dr. @ W. Lakeshore Dr.



**General Scope:**

This monument style gateway sign will provide a welcoming image at this critical location which serves as a major campus entrance from I-10 at Dalrymple Drive. This gateway will be incorporated into a new round-a-bout, designed to make traffic at this location operate in a more efficient and safe manner. The proposed gateway sign, modeled on the existing historic gateway signs, and an existing Live Oak tree will serve as the central foci of the round-a-bout and will provide a distinctive "LSU" presence. Landscape, lighting, and other site amenities will also be included in this project.

Currently, Kappa Delta Sorority is raising funds towards the construction of this gateway; however, this provides an excellent partnership opportunity.



**Campus Gateway #2**  
**Dalrymple Dr. @ W. Lakeshore Dr.**

**CG2**

## gateway

DALRYMPLE AND WEST LAKESHORE DRIVE

### PLACEMENT & ORIENTATION

The gateways will be designed in conjunction with landscape and roadway improvements at each of the intersections. The complete solution will be a coordinated design of signs, siting, vegetation, lighting and ground plane treatments.

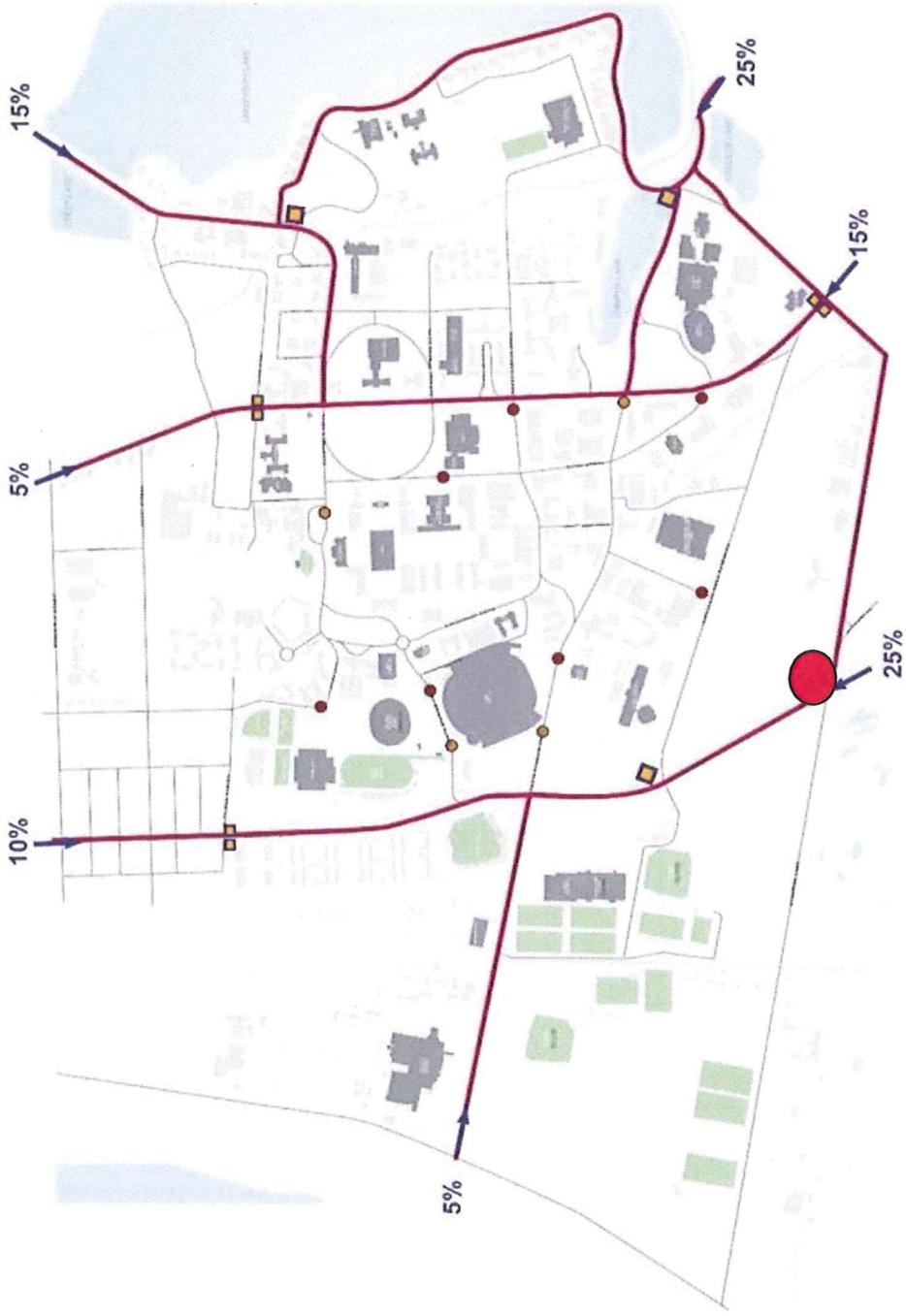


Plan view: proposed Dalrymple Drive gateway



**Campus Gateway #2**

**Dalrymple Dr. @ W. Lakeshore Dr.**



**General Scope:**

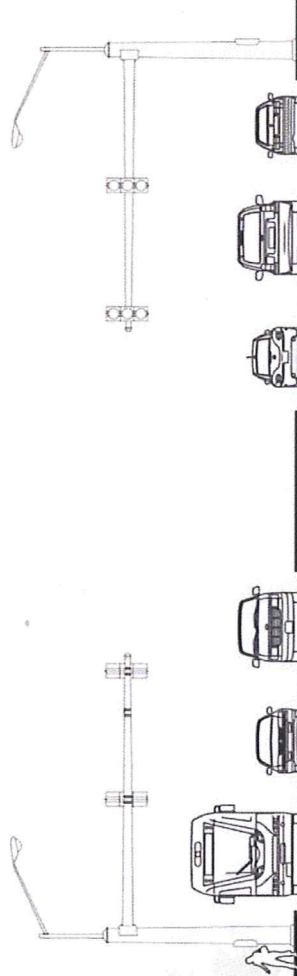
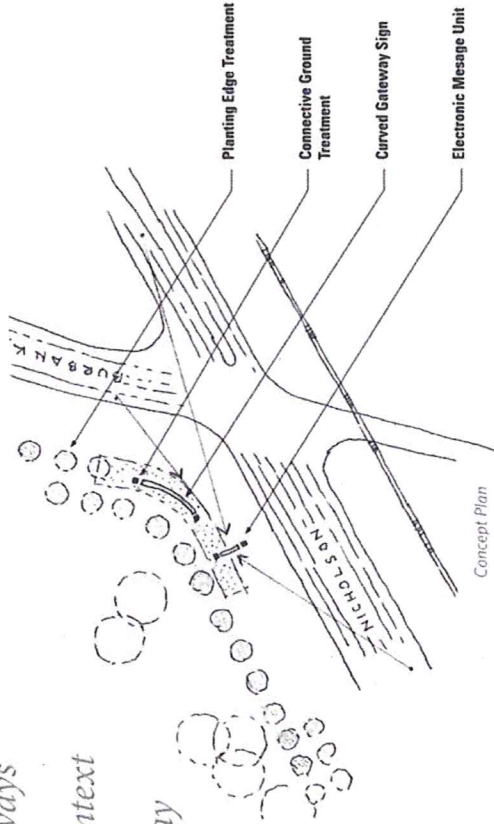
This monument gateway sign will provide a much needed welcoming image along this highly utilized State route. This gateway will serve as an anchor at this vastly expansive site, flanked by the new Alex Box Baseball Stadium to the west and Tiger Stadium as the backdrop. This monument sign will be installed as 2 components, the first component is the monument sign and the second being a video message board which will be installed to display important University messages and images. Landscape, lighting, and other site amenities will also be included in this project.



*Incorporate elements of the historic gateways*

*Appropriately scaled for legibility and context*

*Full-motion video board for events display*



Campus Gateway #3

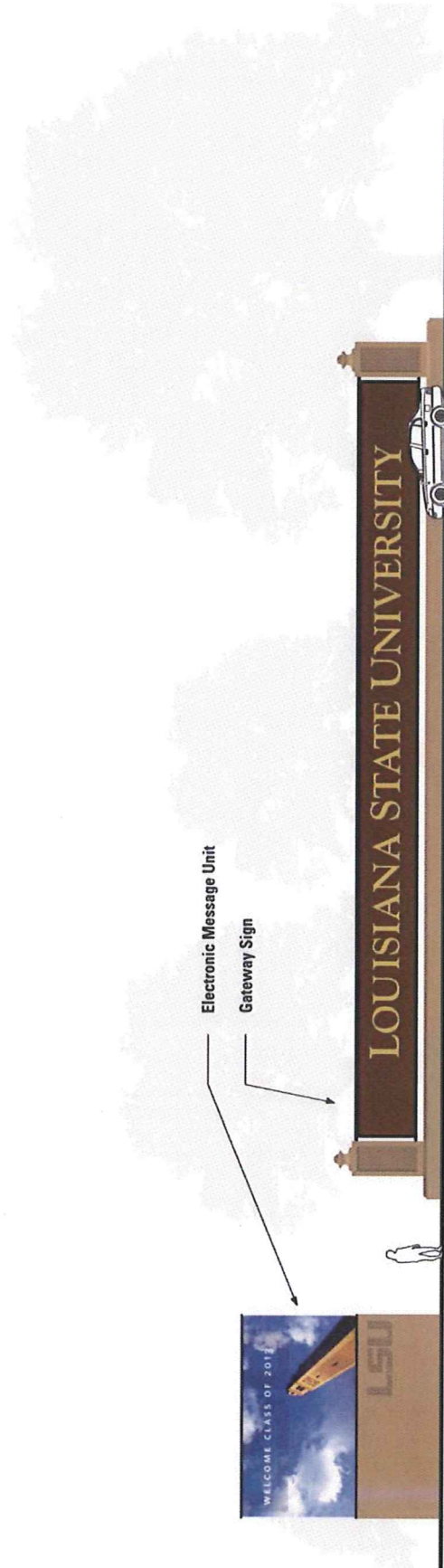
Burbank Dr. @ Nicholson Dr.

**DESIGN RATIONALE**

The intersection of Burbank Drive and Nicholson Drive represents the boundary of the main campus. Currently, no formal identifier exists at this location, which happens to be the busiest southern entry to the campus, along the busiest corridor of north-south traffic to and from downtown Baton Rouge and outlying parishes.

Future campus plans call for campus development between Nicholson Drive Extension and Burbank Drive. The new Alex Box Stadium and increasing development in south Baton Rouge will make this corner even more prominent in the future. A new electronic message unit will provide appropriately scaled graphics and event information along Nicholson Drive.

The design challenge is to present an image in keeping with the best of the campus core, at a highway scale, incorporating the motion graphics screen. The proposed design blends these elements into a gracefully curving sign that defines the corner and links to the video screen without being dominated by it. Message context and design for electronic message unit will be developed and administered by the LSU Office of Communications and University Relations.



Context elevation: Combined gateway and electronic message unit

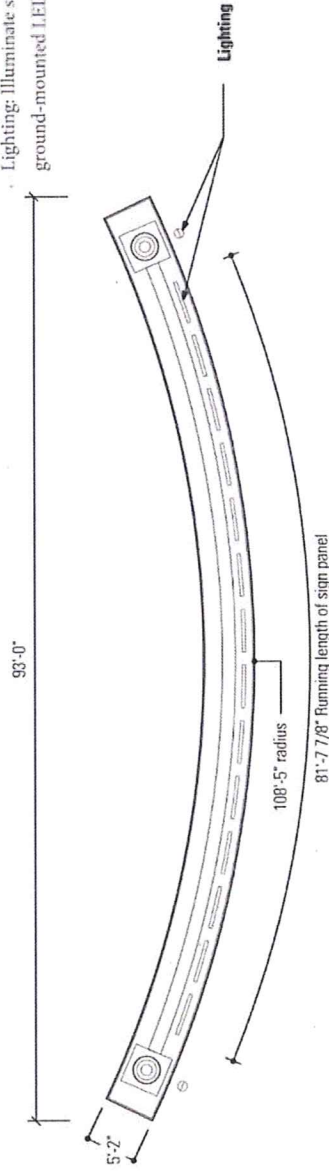


CG3

# campus gateway

## FABRICATION DETAILS

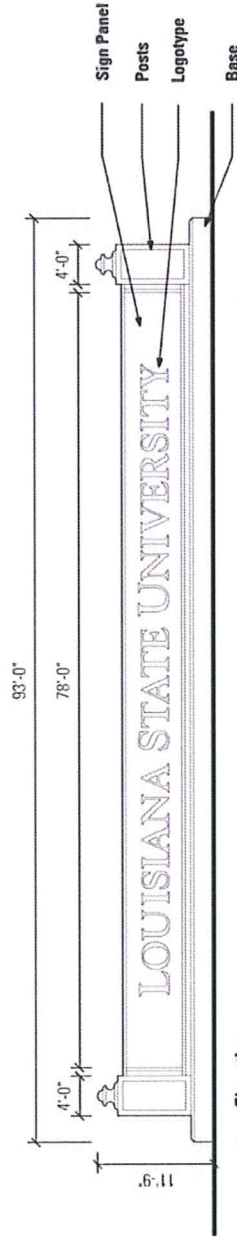
- Post: Architectural precast concrete with inset on 4 sides
- Frame: 4" high rolled aluminum tube PC3
- Sign Panel: 1" 2" thick fabricated aluminum panel PC2
- Logotype: 36" high 2" thick dimensional letters PC1
- Lighting: Illuminate sign panel and piers with flush, ground-mounted LED uplights



2 Top View

Scale: 1/16" = 1' - 0"

Type CG3



1 Elevation

Scale: 1/16" = 1' - 0"

Type CG3



Campus Gateway #3  
Burbank Dr. @ Nicholson Dr.

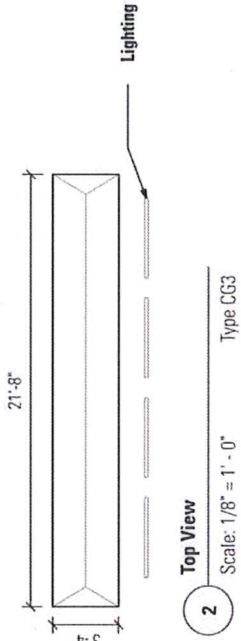
**CG3**

## campus gateway

VARIABLE MESSAGE BOARD

### FABRICATION DETAILS

- Top Cap: formed aluminum "pyramidal" shape, AP3
- Display: full motion video LED matrix, final specifications and technology to be determined
- Logo: embossed /cast into concrete, no fill
- Sign Base: Pre-cast concrete, color and finish to match campus standards
- Lighting: Illuminate base only with concealed, ground-mounted, LED uplights



Campus Gateway #3  
Burbank Dr. @ Nicholson Dr.



**General Scope:**

This iconic gateway sign will help to reinforce the "LSU" brand along this highly utilized State route. The backdrop for this gateway sign is the magnificent Tiger Stadium, making this gateway sign an ideal picturesque opportunity. Pedestrian access will be provided from a designated parking location in the adjacent commuter lot to better facilitate the photo opportunities at this location. Landscape, fencing, lighting, and other site amenities will also be included in this project.

"Option B" provides an LED component at this sign, allowing for messages/images to be displayed at the University's discretion.



**Campus Gateway #4**  
**Nicholson Extension @ Nicholson Drive**

**DESIGN RATIONALE**

The intersection of South Stadium Road and Nicholson Drive is both a functional and symbolic entry into the athletic epicenter of the main campus. This is the portal to Tiger Stadium and the PMAC, not to mention the LSU Sports Shop and the Tiger Habitat. The traditional pre-game parade courses down North Stadium Road to the stadium.

The largest number of event attendees arrive from the south, and the largest amount of game-day parking is concentrated to the south. While Tiger Stadium dominates the skyline, there is no street-level affirmation of the LSU campus.

The monumental scaled logo creates a memorable street level icon, heightening the excitement of the gameday experience, and distinguishing this area of campus as the nexus of

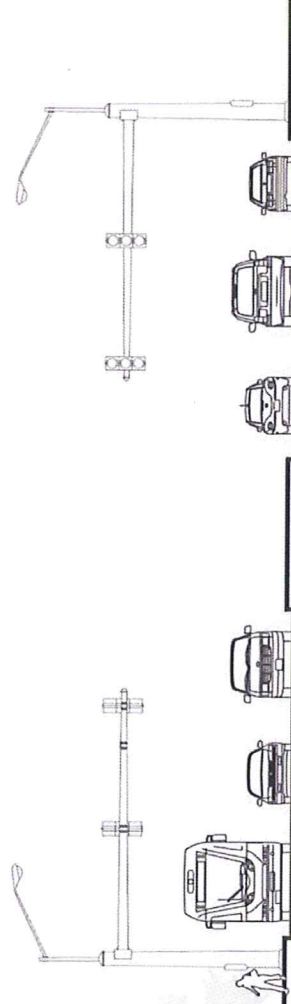
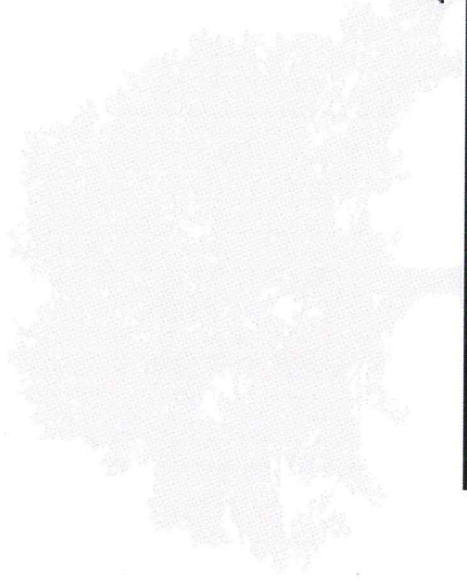
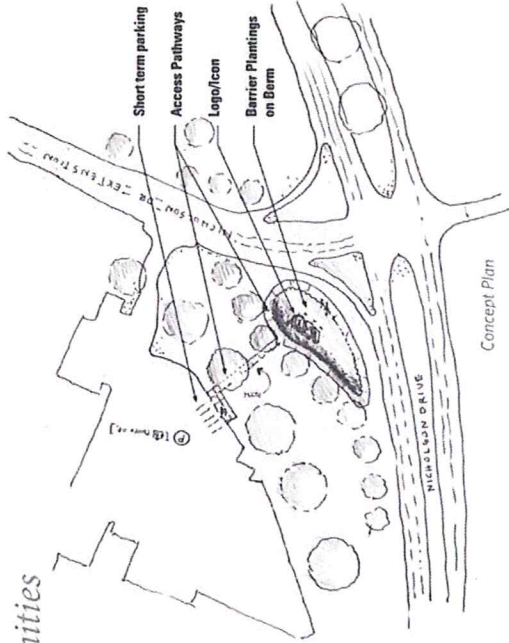
athletic activity. More than a gateway, this environmental graphic embodies the spirit of LSU. Access will be provided by a connective pathway from surface parking - providing a venue for memorable photo opportunities. The immediate zone around the logo will be planted with plant species that discourage direct contact or vandalism.



Context elevation

*Access provided to surface parking for photo opportunities*

*Ground plane landscape treatment to restrict access*

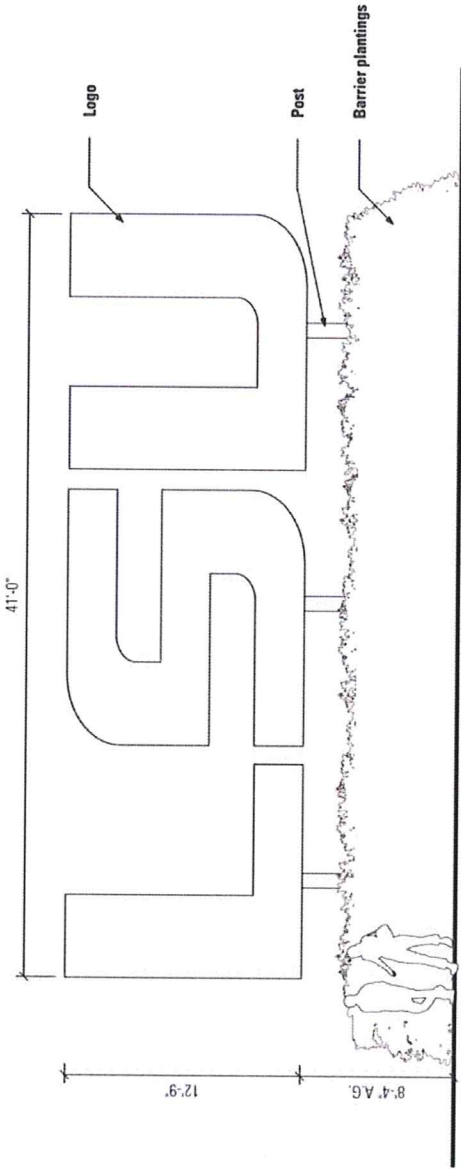


**Campus Gateway #4**  
**Nicholson Extension @ Nicholson Drive**

CG4

# campus gateway

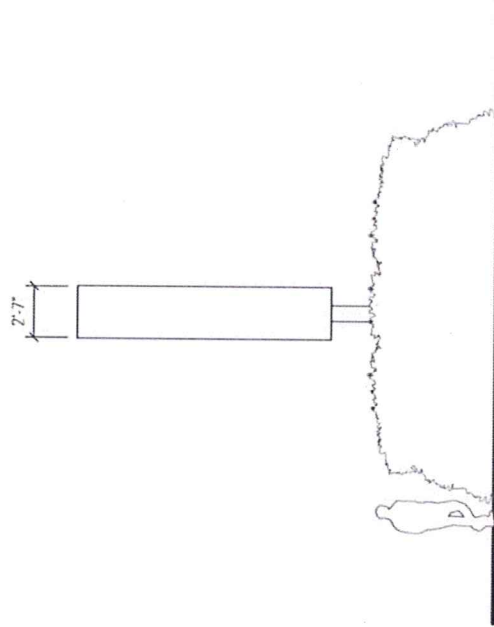
SIGN DETAIL



### 1 Elevation

Scale: 1/8" = 1' - 0"

Type CG4



### 2 Side View

Scale: 1/8" = 1' - 0"

Type CG4

### FABRICATION DETAILS

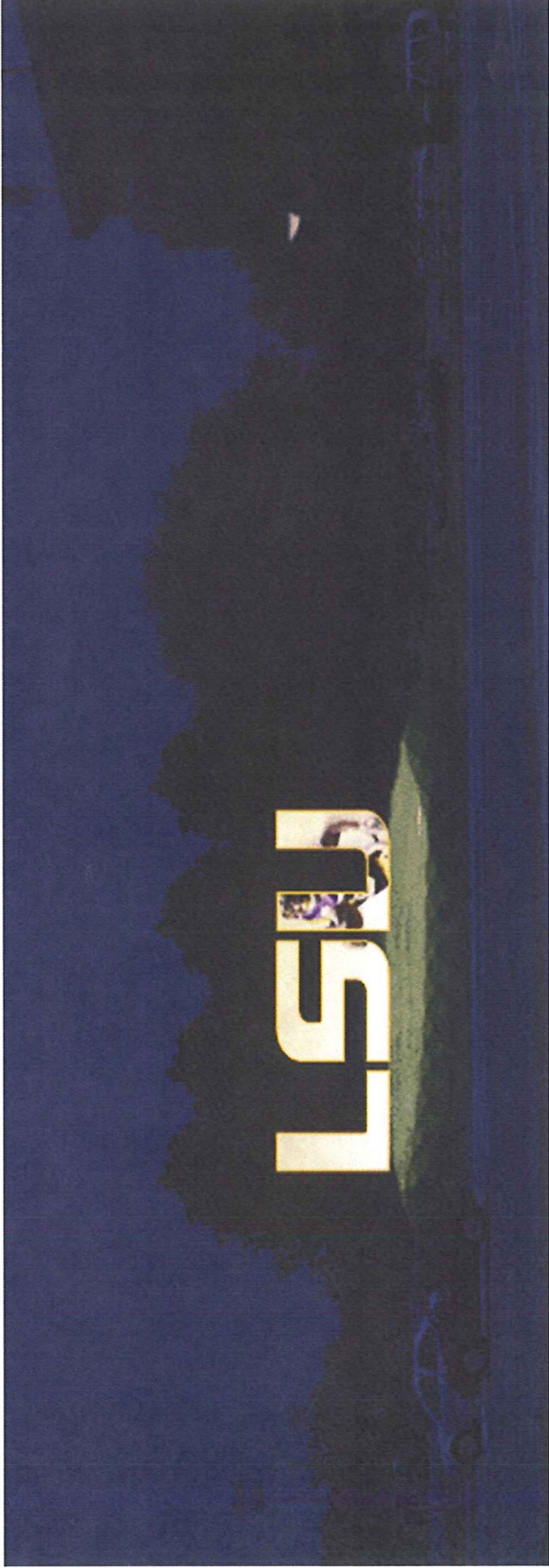
- Logo (option 1) Fabricated aluminum with flush-to-face full motion video LED matrix display, final specifications and technology to be determined
- Logo (option 2) Fabricated aluminum with flush-to-face LED color changing matrix, final specifications and technology to be determined
- Logo (option 3) Fabricated aluminum, PC1 with illumination from concealed, ground-mounted LED spot lights
- Post: square steel, PC3, structurally engineered as required, accommodating power as required
- Plantings: to be determined - design intent is dense vegetation that will discourage access to logo while avoiding installation of a fence or other barrier(s)
- Suggested vegetation types could include Burford Holly or Chinese Holly ("Rotunda")



Campus Gateway #4

Nicholson Extension @ Nicholson Drive,





“Option B” LED Component



Campus Gateway #4  
Nicholson Extension @ Nicholson Drive

**PERSONNEL ACTIONS REQUIRING  
BOARD APPROVAL  
FEBRUARY 3, 2012**

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**February 3, 2012**

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Personnel Actions Requiring Board Approval  
February 3, 2012

**FILL A VACANCY - APPOINTMENT WITH TENURE**

Campus	Name	Effective Date	Title	Salary	Proposed Source
1 LSU A&M	Clift, Peter D.	01/10/12	Professor with Tenure and the Charles T. McCord, Jr. Endowed Chair in Geology	\$115,000	State

Personnel Actions Requiring Board Approval  
February 3, 2012

**PROMOTIONS**

Campus	Name	Effective	Title		Old Salary	New Salary	Difference	Source	Pct Chg.
1 LSU A&M	Byerly, Gary R.	01/01/12	Dean of Graduate School		\$157,047	\$187,000	\$29,953	State	19%
			<i>Old Salary \$128,495 AY converted to FY is \$157,047</i>						
2 LSU A&M	Kurpius, David	12/01/11	Associate Vice Chancellor for Enrollment Management		\$96,737	\$125,000	\$28,263	State	29%
3 LSUHSC-S	Mills, Glenn	02/01/12	Director of Feist-Weiller Cancer Center and Professor with Tenure	Base	\$152,679	\$175,000	\$33,365	State	9%
				Supplemental	\$213,956	\$225,000			
				Total	\$366,635	\$400,000			
3 PBRC	Cefalu, William	02/01/12	Associate Executive Director for Clinical Research		\$187,037	\$201,848	\$14,811	State	8%

Personnel Actions Requiring Board Approval  
February 3, 2012

**APPOINTMENT/CONTINUATION OF DESIGNATED CHAIR OR PROFESSORSHIP**

<u>CAMPUS</u>	<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>ADD CONTINUE REMOVE</u>	<u>TITLE</u>	<u>SALARY</u>	<u>COMPENSATION</u>	<u>FOUNDATION</u>
LSU A&M	Chen, Qin Jim	01/10/12	Add	CSRS Distinguished Professorship in Coastal Engineering	\$95,498	\$9,923	LSU A&M
LSU A&M	Chen, Ye S	08/15/11	Add	Robert J Peltier Professorship in MBA Studies	\$139,478	\$4,000	LSU A&M
		08/15/11	Add	Majory B Ourso Excellence in Teaching #5		\$25,000	LSU A&M
LSU A&M	Clayton, Jeffrey C	01/10/12	Continue	Ball Family Distinguished Professorship I in the College of Science	\$103,855	\$12,307	LSU A&M
LSU A&M	Dahi Taleghani, Arash	01/10/12	Add	Murray F and Julia W Hawkins Professorship in Petroleum Engineering	\$70,000	\$2,500	LSU A&M
LSU A&M	Delony, Willis Lane	08/15/11	Add	School of Music Aloysia Landry Barineau Memorial Endowed Professorship	\$117,026	\$4,396	LSU A&M
		08/15/11	Continue	Paula Manship Professorship for Excellence in Music #3		\$4,192	LSU A&M
		08/15/11	Continue	Paula Manship Professorship for Excellence in Music #2		\$15,449	LSU A&M
LSU A&M	de Queiroz, Marcio	01/10/12	Add	Roy O Martin Lumber Company Professorship in Mechanical Engineering	\$90,386	\$2,500	LSU A&M
LSU A&M	Elseifi, Mostafa A	01/10/12	Add	Lloyd J Guillory Jr Professorship in Civil Engineering	\$73,500	\$25,000	LSU A&M
LSU A&M	Lawrence, Frances C	08/15/11	Add	Ourso Professorship of Communications Studies	\$116,555	\$4,000	LSU A&M
LSU A&M	Llorens, Jared James	08/15/11	Add	Texas Tiger Tourney/GRTR Houston AA Endowed Professor	\$92,500	\$3,000	LSU A&M
LSU A&M	Merget, Astrid E	08/15/11	Add	John W Dupuy Endowed Professorship	\$212,732	\$6,000	LSU A&M
LSU A&M	Moroney, James V	12/01/11	Add	Carrie Lynn Yoder Memorial Professor	\$133,459	\$0	LSU A&M
LSU A&M	Morozov, Boris	08/15/11	Add	Jon D "Jay" and Marguerite "Cissy" Doles Babb/AXA Foundation Professorship	\$87,500	\$3,000	LSU A&M
LSU A&M	Niedrich, Ronald W	08/15/11	Add	Robert Theriot Professorship #2	\$146,188	\$7,500	LSU A&M
		08/15/11	Continue	Rick and Holly Wolfert Professor		\$4,000	LSU A&M
		08/15/11	Remove	Kearny-Jolly COBA Endowed Professorship		\$5,000	LSU A&M
LSU A&M	Protevi, John L	08/15/11	Add	Phyllis M Taylor Professorship #1	\$80,751	\$7,500	LSU A&M
LSU A&M	Radonjic, Mileva	01/10/12	Add	Wilburn M Smith Professorship in the Craft & Hawkins Department of Petroleum Engineering in the College of Engineering.	\$70,000	2,500	LSU A&M
LSU A&M	Russo, Adelaide M	08/15/11	Add	Phyllis M Taylor Professorship #2	\$95,436	\$7,500	LSU A&M
LSU A&M	Schwarz, Andrew	08/15/11	Add	Francis M Coates MBA Professorship	\$146,587	\$22,000	LSU A&M
		08/15/11	Continue	Milton J Womack Professorship for Developing Scholars in ISDS		\$4,000	LSU A&M
LSU A&M	Sengupta, Ambar N	10/01/11	Add	Hubert Butts Memorial LSU Alumni Association Departmental Professorship in Mathematics	\$103,468	\$6,200	LSU A&M

Personnel Actions Requiring Board Approval  
February 3, 2012

**APPOINTMENT/CONTINUATION OF DESIGNATED CHAIR OR PROFESSORSHIP**

<u>CAMPUS</u>	<u>NAME</u>	<u>EFFECTIVE DATE</u>	<u>ADD CONTINUE REMOVE</u>	<u>TITLE</u>	<u>SALARY</u>	<u>COMPENSATION</u>	<u>FOUNDATION</u>
LSU A&M	Srivastava, Ashok	01/10/12	Add	Wilbur D and Camille V Fugler Jr, Professorship of Engineering	\$108,908	\$28,600	LSU A&M
LSU A&M	Stephens, Clifford P	08/15/11	Add	Bank One/Chuck McCoy Distinguished Professorship in Finance	\$120,834	\$4,000	LSU A&M
LSU A&M	Stone, Gregory Bentley	08/15/11	Add	Joseph S Yenni Endowed Memorial Professorship in Italian Studies	\$99,925	\$5,000	LSU A&M
LSU A&M	Tiras, Samuel L	08/15/11	Add	U. J. LeGrange Professorship in Accounting #5	\$177,601	\$5,000	LSU A&M
		08/15/11	Add	KPMG LLP Professorship #2		\$5,000	LSU A&M
		08/15/11	Add	KPMG LLP Professorship #3		\$5,000	LSU A&M
		08/15/11	Add	KPMG LLP Professorship #4		\$5,000	LSU A&M
		08/15/11	Add	Arthur Anderson LLP Distinguished Professor		\$5,000	LSU A&M
LSU A&M	Veronis, Georgios	01/10/12	Add	Charles P Sless Jr Professorship in Engineering	\$75,500	\$2,500	LSU A&M
LSU A&M	Wagner, Mark S	08/15/11	Add	David J Kriskovich Distinguished Professorship	\$62,000	\$4,000	LSU A&M
LSU A&M	Zhou, Kemin	01/10/12	Add	Roy Paul Daniels Distinguished Professorship in the College of Engineering #1	\$145,118	\$62,000	LSU A&M
		01/10/12	Continue	Mark and Carolyn Campbell Guidry Professorship in Electrical Engineering		\$5,000	LSU A&M

Personnel Actions Requiring Board Approval  
February 3, 2012

**SUPPLEMENTAL COMPENSATION**

Campus	Name	Effective	Title	Salary	Supplement	Foundation
1 LSU A&M	See Attached Awards Report from the LSU A&M Campus					



ATTACHMENT ONE

LOUISIANA STATE UNIVERSITY BOARD OF SUPERVISORS AWARDS REPORT  
Meeting Date: February 2012

Name	Title	Award	Regular Salary	Date	Award Amount
Greg Eldredge	Data Processing Analyst	Edward J. Steimel Staff Excellence Award	\$52,000	8/29/2011	\$1,000
Polly McKenzie	Administrative Coordinator 4	Edward J. Steimel Staff Excellence Award	\$31,884	8/29/2011	\$1,000
George Voyiadjis	Department Head/Chair	Award for publication of "Damage Mechanics & Micromechanics of Localized Fracture Phenomena in Inelastic Solids"	\$210,759	9/13/2011	\$1,500
George Voyiadjis	Department Head/Chair	Award for publication of "Materials Under Extreme Loadings"	\$210,759	9/13/2011	\$750
Kemin Zhou	Designated Professor	Award for publication "Introduction to Feedback Control"	\$145,118	9/13/2011	\$750
Ying Wang	Assistant Professor	Award for publication of "Nanostructures and Nanomaterials"	\$75,000	9/13/2011	\$750
Jennifer Baumgartner	Assistant Professor	Service-Learning Faculty Scholars Award	\$56,180	9/19/2011	\$1,000
Touria Khannous	Assistant Professor	Service-Learning Faculty Scholars Award	\$54,000	9/19/2011	\$1,000
Gerald Knapp	Designated Professor	Dean's Scholarship Award for "Introduction to Programming"	\$103,061	10/12/2011	\$1,500
Sheantel Baker	Accountant Manager 1	LSU Foundation Outstanding Staff Award	\$68,758	11/29/2011	\$500
Carol Thomas	Assistant Director	LSU Foundation Outstanding Staff Award	\$53,154	11/29/2011	\$500
Valerie Hudson	Administrative Coordinator 4	LSU Foundation Outstanding Staff Award	\$43,535	11/29/2011	\$500
Dora Ann Parrino	Administrative Assistant 5	LSU Foundation Outstanding Staff Award	\$51,219	11/29/2011	\$500
Lisa Landry	Administrative Coordinator 3	LSU Foundation Outstanding Staff Award	\$37,417	11/29/2011	\$500
Jacquelyn Sylvester	Administrative Coordinator 4	LSU Foundation Outstanding Staff Award	\$38,419	11/29/2011	\$500
Bonnie Alford	Director	LSU Foundation Outstanding Staff Award	\$66,327	11/29/2011	\$500
Hazel Augustin	Administrative Coordinator 4	LSU Foundation Outstanding Staff Award	\$36,916	11/19/2011	\$500
Laura Gentry	Instructor	Service-Learning Faculty Scholars Award	\$60,247	12/6/2011	\$1,000
Darla Dao	Administrative Program Specialist A	Cross-Holloway Award for Excellence in Service	\$44,600	12/8/2011	\$500

APPROVED

*Carolyn H. Hagan*  
1/20/12

Robert Willis	Manager	Cross-Holloway Award for Excellence in Service	\$65,700	12/8/2011	\$500
Daniel Fontenot	Administrative Coordinator 3	Cross-Holloway Award for Excellence in Service	\$29,963	12/8/2011	\$500
Virbert Rodriguez	Manager	Cross-Holloway Award for Excellence in Service	\$71,615	12/8/2011	\$500
Robert Perkins	Research Specialist	Cross-Holloway Award for Excellence in Service	\$51,112	12/8/2011	\$500
Joseph Ball	Research Specialist	Cross-Holloway Award for Excellence in Service	\$55,338	12/8/2011	\$500
Jarod Charlie	Research Specialist	FETI - Adjunct of the Year	\$29,000	12/15/2011	\$50
Loree Ramezan	Data Processing Analyst	FETI - Employee of the Year	\$54,000	12/15/2011	\$250
Biance Bankston	Coordinator	FETI - Instructor of the Year	\$50,000	12/15/2011	\$250
Kerry Jenkins	Data Processing Analyst	NCBRT Directors Award 2011 Embroidered jacket	\$47,944	12/16/2011	\$8,457



## REPORT OF SYSTEM STAFF ON A SIGNIFICANT BOARD MATTER

### Recommendation Regarding Reporting to the Board of Regents on Defining the Role, Scope, and Mission of Each LSU Campus and Institution

To: Members of the Board of Supervisors

Date: February 3, 2012

Pursuant to Article VII, Section 8.E of the Board Bylaws, the following is provided:

#### 1. Significant Board Matter

This matter is a “significant board matter” pursuant to Bylaws Art. VII, sec. 8:

- D.1 Any matter having a significant fiscal or long-term educational or policy impact on the System or any of its campuses or divisions

#### 2. Summary of the Matter

HCR 30 of the 2011 Regular Legislative Session directed the Board of Regents to:

1. *Study* the provision of public postsecondary educational opportunities throughout the state;
2. *Establish* the appropriate role, scope, and mission of each public postsecondary education institution; and
3. Formulate a *plan* that will make optimal use of academic, fiscal, and physical resources, recognizing the unique nature of each institution, and allow each institution’s students to pursue their chosen academic path.

Note: Article 8, Sec. 5D(4) of the Louisiana Constitution authorizes the Board of Regents to “formulate and make timely revision of a master plan for postsecondary education . . .”

The Board of Regents contracted with the National Center for Higher Education Management Systems (NCHEMS) to produce a draft role, scope, and mission for each Louisiana system of higher education and for each campus within each system. Neither NCHEMS nor Regents communicated to the System or the campuses that this review was taking place until after NCHEMS had prepared a draft. Regents has circulated the NCHEMS draft to each system and campus for review, comment, and suggested revisions, which LSU received on **January 10**. Regents requested a response by **January 20**, so that it could be considered at the **January 25/26** Regents meeting.

The LSU campuses and institutions hastily compiled draft responses which were submitted to Regents on **January 23**, noting that the responses were being submitted “for informational purposes only” and should not be considered final or definitive, because they had not been approved by the Board of Supervisors. Regents has circulated a draft response based on the NCHEMS report with some changes made as a result of the initial preliminary campus responses. Regents intends to consider adopting a final response to HCR 30 at its February 28

meeting. Regents has recognized that some systems, including the LSU System, require Board action to approve significant matters. However, Regents also made it clear that if final System approval has not been made before February 28, it is fully prepared to review, approve, and submit the role, scope, and missions of all campuses and institutions to the legislature without such approval. System staff is working with the campuses to make further revisions to the initial campus responses within the brief time remaining before the Regents take action.

This is a significant matter, and time is needed to address it properly. The formal role, scope, and mission for each system and campus established by the Regents review may be used in the future to make critical decisions affecting budgets, staff allocations, academic programs, and other matters for every aspect of higher education in Louisiana. Thorough and careful review is required.

Because System staff have not had adequate time to conduct the required thorough and careful review, and this Board will not meet again until after the February 28 Regents meeting, it will be necessary for System staff to finish their review and consultations with the campuses and submit the formal LSU response to the Board of Regents before this Board is scheduled to meet again. The proposed Resolution will authorize the President to approve the role, scope, and mission of each campus and institution, and to submit LSU's formal response. If a formal System response is not required by Regents, System staff will cooperate to develop an informal response, and duly note such.

### **3. Review of Documents Related to Referenced Matter**

System staff are continuing to review the relevant documents.

### **4. Certification of campus (or equivalent) re. Art. VII, § 8.E**

This has been provided.

### **ATTACHMENTS:**

1. Request from the Board of Regents
2. NCHEMS preliminary report to Board of Regents

### **RESOLUTION**

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College hereby fully delegates and authorizes its President, John V. Lombardi, after further consultation as he deems appropriate with each LSU campus or institution, to approve to the same extent as this Board, the role, scope, and mission of each campus and institution and to submit them to the Board of Regents in response to its request for a formal response by this Board; notice of the response shall be provided to this Board; and

**BE IT FURTHER RESOLVED** that if a formal response by this Board is not requested by the Board of Regents, System staff shall cooperate with Board of Regents staff, but the fact that it is not a formal response of this Board shall be duly noted and communicated.

**Robert W. Levy**  
*Chair*

**Charlotte A. Bollinger**  
*Vice Chair*

**Joseph C. Wiley**  
*Secretary*

**James E. Purcell**  
*Commissioner of  
Higher Education*



**Scott Ballard**  
**Robert J. Bruno**  
**Maurice C. Durbin**  
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**William H. Fenstermaker**  
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**W. Clinton Rasberry, Jr.**  
**Albert D. Sam II**  
**Victor T. Stelly**  
**Harold M. Stokes**  
**John D. Mineo IV, Student**

**BOARD OF REGENTS**

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January 10, 2012

Memorandum

To: System Heads

From: Jim Purcell   
Commissioner of Higher Education

RE: Role, Scope and Mission Statements

House Concurrent Resolution No. 30 (HCR 30) of the 2011 Legislature requires, among other things, that the Board of Regents establish role, scope and mission statements for each of the colleges and universities. Facing the possibility of severe projected budget reductions in 2010, the Board of Regents worked with NCHEMS to draft some work related to potential impacts of budget cuts, including changes to role, scope and missions of colleges and universities. Since some of the work required by HCR 30 had already been developed, the staff engaged NCHEMS to revisit its earlier work and revise the statements as appropriate. NCHEMS has completed its work and submitted a draft report for review.

RS 17:3128 requires that "After consultation with each postsecondary education management board, the chancellor, and the president of each public institution of postsecondary education, the Board of Regents shall devise, describe, and establish a mission for each ... institution within each system." At this time, I am asking each system and member campus to review and comment on the role, scope and mission statement included in the attached draft.

As expected, role, scope and mission statements for the same type of institution (statewide universities/regional universities /two-year colleges) are constructed similarly. While I invite general comments regarding the overall document, it is on the individual draft role, scope and mission statements that I seek your direct input. As you can see, all draft statements follow a prescribed format: A short introductory statement, 1. Audiences; 2. Array of Programs and Services, and; 3. Special Programs/Features. The third item (Special Programs/Features) has intentionally been left blank so that you may complete this section. Please identify up to five bullets listing any combination of high quality academic programs/institutes/centers, etc. that you wish to highlight that make the campus unique. These programs/features should be tied directly to the institution's role, scope and mission.

System Heads  
Page 2

In cooperation with your member campuses, please review the role, scope and mission statement for each campus and submit the completed Special Programs/Features section by no later than **Friday, January 20<sup>th</sup>** to Dr. Larry Tremblay ([larry.tremblay@la.gov](mailto:larry.tremblay@la.gov)). It is my intent to present the results of the review to the Board of Regents at its meetings on January 25<sup>th</sup>/26<sup>th</sup>.

Thank you for your cooperation in this matter.

Attachment

## **Developing a Postsecondary Education System to Meet the Needs of Louisiana**

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November 30, 2011



The National Center for Higher Education Management Systems

## Introduction

HCR 30 of the 2011 regular session of the Louisiana Legislature requests the Board of Regents (BoR) to:

1. Study the provision of public postsecondary educational opportunities throughout the state
2. Establish the appropriate role, scope, and mission of each public postsecondary education institution
3. Formulate a plan that will make optimal use of academic, fiscal, and physical resources, recognizing the unique nature of each institution, and allow each institution's students to pursue their chosen academic path.

In response to this request BoR contracted with the National Center for Higher Education Management Systems (NCHEMS) to develop a report that:

- Describes a college and university system that would best meet the needs of the State of Louisiana, an "ideal" system that recognizes the geography, demography, economy, and future needs of the state;
- Identifies those situations where the current structure and capacity are most at odds with this ideal scenario;
- Presents a set of criteria to be applied in developing a system of higher education that responds to state and regional needs;
- Identifies changes in institutions' missions and programs that are achievable and deal with the disjuncture between the preferred and actual sets of conditions; and
- Indicates the additional capacity and policies necessary to help ensure that the educational assets of this realigned system of higher education can be made available in ways that will allow students in all parts of the state to pursue their academic interests.

This document has been prepared in conformance with this obligation.

## The Idealized System

If Louisiana (or any other state) were to start from scratch in creating a postsecondary education system, the result would differ from what is currently in place. The existing institutions were created in different times in response to the educational needs (or politics) of those times. While it is not feasible to make wholesale changes, it is possible to take steps that result in a better alignment of capacity and need. As a starting point for assessing what those steps might be, it is useful to establish a template of the "ideal" system as the basis for comparison with the system "that is." That system is briefly described in this section of the report.

A desirable public system of postsecondary education for Louisiana would consist of the following components:

1. A comprehensive research university which



- Serves academically very well prepared undergraduate students from throughout the state and graduate students from throughout the U.S. and the world. The university exhibits an enrollment profile similar to that of competitive research universities elsewhere in the U.S.
- Offers a broad range of baccalaureate and graduate programs, including those in
  - A comprehensive array of arts and sciences fields. This should be the only public institution in the state offering doctoral programs in arts and sciences disciplines; and
  - Applied fields such as agriculture, architecture, communications, engineering, education, business, information sciences, and public administration.
- Offers professional programs in fields such as medicine, dentistry, veterinary medicine, and law. As part of the health sciences constellation of programs, this institution should be the primary (if not sole) provider of doctoral programs in nursing and the various allied health fields.
- Provides the array of services associated with being a land, sea, or space grant university.
- Is competitive with other public flagship institutions for basic research funding allocated on a peer-reviewed basis. The flagship university should have four or five research areas recognized as being in the top ten in the country (no public institution can or should aspire to this level of excellence in a broad array of disciplines).
- Provides services designed to meet the needs of statewide economic development
  - continuing professional education, applied research, and problem-solving for employers and communities, as well as support for small businesses and entrepreneurs through technology transfer.

2. A System of Regional Comprehensive Universities which:

- Prepare academically well-prepared students from the geographic regions served by each institution for careers and lifelong learning in a dynamic and increasingly global 21<sup>st</sup> century economy. Academic preparation for students entering these institutions should be such that they do not require remedial coursework in order to be successful at these universities. The System has a particular obligation to serve underrepresented students.
- Provide regional access in areas in and around
  - New Orleans
  - Baton Rouge
  - Hammond/North Shore
  - Alexandria/Central Louisiana
  - Shreveport

- Monroe
  - Lafayette/Acadiana
  - Lake Charles/Southwest Louisiana
  - Houma/Thibodaux/South-central Louisiana
  - Offer programs at the baccalaureate and master’s levels in basic arts and sciences fields and in the professional and technical fields relevant to the needs of the regional economy – typically education, business, nursing and allied health, and computer and information technologies.
  - Offer doctoral programs only in those practice areas where the field/profession requires/expects a doctoral degree for entry into the profession, e.g., pharmacy, nursing, certain allied health specialties, and educational leadership.
  - Provide regional service and engagement (regional stewardship) by
    - Collaborating with each region’s P-12 education system and LCTCS institutions to increase college and career readiness of the region’s high school graduates;
    - Ensuring seamless transfer of two-year college students to baccalaureate degree programs;
    - Increasing access and baccalaureate degree completion for place-bound, low-income and regionally underserved populations;
    - Serving the needs of regional economic development interests; and
    - Responding to the cultural needs of the region
  - Conduct research specifically focused on the integration and application of knowledge directly relevant to the university’s teaching and regional service mission.
3. A System of Comprehensive Community Colleges which
- Are open-access institutions serving a wide variety of clients from within their geographic area
    - High school students seeking an accelerated start in a college program
    - Recent high school graduates
    - Adults who may or may not have completed high school and may or may not have had some prior college experience
    - Employers
    - The System has a particular obligation to serve underrepresented (especially African-American) students
  - Offer programs at the sub-baccalaureate level serving very different purposes
    - Adult Basic Education programs

- Remedial/developmental programs that prepare individuals for successful participation in college or allow them to acquire a work readiness certification. A role to be played by the community colleges is to serve as a “university college” on the campuses of four-year institutions, allowing students who are ineligible for direct admissions to universities to become part of the four-year institution community while becoming prepared for full admission.
- Associate-level arts and sciences programs that allow students to obtain the first two years of a baccalaureate education and transfer to four-year institutions with junior standing
- Vocational programs that prepare students for entry into jobs in the regional economy that pay a living wage
- Workforce development programs that provide job upgrading skills to employees of regional employers
- Serve the economic development needs of the region by providing rapid response workforce training for employers that are new to the region or already located in the region and seeking to expand
- Collaborate with regional P-12 education systems and regional universities to increase college and career readiness of the region’s high school graduates.

This system should

- Be organized in such a way that there is a single administrative entity within each region of the state. Services may be offered at multiple sites as required within this administrative framework;
- Ensure that all institutions in the system have at least one signature program that is closely aligned with the key industry in its region;
- Ensure that students face no academic dead ends if they decide to transfer to other postsecondary education institutions. In practical terms this means that all of the colleges should be SACS accredited; and
- Have, at the system level, the capacity to mount a rapid-response workforce development program that
  - Can respond to needs of employers with a lag time of no more than one month; and
  - Draw on the capacities of all institutions in the system – and providers outside the system if necessary – to respond to these needs.

## Role and Scope Designations of Louisiana Institutions of Higher Education

This section of the report describes the missions, roles, and scope of each public postsecondary education institution in the state as those missions are currently being enacted. A subsequent section suggests areas where changes might be considered. The descriptions for each institution follow a common framework by delineating:

- Audiences to be served
- The general array of programs to be offered
- Any special or unique features of institutional mission

### 1. Audiences

Among the characteristics of audiences to be served are those expressed in terms of:

- Geography. What geographic area is the institution expected to serve?
- Academic preparation. Does the institution admit only students with high levels of academic preparation, or does it serve adults regardless of prior levels of academic preparation?
- Age/full-time status. Does the institution primarily serve recent high school graduates, or does it have a special role in serving older (often part-time) students?
- Race/ethnicity. Does the institution have a special role in serving specific subpopulations?
- Employers. Is the institution expected to serve employers
  - In a region?
  - In specific industries?

### 2. Array of Programs and Services

Chief among the considerations in this dimension are:

- Level of program. Is the institution authorized to offer doctoral programs? Master's programs? If a community college, is it authorized to offer any programs at the baccalaureate level?
- Academic fields. In particular, what professional programs is the institution authorized to offer (where "professional" is defined broadly to include applied programs such as business, education, engineering, and nursing, as well as the more typically acknowledged professional programs of law, medicine, dentistry, etc.)?

### 3. Special Features

Among the factors in this category are:

- Academic programs. Does the institution offer programs which are unique in the state or region? Do any of the academic programs hold regional or national distinction?

- Research emphasis. Is research a primary expectation for the institution? Is the institution expected to create research capacity in specific fields?
- Land-grant status.
- Special delivery capacity. For example, is the institution charged with providing (or managing for the system) online or interactive video courses?

Within this general framework, experience also indicates that it is good practice in the policy sense to avoid the flowery language that often finds its way into descriptions of mission found in promotional pieces. Such language often obscures rather than reveals the true intention of the mission/role/scope statement.

Clear statements of role and scope that adhere to these guidelines have benefits to both institutions and the state-level decision makers. These guidelines will allow for a less onerous new-program-review process.

Role and scope changes should be a rare occurrence and will most likely involve substantive change reviews by regional and, where applicable, programmatic accreditation agencies. An additional determinant in the decision to approve a role and scope change should be the long-term impact of the state "mix" of institutions with specific role and scope functions.

This set of criteria does not mean that certain programs cannot be offered in locations where they are needed and do not currently exist. It does mean, however, that delivery should be under the auspices of an institution with a role and scope that allow delivery without seeking additional approval – either as a joint program with the degree awarded by the "authorized" institution or as a program delivered by an "authorized" institution at an off-campus site.

There is one possible exception to the set of guidelines stated above – the instance in which change of role and scope is forced by an accrediting or licensure organization (as occurred, for example, when entrance to the practice of pharmacy was determined to require a PharmD). In such cases, the approval may have to be granted with the stipulation that approval in no way opens the door to expanding role and scope in fields where change is not essentially mandatory. In particular, expanded role and scope should not be approved for a single program where expansion is voluntary even if the stipulation suggested above is attached; the stipulation will not hold and the floodgates will open to requests for approval of many more programs on an episodic basis.

The entries in this document are organized according to the five major types of institution delineated by the Board of Regents – comprehensive research university (flagship), specialized units, statewide universities, regional universities, and community and technical colleges – rather than the existing governance structure for Louisiana institutions organized by systems.

# COMPREHENSIVE RESEARCH UNIVERSITY

## Louisiana State University and A&M College

Louisiana State University and Agricultural and Mechanical College (LSU) is the state's comprehensive doctoral and research university, offering a broad range of baccalaureate, master's, and doctoral programs appropriate to a nationally competitive research university. Admission to LSU is highly selective, based on academic preparation and indications of the likelihood of success.

### 1. Audiences

LSU, as flagship university and a land, sea, and space grant college, has a statewide mission. As such, it is responsible for serving both the state and the global community:

- Residents from throughout Louisiana who have excelled in high school studies and are seeking to complete baccalaureate degrees;
- Individuals seeking graduate and professional degrees;
- Employers, both public and private, seeking not only well-educated employees, but technical assistance and applied research;
- Economic development interests and entrepreneurs throughout the state;
- Academic disciplines and the research community;
- The community and region, by providing a broad range of academic cultural activities and public events; and
- Transfer students from two-year colleges.

### 2. Array of Programs and Services

- Offers a broad range of undergraduate and graduate programs including core arts and sciences, agriculture and natural resources, architecture, communications, information sciences, education, engineering, public administration, and business. LSU also offers professional programs in veterinary medicine.
- Conducts basic and applied research in a broad array of disciplines and is pursuing and maintaining national prominence in multiple fields.
- Provides services specifically designed to meet the needs of statewide economic development – continuing professional education, technical and professional services, support of small businesses and entrepreneurs and technology transfer.

### 3. Special Programs/Features

## **SPECIALIZED UNITS**

### **Louisiana State University Health Sciences Center – New Orleans**

Louisiana State University Health Sciences Center – New Orleans (LSUHSC-NO) is one of two public specialized health sciences centers in Louisiana. It is a doctoral research university whose offerings are limited to programs in biomedical fields and the health professions. Admission to professional programs at LSUHSC-NO is highly selective, based on academic preparation and indications of the likelihood of success.

#### **1. Audiences**

LSUHSC-NO has a statewide mission. As such, it is responsible for serving:

- Residents from throughout Louisiana who have excelled in high school studies and are seeking to complete undergraduate degrees in health-related fields;
- Transfer students from two-year colleges seeking to continue their education in health-related fields;
- Individuals seeking graduate and professional degrees in the health professions and related fields;
- Employers in the health care industry;
- Patients who receive health care services in University-affiliated hospitals and clinics; and
- Academic disciplines and the research community.

#### **2. Array of Programs and Services**

- Offering undergraduate, master's, doctoral, and professional degree programs appropriate to a comprehensive health sciences university. These include programs in medicine, dentistry, nursing, allied health, public health, and the biosciences.
- Conducting basic and applied research in the biosciences and improved approaches to health care.
- Providing clinical services to patients.

#### **3. Special Programs/Features**

## **Louisiana State University Health Sciences Center – Shreveport**

Louisiana State University Health Sciences Center – Shreveport (LSUHSC-S) is one of two public specialized health sciences centers in Louisiana. It is a doctoral research university whose offerings are limited to programs in biomedical fields and the health professions. Admission to professional programs at LSUHSC-S is highly selective, based on academic preparation and indications of the likelihood of success.

### **1. Audiences**

LSUHSC-S has a statewide mission. As such, it is responsible for serving:

- Residents from throughout Louisiana who have excelled in high school studies and are seeking to complete undergraduate degrees in health-related fields;
- Transfer students from two-year colleges seeking to continue their education in health-related fields;
- Individuals seeking graduate and professional degrees in the health professions and related fields;
- Employers in the health care industry;
- Patients who receive health care services in University-affiliated hospitals and clinics, especially in northern Louisiana; and
- Academic disciplines and the research community.

### **2. Array of Programs and Services**

- Offering undergraduate, master's, doctoral, and professional degree programs appropriate to a comprehensive health sciences university. These include programs in medicine, allied health, public health, and the biosciences.
- Conducting basic and applied research in the biosciences and improved approaches to health care.
- Providing clinical services to patients

### **3. Special Programs/Features**



## Louisiana State University Pennington Biomedical Research Center

The Louisiana State University Pennington Biomedical Research Center (Pennington) is a research unit dedicated to promoting healthier lives through research and education in the areas of nutrition and preventive medicine.

### 1. Audiences

Pennington has a statewide mission. As such it has a responsibility to serve

- Citizens from Louisiana and beyond;
- Employers in the healthcare industry;
- Patients in need of nutritional and related care;
- Researchers from around the world addressing nutritional and related care; and
- Postdoctoral fellows addressing cutting edge research in research related to health.

### 2. Array of Programs and Services

- Basic discovery programs, as well as validation and developmental programs that are based on model organisms, human studies, and clinical trials.
- Contribution to postsecondary education through highly specialized training of postdoctoral fellows.
- Research programs in the areas of cancer, diabetes, epidemiology and disease prevention, genomics and molecular biology, neurobiology, neurodegeneration, nutrient sensing and cell signaling, obesity, physical activity and health, and stem cell and developmental biology.
- Increased activity in intellectual property disclosures and licensing agreements with the goal of becoming a major force in the development of technology-based companies.
- Education initiatives whose purpose is the dissemination of knowledge to improve the health and quality of life, and reduce the burden of diseases among the citizens of Louisiana and the nation.

### 3. Special Programs/Features

## Louisiana State University Agricultural Center

The Louisiana State University Agricultural Center (LSU Ag Center) promotes scientific investigations and experiments that bear on and contribute to the establishment of permanent and effective agricultural and natural resource industries, and aids in diffusing among the people of Louisiana useful information and encouraging its practical application (putting research to work).

### 1. Audiences

The LSU Ag Center has a statewide mission. As such, it has a responsibility to serve

- Individual farmers and their families;
- Large production farms; and
- The agribusiness industry, from production to distribution and marketing.

### 2. Array of Programs and Services

- Research and educational programs that develop the best use of natural resources, conserve and protect the environment, enhance the development of agricultural and related enterprises and develop human and community resources.
- Programs and services which promote the more efficient and intelligent use of the vast human and natural resources of the state by accomplishing the following goals: strengthening the productivity and profitability of Louisiana farms; facilitating the wise use of natural resources and protection of the environment; developing new agricultural crops and value-added products; building leaders and good citizens through 4-H youth development; strengthening families and communities; and implementing nutrition, diet, food safety, and health programs for better living.

### 3. Special Programs/Features

## **Southern University Agricultural Research and Extension Center**

The Southern University Agricultural Research and Extension Center (SU Ag Center) conducts statewide agricultural, research and extension programs to benefit a diverse clientele, contributing to the sustainability, productivity, profitability and competitiveness of Louisiana's agricultural industry.

### 1. Audiences

The SU Ag Center has a statewide mission. As such, it has a responsibility to serve

- Individual farmers and their families;
- Large production farms; and
- The agribusiness industry, from production to distribution and marketing.

### 2. Array of Programs and Services

- Basic and applied research programs, disseminating information, and encouraging citizens to adopt relevant practices. Through its research, the SU Ag Center advances the state of knowledge and develops new practices and products.
- Extension programs which disseminate relevant information that addresses the scientific, technological, social, economic, and cultural needs of all citizens, with particular emphasis on the needs of those who are socially, economically, or educationally disadvantaged.
- Programs and services to strengthen the productivity, profitability and competitiveness of Louisiana's agriculture, forestry, and fisheries while enhancing the environment and assuring wise use of natural resources. Also, programs in nutrition, health, family, and community development programs to enhance the quality of life of Louisiana's citizens.

### 3. Special Programs/Features

## Louisiana State University Paul M. Hebert Law Center

Louisiana State University Paul M. Hebert Law Center (LSU Law) is one of two public law centers in Louisiana. It is a specialized academic unit whose offerings are limited to programs in the law. Its primary mission is to attract and educate a well-qualified culturally and racially diverse group of men and women in order to produce highly competent and ethical lawyers capable of serving the cause of justice in private practice, in public service, and in commerce and industry. Admission to professional programs at LSU Law is highly selective, based on academic preparation and indications of the likelihood of success.

### 1. Audiences

LSU Law has a statewide mission. As such, it has a responsibility to serve

- Residents from throughout Louisiana who have excelled in undergraduate studies and are seeking a professional degree in law;
- Employers in the legal and related professions;
- Citizens seeking legal assistance; and
- Academic disciplines and the research community.

### 2. Array of Programs and Services

- Offering masters and professional degree programs appropriate to a law center.
- Conducting applied research in the law.
- Providing clinical services to citizens.

### 3. Special Programs/Features

## Southern University Law Center

Southern University Law Center (SU Law) is one of two public law centers in Louisiana. SU Law offers legal training to a diverse group of students. The Law Center seeks to maintain its historical mission to provide legal education opportunities to underrepresented racial, ethnic, and economic groups; to advance society with competent, ethical individuals who are professionally equipped for positions of responsibility and leadership; and to promote legal services in underprivileged urban and rural communities. Admission to professional programs at SU Law is highly selective, based on academic preparation and indications of the likelihood of success.

### 1. Audiences

SU Law has a statewide mission. As such, it has a responsibility to serve

- Residents from throughout Louisiana who have excelled in undergraduate studies and are seeking a professional degree in law;
- Employers in the legal and related professions;
- Citizens seeking legal assistance; and
- Academic disciplines and the research community.

### 2. Array of Programs and Services

- Offering a professional degree program in law.
- Conducting applied research in the law.
- Providing clinical services to citizens.

### 3. Special Programs/Features

## Louisiana Universities Marine Consortium

The Louisiana Universities Marine Consortium (LUMCON) is a research unit dedicated to marine research and education. LUMCON fulfills its mission by conducting research and education programs relevant to Louisiana's needs in marine science, and by serving as a resource facility for all Louisiana schools with interests in marine research and education. Thus, LUMCON fosters understanding of the economic and cultural value of Louisiana's coastal and marine environments.

### 1. Audiences

LUMCON has a statewide mission. As such, it has a responsibility to serve

- Elementary and secondary students and teachers with an interest in marine sciences;
- Colleges students with an interest in pursuing careers in the marine sciences; and
- College and university marine scientists with an interest in conducting specialized research which can only be directed at sea.

### 2. Array of Programs and Services

- Direct, first-hand experiences in marine science. LUMCON's programs include summer courses, field trips, internships, graduate education, teacher training, research experiences, and exposure of the public to the value of Louisiana's resources.
- Applied research in Coastal Marine Science ranging from basic to applied science in areas including aquaculture, coastal ecosystems, hypoxia, phytoplankton ecology, biogeochemistry, fisheries production, coastal processes, coastal restoration, and river-ocean interactions.

### 3. Special Programs/Features

## STATEWIDE UNIVERSITIES

### Louisiana Tech University

Louisiana Tech University (LA Tech) is a comprehensive university with a mission to educate undergraduate and graduate students primarily in science and technology disciplines and to conduct research in these fields. Admission to LA Tech is selective, based on courses completed and academic performance.

#### 1. Audiences

LA Tech has a statewide mission and is responsible for serving

- Residents from throughout Louisiana who have excelled in high school studies and are seeking a baccalaureate or graduate degree or continuing professional education;
- Two-year college transfer students;
- Employers, both public and private, seeking not only well-educated employees, but technical assistance and applied research;
- Economic development interests and entrepreneurs throughout the state;
- Academic disciplines and the research community; and
- The area community, by providing a broad range of academic cultural activities and public events.

#### 2. Array of Programs and Services

- A broad range of baccalaureate and master's-level core arts and sciences programs appropriate to a comprehensive teaching and research university.
- Baccalaureate and graduate programs in professional fields of architecture, education, engineering, computer and information science, related business fields, and allied health professions.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Doctoral programs in a variety of arts, sciences and professional fields, including computational analysis, biomedical engineering, audiology, and business.
- Services specifically designed to meet the needs of statewide economic development – continuing professional education, technical and professional services, support of small businesses and entrepreneurs and technology transfer.

#### 3. Special Programs/Features

## University of Louisiana at Lafayette

The University of Louisiana at Lafayette (ULL) is a comprehensive university with a mission to educate undergraduate and graduate students in a variety of arts, sciences and professional programs. Admission to ULL is selective, based on courses completed and academic performance.

### 1. Audiences

ULL has a statewide mission and is responsible for serving

- Residents from throughout Louisiana, especially those of the Acadiana region, who have excelled in high school studies and are seeking a baccalaureate or graduate degree or continuing professional education;
- Two-year college transfer students;
- Regional employers, both public and private – including school districts, health care providers, local governments, private businesses and community agencies seeking technical assistance and applied research;
- Economic development interests and entrepreneurs in the region;
- Academic disciplines and the research community; and
- The community and region, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- A broad range of baccalaureate and master's-level core arts and sciences programs in the variety appropriate to a comprehensive, teaching and research university.
- Baccalaureate and master's programs in the professional fields of architecture, computer science, education, engineering, criminal justice, nursing and allied health, and business.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Doctoral programs in a variety of arts, sciences and professional fields, including English, education, nursing, computer and systems engineering, mathematics and environmental biology.
- Services specifically designed to meet the economic development needs of the region.

### 3. Special Programs/Features



## University of New Orleans

The University of New Orleans (UNO) is a comprehensive university with a mission to educate undergraduate and graduate students in a variety of arts, sciences and professional programs. Admission to UNO is selective, based on courses completed and academic performance.

### 1. Audiences

UNO has a statewide mission and is responsible for serving

- Residents throughout the state, especially those of the greater New Orleans area who have excelled in high school and who are seeking a baccalaureate or graduate degree or continuing professional education;
- Two-year college transfer students;
- Employers in the region, particularly in the private sector – especially in planning and environmental protection, engineering, and health care;
- Economic development interests and regional entrepreneurs;
- Academic disciplines and the research community; and
- Civic and cultural organizations of the region, and the area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- A broad range of baccalaureate and master's-level core arts and sciences programs appropriate to a comprehensive teaching and research university.
- Baccalaureate and master's programs in urban planning, communications, education, engineering, business, healthcare management, and hospitality administration.
- Doctoral programs in education, engineering, conservation biology, chemistry, psychology, political science, financial economics and urban studies.
- Services designed to meet local economic development needs.

### 3. Special Programs/Features

## REGIONAL UNIVERSITIES

### Grambling State University

Grambling State University is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. Grambling uses a traditional admission process based on courses completed, GPA, and standardized test scores.

#### 1. Audiences

Grambling is responsible for serving

- Residents of Louisiana, particularly those in the northern part of the state and in the Delta, who have completed a high school education and are seeking either a college degree or continuing professional education;
- A nationwide base of alumni desirous of educating their children at their alma mater;
- Employers in the region, both public and private – school districts, health care providers, local governments and private businesses;
- Economic development interests and regional entrepreneurs; and
- Two-year college transfer students, particularly those from Louisiana Delta Community College, Bossier Parish Community College, and Southern University – Shreveport.

#### 2. Array of Programs and Services

- An array of baccalaureate liberal arts programs – arts and humanities, social sciences, natural sciences – appropriate to a teaching institution with a predominantly undergraduate student body.
- Professional programs at the baccalaureate level in communications, engineering technology, computer/information systems, education, criminal justice, social work, nursing, and business.
- Master's programs in communications, nursing, sports administration, and areas related to public administration (criminal justice, public administration, and social work).
- A doctoral degree in developmental education
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.

#### 3. Special Programs/Features

## Louisiana State University – Alexandria

Louisiana State University – Alexandria (LSUA) is primarily a teaching institution whose mission is successful education of undergraduate students and service to the employers and communities within its region. LSUA uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

LSUA is responsible for serving

- Residents of central Louisiana who have completed high school and are seeking an undergraduate degree;
- Two-year college transfer students, particularly those from Central Louisiana Technical Community College;
- Employers in the region, both public and private, school districts, local governments, health care providers, and private businesses;
- Economic development interests and regional entrepreneurs; and
- The communities in the area by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- Baccalaureate programs in the arts and humanities, the natural sciences, and social sciences appropriate to a teaching institution with an undergraduate student body.
- Baccalaureate programs in the applied fields of communications, education, criminal justice, nursing, and business.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development (small business development and support for entrepreneurs).
- Access to graduate programs needed in the region by brokering the delivery of such programs from other universities.

### 3. Special Programs/Features

## Louisiana State University – Shreveport

Louisiana State University – Shreveport (LSUS) is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. LSUS uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

LSUS is responsible for serving

- Residents of northwest Louisiana who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Bossier Parish Community College and Southern University – Shreveport;
- Employers in the region, both public and private; school districts, local governments, and private businesses;
- Economic development interests and regional entrepreneurs; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- Baccalaureate programs in arts and humanities, the natural sciences, and social sciences appropriate to a teaching institution with a predominantly undergraduate student body.
- Baccalaureate and master's programs in the professional fields of communications, counseling, information technology, education, and business.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development (small business development, support for entrepreneurs, problem-solving).

### 3. Special Programs/Features

## McNeese State University

McNeese State University is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. McNeese uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

McNeese is responsible for serving

- Residents of southwest Louisiana who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from SOWELA Technical Community College;
- Employers in the region, both public and private, school districts, health care providers, local governments, and private businesses;
- Economic development interests and regional entrepreneurs; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- An array of liberal arts programs at the baccalaureate level – arts and humanities, social sciences, natural sciences – appropriate to a teaching institution with a predominantly undergraduate student body.
- Baccalaureate programs in education, engineering, business, nursing, selected allied health fields, mass communications, and criminal justice.
- Master's programs primarily related to education, engineering, arts and sciences, nursing, and business.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development (small business development, support for entrepreneurs, problem-solving).

### 3. Special Programs/Features

## Nicholls State University

Nicholls State University is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. Nicholls uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

Nicholls is responsible for serving

- Residents of south central Louisiana who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Fletcher Technical Community College;
- Employers in the region, both public and private, school districts, health care providers, local governments, and private businesses;
- Economic development interests and regional entrepreneurs; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- An array of liberal arts programs at the baccalaureate level – arts and humanities, social sciences, natural sciences – appropriate to a teaching institution with a predominantly undergraduate student body.
- Baccalaureate programs in the professional areas of education, business, culinary arts, nursing and selected allied health fields, and petroleum services.
- Master’s programs primarily related to education and business.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development (small business development, support for entrepreneurs, problem-solving).

### 3. Special Programs/Features

## Northwestern State University

Northwestern State University is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. Northwestern uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

Northwestern is responsible for serving

- Residents of the northwest and west central regions of Louisiana who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Bossier Parish Community College and Southern University – Shreveport;
- Regional employers, both public and private, including school districts, health care providers, local governments, private businesses and community agencies seeking technical assistance and applied research;
- Economic development interests and entrepreneurs in the region; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- Undergraduate and graduate nursing and allied health programs located in Shreveport that, with LSUHSC in Shreveport, provide major health profession training for that region.
- An array of liberal arts programs at the baccalaureate level – arts and humanities, social sciences, natural sciences – appropriate to a teaching institution with a predominantly undergraduate student body.
- Baccalaureate programs in the professional fields of communication, computer information science, education, criminal justice, social work, nursing and allied health, and business.
- Master's programs primarily related to education, selected arts, health, and nursing.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development.

### 3. Special Programs/Features

## **Southeastern Louisiana University**

Southeastern Louisiana University is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. Southeastern uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

Southeastern is responsible for serving

- Residents of the greater metropolitan region, especially those of the Northshore parishes, who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Northshore Technical Community College;
- Regional employers, both public and private, including school districts, health care providers, local governments, private businesses and community agencies seeking technical assistance and applied research;
- Economic development interests and entrepreneurs in the region; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- Baccalaureate arts and science programs in the variety appropriate to a teaching university with a predominantly undergraduate student body.
- Baccalaureate programs in the professional fields of communications, computer science, education, criminal justice, nursing and allied health, business, and social work.
- Master's programs in education, business, nursing and allied health, and selected arts and sciences fields.
- Practice doctorate degrees in collaboration with ULL in educational leadership and nursing practice.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of regional economic development.

### 3. Special Programs/Features



## **Southern University and A&M College**

Southern University and Agricultural and Mechanical College is primarily a teaching institution whose mission is to prepare students for careers and lifelong learning in a global 21<sup>st</sup> century economy. The university has a special mission to serve the needs of the underserved, especially African-American students. Southern uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

Southern University, as a land grant college and an HBCU, is responsible for serving

- Residents from throughout Louisiana, particularly in the greater Baton Rouge area, who are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Baton Rouge Community College;
- Employers, both public and private, seeking not only well-educated employees, but technical assistance and applied research;
- Economic development interests and entrepreneurs throughout the state; and
- The community and region by providing a broad range of academic cultural activities and public events.

### 2. Array of Programs and Services

- A broad array of baccalaureate and master's programs appropriate for a predominantly teaching institution that emphasizes professional programs including those in agriculture, communication, education, engineering, computer science, criminal justice, social work, business, nursing and allied health.
- Applied research, with doctoral and professional programs in education, environmental toxicology, public policy, and nursing.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the needs of statewide economic development – continuing professional education, technical and professional services, support of small businesses and entrepreneurs.

### 3. Special Programs/Features

## Southern University at New Orleans

Southern University – New Orleans (SUNO) is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. SUNO uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

SUNO is responsible for serving

- Residents of the New Orleans metropolitan area who have completed high school who are seeking either a college degree or continuing professional education;
- Employers in the region, particularly public sector employers – school districts and local governments;
- The city through contributions to the cultural life of the community; and
- Two-year college transfer students, particularly those from Delgado Community College.

### 2. Array of Programs and Services

- An array of liberal arts programs appropriate to a teaching institution with a predominantly undergraduate student body – arts and humanities, social sciences, natural sciences – with particular strength in social sciences areas.
- Baccalaureate programs in education, criminal justice, social work, and business with complementary master's programs in museum studies, criminal justice, social work and management information systems.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.

### 3. Special Programs/Features

## University of Louisiana at Monroe

The University of Louisiana at Monroe (ULM) is primarily a teaching institution whose mission is successful education of undergraduate students and services to the employers and communities in its region. ULM uses a traditional admission process based on courses completed, GPA, and standardized test scores.

### 1. Audiences

ULM is responsible for serving

- Residents of the northeast region of Louisiana who have completed high school and are seeking either a college degree or continuing professional education;
- Two-year college transfer students, particularly those from Louisiana Delta Community College;
- Regional employers, both public and private, including school districts, health care providers, local governments, private businesses and community agencies seeking technical assistance and applied research;
- Economic development interests and entrepreneurs in the region; and
- The area community, by providing a broad range of academic and cultural activities and public events.

### 2. Array of Programs and Services

- Baccalaureate and master's arts and sciences programs in the variety appropriate to a comprehensive teaching university.
- Baccalaureate and master's programs in the professional fields of communications, criminal justice, education, social work, nursing and allied health, and business.
- Doctoral programs in curriculum and instruction, marriage and family therapy, and pharmacy.
- Support for area K-12 schools seeking college general education courses for advanced students and assistance in ensuring that their graduates are college- and career-ready.
- Services specifically designed to meet the economic development needs of the region.

### 3. Special Programs/Features

## COMMUNITY AND TECHNICAL COLLEGES

### Baton Rouge Community College

Baton Rouge Community College (BRCC) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, BRCC uses a traditional open admission process.

#### 1. Audiences

BRCC is responsible for meeting the needs of

- The residents of Baton Rouge and the surrounding area who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

#### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in process technology, criminal justice, nursing, entertainment technology, construction management and business/office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

#### 3. Special Programs/Features

## **Bossier Parish Community College**

Bossier Parish Community College (BPCC) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, BPCC uses a traditional open admission process.

### 1. Audiences

BPCC is responsible for meeting the needs of

- The residents of northwest Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in telecommunications, computer information systems, oil and gas production technologies, engineering and industrial technologies, culinary arts, criminal justice, nursing and numerous allied health fields, and business and office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## Delgado Community College

Delgado Community College is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, DCC uses a traditional open admission process.

### 1. Audiences

Delgado is responsible for meeting the needs of

- The residents of New Orleans and the surrounding area who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in communications, computer/information technologies, funeral service, culinary arts, early childhood education, engineering and science technologies, criminal justice, electrical, automobile and construction trades, interior and graphic design, nursing, a wide variety of allied health fields, and business/management occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## **L.E. Fletcher Technical Community College**

L.E. Fletcher Technical Community College is a comprehensive community college responsible for providing the full range of community college services in its region. As a technical community college, Fletcher uses a traditional open admission process.

### **1. Audiences**

Fletcher is responsible for meeting the needs of

- The residents of south central Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### **2. Array of Programs and Services**

- Basic academic/workplace readiness skills training.
- Occupational training in electrical and construction trades, auto and diesel mechanics, welding, production technologies, nursing and selected allied health fields, and business/office technologies.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### **3. Special Programs/Features**

## Louisiana Delta Community College

Louisiana Delta Community College (LDCC) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, LDCC uses a traditional open admission process.

### 1. Audiences

LDCC is responsible for meeting the needs of

- The residents of Northeast Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in child care, process technology, auto and diesel mechanics, welding, nursing and selected allied health fields, and business/office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features



## LSU – Eunice

Louisiana State University – Eunice (LSUE) is a two-year institution established to serve the educational needs of the students in Acadiana and southwest Louisiana. As a two-year institution, LSUE uses a traditional open admission process.

### 1. Audiences

LSUE is responsible for meeting the needs of

- Residents of Acadiana and southwest Louisiana who are seeking a general education program in preparation for transfer to a university; career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs; and
- Employers in the area seeking new employees who have the necessary workplace and vocational skill to fill open positions or employers seeking to upgrade skills of current employees.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- General education programs designed to prepare students for transfer to four-year institutions.
- Occupational training in computer information technology, criminal justice, child care, fire and emergency services technology, nursing and selected allied health occupations; and business/management occupations.

### 3. Special Features

## Northshore Technical Community College

Northshore Technical Community College is a developing comprehensive community college responsible for providing the full range of community college services in its region. As a community college, Northshore uses a traditional open admission process.

### 1. Audiences

Northshore is responsible for meeting the needs of

- The residents of the Northshore parishes who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in computer systems networking, culinary arts, child care, criminal justice, construction trades, automotive and welding technologies, practical nursing and patient care, diesel mechanics, and business/office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## Elaine P. Nunez Community College

Elaine P. Nunez Community College (Nunez) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, Nunez uses a traditional open admission process.

### 1. Audiences

Nunez is responsible for meeting the needs of

- The residents of southeast Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in food service production, industrial technology and maintenance, process technology, construction technologies, child care, EMT, practical nursing, and business/management occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## River Parishes Community College

River Parishes Community College (RPCC) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, RPCC uses a traditional open admission process.

### 1. Audiences

RPCC is responsible for meeting the needs of

- The residents of Ascension, Assumption, and St. James parishes who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in process and industrial instrumentation technologies, automotive technology, welding, practical nursing, and business/office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## South Louisiana Community College

South Louisiana Community College (SLCC) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, SLCC uses a traditional open admission process.

### 1. Audiences

SLCC is responsible for meeting the needs of

- The residents of the Acadiana parishes who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in industrial technology, child care, criminal justice, emergency medical services, and general business.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Programs/Features

## **Southern University – Shreveport**

Southern University – Shreveport (SUSLA) is a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, SUSLA uses a traditional open admission process.

### **1. Audiences**

SUSLA is responsible for meeting the needs of:

- The residents of northwest Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### **2. Array of Programs and Services**

- Basic academic/workplace readiness skills training.
- Occupational training in computer applications, event management, electronics technology, criminal justice, nursing and several allied health fields, and business occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### **3. Special Programs/Features**

## Sowela Technical Community College

Sowela Technical Community College is seeking SACS accreditation as a comprehensive community college responsible for providing the full range of community college services in its region. As a community college, Sowela uses a traditional open admission process.

### 1. Audiences

Sowela is responsible for meeting the needs of

- The residents of Southwest Louisiana who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; a general education program in preparation for transfer to a university; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic academic/workplace readiness skills training.
- Occupational training in computer applications and networking, culinary arts, automotive, construction, industrial and process technology, criminal justice, graphic arts, practical nursing, and business/office occupations.
- General education courses necessary to prepare students to transfer to four-year institutions.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features

## Acadiana Technical College

Acadiana Technical College is a regional technical college responsible for providing the full range of technical college services in its region. As a technical college, Acadiana Technical College uses a traditional open admission process.

### 1. Audiences

Acadiana Technical College is responsible for meeting the needs of

- The residents of the Acadiana region who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic workplace readiness skills training.
- Occupational training in business, commerce & service, health services occupations, information technology, construction & manufacturing, and transportation services careers.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features



## Capital Area Technical College

Capital Area Technical College is a regional technical college responsible for providing the full range of technical college services in its region. As a technical college, Capital Area Technical College uses a traditional open admission process.

### 1. Audiences

Capital Area Technical College is responsible for meeting the needs of

- The residents of the Capital region who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic workplace readiness skills training.
- Occupational training in business, commerce & service, health services occupations, information technology, construction & manufacturing, and transportation services careers.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features

## Northeast Louisiana Technical College

Northeast Louisiana Technical College is a regional technical college responsible for providing the full range of technical college services in its region. As a technical college, Northeast Louisiana Technical College uses a traditional open admission process.

### 1. Audiences

Northeast Louisiana Technical College is responsible for meeting the needs of

- The residents of northeast Louisiana, including the Delta region who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic workplace readiness skills training.
- Occupational training in business, commerce & service, health services occupations, information technology, construction & manufacturing, and transportation services careers.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features

## Northwest Louisiana Technical College

Northwest Louisiana Technical College is a regional technical college responsible for providing the full range of technical college services in its region. As a technical college, Northwest Louisiana Technical College uses a traditional open admission process.

### 1. Audiences

Northwest Louisiana Technical College is responsible for meeting the needs of

- The residents of the northwest Louisiana region who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic workplace readiness skills training.
- Occupational training in business, commerce & service, health services occupations, information technology, construction & manufacturing, and transportation services careers.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features

## South Central Louisiana Technical College

South Central Louisiana Technical College is a regional technical college responsible for providing the full range of technical college services in its region. As a technical college, South Central Louisiana Technical College uses a traditional open admission process.

### 1. Audiences

South Central Louisiana Technical College is responsible for meeting the needs of:

- The residents of the south central Louisiana region who are seeking career-technical training as preparation for entry into a vocation; industry or academic training to upgrade skills; or acquisition of basic academic skills required for success in pursuit of either academic or vocational programs;
- Employers in the area seeking new employees who have the necessary workplace and technical skills to fill open positions or employers seeking to upgrade skills of current employees;
- Economic development interests in the area; and
- Communities and civic groups within the service area.

### 2. Array of Programs and Services

- Basic workplace readiness skills training.
- Occupational training in business, commerce & service, health services occupations, information technology, construction & manufacturing, and transportation services careers.
- Business and industry training to meet the needs of current employers and economic development interests.

### 3. Special Program/Features

## Areas Where Changes Should be Considered

A comparison of current roles, missions and governance arrangements with those described in the “ideal” version earlier in this document suggest several areas in which changes would better serve the residents of Louisiana. Some changes deal with governance structures – how many systems should there be, and which institutions should be in which systems. Other changes would result in changes to the roles and missions of existing institutions. These two types of changes are enumerated in the following sections.

1. Changes in governance arrangements.

The schema previously described suggested three management boards:

- a. A flagship university system. The institutions that clearly fit into this category are LSU A&M (including Pennington, Law, Agriculture), LSUHSC-NO and LSUHSC-S. This view of the world suggests that the LSU System should divest itself of LSUE, LSUA, and LSUS.
- b. A regional university system. The institutions currently in the UL System would all remain in that system. They would be joined by LSUA, LSUS, SU A&M, and SUNO.
- c. A comprehensive community college system. The institutions currently in the LCTCS would all remain in the system. They would be joined by LSUE and SUSLA. In addition, over time, LTC would cease to exist as a separate entity; its constituent parts would be joined with appropriate community colleges as opportunities conducive to such changes arise.

While an ideal schema for organizing higher education institutions in Louisiana is articulated above, the authors of this document defer recommendations on governance to the Governance Commission’s recommendations, which were being developed concurrent to this study.

2. It is presumed that the leadership of the LCTCS will continue the process of incorporating LTC campuses into appropriate community colleges as opportunities arise.
3. Potential changes in institutional role and scope

In order to better serve the needs of the citizens of the state of Louisiana and its geographic sub-regions, it is suggested that the following changes/enhancements in institutional role and scope be considered:

- a. Enhance LA Tech’s role as a statewide technological (science and engineering-oriented) university. In practical terms this will mean:
  - Beefing up LA Tech’s existing technology programs. The objective should be to increase their share of the institution’s enrollments and degree production;
  - Locating new graduate programs in technology fields at LA Tech rather than at any other UL institutions;
  - Encouraging growth in its technology-related research capacity; and

- Minimizing expansion of non-technical programs, especially in education.
- b. Bring more focus to the programs at Grambling by enhancing the size and scope of its programs in education. Minimize expansion of engineering technology programs at Grambling. These are more appropriately housed at LA Tech.
- c. Enhance the role of SU A&M. As LSU A&M further evolves as a flagship university and becomes more selective in the process, it will create a need in the Baton Rouge region for a more comprehensive regional university. SU A&M should be expected to fill this role. In this case, the issue is not about available programs – the institution already has all the programs needed to fulfill the role as the region’s comprehensive university. The issue is serving a much broader array of students than is currently the case. The state, and SU A&M itself, will have to see the institution not only as an HBCU but as the comprehensive university serving the capital region of the state.
- d. More clearly focus the mission of SUNO as a regional university in New Orleans with a primary role as preparing graduates that meet the needs of the public sector employers in the region. This means:
  - Creating or strengthening programs of excellence in education, public administration, criminal justice, and social work;
  - Considering affiliating the SU Law School with SUNO; and
  - Phasing out programs that do not meet this role.
- e. More clearly focus the mission of UNO as a regional university in New Orleans with a primary role of preparing graduates to meet the needs of the private sector employers in the region. This means:
  - Focusing on programs of excellence in such areas as engineering, naval architecture, business, environmental sciences, and urban planning; and
  - Phasing out programs that do not meet this role.
- f. Slightly expand the role of Northwestern State to include responsibility for providing programs to LCTCS faculty that will make them eligible to teach in SACS-accredited institutions. NSU has expertise in both adult education and distance delivery. LCTCS has a current – and likely long-term– need to increase education attainment levels of its faculty, particularly those who teach in technical fields, so that the credits for courses they teach can be accepted at SACS-accredited institutions. NSU should be charged to partner with LCTCS to address this need. Because of NSU’s extensive success and experience in Nursing, it may be appropriate to authorize it to offer the DPN at its Shreveport campus to serve the northern region of the state as the profession moves to higher level credential criteria for nurses.

LSU System Investments  
Compliance Schedule  
September 30, 2011

Highline Financial YTD September 30, 2011				Eligible Investment			Depository	University	
Banks	Capital Category	Tier 1 Lev. Ratio	Eligibility % of TD	Total Deposits	May Not Exceed 5%	May Exceed 5%	Listed by La. IEB	Investment 9/30/2011	Complies PM-9
JP Morgan Chase Bank	1	5.48	5%	\$1,171,148,000,000	\$58,557,400,000		Yes	\$311,523,923	Yes
Capital One Bk. (Hibernia)	1	11.32	5%	\$37,231,128,000		\$1,861,556,400	Yes	\$57,110,110	Yes
Campus Federal CU	N/A	N/A		\$0	\$100,000/ acc't.		Yes	\$100,000	Yes
St. Landry Bank & Trust	1	12.58	5%	\$185,424,000		\$9,271,200	Yes	\$260,287	Yes
Regions Bank	1	9.40	5%	\$98,684,314,000	\$4,934,215,700		Yes	\$203,695,945	Yes
								<b>\$572,690,265</b>	

To be eligible for university investment a financial institution must be listed in Capital Category 1 or 2, have a tier one level ratio of at least 5, and be a depository authorized by the La. Interim Emergency Board.

To be eligible for university investment in excess of 5% of its total deposits the institution must have a tier one ratio of at least 10.

**Core (Tier I) Capital Ratio (Core Capital/Adjusted Total Assets)**

Core Capital as defined in the Highline Data rating service include: common stockholders' equity capital, plus non-cumulative, perpetual preferred stock and any related surplus, plus minority interests in equity capital accounts of consolidated subsidiaries, minus goodwill, minus other disallowed intangible assets, minus disallowed deferred tax assets, minus any other amounts that are deducted in determining Tier 1 (core) capital in accordance with capital standards issued by the reporting bank's primary Federal supervisory authority.

**LSU SYSTEM**  
**Deposit and Collateral Report**  
**For the Quarter Ended September 30, 2011**

Deposits Requiring Posting of Collateral:	Demand Deposit Sweep/MMA Repurchase	Certificates of Deposit	Total Deposits in Financial Institutions	Collateral (1)
<b>LSU A &amp; M and Health Sciences Ctr New Orleans</b>				
Chase - LSU, Health Plan Premium	\$82,177,990		\$82,177,990	\$137,795,697
Capital One CCD Program - LSU		\$45,000,000	\$45,000,000	\$64,697,587
Chase-HSCNO	\$10,816,097	\$18,600	\$10,834,697	\$18,552,533
Capital One - LSU-A	\$2,253,850		\$2,253,850	\$6,711,601
St. Landry Bank - LSU-E	\$260,287		\$260,287	\$1,304,018
<b>Total</b>	<b>\$95,508,224</b>	<b>\$45,018,600</b>	<b>\$140,526,824</b>	<b>\$229,061,436</b>
<b>Health Sciences Center Shreveport</b>				
Campus Federal Credit Union				
Morgan Keegan	\$23,392		\$23,392	
J. P. Morgan Chase-EA Conway	\$8,046		\$8,046	\$255,975
J. P. Morgan Chase-Huey P. Long	\$851,083		\$851,083	\$1,248,960
J. P. Morgan Chase-Shreveport	\$3,465,824		\$3,465,824	\$3,503,954
Regions Bank-EA Conway	\$53,613,165		\$53,613,165	\$54,672,808
Regions Bank-Huey P Long	\$22,435,962		\$22,435,962	\$22,876,890
Regions Bank-Shreveport	\$122,189,449		\$122,189,449	\$130,195,450
Regions Bank-Shreveport Endowment Fds	\$5,457,369		\$5,457,369	
<b>Total</b>	<b>\$208,044,290</b>	<b>\$0</b>	<b>\$208,044,290</b>	<b>\$212,754,037</b>
<b>LSUHSC HCSD</b>				
JP Morgan Chase	\$163,730,045		\$163,730,045	\$180,800,447
J. P. Morgan Chase (MCLNO Trust Fund)	\$8,706,986		\$8,706,986	\$10,155,985
Capital One (MCLNO Trust Fund)	\$937,937		\$937,937	\$1,088,457
<b>Total</b>	<b>\$173,374,968</b>		<b>\$173,374,968</b>	<b>\$192,044,889</b>
<b>LSU - Shreveport</b>				
Campus Federal Credit Union	\$0	\$100,000	\$100,000	\$250,000
Capital One (Hibernia National Bank)	\$8,918,323	\$0	\$8,918,323	\$12,655,131
<b>Total</b>	<b>\$8,918,323</b>	<b>\$100,000</b>	<b>\$9,018,323</b>	<b>\$12,905,131</b>
<b>University of New Orleans</b>				
JP Morgan Chase	\$41,725,860		\$41,725,860	\$48,531,769
Capital One	\$0		\$0	
<b>Total</b>	<b>\$41,725,860</b>	<b>\$0</b>	<b>\$41,725,860</b>	<b>\$48,531,769</b>
<b>Total Requiring Collateral</b>	<b>\$527,571,665</b>	<b>\$45,118,600</b>	<b>\$572,690,265</b>	<b>\$695,297,262</b>
<b>Deposits In Trust or Federal Obligations Not Requiring Collateral</b>				
Repo's (Bank of New York)	\$0	\$0	\$0	
One Group US Treasury Securities (2)	\$0	\$0	\$0	
Federated Money Markets	\$116,478,742	\$0	\$116,478,742	
Federated Funds-Treas. Oblig. (2)	\$425,239	\$0	\$425,239	
<b>Total</b>	<b>\$116,903,981</b>	<b>\$0</b>	<b>\$116,903,981</b>	
<b>Total Deposits</b>	<b>\$644,475,646</b>	<b>\$45,118,600</b>	<b>\$689,594,246</b>	

(1) Collateral amounts include FDIC coverage of \$250,000 on Demand Deposits, \$250,000 on CD's and \$250,000 by the National Credit Union Share Insurance Fund on deposits with Campus Federal Credit Union.

(2) One Group & Federated Funds are no-load, open ended mutual funds investing in U.S. Treasury obligations.



**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended September 30, 2011**

Fund Description	Cost	Market Value
<b>Current Funds</b>		
Cash/Sweeps/MMA/Repos	\$519,870,475	\$519,870,475
Certificates of Deposit	\$44,100,000	\$44,100,000
CMO's	\$21,343,801	\$22,186,335
Agency Securities	\$199,434,115	\$204,944,470
Mortgaged Backed	\$44,371,028	\$45,361,620
Equity Securities	\$12,215	\$18,842
Treasury Notes	\$54,895,117	\$55,957,635
Corporate Bonds	\$94,476,254	\$98,744,003
<b>Total</b>	<b>\$1,026,520,068</b>	<b>\$1,039,190,848</b>
<b>Endowment Funds</b>		
Cash/Sweeps/MMA/Repos	\$7,732,689	\$7,732,689
Certificates of Deposit	\$18,600	\$18,600
Agency Securities	\$18,187,032	\$18,511,181
Mortgage-Backed Securities	\$18,870	\$21,841
Equity Securities	\$6,591,158	\$6,380,551
Bond Mutual Funds	\$21,149,540	\$21,540,509
Municipal Bonds	\$0	\$0
Corporate Bonds	\$12,664,679	\$12,239,841
<b>Total</b>	<b>\$66,362,568</b>	<b>\$66,445,212</b>
<b>Other Funds</b>		
Cash/Sweeps/MMA/Repos	\$116,872,482	\$116,872,482
Certificates of Deposit	\$1,000,000	\$1,000,000
Treasury Notes	\$348,699	\$348,699
Agency Securities	\$7,331,895	\$7,815,780
Equity Securities	\$315,214	\$315,214
US Gov Related Securities	\$3,273,709	\$3,273,709
<b>Total</b>	<b>\$129,141,999</b>	<b>\$129,625,884</b>
<b>Grand Total</b>	<b>\$1,222,024,635</b>	<b>\$1,235,261,944</b>
<b>Deposits in Financial Institutions</b>		
Total Cash/Sweeps/MMA/Repos	\$644,475,646	\$644,475,646
Total Certificates of Deposit	\$45,118,600	\$45,118,600
<b>Total Deposits</b>	<b>\$689,594,246</b>	<b>\$689,594,246</b>
<b>Other Investments</b>		
CMO's	\$21,343,801	\$22,186,335
Total Agency Securities	\$224,953,042	\$231,271,431
Total Treasury Notes	\$55,243,816	\$56,306,334
Total Mortgage-Backed	\$44,389,898	\$45,383,461
Bond Mutual Funds	\$21,149,540	\$21,540,509
Municipal Bonds	\$0	\$0
Corporate Bonds	\$107,140,933	\$110,983,844
US Gov Related Securities	\$3,273,709	\$3,273,709
Total Equity Securities	\$6,918,587	\$6,714,607
<b>Total Other</b>	<b>\$532,430,389</b>	<b>\$545,667,698</b>
<b>Grand Total</b>	<b>\$1,222,024,635</b>	<b>\$1,235,261,944</b>

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended September 30, 2011**

**LSU and Supported Campuses**

**Current Funds**

Cash/Sweeps	(A)	\$95,508,224	\$95,508,224
Money Market Funds	(B)	\$9,502,602	\$9,502,602
Certificates of Deposit		\$44,000,000	\$44,000,000
CMO's		\$21,343,801	\$22,186,335
Agency Securities		\$199,434,115	\$204,944,470
Corporate Bonds		\$86,738,778	\$91,302,975
Treasury Notes		\$54,895,117	\$55,957,635
Mortgaged Backed		\$44,371,028	\$45,361,620
<b>Total</b>		<b>\$555,793,665</b>	<b>\$568,763,861</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos		\$86,948	\$86,948
Certificates of Deposit	( C)	\$18,600	\$18,600
Treasury Notes		\$8,145,910	\$8,386,558
Agency Securities		\$4,555,195	\$4,865,330
Mortgage-Backed Securities	(D)	\$0	\$0
Equity Securities		\$6,581,872	\$6,371,064
Corporate Bonds			
<b>Total</b>		<b>\$19,388,525</b>	<b>\$19,728,500</b>

**Other Funds**

Cash/Sweeps/MMA/Repos		\$98,898,744	\$98,898,744
Agency Securities		\$7,331,895	\$7,815,780
Treasury Notes	(E)	\$348,699	\$348,699
Certificates of Deposit		\$1,000,000	\$1,000,000
Treasury Bills		\$0	\$0
<b>Total</b>		<b>\$107,579,338</b>	<b>\$108,063,223</b>

**Grand Total**

	<b>\$682,761,528</b>	<b>\$696,555,584</b>
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**LSUHSC Shreveport**

**Current Funds**

Cash/Sweeps/MMA/Repos S.		\$125,655,273	\$125,655,273
Cash/Sweeps/MMA/Repos C.		\$53,621,211	\$53,621,211
Cash/Sweeps/MMA/Repos H.		\$23,287,045	\$23,287,045
Certificates of Deposit			
Money Market		\$23,392	\$23,392
Treasury Bills		\$48,017,063	\$48,007,468
Agency Securities			
Corporate Bonds		\$7,737,476	\$7,441,028
Equity Securities			
<b>Total</b>		<b>\$258,341,460</b>	<b>\$258,035,417</b>

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended September 30, 2011**

**Endowment Funds**

Cash/Sweeps/MMA/Repos	\$5,457,369	\$5,457,369
Certificates of Deposit		
Agency Securities	\$13,631,837	\$13,645,851
Mortgage-Backed Securities		
Equity Securities	\$7,650	\$8,212
Bond Mutual Funds	\$21,149,540	\$21,540,509
Municipal Bonds		
Corporate Bonds	\$12,664,679	\$12,239,841
<b>Total</b>	<b>\$52,911,075</b>	<b>\$52,891,782</b>

**Other Funds**

Cash/Sweeps/MMA/Repos		
Certificates of Deposit		
Treasury Bills		

**Total**

<b>Grand Total</b>	<b>\$311,252,535</b>	<b>\$310,927,199</b>
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**LSUHCS**

**Current Funds**

Cash/Sweeps/MMA/Repos	\$163,730,045	\$163,730,045
Certificates of Deposit	\$0	
Treasury Bills		
Equity Securities		
<b>Total</b>	<b>\$163,730,045</b>	<b>\$163,730,045</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos		
Certificates of Deposit		
Agency Securities		
Mortgage-Backed Securities		
Equity Securities		
Corporate Bonds		

**Total**

**Other Funds**

Cash/Sweeps/MMA/Repos	\$17,635,371	\$17,635,371
Certificates of Deposit	\$0	
Treasury Bills		
Equity Securities	\$315,214	\$315,214
US Gov Related Securities	\$425,239	\$425,239

**Total**

<b>Grand Total</b>	<b>\$182,105,869</b>	<b>\$182,105,869</b>
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**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended September 30, 2011**

**LSU - Shreveport**

**Current Funds**

Cash/Sweeps/MMA/Repos	\$8,530,779	\$8,530,779
Certificates of Deposit	\$100,000	\$100,000
Treasury Bills		
Agency Securities		
Equity Securities		
<b>Total</b>	<b>\$8,630,779</b>	<b>\$8,630,779</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos	\$49,177	\$49,177
Certificates of Deposit	\$0	\$0
Agency Bonds		
Mortgage-Backed Securities		
Equity Securities		
Corporate Bonds		
<b>Total</b>	<b>\$49,177</b>	<b>\$49,177</b>

**Other Funds**

Cash/Sweeps/MMA/Repos	\$338,367	\$338,367
Certificates of Deposit	\$0	\$0
Treasury Bills		
<b>Total</b>	<b>\$338,367</b>	<b>\$338,367</b>

**Grand Total**

**\$9,018,323**      **\$9,018,323**

**University of New Orleans**

**Current Funds**

Cash/Sweeps/MMA/Repos	\$39,586,665	\$39,586,665
Certificates of Deposit		
Treasury Bills		
Equity Securities	\$12,215	\$18,842
<b>Total</b>	<b>\$39,598,880</b>	<b>\$39,605,507</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos	\$2,139,195	\$2,139,195
Certificates of Deposit		
Treasury Notes		
Agency Securities		
Mortgage-Backed Securities	\$18,870	\$21,841
Equity Securities	\$1,636	\$1,275
Corporate Bonds		
<b>Total</b>	<b>\$2,159,701</b>	<b>\$2,162,311</b>

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended September 30, 2011**

**Other Funds**

Cash/Sweeps/MMA/Repos  
 Certificates of Deposit  
 Treasury Bills

US Gov Related Securities \$3,273,709 \$3,273,709

**Total** \$3,273,709 \$3,273,709

**Grand Total** **\$45,032,290** **\$45,041,527**

NOTES

- (A) From Deposit and Collateral Report
- (B) From Deposit and Collateral Report
- (C) \$18,600 in HSCNO's Endowment Fund
- (D) Pegues Trust GNMA (matured 12/15/10)
- (E) LSUE Housing Foundation

**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
**For the Quarter Ending September 30, 2011**

Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
AB 3133XEWA3	JP Morgan	Purchase	7/20/11	3/12/21	5.000%	113.76	4,690,000.00	LSU
AB 3133XUMS9	JP Morgan	Purchase	7/20/11	9/13/19	4.500%	112.23	2,000,000.00	LSU
AB 313373ZY1	JP Morgan	Purchase	7/20/11	6/11/21	3.625%	102.23	4,000,000.00	LSU
AB 3134G2PU0	JP Morgan	Purchase	7/20/11	7/13/15	1.500%	100.00	5,000,000.00	LSU
AB 313374Y79	JP Morgan	Purchase	7/27/11	1/27/15	1.150%	100.00	5,000,000.00	LSU
AB 3134G2SJ2	JP Morgan	Purchase	7/29/11	7/29/21	2.000%	99.90	2,000,000.00	LSU
AB 3136FPGL5-1	JP Morgan	Purchase	8/4/11	9/14/17	2.500%	102.57	1,450,000.00	LSU
AB 3136FPGL5-2	JP Morgan	Purchase	8/5/11	9/14/17	2.500%	102.81	1,000,000.00	LSU
AB 3133XRM56	JP Morgan	Purchase	8/8/11	6/12/15	4.875%	114.46	2,000,000.00	LSU
AB 313371NW2	JP Morgan	Purchase	8/8/11	12/11/15	1.375%	100.44	3,000,000.00	LSU
AB 3133752P1-1	JP Morgan	Purchase	8/8/11	7/29/21	3.500%	102.84	1,000,000.00	LSU
AB 3136FPWZ6	JP Morgan	Purchase	8/8/11	11/17/14	1.300%	101.61	3,000,000.00	LSU
AB 3134G2TB8	JP Morgan	Purchase	8/9/11	8/9/19	3.000%	99.40	3,000,000.00	LSU
AB 3133XMCL3	JP Morgan	Purchase	8/10/11	9/8/17	4.875%	116.68	2,055,000.00	Health Plan
AB 3133XUKV4	JP Morgan	Purchase	8/10/11	9/9/16	3.750%	110.91	2,000,000.00	Health Plan
AB 3133XWNB1-3	JP Morgan	Purchase	8/10/11	6/12/15	2.875%	106.93	2,000,000.00	Health Plan
AB 31331YEH9	JP Morgan	Purchase	8/10/11	11/15/19	5.150%	119.63	2,000,000.00	Health Plan
AB 313372SN5-1	JP Morgan	Purchase	8/10/11	3/9/18	3.250%	107.15	2,000,000.00	Health Plan
AB 3136FPGJ0	JP Morgan	Purchase	8/10/11	9/15/16	2.200%	103.28	1,000,000.00	Health Plan
AB 313371ZX7	JP Morgan	Purchase	8/11/11	12/8/17	2.625%	105.39	3,000,000.00	LSU
AB 31315PJL4	JP Morgan	Purchase	8/12/11	3/10/20	4.500%	111.27	1,000,000.00	Health Plan
AB 31331KUL2	JP Morgan	Purchase	8/12/11	8/12/19	2.625%	100.05	4,000,000.00	LSU
AB 3128X4S36-1	JP Morgan	Purchase	8/17/11	3/17/21	5.400%	117.21	500,000.00	LSU
AB 3128X4S36-2	JP Morgan	Purchase	8/17/11	3/17/21	5.400%	116.97	1,000,000.00	LSU
AB 31331KUK4	JP Morgan	Purchase	8/17/11	8/17/20	3.250%	100.00	2,000,000.00	Health Plan
AB 3134G2WK4	JP Morgan	Purchase	8/22/11	8/22/17	2.000%	99.80	1,000,000.00	Health Plan
AB 313370TW8	JP Morgan	Purchase	9/1/11	9/9/16	2.000%	103.62	4,000,000.00	LSU
AB 313372SN5-2	JP Morgan	Purchase	9/1/11	3/9/18	3.250%	108.63	2,000,000.00	LSU
AB 3133752P1-2	JP Morgan	Purchase	9/1/11	7/29/21	3.500%	106.22	1,000,000.00	LSU
AB 3136FPET0	JP Morgan	Purchase	9/1/11	3/10/16	2.000%	104.10	3,000,000.00	LSU
AB 31315PDZ9	JP Morgan	Purchase	9/6/11	7/22/15	2.375%	105.22	2,000,000.00	LSU
AB 31331KXQ8-1	JP Morgan	Purchase	9/9/11	9/9/21	2.990%	100.00	1,000,000.00	LSU
AB 31331KXQ8-2	JP Morgan	Purchase	9/9/11	9/9/21	2.990%	100.00	1,000,000.00	LSU
AB 31331KLU2	JP Morgan	Purchase	9/20/11	5/24/19	3.080%	107.22	905,000.00	Health Plan
<b>Total Agency Bond (AB) Purchases</b>							<b>75,600,000.00</b>	
CB 24422ERE1	JP Morgan	Purchase	7/22/11	7/12/21	3.900%	102.16	2,000,000.00	LSU
CB 579780AH0	JP Morgan	Purchase	7/22/11	7/15/21	3.900%	102.12	2,000,000.00	LSU
CB 038222AF2-1	JP Morgan	Purchase	8/8/11	6/15/21	4.300%	106.92	500,000.00	LSU
CB 86765BAJ8	JP Morgan	Purchase	8/8/11	2/15/22	4.650%	103.59	500,000.00	LSU
CB 031162BF6	JP Morgan	Purchase	8/9/11	6/15/16	2.300%	102.69	2,000,000.00	LSU
CB 38259PAC6	JP Morgan	Purchase	8/9/11	5/19/16	2.125%	103.48	2,000,000.00	LSU
CB 031162BG4	JP Morgan	Purchase	8/11/11	6/15/21	4.100%	105.54	500,000.00	Health Plan
CB 191216AS9	JP Morgan	Purchase	8/11/11	9/1/16	1.800%	101.06	500,000.00	Health Plan
CB 278642AC7-3	JP Morgan	Purchase	8/11/11	10/15/20	3.250%	100.26	500,000.00	Health Plan
CB 38259PAB8	JP Morgan	Purchase	8/11/11	5/19/21	3.625%	107.13	500,000.00	Health Plan
CB 478160AU8	JP Morgan	Purchase	8/11/11	7/15/18	5.150%	119.92	500,000.00	Health Plan
CB 58013MEB6	JP Morgan	Purchase	8/11/11	10/15/17	5.800%	122.07	500,000.00	Health Plan
CB 585055AH9	JP Morgan	Purchase	8/11/11	9/15/15	4.750%	113.06	500,000.00	Health Plan
CB 594918AG9	JP Morgan	Purchase	8/11/11	9/25/15	1.625%	101.83	500,000.00	Health Plan
CB 71343PAB7	JP Morgan	Purchase	8/11/11	5/15/17	5.000%	116.21	500,000.00	Health Plan
CB 822582AM4	JP Morgan	Purchase	8/11/11	3/25/20	4.375%	112.70	500,000.00	Health Plan
CB 038222AF2-2	JP Morgan	Purchase	8/19/11	6/15/21	4.300%	107.16	1,000,000.00	LSU

**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
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Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
CB 235851AM4	JP Morgan	Purchase	8/19/11	6/23/21	3.900%	107.54	1,000,000.00	LSU
CB 341099CP2-1	JP Morgan	Purchase	8/19/11	8/15/21	3.100%	100.27	1,000,000.00	LSU
CB 341099CP2-2	JP Morgan	Purchase	8/19/11	8/15/21	3.100%	100.27	500,000.00	LSU
CB 797440BN3	JP Morgan	Purchase	8/19/11	8/15/21	3.000%	100.68	1,000,000.00	LSU
CB 25243EAF0	JP Morgan	Purchase	9/2/11	5/15/18	4.850%	110.95	1,000,000.00	LSU
CB 452308AK5	JP Morgan	Purchase	9/2/11	9/15/21	3.375%	102.90	1,000,000.00	LSU
<b>TOTAL CORPORATE BOND (CB) PURCHASES</b>							<b>20,500,000.00</b>	
TR 912828LJ7	JP Morgan	Purchase	8/10/11	8/15/19	3.625%	112.34	1,500,000.00	Health Plan
TR 912828NT3-2	JP Morgan	Purchase	8/10/11	8/15/20	2.625%	103.22	1,500,000.00	Health Plan
TR 912828QN3	JP Morgan	Purchase	8/10/11	5/15/21	3.125%	106.89	2,500,000.00	Health Plan
TR 912828QY9	JP Morgan	Purchase	8/10/11	7/31/18	2.250%	103.34	1,000,000.00	Health Plan
TR 912828LK4-2	JP Morgan	Purchase	8/17/11	8/31/14	2.375%	106.19	10,000,000.00	LSU
TR 912828NV8	JP Morgan	Purchase	8/17/11	8/31/15	1.250%	102.56	4,000,000.00	LSU
TR 912828RC6	JP Morgan	Purchase	8/17/11	8/15/21	2.125%	99.16	3,000,000.00	LSU
TR 912828RB8	JP Morgan	Purchase	9/2/11	8/15/14	0.500%	100.58	3,000,000.00	LSU
TR 912828RD4	JP Morgan	Purchase	9/2/11	8/31/13	0.125%	99.92	7,000,000.00	LSU
<b>TOTAL TREASURY (TR) PURCHASES</b>							<b>33,500,000.00</b>	
MG 31381RCU6	JP Morgan	Purchase	8/9/11	6/1/21	4.410%	108.63	2,760,000.00	LSU
MG 31413WHM0	JP Morgan	Purchase	8/9/11	7/1/18	5.810%	115.44	4,800,000.00	LSU
MG 31381NWH2	JP Morgan	Purchase	8/19/11	9/1/20	3.680%	105.81	1,000,000.00	LSU
MG 31381N6N8	JP Morgan	Purchase	8/19/11	11/1/20	3.420%	104.88	1,000,000.00	LSU
MG 31381QSN7	JP Morgan	Purchase	8/19/11	4/1/18	3.600%	107.73	1,000,000.00	LSU
MG 31402RL23	JP Morgan	Purchase	8/19/11	1/1/17	4.989%	110.77	1,250,000.00	LSU
MG 831641ES0-2	JP Morgan	Purchase	9/6/11	3/10/20	4.108%	107.88	3,635,000.00	LSU
<b>TOTAL MORTGAGE BACKED (MG) PURCHASES</b>							<b>15,445,000.00</b>	
<b>TOTAL PURCHASES</b>							<b>145,045,000.00</b>	
Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
AB 3133706K9-1	JP Morgan	Call	7/21/2010	8/25/2011	3.600%	100.53	2,000,000.00	LSU
AB 3133706K9-2	JP Morgan	Call	7/28/2010	8/25/2011	3.600%	100.53	1,000,000.00	LSU
AB 313370CV8	JP Morgan	Partial Call	8/11/2010	8/18/2011	3.500%	100.00	400,000.00	LSU
AB 313370CV8	JP Morgan	Call	8/11/2010	8/26/2011	3.500%	100.00	3,600,000.00	LSU
AB 313370PE2	JP Morgan	Call	8/26/2010	8/26/2011	2.250%	99.97	2,000,000.00	LSU
AB 3136FPED5	JP Morgan	Call	8/30/2010	8/26/2011	2.050%	100.00	2,000,000.00	LSU
AB 3136FPDM6	JP Morgan	Call	9/8/2010	9/8/2011	2.000%	99.95	2,000,000.00	LSU
AB 3136FPDV6	JP Morgan	Call	9/8/2010	9/8/2011	2.400%	99.90	2,000,000.00	LSU
AB 3136FPCY1	JP Morgan	Call	9/13/2010	9/13/2011	2.400%	99.90	2,000,000.00	LSU
<b>Total Agency Bond (AB) Calls</b>							<b>17,000,000.00</b>	
CD 922337	Capital One	Called	1/18/08	7/18/11	4.180%	100.00	4,000,000.00	LSU
CD 922379	Capital One	Called	8/11/10	8/11/11	3.760%	100.00	3,000,000.00	LSU
CD 922356	Capital One	Called	2/19/09	8/19/11	3.140%	100.00	6,000,000.00	LSU
CD 922357	Capital One	Called	2/19/09	8/19/11	3.120%	100.00	2,000,000.00	LSU
CD 922358	Capital One	Called	2/19/09	8/19/11	2.280%	100.00	4,000,000.00	LSU
<b>Total CD Calls</b>							<b>19,000,000.00</b>	
CM 31395CT43	JP Morgan	Early Payoff/Maturity	7/30/04	8/15/11	4.5	100.1875	2,000,000.00	LSU

**LSU SYSTEM**  
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Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
<b>Total Agency CMO (CM) Maturity</b>							<b>2,000,000.00</b>	
MG 31371LSN0	JP Morgan	Maturity	6/24/04	7/1/11	4.500%	99.61	1,000,000.00	LSU
<b>Total Mortgage Backed Security (MG) Maturity</b>							<b>1,000,000.00</b>	
<b>Total Maturities / Calls/ Sales</b>							<b>39,000,000.00</b>	
MUNICIPAL BONDS	REGIONS	SOLD	02/28/11	07/07/11	2.930	100.496	1,000,000.00	LSUHSC-S
FHLMC STEP-UP	REGIONS	CALLED	03/23/11	07/12/11	1.000	100.000	1,000,000.00	LSUHSC-S
FHLMC	REGIONS	CALLED	04/21/11	07/14/11	1.002	100.415	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	05/04/11	07/18/11	5.419	98.400	500,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/02/11	07/26/11	2.500	100.000	500,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/02/11	07/26/11	2.500	100.000	750,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	CALLED	05/13/11	07/26/11	1.347	100.123	2,000,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	CALLED	07/28/10	07/28/11	2.000	100.000	1,000,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	04/14/11	07/29/11	1.125	100.000	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	06/20/11	08/01/11	5.454	103.650	1,000,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	04/21/11	08/05/11	0.750	100.000	2,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	CALLED	02/08/11	08/15/11	2.000	99.650	500,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	CALLED	01/20/11	08/15/11	2.000	100.000	500,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	CALLED	02/24/11	08/18/11	1.230	100.000	3,000,000.00	LSUHSC-S
FHLMC	REGIONS	CALLED	02/08/11	08/25/11	1.000	100.000	2,000,000.00	LSUHSC-S
FNMA	REGIONS	CALLED	04/13/11	08/25/11	1.282	100.597	2,000,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	05/13/11	08/26/11	1.250	100.000	500,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	05/13/11	08/26/11	1.250	100.000	500,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	05/13/11	08/26/11	1.250	100.000	470,000.00	LSUHSC-S
FHLB MULTI CPN	REGIONS	CALLED	05/13/11	08/26/11	1.250	100.000	500,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	06/10/11	08/26/11	1.000	100.000	250,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	06/10/11	08/26/11	1.000	100.000	250,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	06/10/11	08/26/11	1.000	100.000	250,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	06/10/11	08/26/11	1.000	100.000	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	08/30/11	3.250	100.586	150,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	08/30/11	3.250	100.586	150,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	08/30/11	3.250	100.586	150,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	08/30/11	3.250	100.586	150,000.00	LSUHSC-S
CORP BOND	REGIONS	SOLD	08/26/11	08/31/11	4.249	102.864	150,000.00	LSUHSC-S
CORP BOND	REGIONS	SOLD	08/26/11	08/31/11	4.249	102.864	150,000.00	LSUHSC-S
CORP BOND	REGIONS	SOLD	08/26/11	08/31/11	4.249	102.864	150,000.00	LSUHSC-S
CORP BOND	REGIONS	SOLD	08/26/11	08/31/11	4.249	102.864	150,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/20/11	09/16/11	1.000	100.000	2,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/26/11	09/20/11	1.500	100.000	1,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/26/11	09/20/11	1.500	100.000	1,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/26/11	09/21/11	1.000	100.000	2,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	CALLED	05/26/11	09/21/11	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	SOLD	09/23/09	09/21/11	3.010	100.000	650,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	CALLED	09/23/09	09/23/11	2.000	100.000	1,350,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	CALLED	02/24/11	09/23/11	2.000	100.000	300,000.00	LSUHSC-S
FHLMC	REGIONS	SOLD	03/23/11	09/26/11	0.796	100.471	500,000.00	LSUHSC-S
FHLMC MULTI CPN	REGIONS	CALLED	06/07/11	09/28/11	1.000	100.000	1,000,000.00	LSUHSC-S
FHLB	REGIONS	CALLED	06/23/11	09/30/11	2.250	100.000	250,000.00	LSUHSC-S
FHLB	REGIONS	CALLED	06/23/11	09/30/11	2.250	100.000	250,000.00	LSUHSC-S
FHLB	REGIONS	CALLED	06/23/11	09/30/11	2.250	100.000	250,000.00	LSUHSC-S



**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
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Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
FHLB	REGIONS	CALLED	06/23/11	09/30/11	2.250	100.000	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/01/11	08/15/13	2.210	105.195	1,050,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/01/11	02/15/14	3.148	104.249	210,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	09/02/11	09/16/15	5.000	100.000	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	07/15/11	01/26/16	1.101	100.447	2,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	07/15/11	01/26/16	1.101	100.447	2,000,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/22/11	04/29/16	3.683	100.500	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/22/11	04/29/16	3.683	100.500	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/08/11	05/16/16	3.042	112.100	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/08/11	05/16/16	3.042	112.100	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/22/11	06/13/16	3.282	111.600	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/22/11	06/13/16	3.282	111.600	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	06/13/16	3.200	112.032	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	06/13/16	3.200	112.032	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	06/13/16	3.200	112.032	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/08/11	07/12/16	3.464	101.300	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/08/11	07/12/16	3.464	101.300	250,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	07/29/11	08/18/16	1.000	100.000	1,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	07/29/11	08/18/16	1.000	100.000	2,000,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/12/11	08/22/16	1.500	100.000	1,100,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/12/11	08/24/16	1.450	100.000	980,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/12/11	08/24/16	1.450	100.000	2,000,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/12/11	09/15/16	3.454	107.718	250,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/26/11	09/21/16	1.500	100.000	1,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/24/11	09/21/16	1.500	100.000	2,000,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	09/16/11	10/20/16	2.874	111.740	1,000,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	09/16/11	10/20/16	2.874	111.740	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	07/01/11	12/29/16	1.000	101.952	2,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	07/05/11	12/29/16	1.000	101.952	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/24/11	04/01/17	2.900	100.766	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	07/22/17	3.000	99.750	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	07/22/17	3.000	99.750	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	07/15/11	07/22/17	3.000	99.750	500,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	07/21/11	08/17/17	1.000	100.000	1,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	07/21/11	08/17/17	1.000	100.000	1,000,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/12/11	11/22/17	2.250	100.000	1,500,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	09/09/11	12/22/17	1.000	100.000	700,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/30/11	04/01/18	3.250	100.586	170,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/30/11	04/01/18	3.250	100.586	600,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/26/11	04/01/18	3.250	100.586	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/26/11	04/01/18	3.250	100.586	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/26/11	04/01/18	3.250	100.586	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/26/11	04/01/18	3.250	100.586	250,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	09/02/11	06/21/18	2.000	100.000	1,000,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	09/02/11	06/21/18	2.000	100.000	1,000,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/19/11	08/28/18	2.359	100.000	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/16/11	09/21/18	2.000	100.000	1,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/16/11	09/21/18	2.000	100.000	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/16/11	09/21/18	2.000	100.000	1,000,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	09/09/11	12/28/18	1.499	100.000	300,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	09/09/11	12/28/18	1.499	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/14/11	03/01/19	4.100	111.306	500,000.00	LSUHSC-S

**LSU SYSTEM**  
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Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Original Par Amount	Campus
FHLMC	REGIONS	PURCHASE	09/09/11	03/19/19	2.014	99.900	1,000,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	09/09/11	03/19/19	2.014	99.900	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/19/11	04/01/19	4.130	100.771	250,000.00	LSUHSC-S
FHLB	REGIONS	PURCHASE	08/19/11	09/06/19	2.750	100.000	500,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	07/15/11	09/30/19	1.651	101.297	2,000,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	07/15/11	09/30/19	1.651	101.297	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/19/11	04/01/20	4.430	100.491	255,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/06/11	07/01/20	3.865	113.527	500,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/31/11	01/07/21	4.249	102.864	600,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/26/11	01/07/21	4.249	102.864	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/26/11	01/07/21	4.249	102.864	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/26/11	01/07/21	4.249	102.864	250,000.00	LSUHSC-S
CORP BOND	REGIONS	PURCHASE	08/26/11	01/07/21	4.249	102.864	250,000.00	LSUHSC-S
FHLB STEP-UP	REGIONS	PURCHASE	07/20/11	07/20/21	1.000	100.000	1,000,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/19/11	08/27/21	2.999	100.000	250,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/19/11	08/27/21	2.999	100.000	250,000.00	LSUHSC-S
FFCB	REGIONS	PURCHASE	08/19/11	08/27/21	2.999	100.000	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/15/11	01/01/22	4.200	100.417	365,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/19/11	07/01/22	3.100	107.080	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/21/11	09/01/22	4.504	107.095	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/22/11	11/01/22	4.479	100.000	295,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/22/11	11/01/22	4.479	100.000	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/22/11	11/01/22	4.479	100.000	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/22/11	11/01/22	4.479	100.000	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/22/11	11/01/22	4.479	100.000	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/06/11	12/01/22	4.100	105.555	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/16/11	08/17/23	1.217	101.375	400,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	PURCHASE	09/02/11	09/14/23	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	PURCHASE	09/02/11	09/14/23	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/02/11	12/01/23	0.900	102.268	1,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/02/11	12/01/23	0.900	102.268	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	09/02/11	12/01/23	0.900	102.268	250,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	08/19/11	12/01/23	1.011	102.300	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/12/11	06/01/24	4.300	99.507	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/19/11	06/01/24	4.500	112.073	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	08/16/11	11/01/24	4.500	105.069	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/08/11	11/01/24	5.009	101.250	190,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	09/16/11	03/15/26	5.115	110.233	440,000.00	LSUHSC-S
FNMA STEP-UP	REGIONS	PURCHASE	07/13/11	07/13/26	2.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	07/08/11	07/27/26	2.000	100.000	750,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	09/16/11	09/30/26	1.000	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/08/11	12/01/26	5.548	106.400	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	07/08/11	12/01/29	6.021	99.750	500,000.00	LSUHSC-S

# Overview of Restricted Operations

Campus: LSU - Health Care Services Division

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
Auxiliaries (List)													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
Grants and Contracts													
Federal		0		0	0		0		0	0		0	
State and Local		0		0	0		0		0	0		0	
Private		0		0	0		0		0	0		0	
Indirect Cost Recovered		0		0	0		0		0	0		0	
Gifts		0		0	0		0		0	0		0	
Federal Funds		0		0	0		0		0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0	0		0	
Physician Practice Plans		0		0	0		0		0	0		0	
Medicare		0		0	0		0		0	0		0	
Medicaid		0		0	0		0		0	0		0	
Uncompensated Care Costs		0		0	0		0		0	0		0	
All Other Sources	156,202,727	887,866	4,844,738	152,245,855	0		0		0	0		0	
<b>TOTAL</b>	<b>156,202,727</b>	<b>887,866</b>	<b>4,844,738</b>	<b>152,245,855</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Overview of Restricted Operations

Campus: LSU - Health Care Services Division

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### Report on Restricted Operations

1st quarter: REVENUE: HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

# **Louisiana State University System**



## **2011-2012 First Quarter Operating Budget Report**

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Office of the Chancellor

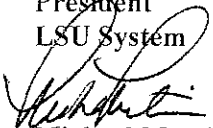
Copy! Wendy Simoney ✓  
Mike  
O'Connell  
OFFICE OF THE PRESIDENT

DEC 01 2011

LSU SYSTEM

To: John Lombardi  
President  
LSU System

Date: November 30, 2011

From:   
Michael Martin  
Chancellor

**Subject: First Quarter of FY 2011-12 Budget Report**

In presenting the FY 2011-12 operating budget to you and the Board of Supervisors for approval last August, we described how the LSU budget was balanced in an anomalous manner since significant sums of funds were included in the budget which were not available to LSU at that time. The largest single component was an estimated \$8 million in additional revenue from increased enrollment that will require approval to be used from the Joint Legislative Committee on the Budget. As you know, the amount of tuition and fee revenue LSU collects from its students is based on a number of factors. For example, students are assessed different tuition and fee rates based on the number of student credit hours for which they register with different rates applied to resident and nonresident students. Of course, the number of students paying tuition and fees in each rate category varies by semester within the fiscal year. At a very aggregated level, this \$8 million in additional revenue is attributable to more than 130 full-time undergraduate students enrolled this year (fall 2011) over last year (fall 2010) coupled with a two-year cumulative increase of approximately 900 full-time nonresident undergraduate students. This cumulative increase in nonresident undergraduates is due to a higher than anticipated retention rate of these students and a larger than expected increase in the absolute number of enrolled new nonresident freshmen this fall semester. This was accomplished in spite of a material increase in nonresident tuition and fees coupled with a significant cut in exemptions/scholarship awards available for new freshmen nonresident students. LSU is pleased these additional students chose to either begin or continue their education at this great University.

LSU has already submitted the formal documents requesting this \$8 million budget adjustment. The request was reviewed by the LSU System Office staff and was formally approved by the Board of Regents' at their October, 2011 meeting. It is expected this request will be on the agenda of the Joint Legislative Committee at the December 16, 2011 meeting. We ask for your continued leadership and support, as well as that of the individual members of the Board of Supervisors, in seeking approval of this critical component in the current operating budget of LSU.

Assuming all the temporary funds included in the operating budget will materialize, the first quarter report for FY 2011-12 shows that LSU is on track to complete the fiscal year within its approved operating budget. The report contains narratives, which help explain items that may appear abnormal. Of course, we will be happy to answer any questions you may have concerning the data in the report.

For the past two years, I have included brief comments describing the complex structure of the LSU budget that I believe could be beneficial to new members of the Board of Supervisors. In closing, I have again included excerpts from these prior reports:

...The budget is an itemized, systematic plan, expressed in dollars, for a given time period. The budget acts as both an authorization to expend funds and a mechanism to control both revenues and expenditures. LSU is a large, complex enterprise within which a "decentralized" decision making model is expected and encouraged while maintaining oversight at increasing levels of aggregation of responsibility. Our budget is a detailed plan, which not only defines subunits within a department but identifies functional activities (such as instruction, research, service, academic support, student services, etc.) as well as natural expenditure categories (such as salaries, wages, travel, supplies, equipment, etc.). The University goes to great lengths to simplify the budget process by retaining certain items such as employee fringe benefits (health insurance premiums and retirement system contributions, etc.) at the institutional level and transferring the actual fiscal year cost to the unit at the end of the fiscal year for reporting in the financial statements. The greater level of detail included in any plan requires a higher number of adjustments as the plan becomes reality. The level of detail included in the University's operating budget necessitates a large number of adjustments during the fiscal year. As the fiscal year budget becomes reality, there are almost daily changes. It is also important to note, the University utilizes an on-line general ledger system which allows instant access to financial information, both revenues and expenditures, at all levels of campus management – from the individual department, to the college, to the vice-chancellor level, and for the entire university. This level of checks and balances has successfully allowed the University to control its unrestricted state appropriations resulting in no budget deficits nor the return of a surplus to the State at the end of the fiscal year...Outside of some event beyond our control, such as a natural disaster or a mid-year budget cut, we expect to complete this fiscal within the aggregate budget level approved by the Board of Supervisors...All levels of the University community are concerned with the impending forecast of cuts in state appropriations. I am continuing to meet on a regular basis with campus leadership including not only the deans and vice chancellors but also the directors of the foundations and the leadership of the faculty senate, student government and the staff senate...



Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	152,453,174	50,817,725				50,817,725
Statutory Dedications	12,487,198	1,202,156				1,202,156
Interim Emergency Board	0	0				0
Interagency Transfers	6,715,292	1,672,059				1,672,059
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	269,621,486	153,905,294				153,905,294
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>441,277,150</b>	<b>207,597,234</b>				<b>207,597,234</b>
<b>Expenditures by Object:</b>						
Personal Services	329,306,101	61,661,375				61,661,375
Operating Expenses	29,372,623	7,314,563				7,314,563
Other Charges	72,757,092	41,874,660				41,874,660
Acquisitions and Major Repairs	9,841,334	800,888				800,888
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>111,651,486</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	297,326,321	55,055,240				55,055,240
Non-Academic Expenditures	143,950,829	56,596,246				56,596,246
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>111,651,486</b>				<b>111,651,486</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	13,031,327	16,549,392			
Sales and Services of Educational Activities	8,149,512	8,879,631			
Auxiliaries	23,828,926	58,783,410			
Endowment Income	12,285,106	12,109,302			
Grants and Contracts	4,212,904	15,389,317			
Indirect Cost Recovered	39,269,595	36,585,954			
Gifts	2,689,464	2,584,845			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	12,466,059	15,043,908			
<b>TOTAL</b>	<b>115,932,894</b>	<b>165,925,759</b>	<b>165,925,759</b>	<b>165,925,759</b>	<b>165,925,759</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Budget Adjustments

## Louisiana State University

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	152,453,174					152,453,174	0.0%
Statutory Dedications	12,487,198					12,487,198	0.0%
Interim Emergency Board	0					0	
Interagency Transfers	6,715,292					6,715,292	0.0%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	269,621,486					269,621,486	0.0%
Federal Funds	0					0	
<b>Total Revenues</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	219,577,872	(124,330)				219,453,542	-0.1%
Other Compensation	24,772,509	60,237				24,832,746	0.2%
Related Benefits	85,019,813	0				85,019,813	0.0%
<b>Total Personal Services</b>	<b>329,370,194</b>	<b>(64,093)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>329,306,101</b>	<b>0.0%</b>
Travel	2,347,330	8,257				2,355,587	0.4%
Operating Services	15,275,169	134,684				15,409,853	0.9%
Supplies	11,585,397	21,786				11,607,183	0.2%
<b>Total Operating Expenses</b>	<b>29,207,896</b>	<b>164,727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,372,623</b>	<b>0.6%</b>
Professional Services	1,913,070	(5,000)				1,908,070	-0.3%
Other Charges	58,521,629	(62,695)				58,458,934	-0.1%
Debt Services	0	0				0	
Interagency Transfers	12,390,088	0				12,390,088	0.0%
<b>Total Other Charges</b>	<b>72,824,787</b>	<b>(67,695)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,757,092</b>	<b>-0.1%</b>
General Acquisitions	5,809,033	(42,139)				5,766,894	-0.7%
Library Acquisitions	4,065,240	9,200				4,074,440	0.2%
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>9,874,273</b>	<b>(32,939)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,841,334</b>	<b>-0.3%</b>
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	185,772,661	(260,860)				185,511,801	-0.1%
Research	53,030,269	255,412				53,285,681	0.5%
Public Service	4,974,747	(1,002)				4,973,745	0.0%
Academic Support (Includes Library)	53,540,319	14,776				53,555,095	0.0%
<b>Academic Expenditures Subtotal</b>	<b>297,317,996</b>	<b>8,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>297,326,321</b>	
Student Services	12,705,583	(30,121)				12,675,462	-0.2%
Institutional Support	20,502,661	94,590				20,597,251	0.5%
Scholarships/Fellowships	57,091,776	(65,360)				57,026,416	-0.1%
Plant Operations/Maintenance	53,096,387	(7,435)				53,088,953	0.0%
Hospital	0	0				0	
Transfers out of agency	562,747	0				562,747	0.0%
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>143,959,154</b>	<b>(8,325)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143,950,829</b>	
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

Louisiana State University

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

The budget adjustments represent the realignment of budgets for individual colleges and units in anticipation of future expenditures.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	152,453,174	50,817,725				50,817,725	33.3%
Statutory Dedications	12,487,198	1,202,156				1,202,156	9.6%
Interim Emergency Board	0	0				0	
Interagency Transfers	6,715,292	1,672,059				1,672,059	24.9%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	269,621,486	153,905,294				153,905,294	57.1%
Federal Funds	0	0				0	
<b>TOTAL</b>	<b>441,277,150</b>	<b>207,597,234</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>207,597,234</b>	<b>47.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	219,453,542	43,256,420				43,256,420	19.7%
Other Compensation	24,832,746	5,133,975				5,133,975	20.7%
Related Benefits	85,019,813	13,270,980				13,270,980	15.6%
<b>Total Personal Services</b>	<b>329,306,101</b>	<b>61,661,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,661,375</b>	<b>18.7%</b>
Travel	2,355,587	438,747				438,747	18.6%
Operating Services	15,409,853	3,568,290				3,568,290	23.2%
Supplies	11,607,183	3,307,525				3,307,525	28.5%
<b>Total Operating Expenses</b>	<b>29,372,623</b>	<b>7,314,563</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,314,563</b>	<b>24.9%</b>
Professional Services	1,908,070	292,813				292,813	15.3%
Other Charges	58,458,934	29,593,973				29,593,973	50.6%
Debt Services	0	0				0	
Interagency Transfers	12,390,088	11,987,874				11,987,874	96.8%
<b>Total Other Charges</b>	<b>72,757,092</b>	<b>41,874,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,874,660</b>	<b>57.6%</b>
General Acquisitions	5,766,894	572,993				572,993	9.9%
Library Acquisitions	4,074,440	224,225				224,225	5.5%
Major Repairs	0	3,670				3,670	
<b>Total Acquisitions and Major Repairs</b>	<b>9,841,334</b>	<b>800,888</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,888</b>	<b>8.1%</b>
<b>TOTAL</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,651,486</b>	<b>25.3%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	185,511,801	33,109,627				33,109,627	17.8%
Research	53,285,681	8,870,329				8,870,329	16.6%
Public Service	4,973,745	1,044,490				1,044,490	21.0%
Academic Support (Includes Library)	53,555,095	12,030,794				12,030,794	22.5%
<b>Academic Expenditures Subtotal</b>	<b>297,326,321</b>	<b>55,055,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,055,240</b>	<b>18.5%</b>
Student Services	12,675,462	3,173,799				3,173,799	25.0%
Institutional Support	20,597,251	6,571,302				6,571,302	31.9%
Scholarships/Fellowships	57,026,416	29,489,801				29,489,801	51.7%
Plant Operations/Maintenance	53,088,953	16,689,598				16,689,598	31.4%
Hospital	0	0				0	
Transfers out of agency	562,747	671,745				671,745	119.4%
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>143,950,829</b>	<b>56,596,246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,596,246</b>	<b>39.3%</b>
<b>TOTAL</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,651,486</b>	<b>25.3%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

## Revenues

The self-generated revenues for the first quarter include tuition and fees collected for the summer and fall term. The percent of actual revenues collected compared to the operating budget for this quarter is on schedule with the self-generated revenues collected last fiscal year.

## Expenditures

The large percentage for actual expenditures compared to the operating budget in the other charges expenditure category and the Scholarship/Fellowships function is attributable to the tuition and fee exemption expenditures for the summer and fall term. The exemption expenditures are projected to remain within the operating budgets established for these categories for this fiscal year.

The large expenditure amount in the interagency transfers expenditure category is due to the annual state risk management insurance premium being paid in the first quarter. The large percentage for actual expenditures compared to the operating budget in the Transfers function is attributable to clearing/holding accounts that will be processed at the end of the fiscal year.

# Overview of Restricted Funds

Campus: Louisiana State University

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	
State Appropriations	0	0				0	
Restricted Fees	17,505,000	8,961,831				8,961,831	51.2%
Sales and Services of Educational Activities	8,000,000	2,652,152				2,652,152	33.2%
Auxiliaries (List)							
1 Athletic Department	90,600,000	36,757,506				36,757,506	40.6%
2 Golf Course	1,192,001	337,997				337,997	28.4%
3 Residential Life	33,969,402	16,635,838				16,635,838	49.0%
4 Lab School Cafeteria	535,000	419,902				419,902	78.5%
5 Copier Management & Mailing Services	1,988,825	339,958				339,958	17.1%
6 University Stores	6,598,996	2,044,604				2,044,604	31.0%
7 Parking, Traffic, & Transportation	11,892,266	5,575,301				5,575,301	46.9%
8 Student Health Center	10,271,579	4,948,709				4,948,709	48.2%
9 Student Media	1,847,800	754,879				754,879	40.9%
10 University Auxiliary Services	1,849,704	597,559				597,559	32.3%
11 LSU Union	11,209,384	4,977,490				4,977,490	44.4%
12 LSU Press	0	0				0	
13						0	
14						0	
15						0	
Endowment Income	1,600,000	324,413				324,413	20.3%
Grants and Contracts							
Federal	115,000,000	29,439,982				29,439,982	25.6%
State and Local	35,300,000	14,799,684				14,799,684	41.9%
Private	17,800,000	14,710,325				14,710,325	82.6%
Indirect Cost Recovered	20,000,000	2,166,598				2,166,598	10.8%
Gifts	15,200,000	3,642,765				3,642,765	24.0%
Federal Funds	0	0				0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0				0	
Physician Practice Plans	0	0				0	
Medicare	0	0				0	
Medicaid	0	0				0	
Uncompensated Care Costs (UCC)	0	0				0	
All Other Sources	8,000,000	3,321,262				3,321,262	41.5%
<b>TOTAL</b>	<b>410,359,957</b>	<b>153,408,757</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>153,408,757</b>	<b>37.4%</b>

## Report on Restricted Budget

## Overview of Restricted Funds

Campus: Louisiana State University

### Auxiliaries

Lab School Cafeteria – 78.5% of revenues were collected in the first quarter due to meal plan revenue being collected at the beginning of the school year. The balance of revenues to be collected are cash sales, interest allocation and state contributions for students qualifying for free or reduced lunch.

### Non-Auxiliary Funds

The figures included in the estimated column for non-auxiliary funds are based on the actual revenues collected from the previous fiscal year. Most of these funds are one-time or multiyear award funds that are not confined to fiscal year budgets.

Private Grants & Contracts - The private funds are 82.6% of the projected total revenues for the fiscal year due to private sponsors providing advance payments for projects. At fiscal year end, the portion of revenue not used to complete the project (earned) during the year is deferred into the next fiscal year.

# Overview of Restricted Operations

Campus: Louisiana State University

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	13,031,327	8,961,831	5,443,767	16,549,392	0	16,549,392	0	16,549,392	0	16,549,392	0	16,549,392	
Sales & Svcs of Educ. Activ's	8,149,512	2,652,152	1,922,032	8,879,631	0	8,879,631	0	8,879,631	0	8,879,631	0	8,879,631	
<b>Auxiliaries (List)</b>													
1 Athletic Department	7,228,054	36,757,506	24,866,754	19,118,806	0	19,118,806	0	19,118,806	0	19,118,806	0	19,118,806	
2 Golf Course	1,124,951	337,997	273,515	1,189,433	0	1,189,433	0	1,189,433	0	1,189,433	0	1,189,433	
3 Residential Life	5,909,711	16,635,838	4,162,211	18,383,338	0	18,383,338	0	18,383,338	0	18,383,338	0	18,383,338	
4 Lab School Cafeteria	437,107	419,902	122,876	734,132	0	734,132	0	734,132	0	734,132	0	734,132	
5 Copier Management & Mailing Services	1,230,765	339,958	524,870	1,045,852	0	1,045,852	0	1,045,852	0	1,045,852	0	1,045,852	
6 University Stores	224,230	2,044,604	1,294,731	974,103	0	974,103	0	974,103	0	974,103	0	974,103	
7 Parking, Traffic, & Transportation	2,553,266	5,575,301	2,611,596	5,516,971	0	5,516,971	0	5,516,971	0	5,516,971	0	5,516,971	
8 Student Health Center	2,393,739	4,948,709	2,032,610	5,309,838	0	5,309,838	0	5,309,838	0	5,309,838	0	5,309,838	
9 Student Media	774,883	754,879	384,384	1,145,378	0	1,145,378	0	1,145,378	0	1,145,378	0	1,145,378	
10 University Auxiliary Services	1,102,296	597,559	392,971	1,306,884	0	1,306,884	0	1,306,884	0	1,306,884	0	1,306,884	
11 LSU Union	1,797,866	4,977,490	1,768,741	5,006,615	0	5,006,615	0	5,006,615	0	5,006,615	0	5,006,615	
12 LSU Press	(947,942)	0	0	(947,942)	0	(947,942)	0	(947,942)	0	(947,942)	0	(947,942)	
13		0		0	0	0	0	0	0	0	0	0	
14		0		0	0	0	0	0	0	0	0	0	
15		0		0	0	0	0	0	0	0	0	0	
Endowment Income	12,285,106	324,413	500,218	12,109,302	0	12,109,302	0	12,109,302	0	12,109,302	0	12,109,302	
<b>Grants and Contracts</b>													
Federal	178,658	29,439,982	33,255,470	(3,636,830)	0	(3,636,830)	0	(3,636,830)	0	(3,636,830)	0	(3,636,830)	
State and Local	3,057,059	14,799,684	9,323,321	8,533,422	0	8,533,422	0	8,533,422	0	8,533,422	0	8,533,422	
Private	977,187	14,710,325	5,194,788	10,492,725	0	10,492,725	0	10,492,725	0	10,492,725	0	10,492,725	
Indirect Cost Recovered	39,269,595	2,166,598	4,850,239	36,585,954	0	36,585,954	0	36,585,954	0	36,585,954	0	36,585,954	
Gifts	2,689,464	3,642,765	3,747,385	2,584,845	0	2,584,845	0	2,584,845	0	2,584,845	0	2,584,845	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	12,466,059	3,321,262	743,413	15,043,908	0	15,043,908	0	15,043,908	0	15,043,908	0	15,043,908	
<b>TOTAL</b>	<b>115,932,894</b>	<b>153,408,757</b>	<b>103,415,892</b>	<b>165,925,759</b>	<b>0</b>	<b>0</b>	<b>165,925,759</b>	<b>0</b>	<b>0</b>	<b>165,925,759</b>	<b>0</b>	<b>0</b>	<b>165,925,759</b>



## Overview of Restricted Operations

Campus: Louisiana State University

### Report on Restricted Operations

LSU Press: As outlined in the FY 10-11 Auxiliary Report to the System Office, the campus phased out the restricted auxiliary component of the LSU Press and transferred it to a restricted sales and services academic support unit on July 1, 2010. Due to the current fiscal crisis at LSU, the Press' current negative fund balance will be eliminated by the end of FY 12-13.

Federal Grants: The University must incur the expenses and seek reimbursement. Revenue is recognized after the expenses are incurred.

State Grants: Board of Regents grants provide a large part of the funding in advance, which provides positive cash flow for state projects.

Indirect Cost Recovered: The fund balance is comprised of funds that are earmarked to be used as start-up funds for new faculty members, matching funds for grants, high cost maintenance expenses for research equipment or lab renovations, and other unexpected costs. The start-up costs can range from \$100,000 for a researcher in Humanities and Social Sciences to \$500,000 for researchers in Engineering to amounts in excess of \$3 million for an internationally renowned researcher in the College of Science.



TO: Dr. John V. Lombardi  
President, LSU System

FROM: Jack M. Weiss  
Chancellor *JM Weiss*

DATE: November 8, 2011

RE: LSU Paul M. Hebert Law Center  
Executive Summary  
FY 2011-2012 Quarterly Report on the Budget – 1st Quarter Activities

The Law Center continues the careful management of its expenditures in fiscal year 2011-12.

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 tuition and fees and scholarships/waivers, respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for library acquisitions will increase to fall in line with available budget over the next several quarters.

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues.

The Law Center's core academic mission remains intact. At the same time, the last two fiscal years and the upcoming fiscal year have witnessed a drastic reduction in state funding and a concomitant increase in the portion of our operations that are funded by tuition—now approaching 70%, and up from approximately 50% only four years ago. Notwithstanding these tuition increases, and taking into account mandated cost increases and mid-year budget cuts, the Law Center has operated with what amounts to a standstill budget since FY 2009-10. This standstill budget, coupled with the continuing freeze on faculty and staff compensation, jeopardizes the potential of the Law Center for regional and national competitiveness and threatens our ability to provide a fully competitive educational experience for our students. Standstill budgets will continue to prevent the Law Center from hiring additional faculty and reducing its student to faculty ratio, which is higher than of our peer institutions. Likewise, a continued flat or declining budget limits our ability to expand experiential learning opportunities

Dr. John V. Lombardi  
November 8, 2011  
Page 2

for our students—an expensive, faculty-intensive, but critical element of 21<sup>st</sup> century legal education that prepares students for the real world of law practice. And, of course, continuing increased reliance on tuition to fund operations will put pressure on the affordability of an LSU Law education and our prized place as one of the nation's best values in legal education.

JMW:ch

Unrestricted Operations	Actual Amount for each Quarter in 2011-12					
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	6,529,100	2,176,368				2,176,368
Statutory Dedications	401,817	58,008				58,008
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	15,448,867	8,188,385				8,188,385
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>22,379,784</b>	<b>10,422,761</b>				<b>10,422,761</b>
<b>Expenditures by Object:</b>						
Personal Services	13,232,029	2,472,463				2,472,463
Operating Expenses	4,108,658	761,251				761,251
Other Charges	4,754,097	2,325,232				2,325,232
Acquisitions and Major Repairs	285,000	19,801				19,801
<b>Expenditures by Function:</b>						
Academic Expenditures	12,746,944	2,023,146				2,023,146
Transfers out of agency	0	0				0
Non-Academic Expenditures	9,632,840	3,555,601				3,555,601
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>5,578,747</b>				<b>5,578,747</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	363,886	419,548			
Sales and Services of Educational Activities	900,238	957,173			
Auxiliaries	0	0			
Endowment Income	370,076	373,695			
Grants and Contracts	0	19,903			
Indirect Cost Recovered	142,189	142,460			
Gifts	7,879	213,994			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	217,670	217,670			
<b>TOTAL</b>	<b>2,001,938</b>	<b>2,344,443</b>			

**Overview and Analysis of Campus Operations**

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 tuition and fees and scholarships/waivers, respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for library acquisitions will increase to fall in line with available budget over the next several quarters.

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11

Operating Budget Development		Campus: Paul M. Hebert Law Center					
		Budget Adjustments					
	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	6,529,100					6,529,100	0.0%
Statutory Dedications	401,817					401,817	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	15,448,867					15,448,867	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	9,842,416					9,842,416	0.0%
Other Compensation	207,100					207,100	0.0%
Related Benefits	3,182,513					3,182,513	0.0%
<b>Total Personal Services</b>	<b>13,232,029</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,232,029</b>	<b>0.0%</b>
Travel	349,250					349,250	0.0%
Operating Services	3,502,408					3,502,408	0.0%
Supplies	257,000					257,000	0.0%
<b>Total Operating Expenses</b>	<b>4,108,658</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,108,658</b>	<b>0.0%</b>
Professional Services	131,500					131,500	0.0%
Other Charges	4,622,597					4,622,597	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>4,754,097</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,754,097</b>	<b>0.0%</b>
General Acquisitions	285,000					285,000	0.0%
Library Acquisitions	0					0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>285,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>285,000</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	9,302,823					9,302,823	0.0%
Research	669,584					669,584	0.0%
Public Service	69,400					69,400	0.0%
Academic Support (Includes Library)	2,705,137					2,705,137	0.0%
<b>Academic Expenditures Subtotal</b>	<b>12,746,944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,746,944</b>	
Student Services	1,524,365					1,524,365	0.0%
Institutional Support	2,196,517					2,196,517	0.0%
Scholarships/Fellowships	4,540,997					4,540,997	0.0%
Plant Operations/Maintenance	1,370,961					1,370,961	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>9,632,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,632,840</b>	
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>

Use next page for Detailed Explanation

**Budget Adjustments Narrative**

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

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**Report on changes to Significant Funding Issues**

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# Overview of Unrestricted Revenues and Expenditures

Campus: Paul M. Hebert Law Center

	Actual Amount for each Quarter						Cumulative Total 2011-12	11-	% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12				
<b>Revenues</b>									
General Fund	6,529,100	2,176,368				2,176,368		33.3%	
Statutory Dedications	401,817	58,008				58,008		14.4%	
Interim Emergency Board	0					0			
Interagency Transfers	0					0			
Interagency Transfers - Federal Stimulus	0					0			
Self Generated Revenues	15,448,867	8,188,385				8,188,385		53.0%	
Federal Funds	0					0			
<b>TOTAL</b>	<b>22,379,784</b>	<b>10,422,761</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,422,761</b>		<b>46.6%</b>	
<b>Expenditures</b>									
<b>by Category</b>									
Salaries	9,842,416	1,863,660				1,863,660		18.9%	
Other Compensation	207,100	50,847				50,847		24.6%	
Related Benefits	3,182,513	557,956				557,956		17.5%	
<b>Total Personal Services</b>	<b>13,232,029</b>	<b>2,472,463</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,472,463</b>		<b>18.7%</b>	
Travel	349,250	26,198				26,198		7.5%	
Operating Services	3,502,408	701,992				701,992		20.0%	
Supplies	257,000	33,061				33,061		12.9%	
<b>Total Operating Expenses</b>	<b>4,108,658</b>	<b>761,251</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>761,251</b>		<b>18.5%</b>	
Professional Services	131,500	36,459				36,459		27.7%	
Other Charges	4,622,597	2,288,773				2,288,773		49.5%	
Debt Services	0					0			
Interagency Transfers	0					0			
<b>Total Other Charges</b>	<b>4,754,097</b>	<b>2,325,232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,325,232</b>		<b>48.9%</b>	
General Acquisitions	285,000	7,537				7,537		2.6%	
Library Acquisitions	0	12,264				12,264			
Major Repairs	0					0			
<b>Total Acquisitions and Major Repairs</b>	<b>285,000</b>	<b>19,801</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,801</b>		<b>6.9%</b>	
<b>TOTAL</b>	<b>22,379,784</b>	<b>5,578,747</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,578,747</b>		<b>24.9%</b>	
<b>by Function</b>									
Instruction	9,302,823	1,454,926				1,454,926		15.6%	
Research	669,584	84,697				84,697		12.6%	
Public Service	69,400	11,899				11,899		17.1%	
Academic Support (Includes Library)	2,705,137	471,624				471,624		17.4%	
<b>Academic Expenditures Subtotal</b>	<b>12,746,944</b>	<b>2,023,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,023,146</b>		<b>15.9%</b>	
Student Services	1,524,365	357,587				357,587		23.5%	
Institutional Support	2,196,517	526,878				526,878		24.0%	
Scholarships/Fellowships	4,540,997	2,260,787				2,260,787		49.8%	
Plant Operations/Maintenance	1,370,961	410,349				410,349		29.9%	
Hospital	0					0			
Transfers out of agency	0					0			
Athletics	0					0			
Other	0					0			
<b>Non-Academic Expenditures Subtotal</b>	<b>9,632,840</b>	<b>3,555,601</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,555,601</b>		<b>36.9%</b>	
<b>TOTAL</b>	<b>22,379,784</b>	<b>5,578,747</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,578,747</b>		<b>24.9%</b>	

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 tuition and fees and scholarships/waivers, respectively.

Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for library acquisitions will increase to fall in line with available budget over the next several quarters.



# Overview of Restricted Funds

Campus: Paul M. Hebert Law Center

	Estimated Revenues & Transfers 2011-12	Actual Revenues/Transfers for each Quarter					
		1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
		2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees	130,000	68,850				68,850	53.0%
Sales and Services of Educational Activities	170,000	87,603				87,603	51.5%
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	120,000	27,073				27,073	22.6%
Grants and Contracts							
Federal						0	
State and Local						0	
Private	120,000	28,201				28,201	23.5%
Indirect Cost Recovered	15,000	271				271	1.8%
Gifts	675,000	441,181				441,181	65.4%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	35,000					0	0.0%
<b>TOTAL</b>	<b>1,265,000</b>	<b>653,179</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>653,179</b>	<b>51.6%</b>

# Overview of Restricted Funds

## Report on Restricted Budget

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues .

# Overview of Restricted Operations

Campus: Paul M. Hebert Law Center

Show Expenditures As Positive	Acct/Fund Balance	Actual Amount for each Quarter											
		1st Quarter Expenses, Transfers, &			2nd Quarter Expenses, Transfers, &			3rd Quarter Expenses, Transfers, &			4th Quarter Expenses, Transfers, &		
		Revenues	ICR	Fund Balance	Revenues	ICR	Fund Balance	Revenues	ICR	Fund Balance	Revenues	ICR	Fund Balance
2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12		
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0	0		0	0	0	
Restricted Fees	363,886	68,850	13,188	419,548	0		419,548	0		419,548	0	419,548	
Sales & Svcs of Educ. Activ's	900,238	87,603	30,668	957,173	0		957,173	0		957,173	0	957,173	
Auxiliaries (List)													
1		0		0	0		0	0		0	0	0	
2		0		0	0		0	0		0	0	0	
3		0		0	0		0	0		0	0	0	
4		0		0	0		0	0		0	0	0	
5		0		0	0		0	0		0	0	0	
6		0		0	0		0	0		0	0	0	
7		0		0	0		0	0		0	0	0	
8		0		0	0		0	0		0	0	0	
9		0		0	0		0	0		0	0	0	
10		0		0	0		0	0		0	0	0	
11		0		0	0		0	0		0	0	0	
12		0		0	0		0	0		0	0	0	
13		0		0	0		0	0		0	0	0	
14		0		0	0		0	0		0	0	0	
15		0		0	0		0	0		0	0	0	
Endowment Income	370,076	27,073	23,454	373,695	0		373,695	0		373,695	0	373,695	
Grants and Contracts		0		0	0		0	0		0	0	0	
Federal		0		0	0		0	0		0	0	0	
State and Local		0		0	0		0	0		0	0	0	
Private		28,201	8,298	19,903	0		19,903	0		19,903	0	19,903	
Indirect Cost Recovered	142,189	271	0	142,460	0		142,460	0		142,460	0	142,460	
Gifts	7,879	441,181	235,066	213,994	0		213,994	0		213,994	0	213,994	
Federal Funds		0		0	0		0	0		0	0	0	
<b>Hospitals</b>		0		0	0		0	0		0	0	0	
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0	0	
Physician Practice Plans		0		0	0		0	0		0	0	0	
Medicare		0		0	0		0	0		0	0	0	
Medicaid		0		0	0		0	0		0	0	0	
Uncompensated Care Costs		0		0	0		0	0		0	0	0	
All Other Sources	217,670	0	0	217,670	0		217,670	0		217,670	0	217,670	
<b>TOTAL</b>	<b>2,001,938</b>	<b>653,179</b>	<b>310,674</b>	<b>2,344,443</b>	<b>0</b>	<b>0</b>	<b>2,344,443</b>	<b>0</b>	<b>0</b>	<b>2,344,443</b>	<b>0</b>	<b>2,344,443</b>	

## Overview of Restricted Operations

Campus: Paul M. Hebert Law Center

### Report on Restricted Operations

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues.



## **Quarterly Budget Summary Narrative**

**For the Quarter Ending September 30, 2011**

### **Budget**

Some minor budget adjustments were made to shift Institutional funds to Research in response to growing needs for research base funding.

### **Revenues**

Unrestricted Revenues are being received as anticipated. Restricted revenues in the form of gifts, grants and contracts are near to budgeted levels for the second quarter. Indirect Costs Recovered are falling below original expectations. We will continue to monitor this revenue stream closely.

The PBRC Stores Auxiliary revenues are below budget, but we do not consider this a cause for concern at this time.

### **Expenditures**

Unrestricted expenditures are in line with budget through the first quarter.

Restricted expenditures are within budgetary expectations. Expenditures on Federal Awards exceeded revenues for the quarter due to a lag time on the drawdown of Federal reimbursements. This should rectify in the next quarter. Expenditures of indirect cost recoveries exceeded revenues. This was expected, but with the less than anticipated revenues, the difference is greater than predicted and so we will closely monitor these expenditures.

A handwritten signature in purple ink, reading "Steven Heymsfield".

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Steven Heymsfield, M.D.  
Executive Director

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	13,331,233	4,443,744				4,443,744
Statutory Dedications	94,872	13,696				13,696
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	825,561	2,127				2,127
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>14,251,666</b>	<b>4,459,567</b>				<b>4,459,567</b>
<b>Expenditures by Object:</b>						
Personal Services	9,762,906	2,036,669				2,036,669
Operating Expenses	4,366,158	720,115				720,115
Other Charges	122,602	5,071				5,071
Acquisitions and Major Repairs	0	24,469				24,469
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>2,786,324</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	8,305,392	1,717,753				1,717,753
Non-Academic Expenditures	5,946,274	1,068,572				1,068,572
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>2,786,324</b>				<b>2,786,324</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	0	0			
Sales and Services of Educational Activities	9,082	9,082			
Auxiliaries	427	51,482			
Endowment Income	1,660,604	1,660,604			
Grants and Contracts	4,651,351	5,263,332			
Indirect Cost Recovered	3,244,485	2,898,532			
Gifts	1,195,248	1,555,235			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	1,020,186	1,020,681			
<b>TOTAL</b>	<b>11,781,382</b>	<b>12,458,949</b>			

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Pennington Biomedical Research Center Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	13,331,233					13,331,233	0.0%
Statutory Dedications	94,872					94,872	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	825,561					825,561	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	7,364,664	15,084				7,379,748	0.2%
Other Compensation	256,284					256,284	0.0%
Related Benefits	2,122,349	4,525				2,126,874	0.2%
<b>Total Personal Services</b>	<b>9,743,297</b>	<b>19,609</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,762,906</b>	<b>0.2%</b>
Travel	35,807					35,807	0.0%
Operating Services	3,191,333					3,191,333	0.0%
Supplies	1,158,627	(19,609)				1,139,018	-1.7%
<b>Total Operating Expenses</b>	<b>4,385,767</b>	<b>(19,609)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,366,158</b>	<b>-0.4%</b>
Professional Services	119,602					119,602	0.0%
Other Charges	3,000					3,000	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>122,602</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,602</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research	5,482,766	58,391				5,541,157	1.1%
Public Service	233,671					233,671	0.0%
Academic Support (Includes Library)	2,530,564					2,530,564	0.0%
<b>Academic Expenditures Subtotal</b>	<b>8,247,001</b>	<b>58,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,305,392</b>	
Student Services						0	
Institutional Support	1,340,691	(58,391)				1,282,300	-4.4%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	4,663,974					4,663,974	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>6,004,665</b>	<b>(58,391)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,946,274</b>	
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>

## Operating Budget Development

Campus:

Pennington Biomedical Research Center

Use next page for Detailed Explanation

### Budget Adjustments Narrative

Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.

N/A.

### Report on changes to Significant Funding Issues

None.



# Overview of Unrestricted Revenues and Expenditures

Campus: Pennington Biomedical Research Center

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	13,331,233	4,443,744				4,443,744	33.3%
Statutory Dedications	94,872	13,696				13,696	14.4%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	825,561	2,127				2,127	0.3%
Federal Funds	0					0	
<b>TOTAL</b>	<b>14,251,666</b>	<b>4,459,567</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,459,567</b>	<b>31.3%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	7,379,748	1,798,062				1,798,062	24.4%
Other Compensation	256,284	33,109				33,109	12.9%
Related Benefits	2,126,874	205,498				205,498	9.7%
<b>Total Personal Services</b>	<b>9,762,906</b>	<b>2,036,669</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,036,669</b>	<b>20.9%</b>
Travel	35,807	15,468				15,468	43.2%
Operating Services	3,191,333	518,477				518,477	16.2%
Supplies	1,139,018	186,170				186,170	16.3%
<b>Total Operating Expenses</b>	<b>4,366,158</b>	<b>720,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>720,115</b>	<b>16.5%</b>
Professional Services	119,602	3,260				3,260	2.7%
Other Charges	3,000	1,811				1,811	60.4%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>122,602</b>	<b>5,071</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,071</b>	<b>4.1%</b>
General Acquisitions	0	24,469				24,469	
Library Acquisitions	0					0	
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>24,469</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,469</b>	
<b>TOTAL</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,786,324</b>	<b>19.6%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Pennington Biomedical Research Center

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>by Function</b>							
Instruction	0					0	
Research	5,541,157	1,061,810				1,061,810	19.2%
Public Service	233,671	51,878				51,878	22.2%
Academic Support (Includes Library)	2,530,564	604,064				604,064	23.9%
<b>Academic Expenditures Subtotal</b>	<b>8,305,392</b>	<b>1,717,753</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,717,753</b>	<b>20.7%</b>
Student Services	0					0	
Institutional Support	1,282,300	274,174				274,174	21.4%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	4,663,974	790,909				790,909	17.0%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0	3,488				3,488	
<b>Non-Academic Expenditures Subtotal</b>	<b>5,946,274</b>	<b>1,068,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,068,572</b>	<b>18.0%</b>
<b>TOTAL</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,786,324</b>	<b>19.6%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Revenues and expenditures are within expected parameters.

# Overview of Restricted Funds

Campus: Pennington Biomedical Research Center

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1 PBRC Stores	2,434,614	414,019				414,019	17.0%
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	855,639	0				0	0.0%
Grants and Contracts							
Federal	19,664,143	4,389,673				4,389,673	22.3%
State and Local	862,916	163,141				163,141	18.9%
Private	10,366,254	3,277,866				3,277,866	31.6%
Indirect Cost Recovered	6,967,492	1,780,806				1,780,806	25.6%
Gifts	2,352,227	894,757				894,757	38.0%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	130,400	562				562	0.4%
<b>TOTAL</b>	<b>43,633,686</b>	<b>10,920,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,920,824</b>	<b>25.0%</b>

## Report on Restricted Budget

Overall, restricted revenues are on target.

# Overview of Restricted Operations

Campus: Pennington Biomedical Research Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0		0		0
Restricted Fees		0		0	0		0		0		0		0
Sales & Svcs of Educ. Activ's	9,082	0		9,082	0		9,082		0		9,082		9,082
<b>Auxiliaries (List)</b>													
1 PBRC Stores	427	414,019	362,964	51,482	0		51,482		0		51,482		51,482
2		0		0	0		0		0		0		0
3		0		0	0		0		0		0		0
4		0		0	0		0		0		0		0
5		0		0	0		0		0		0		0
6		0		0	0		0		0		0		0
7		0		0	0		0		0		0		0
8		0		0	0		0		0		0		0
9		0		0	0		0		0		0		0
10		0		0	0		0		0		0		0
11		0		0	0		0		0		0		0
12		0		0	0		0		0		0		0
13		0		0	0		0		0		0		0
14		0		0	0		0		0		0		0
15		0		0	0		0		0		0		0
Endowment Income	1,660,604	0		1,660,604	0		1,660,604		0		1,660,604		1,660,604
<b>Grants and Contracts</b>													
Federal	(23,084)	4,389,673	4,669,867	(303,278)	0		(303,278)		0		(303,278)		(303,278)
State and Local	156,345	163,141	191,239	128,247	0		128,247		0		128,247		128,247
Private	4,518,090	3,277,866	2,357,592	5,438,363	0		5,438,363		0		5,438,363		5,438,363
Indirect Cost Recovered	3,244,485	1,780,806	2,126,758	2,898,532	0		2,898,532		0		2,898,532		2,898,532
Gifts	1,195,248	894,757	534,770	1,555,235	0		1,555,235		0		1,555,235		1,555,235
Federal Funds		0		0	0		0		0		0		0
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0		0		0
Physician Practice Plans		0		0	0		0		0		0		0
Medicare		0		0	0		0		0		0		0
Medicaid		0		0	0		0		0		0		0
Uncompensated Care Costs		0		0	0		0		0		0		0
All Other Sources	1,020,186	562	67	1,020,681	0		1,020,681		0		1,020,681		1,020,681
<b>TOTAL</b>	<b>11,781,382</b>	<b>10,920,824</b>	<b>10,243,257</b>	<b>12,458,949</b>	<b>0</b>	<b>0</b>	<b>12,458,949</b>	<b>0</b>	<b>0</b>	<b>12,458,949</b>	<b>0</b>	<b>0</b>	<b>12,458,949</b>



**Office of the Chancellor**

101 J. Norman Efferson Hall - LSU  
Baton Rouge, LA 70803  
Post Office Box 25203  
Baton Rouge, LA 70894-5203  
(225) 578-4161  
Fax: (225) 578-4143

Date: December 14, 2011

Accounting Services  
(225) 578-4648  
(225) 578-0735

To: John Lombardi, President  
LSU System

Corporate Relations and  
Public Service Activities  
(225) 578-4238

From: William Richardson, Chancellor  
LSU Agricultural Center

Facilities Planning  
(225) 578-8731  
Fax: (225) 578-6032

Subject: First Quarter Budget Report for FY 2011-2012

Human Resource Management  
(225) 578-2258  
Fax: (225) 578-8284

With the continued reduction of both State and Federal dollars, maintaining AgCenter programs vital to the public is becoming increasingly difficult. State funding has seen consistent yearly reductions since 2008, and recently, federal funding for special research grants was terminated while capacity funding for research and extension support has been reduced, causing operating budgets (supplies, travel, etc.) for some units to be cut by as much as 50 percent. This downward trend in funding support from the state and federal government has brought to light the understanding that alternative revenue streams are necessary.

Diversity  
(225) 578-4640  
Fax: (225) 578-8284

The AgCenter has started developing a business plan to reduce the scope of activities in their operations with an eye toward the inevitable budget situation facing the LSU AgCenter. Cost savings, productivity and importance to the core mission of the LSU AgCenter are the three criteria that are to be addressed.

Sponsored Programs  
104 J. Norman Efferson Hall  
Baton Rouge, LA 70803  
Post Office Box 25071  
Baton Rouge, LA 70894-5071  
(225) 578-6030  
Fax: (225) 578-6032

The process is a difficult one. Without a doubt, our ability to deliver the level and range of research and educational programs to which the public is accustomed will be affected. This also will undoubtedly have a negative effect on support for the undergraduate and graduate programs in the College of Agriculture.

Ag Leadership  
102 M Efferson Hall - LSU  
Post Office Box 25100  
Baton Rouge, LA 70894-5100  
(225) 578-3659  
Fax: (225) 578-4225

We intend to make every effort to maintain our most critical programs, to remain true to our core mission of improving the lives of Louisiana citizens and to provide the most we can for every dollar invested in the LSU AgCenter.

Communications  
128 Knapp Hall - LSU  
Baton Rouge, LA 70803  
Post Office Box 25100  
Baton Rouge, LA 70894-5100  
(225) 578-2263  
Fax: (225) 578-4524

*William B. Richardson*

Information Technology  
118 Knapp Hall - LSU  
Baton Rouge, LA 70803  
(225) 578-4020  
Fax: (225) 578-3629

William B. Richardson, Chancellor

International Programs  
International Programs Bldg.  
South Stadium Road  
Baton Rouge, LA 70803  
Post Office Box 16090  
Baton Rouge, LA 70893  
(225) 578-6963  
Fax: (225) 578-6775

C: Mark Legendre

For the latest  
research-based information  
on just about anything,  
visit our website:  
[www.LSUAgCenter.com](http://www.LSUAgCenter.com)

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	66,704,460	22,234,820				22,234,820
Statutory Dedications	10,357,205	5,422,867				5,422,867
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	6,807,967	1,151,453				1,151,453
Federal Funds	13,018,275	2,455,147				2,455,147
<b>Total Revenues</b>	<b>96,887,907</b>	<b>31,264,287</b>				<b>31,264,287</b>
<b>Expenditures by Object:</b>						
Personal Services	75,633,536	19,492,918				19,492,918
Operating Expenses	17,480,905	2,635,443				2,635,443
Other Charges	3,417,570	230,253				230,253
Acquisitions and Major Repairs	355,896	88,836				88,836
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>22,447,450</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	81,754,401	19,226,341				19,226,341
Non-Academic Expenditures	15,133,506	3,221,109				3,221,109
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>22,447,450</b>				<b>22,447,450</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	0	0			
Sales and Services of Educational Activities	1,270,895	1,519,714			
Auxiliaries	0	0			
Endowment Income	232,012	226,817			
Grants and Contracts	828,095	3,048,268			
Indirect Cost Recovered	5,776,466	5,947,345			
Gifts	5,052,527	5,409,473			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	6,785,198	6,398,976			
<b>TOTAL</b>	<b>19,945,193</b>	<b>22,550,593</b>			

**Overview and Analysis of Campus Operations**

We continue to evaluate all our operations to make most efficient use of resources with the continued budget reductions. Without a doubt, our ability to deliver the level and range of research and educational programs to which the public is accustomed will be affected. This also will undoubtedly have a negative effect on support for the undergraduate and graduate programs in the College of Agriculture. We intend to make every effort to maintain our most critical programs, to remain true to our core mission of improving the lives of Louisiana citizens and to provide the most we can for every dollar invested in the LSU AgCenter.

# Operating Budget Development

## Campus: Budget Adjustments

## LSU Agricultural Center

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	66,704,460					66,704,460	0.0%
Statutory Dedications	10,357,205					10,357,205	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	6,807,967					6,807,967	0.0%
Federal Funds	13,018,275					13,018,275	0.0%
<b>Total Revenues</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	48,003,934	(120,765)				47,883,169	-0.3%
Other Compensation	1,640,959	71,258				1,712,217	4.3%
Related Benefits	26,025,263	12,887				26,038,150	0.0%
<b>Total Personal Services</b>	<b>75,670,156</b>	<b>(36,620)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,633,536</b>	<b>0.0%</b>
Travel	1,494,573					1,494,573	0.0%
Operating Services	9,318,176	27,801				9,345,977	0.3%
Supplies	6,631,536	8,819				6,640,355	0.1%
<b>Total Operating Expenses</b>	<b>17,444,285</b>	<b>36,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,480,905</b>	<b>0.2%</b>
Professional Services	381,157					381,157	0.0%
Other Charges	697,784					697,784	0.0%
Debt Services						0	
Interagency Transfers	2,338,629					2,338,629	0.0%
<b>Total Other Charges</b>	<b>3,417,570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,417,570</b>	<b>0.0%</b>
General Acquisitions	355,896					355,896	0.0%
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>355,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355,896</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research	42,547,687	0				42,547,687	0.0%
Public Service	36,134,464					36,134,464	0.0%
Academic Support (Includes Library)	3,072,250					3,072,250	0.0%
<b>Academic Expenditures Subtotal</b>	<b>81,754,401</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,754,401</b>	
Student Services						0	
Institutional Support	11,135,499					11,135,499	0.0%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	3,998,007					3,998,007	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>15,133,506</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,133,506</b>	
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>



# Operating Budget Development

Campus:

LSU Agricultural Center

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

1st Quarter: Routine budget adjustments only. No operational funds from non-academic to academic units.

## Report on changes to Significant Funding Issues

1st Quarter: No significant funding issues.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSU Agricultural Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	66,704,460	22,234,820				22,234,820	33.3%
Statutory Dedications	10,357,205	5,422,867				5,422,867	52.4%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	6,807,967	1,151,453				1,151,453	16.9%
Federal Funds	13,018,275	2,455,147				2,455,147	18.9%
<b>TOTAL</b>	<b>96,887,907</b>	<b>31,264,287</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,264,287</b>	<b>32.3%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	47,883,169	12,260,945				12,260,945	25.6%
Other Compensation	1,712,217	596,404				596,404	34.8%
Related Benefits	26,038,150	6,635,569				6,635,569	25.5%
<b>Total Personal Services</b>	<b>75,633,536</b>	<b>19,492,918</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,492,918</b>	<b>25.8%</b>
Travel	1,494,573	258,658				258,658	17.3%
Operating Services	9,345,977	1,488,885				1,488,885	15.9%
Supplies	6,640,355	887,900				887,900	13.4%
<b>Total Operating Expenses</b>	<b>17,480,905</b>	<b>2,635,443</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,635,443</b>	<b>15.1%</b>
Professional Services	381,157	155,255				155,255	40.7%
Other Charges	697,784	74,998				74,998	10.7%
Debt Services	0					0	
Interagency Transfers	2,338,629					0	0.0%
<b>Total Other Charges</b>	<b>3,417,570</b>	<b>230,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,253</b>	<b>6.7%</b>
General Acquisitions	355,896	83,209				83,209	23.4%
Library Acquisitions	0					0	
Major Repairs	0	5,627				5,627	
<b>Total Acquisitions and Major Repairs</b>	<b>355,896</b>	<b>88,836</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>88,836</b>	<b>25.0%</b>
<b>TOTAL</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,447,450</b>	<b>23.2%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU Agricultural Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	42,547,687	10,533,569				10,533,569	24.8%
Public Service	36,134,464	7,830,025				7,830,025	21.7%
Academic Support (Includes Library)	3,072,250	862,747				862,747	28.1%
<b>Academic Expenditures Subtotal</b>	<b>81,754,401</b>	<b>19,226,341</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,226,341</b>	<b>23.5%</b>
Student Services	0					0	
Institutional Support	11,135,499	2,216,087				2,216,087	19.9%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	3,998,007	1,004,533				1,004,533	25.1%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0	489				489	
<b>Non-Academic Expenditures Subtotal</b>	<b>15,133,506</b>	<b>3,221,109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,221,109</b>	<b>21.3%</b>
<b>TOTAL</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,447,450</b>	<b>23.2%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

1st: No significant variance noted.

# Overview of Restricted Funds

Campus: LSU Agricultural Center

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities	1,230,000	463,667				463,667	37.7%
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	70,000	16,339				16,339	23.3%
Grants and Contracts							
Federal	8,500,000	1,199,371				1,199,371	14.1%
State and Local	13,000,000	4,598,797				4,598,797	35.4%
Private	6,000,000	3,000,104				3,000,104	50.0%
Indirect Cost Recovered	2,000,000	644,805				644,805	32.2%
Gifts	2,700,000	836,545				836,545	31.0%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	4,500,000	153,123				153,123	3.4%
<b>TOTAL</b>	<b>38,000,000</b>	<b>10,912,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,912,751</b>	<b>28.7%</b>

## Report on Restricted Budget

1st Quarter: Restricted revenues are where expected.

**Overview of Restricted Operations**

Campus: LSU Agricultural Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's	1,270,895	463,667	214,848	1,519,714	0		1,519,714	0		1,519,714	0		1,519,714
<b>Auxiliaries (List)</b>													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income	232,012	16,339	21,534	226,817	0		226,817	0		226,817	0		226,817
<b>Grants and Contracts</b>													
Federal	(216,433)	1,199,371	2,100,383	(1,117,445)	0		(1,117,445)	0		(1,117,445)	0		(1,117,445)
State and Local	401,277	4,598,797	3,121,862	1,878,212	0		1,878,212	0		1,878,212	0		1,878,212
Private	643,251	3,000,104	1,355,854	2,287,501	0		2,287,501	0		2,287,501	0		2,287,501
Indirect Cost Recovered	5,776,466	644,805	473,926	5,947,345	0		5,947,345	0		5,947,345	0		5,947,345
Gifts	5,052,527	836,545	479,599	5,409,473	0		5,409,473	0		5,409,473	0		5,409,473
Federal Funds		0		0	0		0	0		0	0		0
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0		0
Physician Practice Plans		0		0	0		0	0		0	0		0
Medicare		0		0	0		0	0		0	0		0
Medicaid		0		0	0		0	0		0	0		0
Uncompensated Care Costs		0		0	0		0	0		0	0		0
All Other Sources	6,785,198	153,123	539,345	6,398,976	0		6,398,976	0		6,398,976	0		6,398,976
<b>TOTAL</b>	<b>19,945,193</b>	<b>10,912,751</b>	<b>8,307,351</b>	<b>22,550,593</b>	<b>0</b>	<b>0</b>	<b>22,550,593</b>	<b>0</b>	<b>0</b>	<b>22,550,593</b>	<b>0</b>	<b>0</b>	<b>22,550,593</b>

# Overview of Restricted Operations

Campus: LSU Agricultural Center

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## Report on Restricted Operations

1st Quarter: No significant variances.

October 25, 2011

Dr. John V. Lombardi  
President  
Louisiana State University System  
3810 West Lakeshore Drive  
Baton Rouge, LA 70808

Dear Dr. Lombardi:

As requested, here are my comments regarding the First quarter budget report ending September 30, 2011. The budget documents for our current fiscal year are attached.

### **Comments on Fiscal Year 2011-2012 Budget**

LSU Shreveport is managing to “stay the course” and continue to provide a quality education to our students and community, and to support our faculty and staff despite beginning the year with less state funding than we began the 2000-2001 fiscal year. While the number of faculty and staff have been reduced by 20+% since fiscal year 2008-2009 (109 full time positions and 92 part time positions) they have banded together to overcome the hardship of taking on more duties and responsibilities and have pledged to continue to provide quality educational services and related support that is needed by our students.

How were we able to continue to operate within the restrictions of a very tight budget? We are managing to do it by:

1. Eliminating the number of class sections.
2. Reduce adjunct faculty.
3. Reduce operating expenses.
4. Freeze all positions that become vacant.
5. Only fill “Mission Critical” positions.

We are operating within the parameters of our projected budget in all areas, general fund, restricted fund and auxiliary enterprises; however, there are two things that have had a detrimental financial effect upon our campus.

1. While total enrollment is up slightly this fall, our on campus enrollment is down and thus our self-generated revenues may be a little short of what we originally anticipated. This figure will not be determined until after we have completed the spring semester registration. However, enrollment in our Early Start program has topped over 800 students for the fall semester (an all-time high).



2. The LSU System Office denial of our request to increase our Athletic Fee by \$9 per credit hour in addition to the 10% Tuition Increase in FY 2010-11 still haunts this campus. This decision has cost this campus approximately \$400,000 in general fund revenues for FY 2011-12. The student body overwhelmingly approved the increase in athletic fee by a student referendum in April 2010. LSUS was forced to reallocate a portion of the 3-4-5 tuition increase to the athletic fee. We were faced without any other option, as the decision to deny implantation of both increases came way too late in the budget deliberations and the student/athlete recruiting process. Our Coaches had already obligated, in good faith, the scholarship funds to continuing and incoming athletes and other costs based upon the approved increase in the athletic fee that turned out not-to-be. The loss of \$400,000 in revenues for this year puts the institution in a financial bind regarding supporting its academic mission and providing adequate student services.

**Retirement Incentive:**

In fiscal year 2010-11 and 2011-12, LSU Shreveport offered a retirement incentive to all faculty and staff who qualified for regular retirement. The primary goal of this offer was to reduce the number of employees the University had and thus reducing out financial obligations without sacrificing service to our students, and the community. Without this incentive that is saving \$825,678 over a three year basis, LSU Shreveport would have faced greater financial problems in balancing the budget. The results of this program are as follows:

Fiscal Year 2010-11

Employees participating		
Faculty	1	
Staff	10	One position filled
Restricted Staff	1	
Total	12	

Savings	
Fiscal Year 2010-11	\$216,923
Fiscal Year 2011-12	\$247,003
Total Savings	\$463,926

Only one "mission critical" position was filled and 11 positions were eliminated from this group who participated in the retirement incentive program. The savings above are net after filling the one position.

Dr. John V. Lomardi  
Page 3  
October 25, 2011

Fiscal Year 2011-12

Employees participating	
Faculty	3
Staff	8
Restricted Staff	0
Total	11
Savings	
Fiscal Year 2011-12	\$241,554
Fiscal Year 2012-13	\$120,198
Total Savings	\$361,752

Five "mission critical" positions were filled and 6 positions were eliminated from this group who participated in the retirement incentive program. The savings above are net after filling five of the positions.

At this time, we are not anticipating to offer any retirement incentive in this fiscal year. However, should it become necessary to do so, we believe that we will limit the offer only to faculty.

Sincerely,



Vincent J. Marsala  
Chancellor

VJM:jr

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	11,494,970	3,831,656				3,831,656
Statutory Dedications	636,149	91,838				91,838
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	18,743,752	10,814,209				10,814,209
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>30,874,871</b>	<b>14,737,703</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,737,703</b>
<b>Expenditures by Object:</b>						
Personal Services	23,160,281	5,420,295				5,420,295
Operating Expenses	3,157,003	1,073,298				1,073,298
Other Charges	4,380,287	2,785,789				2,785,789
Acquisitions and Major Repairs	177,300	22,272				22,272
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	17,919,618	4,099,975				4,099,975
Non-Academic Expenditures	12,955,253	5,201,679				5,201,679
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,301,654</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	1,675,243	2,039,010			
Sales and Services of Educational Activities	0	0			
Auxiliaries	1,659,962	1,883,008			
Endowment Income	0	0			
Grants and Contracts	1,744,068	(2,575)			
Indirect Cost Recovered	764,235	763,635			
Gifts	155,594	153,574			
Federal Funds	0	(610,165)			
Hospitals	0	0			
All Other Sources	217,487	292,254			
<b>TOTAL</b>	<b>6,216,590</b>	<b>4,518,740</b>	<b>4,518,739.81</b>	<b>4,518,739.81</b>	<b>4,518,739.81</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Budget Adjustments

## LSU in Shreveport

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	11,494,970					11,494,970	0.0%
Statutory Dedications	636,149					636,149	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	18,743,752					18,743,752	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	16,169,482					16,169,482	0.0%
Other Compensation	567,014					567,014	0.0%
Related Benefits	6,423,785					6,423,785	0.0%
<b>Total Personal Services</b>	<b>23,160,281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,160,281</b>	<b>0.0%</b>
Travel	90,902					90,902	0.0%
Operating Services	2,365,623					2,365,623	0.0%
Supplies	700,478					700,478	0.0%
<b>Total Operating Expenses</b>	<b>3,157,003</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,157,003</b>	<b>0.0%</b>
Professional Services	254,448					254,448	0.0%
Other Charges	3,296,776					3,296,776	0.0%
Debt Services						0	
Interagency Transfers	829,063					829,063	0.0%
<b>Total Other Charges</b>	<b>4,380,287</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,380,287</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions	177,300					177,300	0.0%
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>177,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>177,300</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	14,462,339					14,462,339	0.0%
Research	80,708					80,708	0.0%
Public Service	0					0	
Academic Support (Includes Library)	3,376,571					3,376,571	0.0%
<b>Academic Expenditures Subtotal</b>	<b>17,919,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,919,618</b>	
Student Services	2,030,010					2,030,010	0.0%
Institutional Support	4,649,987					4,649,987	0.0%
Scholarships/Fellowships	3,197,476					3,197,476	0.0%
Plant Operations/Maintenance	3,003,139					3,003,139	0.0%
Hospital						0	
Transfers out of agency	74,641					74,641	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>12,955,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,955,253</b>	
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

LSU in Shreveport

Use next page for Detailed Explanation

## Budget Adjustments Narrative

Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: LSU in Shreveport

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	11,494,970	3,831,656				3,831,656	33.3%
Statutory Dedications	636,149	91,838				91,838	14.4%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	18,743,752	10,814,209				10,814,209	57.7%
Federal Funds	0					0	
<b>TOTAL</b>	<b>30,874,871</b>	<b>14,737,703</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,737,703</b>	<b>47.7%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	16,169,482	4,059,473				4,059,473	25.1%
Other Compensation	567,014	97,073				97,073	17.1%
Related Benefits	6,423,785	1,263,749				1,263,749	19.7%
<b>Total Personal Services</b>	<b>23,160,281</b>	<b>5,420,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,420,295</b>	<b>23.4%</b>
Travel	90,902	16,094				16,094	17.7%
Operating Services	2,365,623	740,813				740,813	31.3%
Supplies	700,478	316,391				316,391	45.2%
<b>Total Operating Expenses</b>	<b>3,157,003</b>	<b>1,073,298</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,073,298</b>	<b>34.0%</b>
Professional Services	254,448	27,782				27,782	10.9%
Other Charges	3,296,776	2,096,584				2,096,584	63.6%
Debt Services	0					0	
Interagency Transfers	829,063	661,423				661,423	79.8%
<b>Total Other Charges</b>	<b>4,380,287</b>	<b>2,785,789</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,785,789</b>	<b>63.6%</b>
General Acquisitions	0	10,931				10,931	
Library Acquisitions	177,300	11,341				11,341	6.4%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>177,300</b>	<b>22,272</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,272</b>	<b>12.6%</b>
<b>TOTAL</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,301,654</b>	<b>30.1%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU in Shreveport**

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>by Function</b>							
Instruction	14,462,339	3,280,471				3,280,471	22.7%
Research	80,708	13,000				13,000	16.1%
Public Service	0	0				0	
Academic Support (Includes Library)	3,376,571	806,504				806,504	23.9%
<b>Academic Expenditures Subtotal</b>	<b>17,919,618</b>	<b>4,099,975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,099,975</b>	<b>22.9%</b>
Student Services	2,030,010	550,078				550,078	27.1%
Institutional Support	4,649,987	1,450,260				1,450,260	31.2%
Scholarships/Fellowships	3,197,476	2,096,584				2,096,584	65.6%
Plant Operations/Maintenance	3,003,139	1,104,757				1,104,757	36.8%
Hospital	0	0				0	
Transfers out of agency	74,641	0				0	0.0%
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>12,955,253</b>	<b>5,201,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,201,679</b>	<b>40.2%</b>
<b>TOTAL</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,301,654</b>	<b>30.1%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

# Overview of Restricted Funds

Campus: LSU in Shreveport

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11
State Appropriations						0	
Restricted Fees	1,210,197	618,982				618,982	51.1%
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1 - University Center - Student Fees	303,607	142,124				142,124	46.8%
2 - University Center - Self Generated	140,434	33,935				33,935	24.2%
3 - Food Service	348,728	76,773				76,773	22.0%
4 - Bookstore	1,708,950	643,689				643,689	37.7%
5 - University Court Apartments - Lease	1,000	1,016				1,016	101.6%
6 - Athletics - Self Generated	115,576	3,235				3,235	2.8%
7 - Athletics - Student Fees	1,218,942	663,629				663,629	54.4%
8 - Athletics - GF Transfer	0	0				0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal	1,849,000	196,916				196,916	10.6%
State and Local	4,000,000	243,507				243,507	6.1%
Private	1,870,000	534,356				534,356	28.6%
Indirect Cost Recovered	60,000	0				0	0.0%
Gifts	170,000	67,550				67,550	39.7%
Federal Funds	6,700,000	2,421,720				2,421,720	36.1%
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	184,000	103,285				103,285	56.1%
<b>TOTAL</b>	<b>19,880,434</b>	<b>5,750,718</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,718</b>	<b>28.9%</b>



## Report on Restricted Budget

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# Overview of Restricted Operations

Campus: LSU in Shreveport

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees	1,675,243	618,982	255,215	2,039,010	0		2,039,010	0		2,039,010	0		
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
<b>Auxiliaries (List)</b>													
1 - University Center - Student Fees	0	142,124	81,001	61,122	0		61,122	0		61,122	0		
2 - University Center - Self Generated	0	33,935	0	33,935	0		33,935	0		33,935	0		
3 - Food Service	(388,984)	76,773	85,742	(397,953)	0		(397,953)	0		(397,953)	0		
4 - Bookstore	1,839,386	643,689	727,546	1,755,529	0		1,755,529	0		1,755,529	0		
5 - University Court Apartments - Lease	38,917	1,016	0	39,933	0		39,933	0		39,933	0		
6 - Athletics - Self Generated	81,714	3,235	29,671	55,278	0		55,278	0		55,278	0		
7 - Athletics - Student Fees	88,929	663,629	417,396	335,163	0		335,163	0		335,163	0		
8 - Athletics - GF Transfer	0	0	0	0	0		0	0		0	0		
9		0		0	0		0	0		0	0		
10		0		0	0		0	0		0	0		
11		0		0	0		0	0		0	0		
12		0		0	0		0	0		0	0		
13		0		0	0		0	0		0	0		
14		0		0	0		0	0		0	0		
15		0		0	0		0	0		0	0		
Endowment Income		0		0	0		0	0		0	0		
<b>Grants and Contracts</b>													
Federal	72,125	196,916	382,390	(113,349)	0		(113,349)	0		(113,349)	0		
State and Local	546,815	243,507	1,716,468	(926,146)	0		(926,146)	0		(926,146)	0		
Private	1,125,129	534,356	622,565	1,036,920	0		1,036,920	0		1,036,920	0		
Indirect Cost Recovered	764,235	0	600	763,635	0		763,635	0		763,635	0		
Gifts	155,594	67,550	69,570	153,574	0		153,574	0		153,574	0		
Federal Funds	0	2,421,720	3,031,885	(610,165)	0		(610,165)	0		(610,165)	0		
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0		
Physician Practice Plans		0		0	0		0	0		0	0		
Medicare		0		0	0		0	0		0	0		
Medicaid		0		0	0		0	0		0	0		
Uncompensated Care Costs		0		0	0		0	0		0	0		
All Other Sources	217,487	103,285	28,518	292,254	0		292,254	0		292,254	0		
<b>TOTAL</b>	<b>6,216,590</b>	<b>5,750,718</b>	<b>7,448,568</b>	<b>4,518,740</b>	<b>0</b>	<b>0</b>	<b>4,518,740</b>	<b>0</b>	<b>0</b>	<b>4,518,740</b>	<b>0</b>	<b>0</b>	

**Report on Restricted Operations**

## Louisiana State University Alexandria

### 1<sup>st</sup> quarter budget report narratives

#### Overview and Analysis of Campus Operations:

Campus operations are occurring as anticipated. The unrestricted and restricted operating budgets were budgeted at steady-state enrollment. Summer enrollment was higher than anticipated, while fall enrollment was slightly lower than anticipated. All operational expenses are as anticipated; no unexpected expenditures such as hurricane damage have occurred or been encumbered. Mid year budget reductions are anticipated and will affect operations if incurred.

#### Budget Adjustments Narrative:

*Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.*

No budget adjustments occurred in the first quarter of FY 2011-2012. No funds moved from academic to non-academic categories. It is anticipated that several budget adjustments in categories of salaries, related benefits, travel, operating services, and supplies will occur in the second quarter as the academic and non-academic needs are analyzed and adjustments made accordingly.

#### Unrestricted Operations:

*Discuss significant revenues collected and expenses incurred variances in relation to the budget.*

Self-generated revenues include a carry-over of \$1,311,862 from FY 2010-2011 which reduces % actual to budget from 53.4% to 41.4% including summer tuition/fees. Expenditures by Category and Expenditure by Function are as anticipated for summer and fall semester combined activity.

Revenues collected include summer and fall tuition and fees and state general fund support. Salaries budgeted include \$1,636,464 in unallotted expenditures for unrealized increased enrollment. Supplies budgeted include \$171,685 in unallotted expenditures for tuition and fee increases if realized. The budget for general acquisitions includes \$35,000 budgeted for Library Books.

#### Report on Restricted Budget:

First quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer and fall registration. The remainder of fees will not be collected until closer to the end of the second quarter and beginning of the third quarter. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter.

#### Report on Restricted Operations:

First quarter restricted operations are as anticipated. No significant variances are anticipated.

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	8,091,785	2,697,261				2,697,261
Statutory Dedications	270,277	39,019				39,019
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	10,992,363	5,865,164				5,865,164
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>19,354,425</b>	<b>8,601,444</b>	0	0	0	<b>8,601,444</b>
<b>Expenditures by Object:</b>						
Personal Services	15,050,340	2,742,243				2,742,243
Operating Expenses	3,245,785	568,502				568,502
Other Charges	1,023,300	274,712				274,712
Acquisitions and Major Repairs	35,000	2,980				2,980
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>3,588,437</b>	0	0	0	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	8,579,685	1,762,803				1,762,803
Non-Academic Expenditures	10,774,740	1,825,634				1,825,634
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>3,588,437</b>	0	0	0	<b>3,588,437</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	1,087,635	1,106,881			
Sales and Services of Educational Activities	46,374	51,700			
Auxiliaries	2,049,966	2,346,493			
Endowment Income	188,406	188,525			
Grants and Contracts	(9,701)	(148,773)			
Indirect Cost Recovered	96,814	97,498			
Gifts	50,307	168,425			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	198,479	198,479			
<b>TOTAL</b>	<b>3,708,280</b>	<b>4,009,228</b>	4,009,228	4,009,228	4,009,228

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Louisiana State University at Alexandria Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	8,091,785					8,091,785	0.0%
Statutory Dedications	270,277					270,277	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	10,992,363					10,992,363	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	10,906,340					10,906,340	0.0%
Other Compensation	73,000					73,000	0.0%
Related Benefits	4,071,000					4,071,000	0.0%
<b>Total Personal Services</b>	<b>15,050,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,050,340</b>	<b>0.0%</b>
Travel	62,000					62,000	0.0%
Operating Services	2,669,500					2,669,500	0.0%
Supplies	514,285					514,285	0.0%
<b>Total Operating Expenses</b>	<b>3,245,785</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,245,785</b>	<b>0.0%</b>
Professional Services	122,500					122,500	0.0%
Other Charges	900,800					900,800	0.0%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>1,023,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,023,300</b>	<b>0.0%</b>
General Acquisitions	0					0	
Library Acquisitions	35,000					35,000	0.0%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	7,743,816					7,743,816	0.0%
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	835,869					835,869	0.0%
<b>Academic Expenditures Subtotal</b>	<b>8,579,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,579,685</b>	
Student Services	879,801					879,801	0.0%
Institutional Support	6,528,917					6,528,917	0.0%
Scholarships/Fellowships	654,000					654,000	0.0%
Plant Operations/Maintenance	2,712,022					2,712,022	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>10,774,740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,774,740</b>	
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

Louisiana State University at Alexandria

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

No budget adjustments occurred in the first quarter of FY 2011-2012.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University at Alexandria

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	8,091,785	2,697,261				2,697,261	33.3%
Statutory Dedications	270,277	39,019				39,019	14.4%
Interim Emergency Board	0	0				0	
Interagency Transfers	0	0				0	
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	10,992,363	5,865,164				5,865,164	53.4%
Federal Funds	0	0				0	
<b>TOTAL</b>	<b>19,354,425</b>	<b>8,601,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,601,444</b>	<b>44.4%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	10,906,340	1,980,581				1,980,581	18.2%
Other Compensation	73,000	23,593				23,593	32.3%
Related Benefits	4,071,000	738,069				738,069	18.1%
<b>Total Personal Services</b>	<b>15,050,340</b>	<b>2,742,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,742,243</b>	<b>18.2%</b>
Travel	62,000	4,907				4,907	7.9%
Operating Services	2,669,500	442,711				442,711	16.6%
Supplies	514,285	120,884				120,884	23.5%
<b>Total Operating Expenses</b>	<b>3,245,785</b>	<b>568,502</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>568,502</b>	<b>17.5%</b>
Professional Services	122,500	37,448				37,448	30.6%
Other Charges	900,800	237,264				237,264	26.3%
Debt Services	0	0				0	
Interagency Transfers	0	0				0	
<b>Total Other Charges</b>	<b>1,023,300</b>	<b>274,712</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>274,712</b>	<b>26.8%</b>
General Acquisitions	0	1,476				1,476	
Library Acquisitions	35,000	1,504				1,504	4.3%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>35,000</b>	<b>2,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,980</b>	<b>8.5%</b>
<b>TOTAL</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,588,437</b>	<b>18.5%</b>



# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University at Alexandria

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>by Function</b>							
Instruction	7,743,816	1,517,977				1,517,977	19.6%
Research	0	0				0	
Public Service	0	0				0	
Academic Support (Includes Library)	835,869	244,826				244,826	29.3%
<b>Academic Expenditures Subtotal</b>	<b>8,579,685</b>	<b>1,762,803</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,762,803</b>	<b>20.5%</b>
Student Services	879,801	253,866				253,866	28.9%
Institutional Support	6,528,917	568,601				568,601	8.7%
Scholarships/Fellowships	654,000	218,323				218,323	33.4%
Plant Operations/Maintenance	2,712,022	784,844				784,844	28.9%
Hospital	0	0				0	
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>10,774,740</b>	<b>1,825,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,825,634</b>	<b>16.9%</b>
<b>TOTAL</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,588,437</b>	<b>18.5%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget:**

Self-generated revenues include a carry-over of \$ 1,311,862 from FY 2010-2011 which reduces % actual to budget from 53.4% to 41.4% including summer tuition/fees. Expenditures by Category and Expenditure by Function are as anticipated for summer and fall semester combined activity.

# Overview of Restricted Funds

Campus: Louisiana State University at Alexandria

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	
State Appropriations						0	
Restricted Fees	629,984	253,667				253,667	40.3%
Sales and Services of Educational Activities	26,308	7,750				7,750	29.5%
Auxiliaries (List)							
1. LSUA Athletic Dept	188,013	95,876				95,876	51.0%
2. LSUA Bookstore	175,000	16,183				16,183	9.2%
3. LSUA Child Care Center	162,000	48,928				48,928	30.2%
4. LSUA Campus Housing	50,000	39				39	0.1%
5. LSUA Campus Card Operations	13,500	5				5	0.0%
6. LSUA Duplications & Copy	140,000	20,315				20,315	14.5%
7. LSUA Golf Course	148,000	47,547				47,547	32.1%
8. LSUA Museum	245,000	90,000				90,000	36.7%
9. LSUA Newspaper	4,635	2,429				2,429	52.4%
10. LSUA Parking, Street & Safety	80,550	82,985				82,985	103.0%
11. LSUA Union	709,050	307,062				307,062	43.3%
12. LSUA Yearbook	11,200	6,478				6,478	57.8%
13						0	
14						0	
15						0	
Endowment Income	64,476	8,785				8,785	13.6%
Grants and Contracts							
Federal	5,245,856	1,754,660				1,754,660	33.4%
State and Local	761,979	29,914				29,914	3.9%
Private	32,736	97,825				97,825	298.8%
Indirect Cost Recovered	5,824	684				684	11.7%
Gifts	223,789	145,815				145,815	65.2%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	18,428					0	0.0%
<b>TOTAL</b>	<b>8,936,328</b>	<b>3,016,947</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,016,947</b>	<b>33.8%</b>

## Report on Restricted Budget

First quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer and fall registration. The remainder of fees will not be collected until closer to the end of the second quarter and beginning of the third quarter. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter.

# Overview of Restricted Operations

Campus: Louisiana State University at Alexandria

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	1,087,635	253,667	234,421	1,106,881	0	1,106,881	0	1,106,881	0	1,106,881	0	1,106,881	
Sales & Svcs of Educ. Activ's	46,374	7,750	2,424	51,700	0	51,700	0	51,700	0	51,700	0	51,700	
<b>Auxiliaries (List)</b>													
1. LSU Athletic Dept	55,068	95,876	36,542	114,402	0	114,402	0	114,402	0	114,402	0	114,402	
2. LSU Bookstore	707,696	16,183	9,997	713,882	0	713,882	0	713,882	0	713,882	0	713,882	
3. LSU Child Care Center	112,664	48,928	36,913	124,679	0	124,679	0	124,679	0	124,679	0	124,679	
4. LSU Campus Housing	9,269	39	10,800	(1,492)	0	(1,492)	0	(1,492)	0	(1,492)	0	(1,492)	
5. LSU Campus Card Operations	23,213	5	7,410	15,808	0	15,808	0	15,808	0	15,808	0	15,808	
6. LSU Duplications & Copy	201,269	20,315	36,125	185,459	0	185,459	0	185,459	0	185,459	0	185,459	
7. LSU Golf Course	222,251	47,547	40,220	229,578	0	229,578	0	229,578	0	229,578	0	229,578	
8. LSU Museum	14,816	90,000	51,740	53,076	0	53,076	0	53,076	0	53,076	0	53,076	
9. LSU Newspaper	127,530	2,429	0	129,959	0	129,959	0	129,959	0	129,959	0	129,959	
10. LSU Parking, Street & Safety	33,032	82,985	106,437	9,580	0	9,580	0	9,580	0	9,580	0	9,580	
11. LSU Union	485,118	307,062	84,907	707,273	0	707,273	0	707,273	0	707,273	0	707,273	
12. LSU Yearbook	58,040	6,478	229	64,289	0	64,289	0	64,289	0	64,289	0	64,289	
13		0	0	0	0	0	0	0	0	0	0	0	
14		0	0	0	0	0	0	0	0	0	0	0	
15		0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	188,406	8,785	8,666	188,525	0	188,525	0	188,525	0	188,525	0	188,525	
<b>Grants and Contracts</b>													
Federal	(10,428)	1,754,660	1,958,366	(214,134)	0	(214,134)	0	(214,134)	0	(214,134)	0	(214,134)	
State and Local	(20,534)	29,914	32,080	(22,700)	0	(22,700)	0	(22,700)	0	(22,700)	0	(22,700)	
Private	21,261	97,825	31,025	88,061	0	88,061	0	88,061	0	88,061	0	88,061	
Indirect Cost Recovered	96,814	684	0	97,498	0	97,498	0	97,498	0	97,498	0	97,498	
Gifts	50,307	145,815	27,697	168,425	0	168,425	0	168,425	0	168,425	0	168,425	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	198,479	0	0	198,479	0	198,479	0	198,479	0	198,479	0	198,479	
<b>TOTAL</b>	<b>3,708,280</b>	<b>3,016,947</b>	<b>2,715,999</b>	<b>4,009,228</b>	<b>0</b>	<b>0</b>	<b>4,009,228</b>	<b>0</b>	<b>0</b>	<b>4,009,228</b>	<b>0</b>	<b>0</b>	<b>4,009,228</b>

## Overview of Restricted Operations

Campus: Louisiana State University at Alexandria

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### Report on Restricted Operations

First quarter restricted operations are as anticipated. First quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer and fall registration. The remainder of fees will not be collected until closer to the end of the second quarter and beginning of the third quarter. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter.

No significant variances are anticipated.

LSU EUNICE  
FY 2011-12 QUARTERLY BUDGET NARRATIVE  
FOR THE QUARTER ENDING SEPTEMBER 30, 2011

As communicated previously in the “LSU Eunice FY 2011-12 Chancellor’s Budget Narrative,” the allocation of \$6,252,616 of state funds to the campus for FY 2011-12 represents a 17.7% decrease, or \$1,340,785, when compared to the combined state/ARRA funds of \$7,593,401 which had been provided to LSU Eunice in FY 2010-11. Additionally, in FY 2011-12, the campus has also had to absorb increases in: retirement benefits of \$221,071; state health insurance of \$100,861; and, a risk management insurance premium increase of \$4,002, for a total unfunded mandate of \$326,594, thereby decreasing the state money actually available to the campus in FY 2011-12 by an additional 5.2% for a final state budget allocation to LSU Eunice of \$5,926,022—representing a 22% drop in the state’s FY 2010-11 allocation to the LSU Eunice campus for its FY 2011-12 operation. Contrastingly, \$7,592,900 – an increase of 22.2% – is the projected self-generated revenue for LSU Eunice in the FY 2011-12 budget—primarily resulting from increases provided through the GRAD Act legislation. Hence, student tuition is now covering essentially 57% of the campus’ budget for FY 2011-12, compared to the state’s 43% contribution! NB. In the past, this state to student share ratio was 60% to 40%, respectively.

For Fall 2011, the financial impact of the continuing national recession, along with a concomitant increase in the cost of tuition; and, a decrease in the state’s funding for the Early Start Program, collectively contributed to the campus’ precipitous drop in enrollment, by an FTE of 250, when compared to Fall 2010. Of particular note, in this regard, was the impact of the state’s decrease in its funding for the “Early Start Program” which, for LSU Eunice, represented a loss of about 245 students, or about 55%, of the 449 total headcount drop realized for Fall 2011 when compared to Fall 2010. Yet, this enrollment drop has had a negligible fiscal impact on the campus, because of the 17% increase in tuition due to the GRAD Act. Hence, despite the enrollment decline, \$4,048,284 of the campus’ self-generated revenue for FY 2011-12, was collected in the 1<sup>st</sup> Quarter of FY 2010-11. This represents over 53% of the total budget required for the campus’ operation in FY 2010-11.

Additionally, expenditures for the 1<sup>st</sup> Quarter of FY 2011-12 (\$3,105,762) represented 22.4% of the campus’ \$13,845,516 operating budget which compares, favorably, to the 21.8% expended by the campus in the 1<sup>st</sup> Quarter of the fiscal 2010-11 budgetary year.

Given these data, however, the major concerns which still remain for FY 2011-12 include: the continuing impact of the recession and tuition increases on the campus’ overall enrollment, since LSU Eunice is located in a high poverty region of North Central Acadiana; and, the continuing prospect for another “mid-year budget cut,” if the state’s revenue projection for this fiscal year are not achieved resulting in another cut primarily in the areas of higher education and health care. In this regard, given the 30% cuts which LSU Eunice has accrued, to date, in its state-assigned budget, the campus would be hard-pressed to effect any deeper cuts without suffering any additional, significant damage to either its program or its staff composition/quality.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	6,001,054	2,000,352				2,000,352
Statutory Dedications	251,562	36,317				36,317
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	7,592,900	4,048,284				4,048,284
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>13,845,516</b>	<b>6,084,953</b>				<b>6,084,953</b>
<b>Expenditures by Object:</b>						
Personal Services	11,077,461	2,095,715				2,095,715
Operating Expenses	2,054,355	807,661				807,661
Other Charges	564,447	141,020				141,020
Acquisitions and Major Repairs	149,253	61,366				61,366
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>3,105,762</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	5,543,023	1,283,241				1,283,241
Non-Academic Expenditures	8,302,493	1,822,521				1,822,521
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>3,105,762</b>				<b>3,105,762</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	398,353	580,286			
Sales and Services of Educational Activities	3,292	2,756			
Auxiliaries	3,916,306	4,367,510			
Endowment Income	63,113	63,120			
Grants and Contracts	34,154	(814,543)			
Indirect Cost Recovered	441,274	441,274			
Gifts	14,410	17,944			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	0	0			
<b>TOTAL</b>	<b>4,870,902</b>	<b>4,658,347</b>			

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Budget Adjustments

LSU Eunice

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	6,001,054					6,001,054	0.0%
Statutory Dedications	251,562					251,562	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	7,592,900					7,592,900	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	7,682,549					7,682,549	0.0%
Other Compensation	130,669					130,669	0.0%
Related Benefits	3,264,243					3,264,243	0.0%
<b>Total Personal Services</b>	<b>11,077,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,077,461</b>	<b>0.0%</b>
Travel	111,190					111,190	0.0%
Operating Services	1,385,881					1,385,881	0.0%
Supplies	557,284					557,284	0.0%
<b>Total Operating Expenses</b>	<b>2,054,355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,054,355</b>	<b>0.0%</b>
Professional Services	86,425					86,425	0.0%
Other Charges	478,022					478,022	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>564,447</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>564,447</b>	<b>0.0%</b>
General Acquisitions	149,253					149,253	0.0%
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>149,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>149,253</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	5,067,955					5,067,955	0.0%
Research						0	
Public Service						0	
Academic Support (Includes Library)	475,068					475,068	0.0%
<b>Academic Expenditures Subtotal</b>	<b>5,543,023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,543,023</b>	
Student Services	782,082					782,082	0.0%
Institutional Support	5,247,545					5,247,545	0.0%
Scholarships/Fellowships	386,360					386,360	0.0%
Plant Operations/Maintenance	1,880,524					1,880,524	0.0%
Hospital						0	
Transfers out of agency	5,982					5,982	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>8,302,493</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,302,493</b>	
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>



# Operating Budget Development

Campus:

LSU Eunice

Use next page for Detailed Explanation

## Budget Adjustments Narrative

Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU Eunice**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	6,001,054	2,000,352				2,000,352	33.3%
Statutory Dedications	251,562	36,317				36,317	14.4%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	7,592,900	4,048,284				4,048,284	53.3%
Federal Funds	0					0	
<b>TOTAL</b>	<b>13,845,516</b>	<b>6,084,953</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,084,953</b>	<b>43.9%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	7,682,549	1,449,427				1,449,427	18.9%
Other Compensation	130,669	15,862				15,862	12.1%
Related Benefits	3,264,243	630,426				630,426	19.3%
<b>Total Personal Services</b>	<b>11,077,461</b>	<b>2,095,715</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,095,715</b>	<b>18.9%</b>
Travel	111,190	18,331				18,331	16.5%
Operating Services	1,385,881	554,111				554,111	40.0%
Supplies	557,284	235,219				235,219	42.2%
<b>Total Operating Expenses</b>	<b>2,054,355</b>	<b>807,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>807,661</b>	<b>39.3%</b>
Professional Services	86,425	6,966				6,966	8.1%
Other Charges	478,022	134,054				134,054	28.0%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>564,447</b>	<b>141,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>141,020</b>	<b>25.0%</b>
General Acquisitions	149,253	9,705				9,705	6.5%
Library Acquisitions	0	1,911				1,911	
Major Repairs	0	49,750				49,750	
<b>Total Acquisitions and Major Repairs</b>	<b>149,253</b>	<b>61,366</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,366</b>	<b>41.1%</b>
<b>TOTAL</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,105,762</b>	<b>22.4%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: LSU Eunice

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	5,067,955	1,150,399				1,150,399	22.7%
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	475,068	132,842				132,842	28.0%
<b>Academic Expenditures Subtotal</b>	<b>5,543,023</b>	<b>1,283,241</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,283,241</b>	<b>23.2%</b>
Student Services	782,082	234,369				234,369	30.0%
Institutional Support	5,247,545	817,161				817,161	15.6%
Scholarships/Fellowships	386,360	130,709				130,709	33.8%
Plant Operations/Maintenance	1,880,524	640,282				640,282	34.0%
Hospital	0					0	
Transfers out of agency	5,982					0	0.0%
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>8,302,493</b>	<b>1,822,521</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,822,521</b>	<b>22.0%</b>
<b>TOTAL</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,105,762</b>	<b>22.4%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

# Overview of Restricted Funds

Campus: LSU Eunice

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees	506,874	304,899				304,899	60.2%
Sales and Services of Educational Activities	2,097					0	0.0%
Auxiliaries (List)							
1 Athletics	390,249	190,928				190,928	48.9%
2 Bookstore	1,950,434	895,920				895,920	45.9%
3 Newspaper	9,200	4,804				4,804	52.2%
4 Union	146,832	109,489				109,489	74.6%
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	14,116	1,667				1,667	11.8%
Grants and Contracts							
Federal	6,670,834	109,075				109,075	1.6%
State and Local	678,527	418,994				418,994	61.8%
Private	103,794	7,452				7,452	7.2%
Indirect Cost Recovered	69,196					0	0.0%
Gifts	138,698	55,600				55,600	40.1%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources						0	
<b>TOTAL</b>	<b>10,680,851</b>	<b>2,098,828</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,098,828</b>	<b>19.7%</b>

## Report on Restricted Budget

**Overview of Restricted Operations**

Campus: LSU Eunice

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0	0		0		0	
Restricted Fees	398,353	304,899	122,966	580,286	0		580,286	0		580,286	0	580,286	
Sales & Svcs of Educ. Activ's	3,292	0	536	2,756	0		2,756	0		2,756	0	2,756	
<b>Auxiliaries (List)</b>													
1 Athletics	(3,797)	190,928	74,991	112,140	0		112,140	0		112,140	0	112,140	
2 Bookstore	3,158,099	895,920	654,314	3,399,705	0		3,399,705	0		3,399,705	0	3,399,705	
3 Newspaper	113,280	4,804		118,084	0		118,084	0		118,084	0	118,084	
4 Union	648,724	109,489	20,632	737,581	0		737,581	0		737,581	0	737,581	
5		0		0	0		0	0		0	0	0	
6		0		0	0		0	0		0	0	0	
7		0		0	0		0	0		0	0	0	
8		0		0	0		0	0		0	0	0	
9		0		0	0		0	0		0	0	0	
10		0		0	0		0	0		0	0	0	
11		0		0	0		0	0		0	0	0	
12		0		0	0		0	0		0	0	0	
13		0		0	0		0	0		0	0	0	
14		0		0	0		0	0		0	0	0	
15		0		0	0		0	0		0	0	0	
Endowment Income	63,113	1,667	1,660	63,120	0		63,120	0		63,120	0	63,120	
<b>Grants and Contracts</b>													
Federal		109,075	1,279,520	(1,170,445)	0		(1,170,445)	0		(1,170,445)	0	(1,170,445)	
State and Local	1,735	418,994	97,962	322,767	0		322,767	0		322,767	0	322,767	
Private	32,419	7,452	6,736	33,135	0		33,135	0		33,135	0	33,135	
Indirect Cost Recovered	441,274	0		441,274	0		441,274	0		441,274	0	441,274	
Gifts	14,410	55,600	52,066	17,944	0		17,944	0		17,944	0	17,944	
Federal Funds		0		0	0		0	0		0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0	0	
Physician Practice Plans		0		0	0		0	0		0	0	0	
Medicare		0		0	0		0	0		0	0	0	
Medicaid		0		0	0		0	0		0	0	0	
Uncompensated Care Costs		0		0	0		0	0		0	0	0	
All Other Sources		0		0	0		0	0		0	0	0	
<b>TOTAL</b>	<b>4,870,902</b>	<b>2,098,828</b>	<b>2,311,383</b>	<b>4,658,347</b>	<b>0</b>	<b>0</b>	<b>4,658,347</b>	<b>0</b>	<b>0</b>	<b>4,658,347</b>	<b>0</b>	<b>4,658,347</b>	

**Report on Restricted Operations**

**UNIVERSITY OF NEW ORLEANS  
QUARTERLY REPORT OF REVENUES AND EXPENDITURES  
FOR THE QUARTER AND FISCAL YEAR ENDED SEPTEMBER 30, 2011  
CHANCELLOR'S NARRATIVE**

The University of New Orleans continued to struggle financially during the first three months of the fiscal year due to a decline in student enrollment for the Fall Semester, which will likely result in an overall loss of self-generated fee revenues in this fiscal year (actual to budget) of approximately \$4M. The University community was informed, during a budget presentation, of the projected shortfall in revenue as a result of an appreciable drop in enrollment of over 600 students in Fall 2011, as compared to the same period last year.

Restricted Fees generated mainly through the student tuition allocation, e.g., (Capital Improvement Fund, Driftwood newspaper, Campus Park Beautification, Children's Center, Recreation and Fitness Center, Student Services, University Services, Student Health Services, Auxiliary Plant Development, etc.) in the 1<sup>st</sup> quarter collectively experienced a slight shortfall in actual to estimated revenues which correlates to the decrease in student enrollment.

Most Auxiliary operations (excluding Intercollegiate Athletics) experienced a slight increase in revenues. The 1<sup>st</sup> quarter Bookstore sales have held stable in spite of enrollment challenges and the multiple alternatives to traditional textbooks that are now available. The Bookstore has adapted to changes in the industry and taken measures to ensure that sales remain strong and that they remain competitive in order to recapture new sales and to meet its end of the year revenue projections.

Intercollegiate Athletics continued to operate as a Division I program transitioning to Division II. Over 60% of its operating revenues are derived from the student fee allocation, which appears to be slightly lower than projections with an approximate 1.5% variance for this fiscal year. However, overall Athletic operating and ancillary revenues compared to the 1st quarter last year were down by \$129,611, which is mainly due to lower Fall student enrollment and game attendance. Athletics is anticipating a large gift from Wick Carey this fiscal year that is dedicated for the construction of the Maestri Field Stadium Improvement.



Pontchartrain Hall (student housing) revenues went up slightly for Fall 2011 because rates increased by 2-3% for various room types and there were less housing cancellation refunds. The Fall room occupancy rate was approximately 91%. With current academic year leases in place and with renewed interest in the facility, Student Housing is projecting a Spring 2012 Semester occupancy rate of 87%. In addition, summer revenue contributed to the increase in the 1<sup>st</sup> quarter as a result of conference housing for charity groups and camps.

Lafitte Village (married and family housing) and the Cove (food service operation) are not yet back in service, but are works-in-progress. The Cove is expected to reopen in late Fall 2011. The re-opening of Lafitte Village is still on track for February 2012. Of the 120 units available in Lafitte Village, we are projecting to be 50% occupied by the beginning of the Fall 2012 semester and 100% occupied by Spring 2013.

In addition, the final phase of the restoration and put back of the University Center (2<sup>nd</sup> floor, east wing and 1<sup>st</sup> floor partial east wing) is scheduled to begin October, 2011 and to be completed in May, 2012. First floor operations including the Bookstore, Campus Dining and Copy Services in the University Center are currently open and continue to offer quality service to our students.

As was the case in fiscal year 2010-2011, the University will continue to follow a strategy designed to rebuild auxiliary fund balances to an acceptable level. Funds will be made available from both auxiliary and restricted sources for capital projects planned this fiscal year with priority first given to Pontchartrain Hall and Lafitte Village initiatives.

Other restricted funds being reported through June 30, 2012 (Grants and Contracts; and Endowments) were administered in accordance with appropriate awarding agency guidelines and the Louisiana Board of Regents. One of the most significant events that occurred in the first quarter is that the New Beginnings Charter Schools terminated its association with UNO, effective July 1, 2011, which resulted in a decrease in Private and Indirect cost revenues and expenditures.

UNO will continue to closely monitor its net operating position on a routine basis and make appropriate adjustments throughout the fiscal year as conditions warrant in order to remain within the authorized budget. Student recruiting and retention initiatives continue to remain a top priority.

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	45,100,735	15,033,579				15,033,579
Statutory Dedications	2,575,586	371,825				371,825
Interim Emergency Board	0	0				0
Interagency Transfers	0	0				0
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	72,277,400	33,137,264				33,137,264
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>119,953,721</b>	<b>48,542,668</b>				<b>48,542,668</b>
<b>Expenditures by Object:</b>						
Personal Services	80,453,296	17,667,036				17,667,036
Operating Expenses	16,709,890	3,684,500				3,684,500
Other Charges	20,167,253	11,604,752				11,604,752
Acquisitions and Major Repairs	2,623,282	267,432				267,432
<b>Total Expenditures</b>	<b>119,953,721</b>	<b>33,223,721</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	66,463,573	14,382,585				14,382,585
Non-Academic Expenditures	53,490,148	18,841,136				18,841,136
<b>Total Expenditures</b>	<b>119,953,721</b>	<b>33,223,721</b>				<b>33,223,721</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	2,281,612	4,151,704			
Sales and Services of Educational Activities	0	0			
Auxiliaries	4,161,312	5,513,342			
Endowment Income	240,382	167,414			
Grants and Contracts	4,632,070	4,030,943			
Indirect Cost Recovered	6,244,451	6,244,996			
Gifts	(3,895)	402,536			
Federal Funds	0	(309,817)			
Hospitals	0	0			
All Other Sources	2,686,660	2,249,256			
<b>TOTAL</b>	<b>20,242,592</b>	<b>22,450,374</b>			

**Overview and Analysis of Campus Operations**

See pages for details

# Operating Budget Development

## Campus: Budget Adjustments

## University of New Orleans

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	45,100,735					45,100,735	0.0%
Statutory Dedications	2,575,586					2,575,586	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	72,277,400					72,277,400	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>119,953,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,953,721</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	56,689,419	(317,046)				56,372,373	-0.6%
Other Compensation	5,307,962	58,222				5,366,184	1.1%
Related Benefits	18,769,448	(54,709)				18,714,739	-0.3%
<b>Total Personal Services</b>	<b>80,766,829</b>	<b>(313,533)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,453,296</b>	<b>-0.4%</b>
Travel	704,005	30,524				734,529	4.3%
Operating Services	12,350,208	(27,920)				12,322,288	-0.2%
Supplies	3,404,403	248,670				3,653,073	7.3%
<b>Total Operating Expenses</b>	<b>16,458,616</b>	<b>251,274</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,709,890</b>	<b>1.5%</b>
Professional Services	1,436,284	(43,972)				1,392,312	-3.1%
Other Charges	18,731,701	43,240				18,774,941	0.2%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>20,167,985</b>	<b>(732)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,167,253</b>	<b>0.0%</b>
General Acquisitions	895,479	62,991				958,470	7.0%
Library Acquisitions	1,664,812					1,664,812	0.0%
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>2,560,291</b>	<b>62,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,623,282</b>	<b>2.5%</b>
<b>Total Expenditures</b>	<b>119,953,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,953,721</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	46,814,489	(761,486)				46,053,003	-1.6%
Research	2,370,327	755,079				3,125,406	31.9%
Public Service	3,658,707	0				3,658,707	0.0%
Academic Support (Includes Library)	13,665,684	(39,227)				13,626,457	-0.3%
<b>Academic Expenditures Subtotal</b>	<b>66,509,207</b>	<b>(45,634)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66,463,573</b>	
Student Services	6,657,526	(9,741)				6,647,785	-0.1%
Institutional Support	19,454,040	105,375				19,559,415	0.5%
Scholarships/Fellowships	12,034,500					12,034,500	0.0%
Plant Operations/Maintenance	15,298,448	(50,000)				15,248,448	-0.3%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>53,444,514</b>	<b>45,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,490,148</b>	
<b>Total Expenditures</b>	<b>119,953,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,953,721</b>	<b>0.0%</b>

Use next page for Detailed Explanation

**Budget Adjustments Narrative****Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.****EXPENDITURES BY OBJECT**

The budget transfers by expenditure object include the following:

Reallocation of funds within the College of Business Executive MBA program (including Jamaica, Puerto Rico, and Health Care Management), of which approximately \$177,000 was from Salaries and Related Benefits and \$25,388 from Professional Services;

Transfers from Personal Services to Operating Expenses due to funds being available from buyouts from grants (approximately \$60,000);

Reallocation of funds from Salaries to Other Compensation to fund graduate assistant salaries (approximately \$81,000);

Transfer of salary savings from unfilled positions to fund departmental laboratory support within the supplies object (\$38,510);

Funding of a new hire from Operating Services;

Sponsored Programs Accounting budget transfer requests in the amount of \$33,000 from Personal Services to Operating Expenses and Other Charges to fund cost share commitments;

Department budget transfer requests of totaling approximately \$35,000 from Operating Services to Supplies within Facility Services; and

Departmental transfer requests between various expenditure objects related to the University's line item budget control, including the increase in General Acquisitions.

**EXPENDITURES BY FUNCTION**

The 31.9% increase in the function of Research includes a transfer of funds (from Instruction - \$514,111; Academic Support - \$4,116) to fund cost sharing commitments. An additional \$216,875 was transferred from Instruction into Research to better reflect the University's research efforts.

The 1.6% decrease in Instruction includes the transfer for cost share, as well as adjustments related to the University's implementation of line item budget control.

The increase in Institutional Support includes: a transfer of \$50,000 from Plant Operations/Maintenance due to the funding in the Motor Pool account not being sufficient to sustain the amount of work being requested; a transfer from Academic Support to fund a new hire (approximately \$43,000); and, departmental transfer requests between various functions related to the University's line item budget control.

**Report on changes to Significant Funding Issues**

# Overview of Unrestricted Revenues and Expenditures

Campus: University of New Orleans

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	45,100,735	15,033,579				15,033,579	33.3%
Statutory Dedications	2,575,586	371,825				371,825	14.4%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	72,277,400	33,137,264				33,137,264	45.8%
Federal Funds	0					0	
<b>TOTAL</b>	<b>119,953,721</b>	<b>48,542,668</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,542,668</b>	<b>40.5%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	56,372,373	11,515,666				11,515,666	20.4%
Other Compensation	5,366,184	1,099,134				1,099,134	20.5%
Related Benefits	18,714,739	5,052,237				5,052,237	27.0%
<b>Total Personal Services</b>	<b>80,453,296</b>	<b>17,667,036</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,667,036</b>	<b>22.0%</b>
Travel	734,529	71,918				71,918	9.8%
Operating Services	12,322,288	2,679,999				2,679,999	21.7%
Supplies	3,653,073	932,582				932,582	25.5%
<b>Total Operating Expenses</b>	<b>16,709,890</b>	<b>3,684,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,684,500</b>	<b>22.0%</b>
Professional Services	1,392,312	262,147				262,147	18.8%
Other Charges	18,774,941	11,342,606				11,342,606	60.4%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>20,167,253</b>	<b>11,604,752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,604,752</b>	<b>57.5%</b>
General Acquisitions	958,470	48,676				48,676	5.1%
Library Acquisitions	1,664,812	218,756				218,756	13.1%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>2,623,282</b>	<b>267,432</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>267,432</b>	<b>10.2%</b>
<b>TOTAL</b>	<b>119,953,721</b>	<b>33,223,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,223,721</b>	<b>27.7%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: University of New Orleans

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>by Function</b>							
Instruction	46,053,003	10,003,800				10,003,800	21.7%
Research	3,125,406	598,034				598,034	19.1%
Public Service	3,658,707	750,752				750,752	20.5%
Academic Support (Includes Library)	13,626,457	3,029,999				3,029,999	22.2%
<b>Academic Expenditures Subtotal</b>	<b>66,463,573</b>	<b>14,382,585</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,382,585</b>	<b>21.6%</b>
Student Services	6,647,785	1,332,016				1,332,016	20.0%
Institutional Support	19,559,415	3,843,998				3,843,998	19.7%
Scholarships/Fellowships	12,034,500	5,904,616				5,904,616	49.1%
Plant Operations/Maintenance	15,248,448	7,760,507				7,760,507	50.9%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>53,490,148</b>	<b>18,841,136</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,841,136</b>	<b>35.2%</b>
<b>TOTAL</b>	<b>119,953,721</b>	<b>33,223,721</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,223,721</b>	<b>27.7%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

### Revenues

General Fund Revenues include 4 installments of State Appropriations in the amount of \$3,758,395 each for the 1st quarter. October's appropriation allocation was deposited in the month of September, which resulted in a higher actual to budget percentage.

Statutory Dedications revenues are 14.4% of budget for the 1st Quarter because the revenue received by the University is based on what is generated by the State.

The Self Generated Revenues for the 1st Quarter include tuition and fees collected for the Summer and Fall terms. Although the University has collected 45.8% of the Self Generated Revenues budgeted, we are currently projecting a \$4M shortfall in fee revenues for the fiscal year as a result of the decline in student enrollment in Fall 2011.

# Overview of Unrestricted Revenues and Expenditures

Campus: University of New Orleans

Operating Budget 2011-12	Actual Amount for each Quarter					Cumulative Total 2011-12	% Actual to Budget 2011-12
	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12			

**Expenditures** - For analysis purposes, this narrative discusses variances outside of the 20% to 25% range for the first quarter.

### Expenditures by Category

- Related Benefits %Actual to Budget has a 2% variance outside of the 20% to 25% range for the first quarter because of an unexpected increase in adjunct salaries compared to the first quarter of last year.
- Typically, Travel has less spending in the 1st quarter than in future quarters.
- Supplies has a less than 1% variance outside of the 20% to 25% range for the first quarter, which is lower than last year's 1st quarter. Supplies are projected to stay within budget for the remainder of the year.
- Professional Services expenditures are typically lower in the 1st quarter and increase in future quarters. Compared to last year's 1st quarter, professional services increased by \$173,667, which is mainly due to bank credit card services.
- Other Charges include Scholarships/Fellowships and Insurances. The % Actual to Budget is 60.4% because the total insurance premium of \$5,188,113 is expensed in the 1st quarter rather than in future quarters. Generally, scholarship expenditures are realized at the beginning of each semester.
- Typically, General and Library acquisitions have less spending in the 1st quarter and increased spending in future quarters. The Library is planning to purchase books and journal subscriptions in future quarters.

### Expenditures by Function

- Research is typically low in the 1st quarter and will increase in future quarters.
- Scholarships/Fellowships expenditures for the 1st quarter in the amount of \$5,904,616, includes the Summer and Fall terms. The Fall scholarships are awarded at the beginning of the semester or the 1st quarter of the year. The 1st quarter's 49.1% Actual to Budget variance is comparable to last year's 48.5%.
- Plant Operations/Maintenance includes interagency insurance premium expenditures. The % Actual to Budget is 50.9% because the insurance premium in the amount of \$4,534,337, was expensed in the 1st quarter.

**Overview of Restricted Funds**

Campus: University of New Orleans

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees	7,405,554	3,720,849				3,720,849	50.2%
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
Athletics	2,753,206	1,152,262				1,152,262	41.9%
Housing	4,000,741	1,852,627				1,852,627	46.3%
Vending	68,000	8,123				8,123	11.9%
Parking	767,840	375,186				375,186	48.9%
Copy Center	24,000	4,000				4,000	16.7%
Cove	11,500	0				0	0.0%
Univ Center & Bookstore Operations	6,315,219	2,910,939				2,910,939	46.1%
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	142,600	40,033				40,033	28.1%
Grants and Contracts							
Federal	16,018,011	2,645,432				2,645,432	16.5%
State and Local	10,657,584	3,986,139				3,986,139	37.4%
Private	7,184,860	1,505,953				1,505,953	21.0%
Indirect Cost Recovered	3,429,000	857,799				857,799	25.0%
Gifts	1,851,052	547,556				547,556	29.6%
Federal Funds	12,132,810	5,361,214				5,361,214	44.2%
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	2,600,000	60,319				60,319	2.3%
<b>TOTAL</b>	<b>75,361,977</b>	<b>25,028,431</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,028,431</b>	<b>33.2%</b>



## Report on Restricted Budget

Generally, the Fall semester registration generates the greatest percentage of tuition revenue allocated to restricted funds with lesser amounts collected in the 3rd and 4th quarters for the Spring and Summer registrations, respectively.

### **RESTRICTED FEES:**

The University has collected 50.2% of total projected restricted fee revenues realized at September 30, 2011 because the first quarter includes tuition and fees collected for the Summer and Fall semesters. Actual restricted fees allocations for the 1st quarter are slightly below projections. Restricted fees are down by \$106,234 compared to same period last year, which is due mainly to lower Fall 2011 student enrollment. The state approved tuition increase was not applied to any of the restricted fee components.

### **AUXILIARIES:**

Housing revenues are slightly higher than the same period last year. This is a result of the Housing room rates increasing for the academic year. Vending and Copy Center revenues thus far realized appear close to projections. The revenues collected from both parking permits and pay parking lots were down by \$135,464 or 27%, compared to last year, which is mainly due to a vendor misprint that resulted in a delay in the University assessing students for decals.

The Cove, a student food service operation, was damaged during Hurricane Katrina and is not expected to reopen until the latter part of Fall 2011.

In comparison to last fiscal year's 1st quarter actual revenues, the University Center and Bookstore revenues are slightly higher at \$18,587 or 1%. Most Bookstore revenues are realized in the 1st and 3rd quarters and are expected to meet targeted projections for the fiscal year.

### **ENDOWMENT INCOME**

UNO's 40% of our Board of Regents Endowments are managed by the UNO Foundation with recognized interest income of \$87,144 net of management fees of \$47,479, to equal \$39,665. The remaining University managed endowments which were invested in GNMA's, recognized interest income in the amount of \$368. Interest earned is based on market conditions. Endowment income does not include realized or unrealized capital gains.

### **GIFTS**

The \$547,556 gift revenue for the first quarter consists of \$115,824 actually received and \$431,732 of deferred revenue carryforward from fiscal year 2010-2011 based on guidelines stipulated in GASB 33 "nonexchange transactions. The University received the majority or \$86,563 of the 1st quarter gifts for the College of Business. Gifts revenue is estimated at \$1,851,052 because the University is anticipating a large gift from Wick Carey estate that is dedicated for the construction of the Maestri Field Stadium Improvement.

### **FEDERAL FUNDS (Title IV programs)**

Typically, approximately half of the federal funds are collected in the Fall semester with the remaining funds being collected in the Spring and summer semesters. Federal Funds actual revenues at 44.2% are a little lower than estimated revenues by approximately 5.8% as a result of the Department of Education no longer funding the Academic Competitiveness and SMART grants. The majority (i.e., 95%) of Federal Funds includes Pell grants in the amount of \$5,116,322, which is approximately 42% of actual to estimated fiscal year revenues.

### **GRANTS AND CONTRACTS:**

In comparison to last fiscal year's 1st quarter, Grants and Contracts revenues have changes as follows:

- Federal Grants and Contracts revenues increased by approximately 17% or \$390,406, which is attributable to the National Science Foundation.
- State & Local Grants and Contracts revenues increased by \$924,157, which is mainly attributable to the State Financial Aid Scholarship project. and outstanding State accounts receivables.
- Private grants and Indirect Cost Recovered revenues decreased with the departure of the New Beginnings Charter Schools as of July 1, 2011. With its departure, Private grants revenues declined by \$2.2M and Indirect Cost Recovered decreased by \$163,000.

### **All Other Sources**

All other sources include restricted revenues, such as course and lab fees, generated from various departments. International Studies generated \$38,693, or approximately 64%, of the total actual revenues collected for the 1st quarter. Typically, more revenues are collected in the 3rd and 4th quarters.

# Overview of Restricted Operations

Campus: University of New Orleans

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	2,281,612	3,720,849	1,850,757	4,151,704	0	4,151,704	0	4,151,704	0	4,151,704	0	4,151,704	
Sales & Svcs of Educ. Activ's	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Auxiliaries (List)</b>													
Athletics	(4,949,526)	1,152,262	543,927	(4,341,192)	0	(4,341,192)	0	(4,341,192)	0	(4,341,192)	0	(4,341,192)	
Housing	3,582,234	1,852,627	1,568,669	3,866,193	0	3,866,193	0	3,866,193	0	3,866,193	0	3,866,193	
Vending	395,241	8,123	0	403,363	0	403,363	0	403,363	0	403,363	0	403,363	
Parking	1,176,822	375,186	111,314	1,440,694	0	1,440,694	0	1,440,694	0	1,440,694	0	1,440,694	
Copy Center	144,495	4,000	0	148,495	0	148,495	0	148,495	0	148,495	0	148,495	
Cove	186,648	0	10,652	175,996	0	175,996	0	175,996	0	175,996	0	175,996	
Univ Center & Bookstore Operations	3,625,398	2,910,939	2,716,544	3,819,793	0	3,819,793	0	3,819,793	0	3,819,793	0	3,819,793	
8	0	0	0	0	0	0	0	0	0	0	0	0	
9	0	0	0	0	0	0	0	0	0	0	0	0	
10	0	0	0	0	0	0	0	0	0	0	0	0	
11	0	0	0	0	0	0	0	0	0	0	0	0	
12	0	0	0	0	0	0	0	0	0	0	0	0	
13	0	0	0	0	0	0	0	0	0	0	0	0	
14	0	0	0	0	0	0	0	0	0	0	0	0	
15	0	0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	240,382	40,033	113,001	167,414	0	167,414	0	167,414	0	167,414	0	167,414	
<b>Grants and Contracts</b>													
Federal	345,699	2,645,432	3,494,044	(502,913)	0	(502,913)	0	(502,913)	0	(502,913)	0	(502,913)	
State and Local	1,926,184	3,986,139	3,569,739	2,342,584	0	2,342,584	0	2,342,584	0	2,342,584	0	2,342,584	
Private	2,360,187	1,505,953	1,674,868	2,191,272	0	2,191,272	0	2,191,272	0	2,191,272	0	2,191,272	
Indirect Cost Recovered	6,244,451	857,799	857,254	6,244,996	0	6,244,996	0	6,244,996	0	6,244,996	0	6,244,996	
Gifts	(3,895)	547,556	141,125	402,536	0	402,536	0	402,536	0	402,536	0	402,536	
Federal Funds	0	5,361,214	5,671,032	(309,817)	0	(309,817)	0	(309,817)	0	(309,817)	0	(309,817)	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	2,686,660	60,319	497,723	2,249,256	0	2,249,256	0	2,249,256	0	2,249,256	0	2,249,256	
<b>TOTAL</b>	<b>20,242,592</b>	<b>25,028,431</b>	<b>22,820,649</b>	<b>22,450,374</b>	<b>0</b>	<b>22,450,374</b>	<b>0</b>	<b>22,450,374</b>	<b>0</b>	<b>0</b>	<b>22,450,374</b>	<b>0</b>	

**Report on Restricted Operations****RESTRICTED FEES**

Actual restricted fees allocations for the 1st quarter are slightly below projections. In comparison to the prior fiscal year 1st quarter, actual revenues show a decline of \$106,234, which is attributable to a lower student enrollment; expenditures have increased over the same period by \$64,065. Spending will be monitored for the remaining three quarters to be kept in line with projected revenues.

**AUXILIARIES**

The Athletic Department is operating as a Division I program transitioning to Division II. Their revenues compared to the 1st quarter last year are down by \$129,611, which is mainly due to lower Fall student enrollment. Expenditures are comparable to last year's first quarter, and will continue to be monitored closely.

All other Auxiliaries have slight increases in revenues when compared with the 1st quarter of last fiscal year, with the exception of Parking. The parking decal vendor inadvertently misprinted the student decals, which delayed the new shipment until mid-September. This resulted in lower parking revenue recognition in the 1st quarter when compared to last year in the amount of \$135,464 or 27%.

The Bookstore has adapted to the many changes in the industry, which includes selling internet access codes to study materials for classes that no longer require traditional textbook and partnering with a major book wholesaler to offer textbook rentals. This allows the Bookstore to reduce inventory costs which explains the majority of the 1st quarter's expenditure decline from last years by \$345,752, while revenues are slightly higher for the same period.

**ENDOWMENT INCOME**

The majority of the expenditures applicable to the first quarter in the amount of \$113,001 represent salaries and fringe benefits for endowed professors and chairs. While it appears that expenditures exceed endowed earnings for the first quarter and will likely for remaining quarters, the operating budget for the fiscal year is determined based on the Board of Regents Endowment spending policy. This Policy will permit the University to make up any difference by way of a funds transfer from the corpus as long as the market value of the endowment is greater than the inflation-adjusted baseline.

**GRANTS AND CONTRACTS**

While Federal Grants and Contracts revenues show a 17% increase over the prior year for the same quarter in the amount of \$390,406, which is attributable to an outstanding National Science Foundation accounts receivable, expenditures reflect a decrease of \$257,485, or 7%.

State & Local Grants and Contracts revenues increased by \$924,157, which is attributable to \$520,000 in State Financial Aid Scholarship project revenues and an increase in outstanding State accounts receivable of \$404,157. As compared to last year's 1st quarter, State and Local expenditures decreased slightly by 1%.

One of the most significant events that occurred in the first quarter is that the New Beginnings Charter Schools terminated its association with UNO, effective July 1, 2011, which resulted in a decrease in Private revenues of \$2.2M and a similar decrease in expenditures. In addition, with the New Beginnings departure, indirect cost recovered revenues declined by \$163K and its expenditures decreased similarly. Indirect cost expenditures were further reduced in the 1st quarter because spending on faculty startup projects decreased by \$80K.

**FEDERAL FUNDS (Title IV programs)**

In accordance with federal guidelines, Federal Funds (Title IV programs) were disbursed before the revenue was drawn down causing a timing difference that resulted in a negative fund balance in the first quarter.

**All Other Sources**

The majority of the other sources revenues and expenditures are attributable to the International Studies Abroad program.



**LSU Health Sciences Center New Orleans**  
**Executive Summary**  
**FY 2011-2012 Quarterly Report on the Budget - 1st Quarter Activities**

The Fiscal Year 2011-2012 appropriation for the LSU Health Sciences Center in New Orleans Campus is \$181,546,932, essentially a constant dollar situation, which requires us to absorb \$3.5 million in unfunded mandates for employer contributions to health insurance and retirement, leaving us slightly worse off than the prior fiscal year.

We continue to monitor and evaluate actions we took to manage funding reductions that were outlined in the Chancellor's Narrative for the 2011-2012 Operating Budget:

- 1) Steps taken to preserve the core academic mission of the campus and to mitigate funding reductions
  - We have emphasized the need to create and enhance alternative non-state sources of funding by generating funds from sponsored research, patient care services, additional overhead support from private patient care contracts, and billing and collection efficiencies.
  - If revenues are insufficient, previous budget reduction plans will be utilized to make adjustments. Those plans are currently being reviewed, revised and refined... especially given that our current year operating budget includes about \$15 million in non-recurring funding.
  
- 2) Reallocations of existing resources to achieve operational improvements and to fund priority items
  - As was the case last fiscal year, salary increases, with faculty promotions in rank being the notable exception, were not generally granted.
  - New hires are limited to critical needs, particularly in the areas of direct patient care, increases in enrollment and sponsored research.
  - We continue to curtail expenditures for travel, professional services and acquisitions as much as possible. The budget for Library acquisitions continues to be close to a standstill, which is difficult when the inflation rate for books and journals increases about 6 to 8% per year.

We remain concerned about the possibility of mid-year reductions in state general funds.

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	76,076,985	19,019,247				19,019,247
Statutory Dedications	20,998,185	260,898				260,898
Interim Emergency Board	0	0				0
Interagency Transfers	38,169,464	3,798,759				3,798,759
Interagency Transfers - Federal Stimulus	0	0				0
Self Generated Revenues	46,302,298	24,042,764				24,042,764
Federal Funds	0	0				0
<b>Total Revenues</b>	<b>181,546,932</b>	<b>47,121,668</b>				<b>47,121,668</b>
<b>Expenditures by Object:</b>						
Personal Services	129,659,309	31,798,881				31,798,881
Operating Expenses	19,270,866	3,549,988				3,549,988
Other Charges	30,608,764	3,770,727				3,770,727
Acquisitions and Major Repairs	2,007,993	591,353				591,353
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>39,710,949</b>				<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	134,024,717	27,250,042				27,250,042
Non-Academic Expenditures	47,522,215	12,460,907				12,460,907
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>39,710,949</b>				<b>39,710,949</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	2,571,359	3,440,998			
Sales and Services of Educational Activities	4,529,651	3,479,563			
Auxiliaries	2,870,629	5,071,473			
Endowment Income	1,417,219	1,348,106			
Grants and Contracts	49,779,083	25,086,192			
Indirect Cost Recovered	20,344,306	17,951,576			
Gifts	294,947	182,585			
Federal Funds	0	0			
Hospitals	23,660,475	23,085,265			
All Other Sources	11,856,702	11,581,047			
<b>TOTAL</b>	<b>117,324,371</b>	<b>91,226,805</b>			

**Overview and Analysis of Campus Operations**

See pages for more details

# Operating Budget Development

## Campus: Budget Adjustments

## LSUHSC New Orleans

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	76,076,985					76,076,985	0.0%
Statutory Dedications	20,998,185					20,998,185	0.0%
Interim Emergency Board						0	
Interagency Transfers	38,169,464					38,169,464	0.0%
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	46,302,298					46,302,298	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	101,624,487					101,624,487	0.0%
Other Compensation	1,438,598					1,438,598	0.0%
Related Benefits	26,596,224					26,596,224	0.0%
<b>Total Personal Services</b>	<b>129,659,309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>129,659,309</b>	<b>0.0%</b>
Travel	224,312					224,312	0.0%
Operating Services	14,796,232					14,796,232	0.0%
Supplies	4,250,322					4,250,322	0.0%
<b>Total Operating Expenses</b>	<b>19,270,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,270,866</b>	<b>0.0%</b>
Professional Services	1,250,798					1,250,798	0.0%
Other Charges	21,918,624					21,918,624	0.0%
Debt Services	261,769					261,769	0.0%
Interagency Transfers	7,177,573					7,177,573	0.0%
<b>Total Other Charges</b>	<b>30,608,764</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,608,764</b>	<b>0.0%</b>
General Acquisitions	243,711					243,711	0.0%
Library Acquisitions	1,764,282					1,764,282	0.0%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>2,007,993</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,007,993</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	98,351,691					98,351,691	0.0%
Research	15,473,253					15,473,253	0.0%
Public Service	6,828,600					6,828,600	0.0%
Academic Support (Includes Library)	13,371,173					13,371,173	0.0%
<b>Academic Expenditures Subtotal</b>	<b>134,024,717</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134,024,717</b>	
Student Services	2,558,567					2,558,567	0.0%
Institutional Support	17,191,584					17,191,584	0.0%
Scholarships/Fellowships	3,705,994					3,705,994	0.0%
Plant Operations/Maintenance	23,804,301					23,804,301	0.0%
Hospital						0	
Transfers out of agency	261,769					261,769	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>47,522,215</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,522,215</b>	
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>

## Operating Budget Development

Campus:

LSUHSC New Orleans

Use next page for Detailed Explanation

### Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

No budget adjustments were made during the first quarter of FY 2011-2012.

### Report on changes to Significant Funding Issues

The 2011-2012 Operating Budget includes about \$15 million in non-recurring self-generated revenues. This will need to be addressed during the course of the fiscal year in order to be prepared for next fiscal year.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	76,076,985	19,019,247				19,019,247	25.0%
Statutory Dedications	20,998,185	260,898				260,898	1.2%
Interim Emergency Board	0	0				0	
Interagency Transfers	38,169,464	3,798,759				3,798,759	10.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	46,302,298	24,042,764				24,042,764	51.9%
Federal Funds	0					0	
<b>TOTAL</b>	<b>181,546,932</b>	<b>47,121,668</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,121,668</b>	<b>26.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	101,624,487	23,375,620				23,375,620	23.0%
Other Compensation	1,438,598	449,767				449,767	31.3%
Related Benefits	26,596,224	7,973,495				7,973,495	30.0%
<b>Total Personal Services</b>	<b>129,659,309</b>	<b>31,798,881</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,798,881</b>	<b>24.5%</b>
Travel	224,312	45,039				45,039	20.1%
Operating Services	14,796,232	2,474,090				2,474,090	16.7%
Supplies	4,250,322	1,030,860				1,030,860	24.3%
<b>Total Operating Expenses</b>	<b>19,270,866</b>	<b>3,549,988</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,549,988</b>	<b>18.4%</b>
Professional Services	1,250,798	174,992				174,992	14.0%
Other Charges	21,918,624	1,540,060				1,540,060	7.0%
Debt Services	261,769	0				0	0.0%
Interagency Transfers	7,177,573	2,055,675				2,055,675	28.6%
<b>Total Other Charges</b>	<b>30,608,764</b>	<b>3,770,727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,770,727</b>	<b>12.3%</b>
General Acquisitions	243,711	419,216				419,216	172.0%
Library Acquisitions	1,764,282	166,287				166,287	9.4%
Major Repairs	0	5,850				5,850	
<b>Total Acquisitions and Major Repairs</b>	<b>2,007,993</b>	<b>591,353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>591,353</b>	<b>29.4%</b>
<b>TOTAL</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,710,949</b>	<b>21.9%</b>



# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	98,351,691	22,784,210				22,784,210	23.2%
Research	15,473,253	1,320,968				1,320,968	8.5%
Public Service	6,828,600	531				531	0.0%
Academic Support (Includes Library)	13,371,173	3,144,334				3,144,334	23.5%
<b>Academic Expenditures Subtotal</b>	<b>134,024,717</b>	<b>27,250,042</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,250,042</b>	<b>20.3%</b>
Student Services	2,558,567	631,336				631,336	24.7%
Institutional Support	17,191,584	5,624,502				5,624,502	32.7%
Scholarships/Fellowships	3,705,994	1,541,222				1,541,222	41.6%
Plant Operations/Maintenance	23,804,301	4,663,847				4,663,847	19.6%
Hospital	0	0				0	
Transfers out of agency	261,769	0				0	0.0%
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>47,522,215</b>	<b>12,460,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,460,907</b>	<b>26.2%</b>
<b>TOTAL</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,710,949</b>	<b>21.9%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Instances of unrestricted expenditures and revenues with Actual to Budget being notably more or less than 25% for the first quarter are due to a number of factors:

- Statutory Dedications Revenue

Statutory Dedications Revenues are derived from tobacco taxes dedicated to the Louisiana Cancer Consortium for research and smoking cessation and the SELF fund for past faculty pay plans. To date, only a small portion of the SELF fund has been collected.

- Interagency Transfers Revenue

The Interagency Transfers means of financing reflects intraagency agreements our campus has with the Health Care Services Division for medical direction and residency supervision at Earl K. Long Medical Center, University Medical Center and LSU Interim Hospital. Until those agreements are all fully executed, there will be a lag between expenditures (mainly Instruction/Personnel Services and Other Charges) and revenues. There is also a lag of one month between expenditures and revenues. Catch up is not made until the final accounting period of June.

- Self-Generated Revenue

Most of these revenues are front-loaded from tuition and fees collected for the late summer 2011 semester, fall 2011 semester and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis.

- Travel, Operating Services, Professional Services and Library Acquisitions

Expenditures are lagging but will pick up as contracts are executed and invoices are received for goods and services.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

Operating Budget 2011-12	Actual Amount for each Quarter					Cumulative Total 2011-12	% Actual to Budget 2011-12
	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12			
<ul style="list-style-type: none"> <li>• Debt Service One half of the required payments are due in October.</li> <li>• General Acquisitions Most of the expenditures were for scientific equipment in the Basic Sciences and the Neuroscience Center which will be offset from salary savings on vacancies and attrition.</li> <li>• Research Expenditures and Public Service Expenditures (Other Charges) A significant portion of expenditures budgeted in these two functions are for pass-through's to the Cancer Consortium for research and smoking cessation. There have been no collections and pass-throughs year to date. This also impacts the expenditure category of Other Charges, where these pass-through's are classified.</li> <li>• Institutional Support Interagency Transfer expenditures for the Legislative Auditor, Civil Service and CPTP all occur in the first quarter of the fiscal year.</li> <li>• Scholarships/Fellowships Expenditure For the same reasons as noted in Self-Generated Revenue regarding tuition and fee collection, most scholarship/fellowship expenses occur in the first quarter.</li> <li>• Plant Operations/Maintenance Utility and other operating services expenditures have lagged to date.</li> </ul>							

# Overview of Restricted Funds

Campus: LSUHSC New Orleans

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0					0	
Restricted Fees	1,357,771	1,038,905				1,038,905	76.5%
Sales and Services of Educational Activities	4,443,239	145,147				145,147	3.3%
Auxiliaries (List)							
1 Bookstore	6,465,000	2,777,299				2,777,299	43.0%
2 Cafeteria	36,000	4,925				4,925	13.7%
3 Student Housing	2,146,600	506,672				506,672	23.6%
4 Parking	1,365,000	428,951				428,951	31.4%
5 HSC Stores	5,515,000	1,295,784				1,295,784	23.5%
6 Duplicating and Printing	760,000	143,908				143,908	18.9%
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	355,940	38,795				38,795	10.9%
Grants and Contracts							
Federal	44,271,838	6,270,279				6,270,279	14.2%
State and Local	77,094,555	7,874,610				7,874,610	10.2%
Private	95,844,240	12,391,455				12,391,455	12.9%
Indirect Cost Recovered	17,561,550	3,223,937				3,223,937	18.4%
Gifts	1,204,742	174,607				174,607	14.5%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans	15,820,189	1,959,986				1,959,986	12.4%
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	2,389,551	20,724				20,724	0.9%
<b>TOTAL</b>	<b>276,631,215</b>	<b>38,295,984</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,295,984</b>	<b>13.8%</b>

## Report on Restricted Budget

No adjustments have been made to the restricted budget during the first quarter.

# Overview of Restricted Operations

Campus: LSUHSC New Orleans

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0		0	0		0		0	0		0	
Restricted Fees	2,571,359	1,038,905	169,266	3,440,998	0		3,440,998	0		3,440,998	0		3,440,998
Sales & Svcs of Educ. Activ's	4,529,651	145,147	1,195,235	3,479,563	0		3,479,563	0		3,479,563	0		3,479,563
<b>Auxiliaries (List)</b>													
1 Bookstore	(863,667)	2,777,299	1,652,200	261,432	0		261,432	0		261,432	0		261,432
2 Cafeteria	109,061	4,925	284	113,702	0		113,702	0		113,702	0		113,702
3 Student Housing	470,925	506,672	333,855	643,742	0		643,742	0		643,742	0		643,742
4 Parking	2,289,354	428,951	199,998	2,518,307	0		2,518,307	0		2,518,307	0		2,518,307
5 HSC Stores	1,151,383	1,295,784	654,942	1,792,224	0		1,792,224	0		1,792,224	0		1,792,224
6 Duplicating and Printing	(286,426)	143,908	115,417	(257,934)	0		(257,934)	0		(257,934)	0		(257,934)
7	0	0		0	0		0	0		0	0		0
8	0	0		0	0		0	0		0	0		0
9	0	0		0	0		0	0		0	0		0
10	0	0		0	0		0	0		0	0		0
11	0	0		0	0		0	0		0	0		0
12	0	0		0	0		0	0		0	0		0
13	0	0		0	0		0	0		0	0		0
14	0	0		0	0		0	0		0	0		0
15	0	0		0	0		0	0		0	0		0
Endowment Income	1,417,219	38,795	107,908	1,348,106	0		1,348,106	0		1,348,106	0		1,348,106
<b>Grants and Contracts</b>													
Federal	916,564	6,270,279	10,405,526	(3,218,683)	0		(3,218,683)	0		(3,218,683)	0		(3,218,683)
State and Local	14,870,598	7,874,610	17,415,984	5,329,224	0		5,329,224	0		5,329,224	0		5,329,224
Private	33,991,920	12,391,455	23,407,724	22,975,651	0		22,975,651	0		22,975,651	0		22,975,651
Indirect Cost Recovered	20,344,306	3,223,937	5,616,668	17,951,576	0		17,951,576	0		17,951,576	0		17,951,576
Gifts	294,947	174,607	286,970	182,585	0		182,585	0		182,585	0		182,585
Federal Funds	0	0		0	0		0	0		0	0		0
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0		0	0		0	0		0	0		0
Physician Practice Plans	23,660,475	1,959,986	2,535,196	23,085,265	0		23,085,265	0		23,085,265	0		23,085,265
Medicare	0	0		0	0		0	0		0	0		0
Medicaid	0	0		0	0		0	0		0	0		0
Uncompensated Care Costs	0	0		0	0		0	0		0	0		0
All Other Sources	11,856,702	20,724	296,379	11,581,047	0		11,581,047	0		11,581,047	0		11,581,047
<b>TOTAL</b>	<b>117,324,371</b>	<b>38,295,984</b>	<b>64,393,550</b>	<b>91,226,805</b>	<b>0</b>	<b>0</b>	<b>91,226,805</b>	<b>0</b>	<b>0</b>	<b>91,226,805</b>	<b>0</b>	<b>0</b>	<b>91,226,805</b>

### Report on Restricted Operations

Current balances by source are adequate for cash flow and operations.

Historically, there has been a significant lag between expenditures and revenues until the fourth quarter of the fiscal year. This is due to a number of factors:

- Revenues for contracts are recorded when billed rather than collected.
- Other revenues such as grants, restricted fees, sales and services, auxiliary enterprises, practice plan and other sources are generally reported on an actual basis. This impacts the column entitled “% Collected” as it measures in part revenues that are billed rather than collected.
- The quarterly report excludes projects we maintain on behalf of the HCSD and FEMA/ORM related activity for project worksheets and contents replacement.
- For cost reimbursable grants and contracts, which are the majority of our sponsored project universe, there is a lag of one month between expenditures and revenues. For example, billing for grant and contract revenues in relation to September expenditures are not posted until October. Catch up is not made until the final accounting period of June.
- A number of contracts have not yet been executed and, as a result, are not generating revenue at this time.
- As was the case with unrestricted tuition and fees, restricted student fees are front -loaded. It comprises fees collected for the late summer 2011 semester, fall 2011 semester and for M.D., and D.D.S. students who are assessed tuition and fees on an annual basis.
- Some revenue sources are not posted until later in the fiscal year, such as interest earnings.

**LSUHSC-S Operating Budget  
HSC-S, EACMC, and HPLMC  
Quarterly Financial Reporting Narrative  
FY 2011-2012 as of September 30, 2011**

The FY 2011-2012 operating budget appropriations for Health Sciences Center-Shreveport, E.A. Conway Medical Center, and Huey P. Long Medical Center were reduced again this year. LSUHSC-S administration continues to identify revenue generating services and cost savings initiatives, while protecting the primary missions of education, patient care, and research. However, anticipated mid-year budget cuts to HIED and DHH funding will be an additional challenge that will further impact operations.

Health Sciences Center- Shreveport will implement the Electronic Health Records System [EPIC] effective November 6, 2011. The implementation at EACMC and HPLMC will occur in the near future. In addition, the State's move to transform Medicaid to a Community Care Network, Bayou Health, will impact all three facilities at fiscal year end. The initiative moves charges for Medicaid recipients from a fee for service system and transforms it to one of two plans as elected by enrollees. LSUHSC-Shreveport, E.A. Conway Medical Center, and Huey P. Long Medical Center are all located in Louisiana Geographical Service Area C, which according to the DHH website has a June 1, 2012 go live date for enrollees.

The following summarizes by campus the results of operations ending the first quarter of FY 2011-2012.

**LSU Health Sciences Center at Shreveport**

The original FY 2011-2012 operating budget appropriation of \$416,425,919 is a reduction of over \$13 million from the ending FY 2010-2011 appropriation. HSC-S administration continues to identify revenue generating services and cost savings initiatives to meet this budget cut. In addition, HSC-S will implement the new Electronic Health Records System [EPIC] on November 6, 2011. This transfer to a new system should result in improvements for the future, but will involve some decline in revenues as the processes are stabilized.

The series of budget reductions over the past 36 months have been annualized in the appropriated FY 2011-2012 budget. Due to the decrease in FY 2011-2012 appropriation, along with unfunded mandates, HSC-S will continue for a third fiscal year in withholding merits for all classified and unclassified employees; withholding resident stipend adjustments; and remain prudent in hiring for educational activities, as well as direct patient care. In order to improve the overall financial performance of the academic enterprise of LSUHSC-S, the following initiatives are being reviewed and/or pursued: faculty performance, expansion of extramural funding through academic partnerships, increasing revenue by maximizing patient care capacity, reducing outmigration of local patients and general cost reductions.

Revenues from the hospital are used to fund approximately 30% of the medical school operations. The hospital support allocated to the medical school augments the inadequate State General Fund appropriation for the educational component. The hospital support also funds the critical need to recruit and retain the faculty that are fundamental to the teaching and service mission of an academic health sciences center and its tertiary care university teaching hospital and maintain accreditation. With the potential decline in hospital revenues, the need for the State to appropriate additional funding for the educational component becomes more apparent.

The cost-cutting and enhanced financial performance measures outlined above represent the recommendations of the leadership team. The measures must be implemented in order to continue meeting infrastructure needs critical to maintaining the HSC-S core institutional mission requirements for academics and patient care.

### **E.A. Conway Medical Center in Monroe**

The original FY 2011-2012 operating budget appropriation of \$77,032,956 is a reduction of over \$8 million from the ending FY 2010-2011 appropriation. This budgetary decrease is due to the combination of appropriations for higher education and healthcare, the dual funding streams for this campus.

In FY 2010-2011, additional funding was allocated to EACMC via the DHH/CMS approved DSH/UPL Funding Swap Program. The DSH funding at EACMC was used as matching funds to draw additional federal dollars which in turn were allocated among all LSU hospitals. This continues in FY 2011-2012.

Another DHH/CMS approved plan is the Low Income Needy Care Collaboration Agreement or LINCCA. In this program, private, non-state hospitals who desire to support care for the low-income uninsured patients in Louisiana memorialize this



through an agreement with LSU hospitals. As part of the LINCCA agreement, private hospitals assume the responsibility for funding certain non-allowable cost portions of professional services at LSU hospitals. EACMC is participating and has one contract in this program for the period April, 2011 through June, 2011. This also continues in FY 2011-2012 for the period July through June.

The series of budget reductions over the past 36 months have been annualized in the appropriated FY 2011-2012 budget. Due to the decrease in FY 2011-2012 appropriation, along with unfunded mandates, EACMC will continue, for a third fiscal year, withholding merits for all classified and unclassified employees; freeze vacant positions; delay filling newly vacated FTEs while still maintaining current level of operations; savings through further utilization of GPO products; reduction of medical service contracts; and cancellation of IT services agreement.

Capital expenditures continue to be a concern as no funding is provided within the operating budget. Many equipment items, due to age, are no longer supported by the manufacturer and many items are still in use that was purchased in 1987 with the move into the then new facility.

Since any reduction in services or closure of beds would have a negative impact on EACMC's core mission of medical education and patient care, which could jeopardize the residency program, reduction plans have been crafted to avoid this.

### **Huey P. Long Medical Center**

The original FY 2011-2012 operating budget appropriation of \$54,308,697 is a reduction of over \$3 million from the ending FY 2010-2011 appropriation. This budgetary decrease is due to the combination of appropriations for higher education and healthcare, the dual funding streams for this campus.

The series of budget reductions over the past 36 months have been annualized in the appropriated FY 2011-2012 budget. Due to the decrease in FY 2011-2012 appropriation, along with unfunded mandates, HPLMC, for the third year, will withhold merit increases for classified and unclassified positions. HPLMC has delayed opening the Mental Health Emergency Room Expansion (M-HERE), which includes not filling 10 positions, along with the mid-year budget reduction from 2009-2010 freeze on 19 positions remains. In January 2011, we closed the Women's, Infant & Child (WIC) program, in addition to closing the OB services in March 2011.

Consolidation of HPLMC inpatient and outpatient services at the England Airpark in Alexandria is a top priority. By consolidation into one renovated location, the new HPLMC Airpark would improve service quality and efficiencies. The hospital would provide private or semi-private rooms instead of three to five bed wards and a secure area for prisoners instead of current practice. Elimination of duplicate departments would result in savings. Additional efficiencies include a reduction in maintenance expenditures, improving patient flow within the facility and improving security. The location near an airstrip would enhance the state's emergency response. A modern facility would improve the ability to recruit and retain physicians in this area.

The cost-cutting measures outlined above represent the recommendations of the leadership team. The measures must be implemented in order to continue meeting infrastructure needs critical to maintaining the institutional mission requirements for teaching and patient care.

In conclusion, the hospitals continue to face the potential loss and/or reduction of revenues through the CMS Quality Improvement Initiatives [audits] to include RACs [Recovery Audit Contractors], MICs [Medicaid Integrity Contractor], and ZPICs [Zone Program Integrity Contractors].

The issues on the federal and state levels related to healthcare reform, loss of stimulus funds, DSH audit rule program, UPL Program, FMAP changes, and implementation of the Community Care Network overlaid on Louisiana's declines in state revenues complicate already complex budgetary issues and make fiscal projections more difficult for LSUHSC-S.

However, the information above summarizes as fully and accurately as possible in the current economic climate how the rationale LSUHSC-S is employing in an effort to meet its core mission in a fiscally restrained manner.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	48,984,128	16,328,044	0	0	0	16,328,044
Statutory Dedications	9,456,305	390,616	0	0	0	390,616
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	233,173,139	0	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	66,088,187	8,576,436	0	0	0	8,576,436
Federal Funds	58,724,160	0	0	0	0	0
<b>Total Revenues</b>	<b>416,425,919</b>	<b>25,295,096</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,295,096</b>
<b>Expenditures by Object:</b>						
Personal Services	277,223,809	66,754,471	0	0	0	66,754,471
Operating Expenses	119,571,103	26,737,472	0	0	0	26,737,472
Other Charges	15,799,807	1,417,992	0	0	0	1,417,992
Acquisitions and Major Repairs	3,831,200	401,638	0	0	0	401,638
<b>Total Expenditures</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,311,573</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	62,936,234	16,805,253	0	0	0	16,805,253
Non-Academic Expenditures	353,489,685	78,506,320	0	0	0	78,506,320
<b>Total Expenditures</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,311,573</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0	0	0
Restricted Fees	699,256	834,631	0	0	0
Sales and Services of Educational Activities	66,347,105	81,671,114	0	0	0
Auxiliaries	12,047,115	13,321,010	0	0	0
Endowment Income	12,220,987	12,703,369	0	0	0
Grants and Contracts	13,960,200	11,196,426	0	0	0
Indirect Cost Recovered	16,616,936	16,155,026	0	0	0
Gifts	23,199	37,803	0	0	0
Federal Funds	0	0	0	0	0
Hospitals	67,297,162	64,198,878	0	0	0
All Other Sources	1,086,151	1,059,640	0	0	0
<b>TOTAL</b>	<b>230,591,641</b>	<b>201,177,897</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

See detailed spreadsheets

# Operating Budget Development

## Campus: Budget Adjustments

LSUHSC - Shreveport

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	48,984,128	0				48,984,128	0.0%
Statutory Dedications	9,253,721	202,584				9,456,305	2.2%
Interim Emergency Board	0	0				0	
Interagency Transfers	233,173,139	0				233,173,139	0.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	66,088,187	0				66,088,187	0.0%
Federal Funds	58,724,160	0				58,724,160	0.0%
<b>Total Revenues</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	191,011,943	0				191,011,943	0.0%
Other Compensation	24,446,436	0				24,446,436	0.0%
Related Benefits	61,765,430	0				61,765,430	0.0%
<b>Total Personal Services</b>	<b>277,223,809</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>277,223,809</b>	<b>0.0%</b>
Travel	507,579	10,000				517,579	2.0%
Operating Services	36,172,118	(22,200)				36,149,918	-0.1%
Supplies	82,899,906	3,700				82,903,606	0.0%
<b>Total Operating Expenses</b>	<b>119,579,603</b>	<b>(8,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,571,103</b>	<b>0.0%</b>
Professional Services	2,088,195	0				2,088,195	0.0%
Other Charges	1,319,646	202,584				1,522,230	15.4%
Debt Services	0	0				0	
Interagency Transfers	12,189,382	0				12,189,382	0.0%
<b>Total Other Charges</b>	<b>15,597,223</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,799,807</b>	<b>1.3%</b>
General Acquisitions	3,777,700	8,500				3,786,200	0.2%
Library Acquisitions	45,000	0				45,000	0.0%
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>3,822,700</b>	<b>8,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,831,200</b>	<b>0.2%</b>
<b>Total Expenditures</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	34,307,708	114,077				34,421,785	0.3%
Research	19,250,430	0				19,250,430	0.0%
Public Service	2,295,756	0				2,295,756	0.0%
Academic Support (Includes Library)	6,902,851	65,412				6,968,263	0.9%
<b>Academic Expenditures Subtotal</b>	<b>62,756,745</b>	<b>179,489</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62,936,234</b>	
Student Services	1,108,911	23,095				1,132,006	2.1%
Institutional Support	22,814,768	(204,329)				22,610,439	-0.9%
Scholarships/Fellowships	922,595	0				922,595	0.0%
Plant Operations/Maintenance	5,255,683	0				5,255,683	0.0%
Hospital	323,349,633	204,329				323,553,962	0.1%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	15,000	0				15,000	0.0%
<b>Non-Academic Expenditures Subtotal</b>	<b>353,466,590</b>	<b>23,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>353,489,685</b>	
<b>Total Expenditures</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

LSUHSC - Shreveport

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1 - BA-7 #1 [approved 08/11/11] -- Statutory Dedication - Overcollections Fund Carryforwad for Peds -- \$202,584.

## Report on changes to Significant Funding Issues

Quarter 1 - BA-7 #1 [approved 08/11/11] -- Statutory Dedication - Overcollections Fund Carryforwad for Peds -- \$202,584 .

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC - Shreveport

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	48,984,128	16,328,044				16,328,044	33.3%
Statutory Dedications	9,456,305	390,616				390,616	4.1%
Interim Emergency Board	0	0				0	
Interagency Transfers	233,173,139	0				0	0.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	66,088,187	8,576,436				8,576,436	13.0%
Federal Funds	58,724,160	0				0	0.0%
<b>TOTAL</b>	<b>416,425,919</b>	<b>25,295,096</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,295,096</b>	<b>6.1%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	191,011,943	46,489,616				46,489,616	24.3%
Other Compensation	24,446,436	5,357,567				5,357,567	21.9%
Related Benefits	61,765,430	14,907,288				14,907,288	24.1%
<b>Total Personal Services</b>	<b>277,223,809</b>	<b>66,754,471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66,754,471</b>	<b>24.1%</b>
Travel	517,579	7,696				7,696	1.5%
Operating Services	36,149,918	8,059,681				8,059,681	22.3%
Supplies	82,903,606	18,670,095				18,670,095	22.5%
<b>Total Operating Expenses</b>	<b>119,571,103</b>	<b>26,737,472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,737,472</b>	<b>22.4%</b>
Professional Services	2,088,195	296,720				296,720	14.2%
Other Charges	1,522,230	284,561				284,561	18.7%
Debt Services	0	0				0	
Interagency Transfers	12,189,382	836,711				836,711	6.9%
<b>Total Other Charges</b>	<b>15,799,807</b>	<b>1,417,992</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,417,992</b>	<b>9.0%</b>
General Acquisitions	3,786,200	399,296				399,296	10.5%
Library Acquisitions	45,000	2,342				2,342	5.2%
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>3,831,200</b>	<b>401,638</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>401,638</b>	<b>10.5%</b>
<b>TOTAL</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,311,573</b>	<b>22.9%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC - Shreveport

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>by Function</b>							
Instruction	34,421,785	9,686,287				9,686,287	28.1%
Research	19,250,430	4,786,919				4,786,919	24.9%
Public Service	2,295,756	500,015				500,015	21.8%
Academic Support (Includes Library)	6,968,263	1,832,032				1,832,032	26.3%
<b>Academic Expenditures Subtotal</b>	<b>62,936,234</b>	<b>16,805,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,805,253</b>	<b>26.7%</b>
Student Services	1,132,006	325,476				325,476	28.8%
Institutional Support	22,610,439	3,503,968				3,503,968	15.5%
Scholarships/Fellowships	922,595	254,316				254,316	27.6%
Plant Operations/Maintenance	5,255,683	1,058,165				1,058,165	20.1%
Hospital	323,553,962	73,364,395				73,364,395	22.7%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	15,000	0				0	0.0%
<b>Non-Academic Expenditures Subtotal</b>	<b>353,489,685</b>	<b>78,506,320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78,506,320</b>	<b>22.2%</b>
<b>TOTAL</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,311,573</b>	<b>22.9%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Quarter 1 - No report.

# Overview of Restricted Funds

Campus: LSUHSC - Shreveport

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0				0	
Restricted Fees	222,880	178,493				178,493	80.1%
Sales and Services of Educational Activities	66,347,105	1,095,302				1,095,302	1.7%
<b>Auxiliaries</b>						0	
Parking	690,000	187,224				187,224	27.1%
Bookstore	2,342,000	802,622				802,622	34.3%
General Service Store	4,725,000	1,333,277				1,333,277	28.2%
Linwood Apartments	0	64,326				64,326	
Printing Services	580,000	224,599				224,599	38.7%
Student Union	50,000	80,271				80,271	160.5%
Cafeterias	3,555,000	950,443				950,443	26.7%
Rental Properties	100,000	91,600				91,600	91.6%
Gift Shop	85,250	17,790				17,790	20.9%
Computer Networking	600,000	167,195				167,195	27.9%
Telecommunications	2,650,000	654,316				654,316	24.7%
Endowment Income	1,664,538	663,920				663,920	39.9%
<b>Grants and Contracts</b>							
Federal	15,017,721	2,893,283				2,893,283	19.3%
State and Local	20,660,477	3,814,622				3,814,622	18.5%
Private	17,908,477	3,210,298				3,210,298	17.9%
Indirect Cost Recovered	5,000,000	653,795				653,795	13.1%
Gifts	0	50,782				50,782	
Federal Funds	0	0				0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0				0	
Physician Practice Plans	0	0				0	
Medicare	0	0				0	
Medicaid	0	0				0	
Uncompensated Care Costs (UCC)	0	0				0	
Sponsored Grants and Contracts	4,100,000	522,828				522,828	12.8%
Sales and Services Other	929,812	128,150				128,150	13.8%
All Other Sources	0	6,281				6,281	
<b>TOTAL</b>	<b>147,228,260</b>	<b>17,791,417</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,791,417</b>	<b>12.1%</b>

## Report on Restricted Budget

Quarter 1: No report



# Overview of Restricted Funds

Campus: LSUHSC - Shreveport

Quarter 1 - NO report.

# Overview of Restricted Operations

Campus: LSUHSC - Shreveport

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	699,256	178,493	43,118	834,631	0	834,631	0	834,631	0	834,631	0	834,631	
Sales & Svcs of Educ. Activ's	106,640,635	1,095,302	26,064,823	81,671,114	0	81,671,114	0	81,671,114	0	81,671,114	0	81,671,114	
Auxiliaries													
Parking	608,465	187,224	203,053	592,636	0	592,636	0	592,636	0	592,636	0	592,636	
Bookstore	2,106,467	802,622	509,306	2,399,783	0	2,399,783	0	2,399,783	0	2,399,783	0	2,399,783	
General Service Store	634,874	1,333,277	1,257,146	711,005	0	711,005	0	711,005	0	711,005	0	711,005	
Linwood Apartments	914,930	64,326	0	979,256	0	979,256	0	979,256	0	979,256	0	979,256	
Printing Services	524,662	224,599	97,417	651,844	0	651,844	0	651,844	0	651,844	0	651,844	
Student Union	379,509	80,271	2,472	457,308	0	457,308	0	457,308	0	457,308	0	457,308	
Cafeterias	3,454,580	950,443	576,380	3,828,643	0	3,828,643	0	3,828,643	0	3,828,643	0	3,828,643	
Rental Properties	493,520	91,600	6,776	578,344	0	578,344	0	578,344	0	578,344	0	578,344	
Gift Shop	28,348	17,790	24,127	22,011	0	22,011	0	22,011	0	22,011	0	22,011	
Computer Networking	333,822	167,195	77,865	423,152	0	423,152	0	423,152	0	423,152	0	423,152	
Telecommunications	2,567,938	654,316	545,226	2,677,028	0	2,677,028	0	2,677,028	0	2,677,028	0	2,677,028	
Endowment Income	12,220,987	663,920	181,538	12,703,369	0	12,703,369	0	12,703,369	0	12,703,369	0	12,703,369	
Grants and Contracts													
Federal	914,142	2,893,283	3,598,604	208,821	0	208,821	0	208,821	0	208,821	0	208,821	
State and Local	(544,979)	3,814,622	5,268,284	(1,998,641)	0	(1,998,641)	0	(1,998,641)	0	(1,998,641)	0	(1,998,641)	
Private	13,591,037	3,210,298	3,815,089	12,986,246	0	12,986,246	0	12,986,246	0	12,986,246	0	12,986,246	
Indirect Cost Recovered	16,616,936	653,795	1,115,705	16,155,026	0	16,155,026	0	16,155,026	0	16,155,026	0	16,155,026	
Gifts	23,199	50,782	36,178	37,803	0	37,803	0	37,803	0	37,803	0	37,803	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
Sponsored Grants and Contracts	1,181,255	522,828	528,679	1,175,404	0	1,175,404	0	1,175,404	0	1,175,404	0	1,175,404	
Sales and Services Other	66,115,907	128,150	3,220,583	63,023,474	0	63,023,474	0	63,023,474	0	63,023,474	0	63,023,474	
All Other Sources	1,086,151	6,281	32,792	1,059,640	0	1,059,640	0	1,059,640	0	1,059,640	0	1,059,640	
<b>TOTAL</b>	<b>230,591,641</b>	<b>17,791,417</b>	<b>47,205,161</b>	<b>201,177,897</b>	<b>0</b>	<b>0</b>	<b>201,177,897</b>	<b>0</b>	<b>0</b>	<b>201,177,897</b>	<b>0</b>	<b>201,177,897</b>	

## Overview of Restricted Operations

Campus: LSUHSC - Shreveport

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### Report on Restricted Operations

Quarter 1 - The decrease in the fund balance in Sales and Services is due to the timing of expenditures and collection of revenue.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	10,513,906	2,628,477	0	0	0	2,628,477
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	102,584,279	22,458,643	0	0	0	22,458,643
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	2,799,145	2,874	0	0	0	2,874
Federal Funds	8,058,474	(35)	0	0	0	(35)
<b>Total Revenues</b>	<b>123,955,804</b>	<b>25,089,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,089,959</b>
<b>Expenditures by Object:</b>						
Personal Services	44,973,163	10,461,262	0	0	0	10,461,262
Operating Expenses	15,846,221	3,618,990	0	0	0	3,618,990
Other Charges	63,136,420	459,574	0	0	0	459,574
Acquisitions and Major Repairs	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,539,826</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	123,955,804	14,539,826	0	0	0	14,539,826
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,539,826</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0	0	0
Restricted Fees	0	0	0	0	0
Sales and Services of Educational Activities	0	0	0	0	0
Auxiliaries	0	0	0	0	0
Endowment Income	0	0	0	0	0
Grants and Contracts	0	0	0	0	0
Indirect Cost Recovered	0	0	0	0	0
Gifts	0	0	0	0	0
Federal Funds	0	0	0	0	0
Hospitals	24,682,221	24,488,214	0	0	0
All Other Sources	0	0	0	0	0
<b>TOTAL</b>	<b>24,682,221</b>	<b>24,488,214</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

See detailed spreadsheets

# Operating Budget Development

## Campus: LSUHSC - E. A. Conway Medical Center Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	10,513,906	0				10,513,906	0.0%
Statutory Dedications	0	0				0	
Interim Emergency Board	0	0				0	
Interagency Transfers	102,584,279	0				102,584,279	0.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	2,799,145	0				2,799,145	0.0%
Federal Funds	8,058,474	0				8,058,474	0.0%
<b>Total Revenues</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	32,384,118	0				32,384,118	0.0%
Other Compensation	1,612,209	0				1,612,209	0.0%
Related Benefits	10,976,836	0				10,976,836	0.0%
<b>Total Personal Services</b>	<b>44,973,163</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,973,163</b>	<b>0.0%</b>
Travel	20,000	0				20,000	0.0%
Operating Services	6,587,849	0				6,587,849	0.0%
Supplies	9,238,372	0				9,238,372	0.0%
<b>Total Operating Expenses</b>	<b>15,846,221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,846,221</b>	<b>0.0%</b>
Professional Services	2,169,300	0				2,169,300	0.0%
Other Charges	46,922,848	0				46,922,848	0.0%
Debt Services	0	0				0	
Interagency Transfers	14,044,272	0				14,044,272	0.0%
<b>Total Other Charges</b>	<b>63,136,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,136,420</b>	<b>0.0%</b>
General Acquisitions	0	0				0	
Library Acquisitions	0	0				0	
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	0	0				0	
Research	0	0				0	
Public Service	0	0				0	
Academic Support (Includes Library)	0	0				0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0				0	
Institutional Support	0	0				0	
Scholarships/Fellowships	0	0				0	
Plant Operations/Maintenance	0	0				0	
Hospital	123,955,804	0				123,955,804	0.0%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **LSUHSC - E. A. Conway Medical Center**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1: No adjustments.

## Report on changes to Significant Funding Issues

Quarter 1: No adjustments.

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - E. A. Conway Medical Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	10,513,906	2,628,477				2,628,477	25.0%
Statutory Dedications	0	0				0	
Interim Emergency Board	0	0				0	
Interagency Transfers	102,584,279	22,458,643				22,458,643	21.9%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	2,799,145	2,874				2,874	0.1%
Federal Funds	8,058,474	(35)				(35)	0.0%
<b>TOTAL</b>	<b>123,955,804</b>	<b>25,089,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,089,959</b>	<b>20.2%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	32,384,118	7,343,842				7,343,842	22.7%
Other Compensation	1,612,209	395,568				395,568	24.5%
Related Benefits	10,976,836	2,721,852				2,721,852	24.8%
<b>Total Personal Services</b>	<b>44,973,163</b>	<b>10,461,262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,461,262</b>	<b>23.3%</b>
Travel	20,000	3,797				3,797	19.0%
Operating Services	6,587,849	1,320,656				1,320,656	20.0%
Supplies	9,238,372	2,294,537				2,294,537	24.8%
<b>Total Operating Expenses</b>	<b>15,846,221</b>	<b>3,618,990</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,618,990</b>	<b>22.8%</b>
Professional Services	2,169,300	340,158				340,158	15.7%
Other Charges	46,922,848	0				0	0.0%
Debt Services	0	0				0	
Interagency Transfers	14,044,272	119,416				119,416	0.9%
<b>Total Other Charges</b>	<b>63,136,420</b>	<b>459,574</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>459,574</b>	<b>0.7%</b>
General Acquisitions	0	0				0	
Library Acquisitions	0	0				0	
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,539,826</b>	<b>11.7%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - E. A. Conway Medical Center**

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>by Function</b>							
Instruction	0	0				0	
Research	0	0				0	
Public Service	0	0				0	
Academic Support (Includes Library)	0	0				0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0				0	
Institutional Support	0	0				0	
Scholarships/Fellowships	0	0				0	
Plant Operations/Maintenance	0	0				0	
Hospital	123,955,804	14,539,826				14,539,826	11.7%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,539,826</b>	<b>11.7%</b>
<b>TOTAL</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,539,826</b>	<b>11.7%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

Quarter 1: No report.



# Overview of Restricted Funds

Campus: LSUHSC - E. A. Conway Medical Center

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0				0	
Restricted Fees	0	0				0	
Sales and Services of Educational Activities	0	0				0	
Auxiliaries	0	0					
Endowment Income	0	0				0	
Grants and Contracts							
Federal	0	0				0	
State and Local	0	0				0	
Private	0	0				0	
Indirect Cost Recovered	0	0				0	
Gifts	0	0				0	
Federal Funds	0	0				0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0				0	
Physician Practice Plans	0	0				0	
Medicare	0	0				0	
Medicaid	0	0				0	
Uncompensated Care Costs (UCC)	0	0				0	
Sponsored Grants and Contracts	1,754,600	45,048				45,048	2.6%
Sales and Services Physicians & CRNAs	1,614,608	170				170	0.0%
Sales and Services Other	687,892	116,061				116,061	16.9%
All Other Sources	0	0				0	
<b>TOTAL</b>	<b>4,057,100</b>	<b>161,279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>161,279</b>	<b>4.0%</b>

## Report on Restricted Budget

Quarter 1: No report.

# Overview of Restricted Funds

Campus: LSUHSC - E. A. Conway Medical Center

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**Overview of Restricted Operations**

Campus: LSUHSC - E. A. Conway Medical Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	0	0	0	0	0	0	0	0	0	0	0	0	
Sales & Svcs of Educ. Activ's	0	0	0	0	0	0	0	0	0	0	0	0	
Auxiliaries	0	0	0										
Endowment Income	0	0	0	0	0	0	0	0	0	0	0	0	
Grants and Contracts													
Federal	0	0	0	0	0	0	0	0	0	0	0	0	
State and Local	0	0	0	0	0	0	0	0	0	0	0	0	
Private	0	0	0	0	0	0	0	0	0	0	0	0	
Indirect Cost Recovered	0	0	0	0	0	0	0	0	0	0	0	0	
Gifts	0	0	0	0	0	0	0	0	0	0	0	0	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
Sponsored Grants and Contracts	0	45,048	47,838	(2,790)	0	(2,790)	0	(2,790)	0	(2,790)	0	(2,790)	
Sales and Services Physicians & CRNAs	2,239,419	170	3,148	2,236,441	0	2,236,441	0	2,236,441	0	2,236,441	0	2,236,441	
Sales and Services Other	22,442,802	116,061	304,300	22,254,563	0	22,254,563	0	22,254,563	0	22,254,563	0	22,254,563	
All Other Sources	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>24,682,221</b>	<b>161,279</b>	<b>355,286</b>	<b>24,488,214</b>	<b>0</b>	<b>0</b>	<b>24,488,214</b>	<b>0</b>	<b>0</b>	<b>24,488,214</b>	<b>0</b>	<b>0</b>	<b>24,488,214</b>

# Overview of Restricted Operations

Campus: LSUHSC - E. A. Conway Medical Center

## Report on Restricted Operations

Quarter 1: No report.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	11,392,296	3,797,432	0	0	0	3,797,432
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	37,215,891	0	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	1,918,278	1,994	0	0	0	1,994
Federal Funds	3,782,232	0	0	0	0	0
<b>Total Revenues</b>	<b>54,308,697</b>	<b>3,799,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,799,426</b>
<b>Expenditures by Object:</b>						
Personal Services	29,080,402	6,189,429	0	0	0	6,189,429
Operating Expenses	14,057,912	3,055,603	0	0	0	3,055,603
Other Charges	10,717,612	1,071,176	0	0	0	1,071,176
Acquisitions and Major Repairs	452,771	3,770	0	0	0	3,770
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,319,978</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	54,308,697	10,319,978	0	0	0	10,319,978
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,319,978</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0	0	0
Restricted Fees	0	0	0	0	0
Sales and Services of Educational Activities	0	0	0	0	0
Auxiliaries	0	0	0	0	0
Endowment Income	0	0	0	0	0
Grants and Contracts	0	0	0	0	0
Indirect Cost Recovered	0	0	0	0	0
Gifts	0	0	0	0	0
Federal Funds	0	0	0	0	0
Hospitals	18,624,617	19,042,455	0	0	0
All Other Sources	0	0	0	0	0
<b>TOTAL</b>	<b>18,624,617</b>	<b>19,042,455</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

See detailed spreadsheets

# Operating Budget Development

## Campus: LSUHSC - Huey P. Long Medical Center Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	11,392,296	0				11,392,296	0.0%
Statutory Dedications	0	0				0	
Interim Emergency Board	0	0				0	
Interagency Transfers	37,215,891	0				37,215,891	0.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	1,918,278	0				1,918,278	0.0%
Federal Funds	3,782,232	0				3,782,232	0.0%
<b>Total Revenues</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	21,213,486	0				21,213,486	0.0%
Other Compensation	574,742	0				574,742	0.0%
Related Benefits	7,292,174	0				7,292,174	0.0%
<b>Total Personal Services</b>	<b>29,080,402</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,080,402</b>	<b>0.0%</b>
Travel	6,543	0				6,543	0.0%
Operating Services	6,596,276	0				6,596,276	0.0%
Supplies	7,455,093	0				7,455,093	0.0%
<b>Total Operating Expenses</b>	<b>14,057,912</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,057,912</b>	<b>0.0%</b>
Professional Services	8,619,833	0				8,619,833	0.0%
Other Charges	136,376	0				136,376	0.0%
Debt Services	0	0				0	
Interagency Transfers	1,961,403	0				1,961,403	0.0%
<b>Total Other Charges</b>	<b>10,717,612</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,717,612</b>	<b>0.0%</b>
General Acquisitions	452,771	0				452,771	0.0%
Library Acquisitions	0	0				0	
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>452,771</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,771</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	0	0				0	
Research	0	0				0	
Public Service	0	0				0	
Academic Support (Includes Library)	0	0				0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0				0	
Institutional Support	0	0				0	
Scholarships/Fellowships	0	0				0	
Plant Operations/Maintenance	0	0				0	
Hospital	54,308,697	0				54,308,697	0.0%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **LSUHSC - Huey P. Long Medical Center**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1: No adjustments.

## Report on changes to Significant Funding Issues

Quarter 1: No adjustments.

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - Huey P. Long Medical Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	11,392,296	3,797,432				3,797,432	33.3%
Statutory Dedications	0	0				0	
Interim Emergency Board	0	0				0	
Interagency Transfers	37,215,891	0				0	0.0%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	1,918,278	1,994				1,994	0.1%
Federal Funds	3,782,232	0				0	0.0%
<b>TOTAL</b>	<b>54,308,697</b>	<b>3,799,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,799,426</b>	<b>7.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	21,213,486	4,369,130				4,369,130	20.6%
Other Compensation	574,742	124,471				124,471	21.7%
Related Benefits	7,292,174	1,695,828				1,695,828	23.3%
<b>Total Personal Services</b>	<b>29,080,402</b>	<b>6,189,429</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,189,429</b>	<b>21.3%</b>
Travel	6,543	1,303				1,303	19.9%
Operating Services	6,596,276	1,230,198				1,230,198	18.6%
Supplies	7,455,093	1,824,102				1,824,102	24.5%
<b>Total Operating Expenses</b>	<b>14,057,912</b>	<b>3,055,603</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,055,603</b>	<b>21.7%</b>
Professional Services	8,619,833	515,388				515,388	6.0%
Other Charges	136,376	87,265				87,265	64.0%
Debt Services	0	0				0	
Interagency Transfers	1,961,403	468,523				468,523	23.9%
<b>Total Other Charges</b>	<b>10,717,612</b>	<b>1,071,176</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,071,176</b>	<b>10.0%</b>
General Acquisitions	452,771	3,770				3,770	0.8%
Library Acquisitions	0	0				0	
Major Repairs	0	0				0	
<b>Total Acquisitions and Major Repairs</b>	<b>452,771</b>	<b>3,770</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,770</b>	<b>0.8%</b>
<b>TOTAL</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,319,978</b>	<b>19.0%</b>



# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - Huey P. Long Medical Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0	0				0	
Research	0	0				0	
Public Service	0	0				0	
Academic Support (Includes Library)	0	0				0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0				0	
Institutional Support	0	0				0	
Scholarships/Fellowships	0	0				0	
Plant Operations/Maintenance	0	0				0	
Hospital	54,308,697	10,319,978				10,319,978	19.0%
Transfers out of agency	0	0				0	
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,319,978</b>	<b>19.0%</b>
<b>TOTAL</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,319,978</b>	<b>19.0%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

Quarter 1: No report.

# Overview of Restricted Funds

Campus: LSUHSC - Huey P. Long Medical Center

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0				0	
Restricted Fees	0	0				0	
Sales and Services of Educational Activities	0	0				0	
Auxiliaries	0	0					
Endowment Income	0	0				0	
Grants and Contracts							
Federal	0	0				0	
State and Local	0	0				0	
Private	0	0				0	
Indirect Cost Recovered	0	0				0	
Gifts	0	0				0	
Federal Funds	0	0				0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0				0	
Physician Practice Plans	0	0				0	
Medicare	0	0				0	
Medicaid	0	0				0	
Uncompensated Care Costs (UCC)	0	0				0	
Sponsored Grants and Contracts	1,061,421	9,570				9,570	0.9%
Sales and Services Physicians & CRNAs	1,010,913	25,852				25,852	2.6%
Pharmacy	1,967,462	556,868				556,868	28.3%
Sales and Services Other	202,180	25,166				25,166	12.4%
All Other Sources	0	0				0	
<b>TOTAL</b>	<b>4,241,976</b>	<b>617,456</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>617,456</b>	<b>14.6%</b>

## Report on Restricted Budget

Quarter 1: No report.

# Overview of Restricted Funds

Campus: LSUHSC - Huey P. Long Medical Center

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# Overview of Restricted Operations

Campus: LSUHSC - Huey P. Long Medical Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	0	0	0	0	0	0	0	0	0	0	0	0	
Sales & Svcs of Educ. Activ's	0	0	0	0	0	0	0	0	0	0	0	0	
Auxiliaries	0	0	0										
Endowment Income	0	0	0	0	0	0	0	0	0	0	0	0	
Grants and Contracts													
Federal	0	0	0	0	0	0	0	0	0	0	0	0	
State and Local	0	0	0	0	0	0	0	0	0	0	0	0	
Private	0	0	0	0	0	0	0	0	0	0	0	0	
Indirect Cost Recovered	0	0	0	0	0	0	0	0	0	0	0	0	
Gifts	0	0	0	0	0	0	0	0	0	0	0	0	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
Sponsored Grants and Contracts	1,681,773	9,570	185,173	1,506,170	0	1,506,170	0	1,506,170	0	1,506,170	0	1,506,170	
Sales and Services Physicians & CRNAs	2,244,148	25,852	6,180	2,263,820	0	2,263,820	0	2,263,820	0	2,263,820	0	2,263,820	
Pharmacy	3,161,835	556,868	66	3,718,637	0	3,718,637	0	3,718,637	0	3,718,637	0	3,718,637	
Sales and Services Other	11,536,861	25,166	8,199	11,553,828	0	11,553,828	0	11,553,828	0	11,553,828	0	11,553,828	
All Other Sources	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>18,624,617</b>	<b>617,456</b>	<b>199,618</b>	<b>19,042,455</b>	<b>0</b>	<b>0</b>	<b>19,042,455</b>	<b>0</b>	<b>0</b>	<b>19,042,455</b>	<b>0</b>	<b>0</b>	<b>19,042,455</b>

# Overview of Restricted Operations

Campus: LSUHSC - Huey P. Long Medical Center

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## Report on Restricted Operations


Quarter 1: No report.



Louisiana State University System  
3810 West Lakeshore Drive  
Baton Rouge, Louisiana 70808

Chief Financial Officer

225 / 578-6935  
225 / 578-5524 fax

TO: President John V. Lombardi  
FROM: Wendy C. Simoneaux   
RE: LSU System 1<sup>st</sup> Quarter Financial Report

The LSU Board of Supervisors approved the System Office's 2011-2012 operating budget on August 26, 2011. The LSU System's operating budget includes \$4,205,014 of state general fund, a 31% reduction from last year's beginning operating budget.

It should be noted that the System Office's appropriation no longer contains the Truancy Assessment Services Program pass-through, but does include the Audubon Center for Research of Endangered Species pass-through (ACRES-\$633,484). This pass-through will be transferred out of our budget as the recipient campus or entity submits invoices for expenses incurred. This report reflects these transfers as expenditures on the LSU System Office's budget.

On the Overview of Restricted Funds form, the largest portion of revenues received in the first quarter is associated with premiums for the LSU Health Plan.

On the Overview of Restricted Operations form, the All Other Sources fund balance includes monies for (1) the System's Electronic Medical Record program including interest earned, (2) System Technology Transfer activity, (3) the operation of the System Human Resource Benefits Office, (4) royalty income from System mineral leases, and (5) the LSU System Health Plan.

Higher Education has received its fourth straight mid-year budget reduction with Executive Order BJ 2011-25. This budget reduction occurred and is not effective until the third quarter.

<b>Unrestricted Operations</b>		<b>Actual Amount for each Quarter in 2011-12</b>				
	<b>Adjusted Operating Budget</b>	<b>1st Quarter</b>	<b>2nd Quarter</b>	<b>3rd Quarter</b>	<b>4th Quarter</b>	<b>Cumulative Total</b>
<b>Revenues</b>						
General Fund	4,205,014	1,401,672	0	0	0	1,401,672
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	0	0	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	0	0	0	0	0	0
Federal Funds	0	0	0	0	0	0
<b>Total Revenues</b>	<b>4,205,014</b>	<b>1,401,672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,401,672</b>
<b>Expenditures by Object:</b>						
Personal Services	1,993,191	769,635	0	0	0	769,635
Operating Expenses	684,832	207,370	0	0	0	207,370
Other Charges	1,526,991	722,352	0	0	0	722,352
Acquisitions and Major Repairs	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,699,357</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	4,205,014	1,699,357	0	0	0	1,699,357
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,699,357</b>

**Restricted Operations**

	<b>Acct/Fund Balance</b>	<b>1st Quarter Fund Balance</b>	<b>2nd Quarter Fund Balance</b>	<b>3rd Quarter Fund Balance</b>	<b>4th Quarter Fund Balance</b>
State Appropriations	0	0			
Restricted Fees	0	0			
Sales and Services of Educational Activities	0	0			
Auxiliaries	0	0			
Endowment Income	0	0			
Grants and Contracts	0	(12,688)			
Indirect Cost Recovered	0	0			
Gifts	10,820	10,820			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	70,295,663	77,021,822			
<b>TOTAL</b>	<b>70,306,483</b>	<b>77,019,954</b>	<b>77,019,954</b>	<b>77,019,954</b>	<b>77,019,954</b>

**Overview and Analysis of Campus Operations**

The LSU Board of Supervisors and System Office did not have any budget adjustments during the first quarter. Expenses were normal during the first quarter, and the large amount of other charges were due to mandates such as the Legislative Auditor and Civil Service Fees being paid. All other expenses are in line with its budget.

# Operating Budget Development

# Campus: Board of Supervisors and System Office Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	4,205,014					4,205,014	0.0%
Statutory Dedications						0	
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues						0	
Federal Funds						0	
<b>Total Revenues</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	1,424,480					1,424,480	0.0%
Other Compensation	78,400					78,400	0.0%
Related Benefits	490,311					490,311	0.0%
<b>Total Personal Services</b>	<b>1,993,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,993,191</b>	<b>0.0%</b>
Travel	103,100					103,100	0.0%
Operating Services	543,232					543,232	0.0%
Supplies	38,500					38,500	0.0%
<b>Total Operating Expenses</b>	<b>684,832</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>684,832</b>	<b>0.0%</b>
Professional Services	633,484					633,484	0.0%
Other Charges	893,507					893,507	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>1,526,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,526,991</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research						0	
Public Service						0	
Academic Support (Includes Library)						0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services						0	
Institutional Support	4,061,524					4,061,524	0.0%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	143,490					143,490	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>



Use next page for Detailed Explanation

**Budget Adjustments Narrative**

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

There were not any budget adjustments during the first quarter in FY 2011-12.

**Report on changes to Significant Funding Issues**

There were not any budget adjustments during the first quarter in FY 2011-12.

# Overview of Unrestricted Revenues and Expenditures

Campus: Board of Supervisors and System Office

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	4,205,014	1,401,672				1,401,672	33.3%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	0					0	
Federal Funds	0					0	
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,401,672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,401,672</b>	<b>33.3%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	1,424,480	355,603				355,603	25.0%
Other Compensation	78,400	30,910				30,910	39.4%
Related Benefits	490,311	383,122				383,122	78.1%
<b>Total Personal Services</b>	<b>1,993,191</b>	<b>769,635</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>769,635</b>	<b>38.6%</b>
Travel	103,100	17,969				17,969	17.4%
Operating Services	543,232	183,482				183,482	33.8%
Supplies	38,500	5,919				5,919	15.4%
<b>Total Operating Expenses</b>	<b>684,832</b>	<b>207,370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>207,370</b>	<b>30.3%</b>
Professional Services	633,484	0				0	0.0%
Other Charges	893,507	722,352				722,352	80.8%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>1,526,991</b>	<b>722,352</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>722,352</b>	<b>47.3%</b>
General Acquisitions	0					0	
Library Acquisitions	0					0	
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,699,357</b>	<b>40.4%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Board of Supervisors and System Office

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	0					0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0					0	
Institutional Support	4,061,524	1,655,608				1,655,608	40.8%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	143,490	43,749				43,749	30.5%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,699,357</b>	<b>40.4%</b>
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,699,357</b>	<b>40.4%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

The related benefits expenditure object is greater than the anticipated budget due to all of System Office employees 'related benefits being charged to the unrestricted related benefit account (whether or not the employee is paid from unrestricted or restricted funds). At year end, there will be a transfer to properly charge the appropriate accounts.

Other Charges include mandates (such as Legislative Auditor and Civil Service fees) that have been paid in the first quarter.

All other expenses have been accounted for and are in line with their budget.

# Overview of Restricted Funds

Campus: Board of Supervisors and System Office

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal						0	
State and Local	85,023					0	0.0%
Private	0	34,003				34,003	
Indirect Cost Recovered						0	
Gifts	106,395	25,000				25,000	23.5%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	124,409,690	20,995,102				20,995,102	16.9%
<b>TOTAL</b>	<b>124,601,108</b>	<b>21,054,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,054,105</b>	<b>16.9%</b>

## Report on Restricted Budget

On the Overview of Restricted Funds form, first quarter revenue is as anticipated, with the largest portion of the revenues associated with premiums for the LSU Health Plan. The private grant is from the LSU System Research and Technology Foundation to reimburse System support to the foundation.

All Other Revenues during the first quarter:

Tech Transfer	\$16,208
Cigna	\$20,836,788
Mineral Revenues	\$6,321
Benefit Plan	\$135,785

# Overview of Restricted Operations

Campus: Board of Supervisors and System Office

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
Auxiliaries (List)													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
Grants and Contracts													
Federal		0		0	0		0		0	0		0	
State and Local		0		0	0		0		0	0		0	
Private		34,003	46,690	(12,688)	0	(12,688)	0	(12,688)	0	(12,688)	0	(12,688)	
Indirect Cost Recovered		0		0	0		0		0	0		0	
Gifts	10,820	25,000	25,000	10,820	0	10,820	0	10,820	0	10,820	0	10,820	
Federal Funds		0		0	0		0		0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0	0		0	
Physician Practice Plans		0		0	0		0		0	0		0	
Medicare		0		0	0		0		0	0		0	
Medicaid		0		0	0		0		0	0		0	
Uncompensated Care Costs		0		0	0		0		0	0		0	
All Other Sources	70,295,663	20,995,102	14,268,944	77,021,822	0	77,021,822	0	77,021,822	0	77,021,822	0	77,021,822	
<b>TOTAL</b>	<b>70,306,483</b>	<b>21,054,105</b>	<b>14,340,634</b>	<b>77,019,954</b>	<b>0</b>	<b>77,019,954</b>	<b>0</b>	<b>77,019,954</b>	<b>0</b>	<b>77,019,954</b>	<b>0</b>	<b>77,019,954</b>	

## Overview of Restricted Operations

Campus: Board of Supervisors and System Office

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### Report on Restricted Operations

On the Overview of Restricted Operations form, the all other sources account/fund balance includes funds for (1) the appropriated Electronic Medical Record program including interest earned, (2) the System Technology Transfer activity, (3) associated with the operation of the System Human Resource Benefits Office, (4) royalty income from System mineral leases, (5) the LSU System Health Plan, and (6) other operational balances.



WWW.LSUHOSPITALS.ORG

- BOGALUSA MEDICAL CENTER - INDEPENDENCE
- EARL K. LONG MEDICAL CENTER - BATON ROUGE
- LAUFER KEMP REGIONAL MEDICAL CENTER - INDEPENDENCE
- LEONARD J. CHABERT MEDICAL CENTER - HOUMA
- MEDICAL CENTER OF LOUISIANA - NEW ORLEANS
- UNIVERSITY MEDICAL CENTER - LAFAYETTE
- W.O. MOSS REGIONAL MEDICAL CENTER - LAKE CHARLES

TO: Dr. John V. Lombardi  
President  
LSU System

FROM: Tanesha Morgan  
Budget Director  
LSU Health Care Services Division

DATE: October 27, 2011

RE: Quarterly Budget Report  
For Quarter Ended September 30, 2011

We have compiled the Quarterly Budget Report for the Quarter Ended September 30, 2011 for the LSU Health Care Services Division.

Major developments during this quarter included:

Budget:

Unrestricted Budget – A BA-7 in that amount of \$34,633 was approved. This BA-7 carried forward unspent general fund related to the Telehealth project.

Actual:

Unrestricted Operations – All state general fund was draw in the first quarter. This is necessary to managed cash flow until receipt of the first Uncompensated Care Cost payment.

Restricted Operations – HCSD collected \$721,000 in grants and sponsored projects revenue and \$165,000 in FEMA funds.

cc: Dr. Fred Cerise  
Dr. Roxane Townsend  
Jaquetta B. Clemons, MBA, DrPH  
Jerry Bellocq



Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	64,296,464	64,261,831	0	0	0	64,261,831
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	595,045,883	36,690,124	0	0	0	36,690,124
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	65,788,131	71,231,984	0	0	0	71,231,984
Federal Funds	79,447,612	19,668,185	0	0	0	19,668,185
<b>Total Revenues</b>	<b>804,578,090</b>	<b>191,852,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191,852,124</b>
<b>Expenditures by Object:</b>						
Personal Services	448,476,117	103,016,751	0	0	0	103,016,751
Operating Expenses	203,776,379	44,528,377	0	0	0	44,528,377
Other Charges	150,668,165	10,384,653	0	0	0	10,384,653
Acquisitions and Major Repairs	1,657,429	403,433	0	0	0	403,433
<b>Total Expenditures</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	804,578,090	158,333,214	0	0	0	158,333,214
<b>Total Expenditures</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,333,214</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0	0	0
Restricted Fees	0	0	0	0	0
Sales and Services of Educational Activities	0	0	0	0	0
Auxiliaries	0	0	0	0	0
Endowment Income	0	0	0	0	0
Grants and Contracts	0	0	0	0	0
Indirect Cost Recovered	0	0	0	0	0
Gifts	0	0	0	0	0
Federal Funds	0	0	0	0	0
Hospitals	0	0	0	0	0
All Other Sources	156,202,727	152,245,855	0	0	0
<b>TOTAL</b>	<b>156,202,727</b>	<b>152,245,855</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

1st quarter:  
 BA7#1 - Carry Forward of FY11 State General Fund in the amount of \$34,633 for the Telehealth Project  
 Restricted Revenue: HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.  
 HCSD drew its State General Fund dollars in the 1st Quarter for cash flow purposes until receipt of the first Uncompensated Care Cost payment.

# Operating Budget Development

Campus: **LSU - Health Care Services Division**  
 Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	64,261,831	34,633				64,296,464	0.1%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	595,045,883					595,045,883	0.0%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	65,788,131					65,788,131	0.0%
Federal Funds	79,447,612					79,447,612	0.0%
<b>Total Revenues</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	339,452,884					339,452,884	0.0%
Other Compensation						0	
Related Benefits	109,023,233					109,023,233	0.0%
<b>Total Personal Services</b>	<b>448,476,117</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>448,476,117</b>	<b>0.0%</b>
Travel	289,132					289,132	0.0%
Operating Services	82,724,478					82,724,478	0.0%
Supplies	120,762,769					120,762,769	0.0%
<b>Total Operating Expenses</b>	<b>203,776,379</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203,776,379</b>	<b>0.0%</b>
Professional Services	50,603,463	34,633				50,638,096	0.1%
Other Charges	100,030,069					100,030,069	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>150,633,532</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,668,165</b>	<b>0.0%</b>
General Acquisitions	1,407,429					1,407,429	0.0%
Library Acquisitions						0	
Major Repairs	250,000					250,000	0.0%
<b>Total Acquisitions and Major Repairs</b>	<b>1,657,429</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,657,429</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research						0	
Public Service						0	
Academic Support (Includes Library)						0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services						0	
Institutional Support						0	
Scholarships/Fellowships						0	
Plant Operations/Maintenance						0	
Hospital	804,543,457	34,633				804,578,090	0.0%
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	
<b>Total Expenditures</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **LSU - Health Care Services Division**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

1st quarter:  
BA7#1 - Carry Forward of FY11 State General Fund in the amount of \$34,633 for the Telehealth Project

## Report on changes to Significant Funding Issues

Not applicable

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU - Health Care Services Division**

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	64,296,464	64,261,831				64,261,831	99.9%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	595,045,883	36,690,124				36,690,124	6.2%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	65,788,131	71,231,984				71,231,984	108.3%
Federal Funds	79,447,612	19,668,185				19,668,185	24.8%
<b>TOTAL</b>	<b>804,578,090</b>	<b>191,852,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191,852,124</b>	<b>23.8%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	339,452,884	72,660,913				72,660,913	21.4%
Other Compensation	0	4,318,187				4,318,187	
Related Benefits	109,023,233	26,037,651				26,037,651	23.9%
<b>Total Personal Services</b>	<b>448,476,117</b>	<b>103,016,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>103,016,751</b>	<b>23.0%</b>
Travel	289,132	28,711				28,711	9.9%
Operating Services	82,724,478	14,623,916				14,623,916	17.7%
Supplies	120,762,769	29,875,750				29,875,750	24.7%
<b>Total Operating Expenses</b>	<b>203,776,379</b>	<b>44,528,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,528,377</b>	<b>21.9%</b>
Professional Services	50,638,096	4,694,755				4,694,755	9.3%
Other Charges	100,030,069	14,293				14,293	0.0%
Debt Services	0	0				0	
Interagency Transfers	0	5,675,605				5,675,605	
<b>Total Other Charges</b>	<b>150,668,165</b>	<b>10,384,653</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,384,653</b>	<b>6.9%</b>
General Acquisitions	1,407,429	403,433				403,433	28.7%
Library Acquisitions	0					0	
Major Repairs	250,000					0	0.0%
<b>Total Acquisitions and Major Repairs</b>	<b>1,657,429</b>	<b>403,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>403,433</b>	<b>24.3%</b>
<b>TOTAL</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,333,214</b>	<b>19.7%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU - Health Care Services Division**

	Operating Budget 2010-11	Actual Amount for each Quarter				Cumulative Total 2010-11	% Actual to Budget 2010-11
		1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11		
<b>by Function</b>							
Instruction	0					0	
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	0					0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0					0	
Institutional Support	0					0	
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	0					0	
Hospital	804,578,090	158,333,214				158,333,214	19.7%
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,333,214</b>	<b>19.7%</b>
<b>TOTAL</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,333,214</b>	<b>19.7%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

HCS D drew its State General Fund dollars in the 1st Quarter for cash flow purposes until receipt of the first Uncompensated Care Cost payment.

# Overview of Restricted Funds

Campus: LSU - Health Care Services Division

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal						0	
State and Local						0	
Private						0	
Indirect Cost Recovered						0	
Gifts						0	
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	119,842,978	887,866				887,866	0.7%
<b>TOTAL</b>	<b>119,842,978</b>	<b>887,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>887,866</b>	<b>0.7%</b>

## Report on Restricted Budget

1st quarter: REVENUES: HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

# Overview of Restricted Operations

Campus: LSU - Health Care Services Division

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
Auxiliaries (List)													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
Grants and Contracts													
Federal		0		0	0		0		0	0		0	
State and Local		0		0	0		0		0	0		0	
Private		0		0	0		0		0	0		0	
Indirect Cost Recovered		0		0	0		0		0	0		0	
Gifts		0		0	0		0		0	0		0	
Federal Funds		0		0	0		0		0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0	0		0	
Physician Practice Plans		0		0	0		0		0	0		0	
Medicare		0		0	0		0		0	0		0	
Medicaid		0		0	0		0		0	0		0	
Uncompensated Care Costs		0		0	0		0		0	0		0	
All Other Sources	156,202,727	887,866	4,844,738	152,245,855	0		0		0	0		0	
<b>TOTAL</b>	<b>156,202,727</b>	<b>887,866</b>	<b>4,844,738</b>	<b>152,245,855</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## Overview of Restricted Operations

Campus: LSU - Health Care Services Division

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### Report on Restricted Operations

1st quarter: REVENUE: HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

LSU System Investments  
Compliance Schedule  
December 31, 2011

Highline Financial YTD September 30, 2011				Eligible Investment			Depository	University	
	Capital	Tier 1 Lev.	Eligibility	Total	May Not	May	Listed by	Investment	Complies
Banks	Category	Ratio	% of TD	Deposits	Exceed 5%	Exceed 5%	La. IEB	12/31/2011	PM-9
JP Morgan Chase Bank	1	5.48	5%	\$1,171,148,000,000	\$58,557,400,000		Yes	\$273,860,122	Yes
Capital One Bk. (Hibernia)	1	11.32	5%	\$37,231,128,000		\$1,861,556,400	Yes	\$55,581,787	Yes
Campus Federal CU	N/A	N/A		\$0	\$100,000/ acc't.		Yes	\$100,000	Yes
St. Landry Bank & Trust	1	12.58	5%	\$185,424,000		\$9,271,200	Yes	\$404,541	Yes
Regions Bank	1	9.40	5%	\$98,684,314,000	\$4,934,215,700		Yes	\$210,125,668	Yes
								<b>\$540,072,117</b>	

To be eligible for university investment a financial institution must be listed in Capital Category 1 or 2, have a tier one level ratio of at least 5, and be a depository authorized by the La. Interim Emergency Board.

To be eligible for university investment in excess of 5% of its total deposits the institution must have a tier one ratio of at least 10.

**Core (Tier I) Capital Ratio (Core Capital/Adjusted Total Assets)**

Core Capital as defined in the Highline Data rating service include: common stockholders' equity capital, plus non-cumulative, perpetual preferred stock and any related surplus, plus minority interests in equity capital accounts of consolidated subsidiaries, minus goodwill, minus other disallowed intangible assets, minus disallowed deferred tax assets, minus any other amounts that are deducted in determining Tier 1 (core) capital in accordance with capital standards issued by the reporting bank's primary Federal supervisory authority.

**LSU SYSTEM**  
**Deposit and Collateral Report**  
**For the Quarter Ended December 31, 2011**

Deposits Requiring Posting of Collateral:	Demand Deposit Sweep/MMA Repurchase	Certificates of Deposit	Total Deposits in Financial Institutions	Collateral (1)
<b>LSU A &amp; M and Health Sciences Ctr New Orleans</b>				
Chase - LSU, Health Plan Premium	\$47,929,053		\$47,929,053	\$93,947,528
Capital One CCD Program - LSU		\$45,000,000	\$45,000,000	\$52,481,384
Chase-HSCNO	\$13,211,670	\$18,600	\$13,230,270	\$16,137,780
Capital One - LSU-A	\$1,731,273		\$1,731,273	\$6,299,645
St. Landry Bank - LSU-E	\$404,541		\$404,541	\$1,302,937
<b>Total</b>	<b>\$63,276,537</b>	<b>\$45,018,600</b>	<b>\$108,295,137</b>	<b>\$170,169,274</b>
<b>Health Sciences Center Shreveport</b>				
J. P. Morgan Chase-Huey P. Long	\$1,590,294		\$1,590,294	\$1,598,350
J. P. Morgan Chase-Shreveport	\$12,496,139		\$12,496,139	\$12,743,204
Regions Bank-EA Conway	\$45,628,954		\$45,628,954	\$46,530,627
Regions Bank-Huey P Long	\$33,254,911		\$33,254,911	\$33,910,177
Regions Bank-Shreveport	\$127,362,479		\$127,362,479	\$133,861,639
Regions Bank-Shreveport Endowment Fds	\$3,879,324		\$3,879,324	
<b>Total</b>	<b>\$224,212,101</b>	<b>\$0</b>	<b>\$224,212,101</b>	<b>\$228,643,997</b>
<b>LSUHSC HCSD</b>				
JP Morgan Chase	\$190,904,067		\$190,904,067	\$233,332,044
J. P. Morgan Chase (MCLNO Trust Fund)	\$7,710,298		\$7,710,298	\$10,140,007
Capital One (MCLNO Trust Fund)	\$413,396		\$413,396	\$1,011,283
<b>Total</b>	<b>\$199,027,761</b>		<b>\$199,027,761</b>	<b>\$244,483,334</b>
<b>LSU - Shreveport</b>				
Campus Federal Credit Union	\$0	\$100,000	\$100,000	\$250,000
Regions Bank	\$0	\$0	\$0	\$0
Capital One (Hibernia National Bank)	\$8,437,118	\$0	\$8,437,118	\$11,965,779
<b>Total</b>	<b>\$8,437,118</b>	<b>\$100,000</b>	<b>\$8,537,118</b>	<b>\$12,215,779</b>
<b>Total Requiring Collateral</b>	<b>\$494,953,517</b>	<b>\$45,118,600</b>	<b>\$540,072,117</b>	<b>\$655,512,384</b>
<b>Deposits In Trust or Federal Obligations Not Requiring Collateral</b>				
Repo's (Bank of New York)	\$0	\$0	\$0	
One Group US Treasury Securities (2)	\$0	\$0	\$0	
Federated Money Markets	\$106,960,271	\$0	\$106,960,271	
Federated Funds-Treas. Oblig. (2)	\$402,010	\$0	\$402,010	
<b>Total</b>	<b>\$107,362,281</b>	<b>\$0</b>	<b>\$107,362,281</b>	
<b>Total Deposits</b>	<b>\$602,315,798</b>	<b>\$45,118,600</b>	<b>\$647,434,398</b>	

(1) Collateral amounts include FDIC coverage of \$250,000 on Demand Deposits, \$250,000 on CD's and \$250,000 by the National Credit Union Share Insurance Fund on deposits with Campus Federal Credit Union.

(2) One Group & Federated Funds are no-load, open ended mutual funds investing in U.S. Treasury obligations.

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended December 31, 2011**

<b>Fund Description</b>	<b>Cost</b>	<b>Market Value</b>
<b>Current Funds</b>		
Cash/Sweeps/MMA/Repos	\$485,592,510	\$485,592,510
Certificates of Deposit	\$44,100,000	\$44,100,000
CMO's	\$20,055,742	\$20,933,228
Agency Securities	\$269,349,600	\$209,934,728
Mortgaged Backed	\$41,078,386	\$41,874,475
Equity Securities	\$0	\$0
Treasury Notes	\$54,895,118	\$56,132,710
Corporate Bonds	\$95,460,061	\$100,659,979
<b>Total</b>	<b>\$1,010,531,417</b>	<b>\$959,227,630</b>
<b>Endowment Funds</b>		
Cash/Sweeps/MMA/Repos	\$4,007,418	\$4,007,418
Certificates of Deposit	\$18,600	\$18,600
Agency Securities	\$21,177,131	\$21,471,507
Mortgage-Backed Securities	\$0	\$0
Equity Securities	\$6,589,522	\$7,025,470
Bond Mutual Funds	\$22,799,274	\$23,427,282
Municipal Bonds	\$12,707,874	\$12,292,924
Corporate Bonds	\$6,055,650	\$6,458,150
<b>Total</b>	<b>\$73,355,469</b>	<b>\$74,701,351</b>
<b>Other Funds</b>		
Cash/Sweeps/MMA/Repos	\$112,715,870	\$112,715,870
Certificates of Deposit	\$1,000,000	\$1,000,000
Treasury Notes	\$348,699	\$348,699
Agency Securities	\$7,331,895	\$7,885,125
Equity Securities	\$367,858	\$367,858
US Gov Related Securities	\$0	\$0
<b>Total</b>	<b>\$121,764,323</b>	<b>\$122,317,553</b>
<b>Grand Total</b>	<b>\$1,205,651,208</b>	<b>\$1,156,246,533</b>
<b>Deposits in Financial Institutions</b>		
Total Cash/Sweeps/MMA/Repos	\$602,315,798	\$602,315,798
Total Certificates of Deposit	\$45,118,600	\$45,118,600
<b>Total Deposits</b>	<b>\$647,434,398</b>	<b>\$647,434,398</b>
<b>Other Investments</b>		
CMO's	\$20,055,742	\$20,933,228
Total Agency Securities	\$297,858,626	\$239,291,360
Total Treasury Notes	\$55,243,817	\$56,481,409
Total Mortgage-Backed	\$41,078,386	\$41,874,475
Bond Mutual Funds	\$22,799,274	\$23,427,282
Municipal Bonds	\$12,707,874	\$12,292,924
Corporate Bonds	\$101,515,711	\$107,118,129
US Gov Related Securities	\$0	\$0
Total Equity Securities	\$6,957,380	\$7,393,328
<b>Total Other</b>	<b>\$558,216,810</b>	<b>\$508,812,135</b>
<b>Grand Total</b>	<b>\$1,205,651,208</b>	<b>\$1,156,246,533</b>

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended December 31, 2011**

**LSU and Supported Campuses**

**Current Funds**

Cash/Sweeps	(A)	\$63,276,537	\$63,276,537
Money Market Funds	(B)	\$2,627,914	\$2,627,914
Certificates of Deposit		\$44,000,000	\$44,000,000
CMO's		\$20,055,742	\$20,933,228
Agency Securities		\$203,348,742	\$209,934,728
Corporate Bonds		\$86,738,778	\$92,179,494
Treasury Notes		\$54,895,118	\$56,132,710
Mortgaged Backed		\$41,078,386	\$41,874,475
<b>Total</b>		<b>\$516,021,217</b>	<b>\$530,959,086</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos		\$78,870	\$78,870
Certificates of Deposit	( C)	\$18,600	\$18,600
Treasury Notes			
Agency Securities		\$7,146,410	\$7,423,883
Corporate Bonds		\$6,055,650	\$6,458,150
Mortgage-Backed Securities (D)		\$0	\$0
Equity Securities		\$6,581,872	\$7,016,547
<b>Total</b>		<b>\$19,881,402</b>	<b>\$20,996,050</b>

**Other Funds**

Cash/Sweeps/MMA/Repos		\$96,234,684	\$96,234,684
Agency Securities		\$7,331,895	\$7,885,125
Treasury Notes	(E)	\$348,699	\$348,699
Certificates of Deposit		\$1,000,000	\$1,000,000
Treasury Bills		\$0	\$0
<b>Total</b>		<b>\$104,915,278</b>	<b>\$105,468,508</b>

**Grand Total**

**\$640,817,897**      **\$657,423,644**

**LSUHSC Shreveport**

**Current Funds**

Cash/Sweeps/MMA/Repos S.		\$139,858,618	\$139,858,618
Cash/Sweeps/MMA/Repos C.		\$45,628,954	\$45,628,954
Cash/Sweeps/MMA/Repos H.		\$34,845,205	\$34,845,205
Certificates of Deposit			
Agency Securities		\$66,000,858	\$66,041,524
Money Market			
Treasury Bills			
Corporate Bonds		\$8,721,283	\$8,480,485
Equity Securities			
<b>Total</b>		<b>\$295,054,918</b>	<b>\$294,854,786</b>

**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended December 31, 2011**

**Endowment Funds**

Cash/Sweeps/MMA/Repos	\$3,879,324	\$3,879,324
Certificates of Deposit		
Agency Securities	\$14,030,721	\$14,047,624
Mortgage-Backed Securities		
Equity Securities	\$7,650	\$8,923
Bond Mutual Funds	\$22,799,274	\$23,427,282
Municipal Bonds	\$12,707,874	\$12,292,924
Corporate Bonds		
<b>Total</b>	<b>\$53,424,843</b>	<b>\$53,656,077</b>

**Other Funds**

Cash/Sweeps/MMA/Repos	\$0	\$0
Certificates of Deposit	\$0	\$0
Treasury Bills		
<b>Total</b>	<b>\$0</b>	<b>\$0</b>

<b>Grand Total</b>	<b>\$348,479,761</b>	<b>\$348,510,863</b>
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**LSUHCS D**

**Current Funds**

Cash/Sweeps/MMA/Repos	\$190,904,067	\$190,904,067
Certificates of Deposit	\$0	
Treasury Bills		
Equity Securities		
<b>Total</b>	<b>\$190,904,067</b>	<b>\$190,904,067</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos		
Certificates of Deposit		
Agency Securities		
Mortgage-Backed Securities		
Equity Securities		
Corporate Bonds		
<b>Total</b>		

**Other Funds**

Cash/Sweeps/MMA/Repos	\$16,142,497	\$16,142,497
Certificates of Deposit	\$0	
Treasury Bills		
Equity Securities	\$367,858	\$367,858
US Gov Related Securities	\$402,010	\$402,010
<b>Total</b>	<b>\$16,912,365</b>	<b>\$16,912,365</b>

<b>Grand Total</b>	<b>\$207,816,432</b>	<b>\$207,816,432</b>
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**LSU SYSTEM**  
**Investment Summary**  
**For the Quarter Ended December 31, 2011**

**LSU - Shreveport**

**Current Funds**

Cash/Sweeps/MMA/Repos	\$8,049,205	\$8,049,205
Certificates of Deposit	\$100,000	\$100,000
Treasury Bills		
Agency Securities		
Equity Securities		
<b>Total</b>	<b>\$8,149,205</b>	<b>\$8,149,205</b>

**Endowment Funds**

Cash/Sweeps/MMA/Repos	\$49,224	\$49,224
Certificates of Deposit	\$0	\$0
Agency Bonds		
Mortgage-Backed Securities		
Equity Securities		
Corporate Bonds		
<b>Total</b>	<b>\$49,224</b>	<b>\$49,224</b>

**Other Funds**

Cash/Sweeps/MMA/Repos	\$338,689	\$338,689
Certificates of Deposit	\$0	\$0
Treasury Bills		
<b>Total</b>	<b>\$338,689</b>	<b>\$338,689</b>

<b>Grand Total</b>	<b>\$8,537,118</b>	<b>\$8,537,118</b>
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NOTES

- (A) From Deposit and Collateral Report
- (B) From Deposit and Collateral Report
- (C) \$18,600 in HSCNO's Endowment Fund
- (D) Pegues Trust GNMA (matured 12/15/10)
- (E) LSUE Housing Foundation

**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
**For the Quarter Ended December 31, 2011**

Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Par Amount	Campus
Certificate of Deposit	Campus Fed	Matured	4/13/2011	10/11/2011	0.60%	100	100,000.00	LSU-S
Certificate of Deposit	Campus Fed	Purchased	10/12/2011	4/10/2012	0.40%	100	100,000.00	LSU-S
MUNICIPAL BONDS	REGIONS	SOLD	08/24/11	10/05/11	2.851	101.000	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	06/01/11	10/05/11	3.973	107.700	260,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/30/11	10/05/11	3.118	101.350	670,000.00	LSUHSC-S
FHLMC STEP UP	REGIONS	CALLED	05/13/11	10/12/11	2.000	100.000	1,000,000.00	LSUHSC-S
FHLMC STEP UP	REGIONS	CALLED	05/13/11	10/12/11	2.000	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/14/11	10/13/11	4.509	108.500	500,000.00	LSUHSC-S
FHLMC	REGIONS	CALLED	03/23/11	10/14/11	1.800	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	06/23/11	11/08/11	3.169	103.650	690,000.00	LSUHSC-S
CORP BONDS	REGIONS	SOLD	03/17/11	11/08/11	1.701	106.600	500,000.00	LSUHSC-S
CORP BONDS	REGIONS	SOLD	01/27/11	11/08/11	1.701	106.600	625,000.00	LSUHSC-S
FHLB STEP UP	REGIONS	SOLD	07/21/11	11/09/11	0.997	100.000	1,000,000.00	LSUHSC-S
FHLB STEP UP	REGIONS	CALLED	07/21/11	11/17/11	1.000	100.000	1,000,000.00	LSUHSC-S
FHLB STEP UP	REGIONS	CALLED	07/29/11	11/18/11	1.000	100.000	2,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	CALLED	05/02/11	11/18/11	2.000	100.000	1,000,000.00	LSUHSC-S
FHLB STEP UP	REGIONS	CALLED	07/29/11	11/18/11	1.000	100.000	1,000,000.00	LSUHSC-S
FFCB	REGIONS	CALLED	08/12/11	11/22/11	2.250	100.000	1,500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/22/11	11/23/11	4.128	102.840	100,000.00	LSUHSC-S
FHLMC	REGIONS	SOLD	11/14/11	11/23/11	2.145	100.100	1,000,000.00	LSUHSC-S
FFCB	REGIONS	SOLD	08/19/11	11/23/11	2.375	99.900	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/22/11	11/23/11	4.128	102.840	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/22/11	11/23/11	4.128	102.840	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	06/01/11	11/23/11	3.206	108.600	245,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/22/11	11/23/11	4.128	102.840	295,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	09/22/11	11/23/11	4.128	102.840	100,000.00	LSUHSC-S
FHLMC STEP UP	REGIONS	CALLED	05/20/11	12/02/11	1.000	100.000	1,000,000.00	LSUHSC-S
FHLMC STEP UP	REGIONS	CALLED	05/20/11	12/02/11	1.000	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	05/13/11	12/07/11	4.335	111.500	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	CALLED	05/20/11	12/14/11	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	CALLED	05/20/11	12/14/11	1.000	100.000	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	07/15/11	12/16/11	3.945	102.500	365,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	11/10/11	12/20/11	3.476	100.750	200,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/30/11	12/20/11	3.154	101.100	100,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	CALLED	06/03/11	12/21/11	2.000	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	12/21/11	3.154	101.100	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	12/21/11	3.154	101.100	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	12/21/11	3.154	101.100	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	08/26/11	12/20/12	11.000	101.100	100,000.00	LSUHSC-S
CORP BONDS	REGIONS	PURCHASE	10/19/11	01/07/14	99.951	100.797	1,000,000.00	LSUHSC-S
CORP BONDS	REGIONS	PURCHASE	11/09/11	07/05/16	99.760	100.156	500,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	12/28/11	12/28/16	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	12/28/11	12/28/16	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	12/28/11	12/28/16	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	12/12/11	05/16/17	1.000	100.340	2,200,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	10/26/11	10/26/17	1.750	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	08/01/18	5.447	100.850	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	08/01/18	5.447	100.850	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	08/01/18	5.447	100.850	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	08/01/18	5.447	100.850	100,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	11/14/11	11/14/18	2.250	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/22/11	01/01/19	3.249	100.000	800,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	08/01/19	5.500	102.191	600,000.00	LSUHSC-S



**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
**For the Quarter Ended December 31, 2011**

Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Par Amount	Campus
FHLB	REGIONS	PURCHASE	10/31/11	08/15/19	1.084	101.500	2,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/23/11	04/01/20	3.500	101.068	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/13/11	08/01/20	5.821	101.000	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/20/11	02/01/21	4.300	100.743	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/20/11	02/01/21	4.300	100.743	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/20/11	02/01/21	4.300	100.743	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/20/11	02/01/21	4.300	100.743	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/20/11	02/01/21	4.300	100.743	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	SOLD	12/28/11	02/01/21	4.167	101.743	1,000,000.00	LSUHSC-S
CORP BONDS	REGIONS	PURCHASE	11/23/11	02/11/21	4.650	104.820	750,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/17/11	04/01/21	3.904	100.730	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/17/11	04/01/21	3.904	100.730	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/17/11	04/01/21	3.904	100.730	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/23/11	04/01/21	3.840	101.232	250,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	10/11/11	04/12/21	0.750	101.252	1,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	10/11/11	04/27/21	0.749	101.220	750,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/10/11	09/01/21	3.450	100.979	200,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	10/05/11	11/01/21	4.049	101.477	240,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	11/09/11	11/09/21	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	11/10/11	11/10/21	1.201	99.900	1,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	12/28/11	12/28/21	1.000	100.000	1,000,000.00	LSUHSC-S
FHLMC	REGIONS	PURCHASE	12/29/11	12/29/22	3.000	100.000	500,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	11/07/11	09/14/23	1.140	99.950	100,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	11/07/11	09/14/23	1.140	99.950	100,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	11/07/11	09/14/23	1.140	99.950	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/22/11	10/01/24	4.571	100.000	365,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/23/11	10/01/25	4.479	101.500	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/23/11	10/01/25	4.479	101.500	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/23/11	10/01/25	4.479	101.500	50,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/18/11	09/28/26	1.106	99.900	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	250,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	2,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/17/11	10/13/26	1.205	99.900	500,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.100	99.900	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	250,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	250,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	10/13/11	10/13/26	1.000	100.000	250,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/09/11	11/01/26	4.600	103.408	500,000.00	LSUHSC-S
FNMA	REGIONS	PURCHASE	11/17/11	11/17/26	1.000	100.000	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	11/23/11	11/23/26	1.151	99.850	2,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	11/23/11	11/23/26	2.000	100.000	1,500,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	11/25/11	11/25/26	2.102	99.800	1,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	11/30/11	11/30/26	1.500	100.000	2,000,000.00	LSUHSC-S
FNMA STEP UP	REGIONS	PURCHASE	12/07/11	12/07/26	1.100	99.950	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	12/21/11	12/21/26	0.993	100.006	1,000,000.00	LSUHSC-S
FNMA MULTI CPN	REGIONS	PURCHASE	12/28/11	12/28/26	1.250	100.000	1,000,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/15/11	02/15/28	5.520	107.500	70,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/15/11	02/15/30	4.782	107.500	105,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.630	99.871	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.630	99.871	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.630	99.871	100,000.00	LSUHSC-S

**LSU SYSTEM**  
**Transaction Report-Calls and Maturities**  
**For the Quarter Ended December 31, 2011**

Description	Institution	Transaction Type	Purchase Date	Maturity/Call Date	Rate	Price	Par Amount	Campus
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.600	100.154	500,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.630	99.871	300,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	11/30/11	11/01/30	4.630	99.871	100,000.00	LSUHSC-S
MUNICIPAL BONDS	REGIONS	PURCHASE	12/29/11	12/01/30	4.900	100.774	300,000.00	LSUHSC-S
AB 3133XLF81	JP Morgan	Purchase	10/27/11	6/9/17	5.625%	121.57	2,000,000.00	LSU
AB 3133XL4N0	JP Morgan	Purchase	10/27/11	6/5/17	5.250%	119.54	2,000,000.00	LSU
AB 3133XU3G6	JP Morgan	Purchase	10/27/11	7/1/19	4.375%	115.48	2,000,000.00	LSU
AB 3133X72S2	JP Morgan	Purchase	10/27/11	5/15/19	5.375%	122.36	2,000,000.00	LSU
<b>Total Agency Bond (AB) Purchases</b>							<b>8,000,000.00</b>	
CB 111320AE7	JP Morgan	Purchase	11/21/11	11/1/18	2.700%	100.28	500,000.00	LSU
CB 343412AB8	JP Morgan	Purchase	11/21/11	9/15/21	3.375%	100.90	500,000.00	LSU
CB 88166JAA1	JP Morgan	Purchase	11/21/11	11/10/21	3.650%	98.91	500,000.00	LSU
<b>TOTAL CORPORATE BOND (CB) PURCHASES</b>							<b>1,500,000.00</b>	
<b>TOTAL PURCHASES</b>							<b>9,500,000.00</b>	
AB 3136FPPM3	JP Morgan	CALL	10/20/10	10/20/11	2.500%	100.00	1,000,000.00	LSU
AB 313370E79-1	JP Morgan	CALL	8/5/10	11/7/11	3.400%	99.95	2,000,000.00	LSU
AB 313370E79-2	JP Morgan	CALL	8/5/10	11/7/11	3.400%	99.95	1,000,000.00	LSU
AB 313370FF0	JP Morgan	CALL	8/12/10	11/14/11	3.450%	99.95	2,000,000.00	LSU
<b>Total Agency Bond (AB) Calls</b>							<b>6,000,000.00</b>	
AN 3136FMKN3	JP Morgan	CALL	4/20/10	10/20/11	3.125	99.95	2,000,000.00	LSU
<b>Total Agency Note (AN) Maturity</b>							<b>2,000,000.00</b>	
<b>Total Maturities / Calls/ Sales</b>							<b>8,000,000.00</b>	

Type of Instrument  
Bank/Institution  
Matured/Purchase  
5.00% (format)  
100.000 (format)

# **Louisiana State University System**



## **2011-2012 Second Quarter Operating Budget Report**

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*Click on page number to go to the Institution's quarterly report*



LOUISIANA STATE UNIVERSITY

Office of the Chancellor

To: John Lombardi  
President  
LSU System

Date: January 20, 2012

From:   
Michael Martin  
Chancellor

**Subject: Second Quarter of FY 2011-12 Budget Report**

Assuming all the temporary funds included in the operating budget will materialize, the second quarter report for FY 2011-12 shows that LSU is on track to complete the fiscal year within its approved operating budget. The report contains narratives which serve to explain items that may appear somewhat abnormal.

The second quarter report does not reflect the \$8.1 million mid-year cut in state appropriation assigned to LSU. Documents detailing the cuts were submitted to the LSU System Office on December 28, 2011. As is true with all cuts made during a fiscal year, temporary actions were taken since fall 2011 classes have been completed for approximately 29,000 students and classes have begun for approximately 27,000 students for spring 2012. In addition, faculty have already made research obligations for this fiscal year. If this \$8.1 million cut is made permanent for FY 2012-2013, LSU will be forced to make permanent reductions which may be very different from the temporary actions taken at this time.

LSU is in a very precarious situation in relation to the operating budget for the remainder of this fiscal year. The budget narrative submitted last summer with the FY 2011-2012 operating budget described how the LSU budget was balanced in an anomalous manner since significant sums of funds were included in the budget which were not available to LSU at that time. The narrative submitted with the first quarter financial report last November described the issues related to approximately \$8 million in additional revenue resulting from increases in enrollment that requires approval to be used from the Joint Legislative Committee on the Budget. The FY 2011-2012 operating budget included this projected \$8 million and once the University confirmed the funds had materialized after the 14<sup>th</sup> class day of the fall 2012 semester, the documents were prepared. LSU has already submitted the formal documents requesting this \$8 million, which were reviewed by the LSU System Office and approved by the Board of Regents' in October, 2011.

LSU expected the Joint Legislative Committee on the Budget to approve this request at their December meeting. However, it was not included on their agenda and, therefore, we are still awaiting approval. It is imperative that all involved understand the request to use an additional \$8 million in revenue authority will not offset the \$8.1 million mid-year cut in state appropriation. If the Joint Legislative Committee on the Budget does not approve the request, an additional \$8 million will have to be cut from the FY 2011-2012 operating budget during the last few months of the fiscal year.

The FY 2011-2012 operating budget also includes \$4.7 million to be generated from “temporary institutional savings” from such activities as unexpended salaries. The ability to produce this level of savings is strained when approximately 40 vacant positions were removed from the current operating budget to help offset the \$8.1 million mid-year cut in state appropriations. This action will result in even fewer hires which will produce greater stress and increased workloads for the existing faculty and staff. This situation is further exacerbated by the demands of serving a large number of students.

Finally, the FY 2011-12 operating budget contains \$7.9 million from the Flagship Fund. We are grateful to the Board of Supervisors and you for these funds since this commitment avoided disastrous cuts in LSU’s core mission. To date, LSU has not received any of the Flagship Funds but the need and obligation remain. A separate memo formally requesting these funds will be forthcoming.

Please let me know if you have any questions concerning the data in the report.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	152,453,174	50,817,725	38,113,295			88,931,020
Statutory Dedications	12,487,198	1,202,156	1,696,041			2,898,197
Interim Emergency Board	0	0	0			0
Interagency Transfers	6,715,292	1,672,059	1,674,798			3,346,857
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	269,621,486	153,905,294	92,212,964			246,118,257
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>441,277,150</b>	<b>207,597,234</b>	<b>133,697,097</b>	<b>0</b>	<b>0</b>	<b>341,294,332</b>
<b>Expenditures by Object:</b>						
Personal Services	329,193,651	61,661,375	91,217,949			152,879,323
Operating Expenses	29,484,779	7,314,563	9,686,600			17,001,163
Other Charges	72,761,268	41,874,660	17,038,471			58,913,131
Acquisitions and Major Repairs	9,837,452	800,888	859,681			1,660,569
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>118,802,700</b>			<b>230,454,186</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	298,438,701	55,055,240	80,929,436			135,984,676
Non-Academic Expenditures	142,838,449	56,596,246	37,873,264			94,469,510
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>118,802,700</b>	<b>0</b>	<b>0</b>	<b>230,454,186</b>
<b>Restricted Operations</b>						
	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance	
State Appropriations	0	0	0			
Restricted Fees	13,031,327	16,549,392	17,888,876			
Sales and Services of Educational Activities	8,149,512	8,879,631	8,756,443			
Auxiliaries	23,828,926	58,783,410	53,093,672			
Endowment Income	12,285,106	12,109,302	12,019,779			
Grants and Contracts	4,212,904	15,389,317	14,761,134			
Indirect Cost Recovered	39,269,595	36,585,954	31,719,293			
Gifts	2,689,464	2,584,845	2,634,189			
Federal Funds	0	0	0			
Hospitals	0	0	0			
All Other Sources	12,466,059	15,043,908	17,444,283			
<b>TOTAL</b>	<b>115,932,894</b>	<b>165,925,759</b>	<b>158,317,668</b>	<b>158,317,668</b>	<b>158,317,668</b>	

Overview and Analysis of Campus Operations

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# Operating Budget Development

## Campus: Budget Adjustments

## Louisiana State University

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	152,453,174					152,453,174	0.0%
Statutory Dedications	12,487,198					12,487,198	0.0%
Interim Emergency Board	0					0	
Interagency Transfers	6,715,292					6,715,292	0.0%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	269,621,486					269,621,486	0.0%
Federal Funds	0					0	
<b>Total Revenues</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	219,577,872	(124,330)	(85,299)			219,368,243	-0.1%
Other Compensation	24,772,509	60,237	(12,404)			24,820,342	0.2%
Related Benefits	85,019,813	0	(14,747)			85,005,066	0.0%
<b>Total Personal Services</b>	<b>329,370,194</b>	<b>(64,093)</b>	<b>(112,450)</b>	<b>0</b>	<b>0</b>	<b>329,193,651</b>	<b>-0.1%</b>
Travel	2,347,330	8,257	(9,000)			2,346,587	0.0%
Operating Services	15,275,169	134,684	102,590			15,512,443	1.6%
Supplies	11,585,397	21,786	18,566			11,625,748	0.3%
<b>Total Operating Expenses</b>	<b>29,207,896</b>	<b>164,727</b>	<b>112,156</b>	<b>0</b>	<b>0</b>	<b>29,484,779</b>	<b>0.9%</b>
Professional Services	1,913,070	(5,000)	(4,954)			1,903,116	-0.5%
Other Charges	58,521,629	(62,695)	9,130			58,468,064	-0.1%
Debt Services	0	0	0			0	
Interagency Transfers	12,390,088	0	0			12,390,088	0.0%
<b>Total Other Charges</b>	<b>72,824,787</b>	<b>(67,695)</b>	<b>4,176</b>	<b>0</b>	<b>0</b>	<b>72,761,268</b>	<b>-0.1%</b>
General Acquisitions	5,809,033	(42,139)	(3,882)			5,763,012	-0.8%
Library Acquisitions	4,065,240	9,200	0			4,074,440	0.2%
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>9,874,273</b>	<b>(32,939)</b>	<b>(3,882)</b>	<b>0</b>	<b>0</b>	<b>9,837,452</b>	<b>-0.4%</b>
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0</b>
<b>Expenditures by Function:</b>							
Instruction	185,772,661	(260,860)	3,520,458			189,032,258	1.8%
Research	53,030,269	255,412	(1,971,909)			51,313,772	-3.2%
Public Service	4,974,747	(1,002)	4,443			4,978,188	0.1%
Academic Support (Includes Library)	53,540,319	14,776	(440,612)			53,114,483	-0.8%
<b>Academic Expenditures Subtotal</b>	<b>297,317,996</b>	<b>8,325</b>	<b>1,112,379</b>	<b>0</b>	<b>0</b>	<b>298,438,701</b>	
Student Services	12,705,583	(30,121)	(137,790)			12,537,672	-1.3%
Institutional Support	20,502,661	94,590	(235,922)			20,361,329	-0.7%
Scholarships/Fellowships	57,091,776	(65,360)	5,000			57,031,416	-0.1%
Plant Operations/Maintenance	53,096,387	(7,435)	(743,667)			52,345,286	-1.4%
Hospital	0	0	0			0	
Transfers out of agency	562,747	0	0			562,747	0.0%
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>143,959,154</b>	<b>(8,325)</b>	<b>(1,112,379)</b>	<b>0</b>	<b>0</b>	<b>142,838,449</b>	
<b>Total Expenditures</b>	<b>441,277,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,277,150</b>	<b>0.0%</b>



# Operating Budget Development

Use next page for Detailed Explanation

Campus:

Louisiana State University

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

The budget adjustments in the expenditure by function classifications are mostly attributable to unexpended salaries being "scooped" from vacant positions in colleges and administrative unit accounts to unexpended salary accounts which are located in the instruction function. These funds will be used in the current fiscal year for temporary expenditures such as adjunct teaching, research support, supplies and equipment. Also, budget adjustments were processed by individual colleges and departments in anticipation of future expenditures.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>Revenues</b>							
General Fund	152,453,174	50,817,725	38,113,295			88,931,020	58.3%
Statutory Dedications	12,487,198	1,202,156	1,696,041			2,898,197	23.2%
Interim Emergency Board	0	0	0			0	
Interagency Transfers	6,715,292	1,672,059	1,674,798			3,346,857	49.8%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	269,621,486	153,905,294	92,212,964			246,118,257	91.3%
Federal Funds	0	0	0			0	
<b>TOTAL</b>	<b>441,277,150</b>	<b>207,597,234</b>	<b>133,697,097</b>	<b>0</b>	<b>0</b>	<b>341,294,332</b>	<b>77.3%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	219,368,243	43,256,420	59,747,310			103,003,729	47.0%
Other Compensation	24,820,342	5,133,975	8,101,900			13,235,875	53.3%
Related Benefits	85,005,066	13,270,980	23,368,739			36,639,719	43.1%
<b>Total Personal Services</b>	<b>329,193,651</b>	<b>61,661,375</b>	<b>91,217,949</b>	<b>0</b>	<b>0</b>	<b>152,879,323</b>	<b>46.4%</b>
Travel	2,346,587	438,747	759,946			1,198,693	51.1%
Operating Services	15,512,443	3,568,290	4,876,416			8,444,706	54.4%
Supplies	11,625,748	3,307,525	4,050,238			7,357,763	63.3%
<b>Total Operating Expenses</b>	<b>29,484,779</b>	<b>7,314,563</b>	<b>9,686,600</b>	<b>0</b>	<b>0</b>	<b>17,001,163</b>	<b>57.7%</b>
Professional Services	1,903,116	292,813	586,770			879,584	46.2%
Other Charges	58,468,064	29,593,973	16,480,715			46,074,689	78.8%
Debt Services	0	0	0			0	
Interagency Transfers	12,390,088	11,987,874	(29,015)			11,958,859	96.5%
<b>Total Other Charges</b>	<b>72,761,268</b>	<b>41,874,660</b>	<b>17,038,471</b>	<b>0</b>	<b>0</b>	<b>58,913,131</b>	<b>81.0%</b>
General Acquisitions	5,763,012	572,993	558,168			1,131,161	19.6%
Library Acquisitions	4,074,440	224,225	271,843			496,068	12.2%
Major Repairs	0	3,670	29,670			33,340	
<b>Total Acquisitions and Major Repairs</b>	<b>9,837,452</b>	<b>800,888</b>	<b>859,681</b>	<b>0</b>	<b>0</b>	<b>1,660,569</b>	<b>16.9%</b>
<b>TOTAL</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>118,802,700</b>	<b>0</b>	<b>0</b>	<b>230,454,186</b>	<b>52.2%</b>
<b>by Function</b>							
Instruction	189,032,258	33,109,627	50,948,480			84,058,107	44.5%
Research	51,313,772	8,870,329	13,800,221			22,670,549	44.2%
Public Service	4,978,188	1,044,490	1,523,795			2,568,286	51.6%
Academic Support (Includes Library)	53,114,483	12,030,794	14,656,940			26,687,734	50.2%
<b>Academic Expenditures Subtotal</b>	<b>298,438,701</b>	<b>55,055,240</b>	<b>80,929,436</b>	<b>0</b>	<b>0</b>	<b>135,984,676</b>	<b>45.6%</b>
Student Services	12,537,672	3,173,799	3,325,822			6,499,621	51.8%
Institutional Support	20,361,329	6,571,302	5,436,772			12,008,074	59.0%
Scholarships/Fellowships	57,031,416	29,489,801	16,323,901			45,813,703	80.3%
Plant Operations/Maintenance	52,345,286	16,689,598	12,585,055			29,274,653	55.9%
Hospital	0	0	0			0	
Transfers out of agency	562,747	671,745	201,713			873,459	155.2%
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>142,838,449</b>	<b>56,596,246</b>	<b>37,873,264</b>	<b>0</b>	<b>0</b>	<b>94,469,510</b>	<b>66.1%</b>
<b>TOTAL</b>	<b>441,277,150</b>	<b>111,651,486</b>	<b>118,802,700</b>	<b>0</b>	<b>0</b>	<b>230,454,186</b>	<b>52.2%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

Revenues

The self-generated revenues for the first and second quarter include tuition and fees collected for the summer, fall and a portion of the spring term. The percent of actual revenues collected compared to the operating budget for this quarter is on schedule with the self-generated revenues collected last fiscal year.

Expenditures

The large percentage for actual expenditures compared to the operating budget in the other charges expenditure category and the Scholarship/Fellowships function is attributable to the tuition and fee exemption expenditures for the summer, fall and a portion of the spring term. The exemption expenditures are projected to remain within the operating budgets established for these categories for this fiscal year.

# Overview of Restricted Funds

Campus: Louisiana State University

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0	0			0	
Restricted Fees	17,505,000	8,961,831	4,850,280			13,812,111	78.9%
Sales and Services of Educational Activities	8,000,000	2,652,152	1,834,542			4,486,694	56.1%
<b>Auxiliaries (List)</b>							
1 Athletic Department	90,600,000	36,757,506	13,515,447			50,272,953	55.5%
2 Golf Course	1,192,001	337,997	227,742			565,739	47.5%
3 Residential Life	33,969,402	16,635,838	12,457,434			29,093,273	85.6%
4 Lab School Cafeteria	535,000	419,902	25,258			445,160	83.2%
5 Copier Management & Mailing Services	1,988,825	339,958	560,829			900,787	45.3%
6 University Stores	6,598,996	2,044,604	1,755,247			3,799,851	57.6%
7 Parking, Traffic, & Transportation	11,892,266	5,575,301	2,699,764			8,275,065	69.6%
8 Student Health Center	10,271,579	4,948,709	3,542,030			8,490,738	82.7%
9 Student Media	1,847,800	754,879	570,491			1,325,371	71.7%
10 University Auxiliary Services	1,849,704	597,559	(310,513)			287,046	15.5%
11 LSU Union	11,209,384	4,977,490	3,569,128			8,546,618	76.2%
12 LSU Press	0	0	0			0	
13						0	
14						0	
15						0	
Endowment Income	1,600,000	324,413	296,694			621,108	38.8%
<b>Grants and Contracts</b>							
Federal	115,000,000	29,439,982	23,955,333			53,395,316	46.4%
State and Local	35,300,000	14,799,684	7,719,118			22,518,802	63.8%
Private	17,800,000	14,710,325	3,976,005			18,686,330	105.0%
Indirect Cost Recovered	20,000,000	2,166,598	1,980,234			4,146,832	20.7%
Gifts	15,200,000	3,642,765	3,023,834			6,666,598	43.9%
Federal Funds	0	0	0			0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0	0			0	
Physician Practice Plans	0	0	0			0	
Medicare	0	0	0			0	
Medicaid	0	0	0			0	
Uncompensated Care Costs (UCC)	0	0	0			0	
All Other Sources	8,000,000	3,321,262	3,671,378			6,992,640	87.4%
<b>TOTAL</b>	<b>410,359,957</b>	<b>153,408,757</b>	<b>89,920,274</b>	<b>0</b>	<b>0</b>	<b>243,329,031</b>	<b>59.3%</b>

## Report on Restricted Budget

### Non-Auxiliary Funds

The figures included in the estimated column for non-auxiliary funds are based on the actual revenues collected from the previous fiscal year. Most of these funds are one-time or multiyear award funds that are not confined to fiscal year budgets.

Private Grants & Contracts - The private funds are 105% of the projected total revenues for the fiscal year due to private sponsors providing advance payments for projects. At fiscal year end, the portion of revenue not used to complete the project (earned) during the year is deferred into the next fiscal year.

All Other Sources - The revenues for other sources appear to be out of line with the budget due to the interest earnings for Auxiliaries not being distributed until end of the fiscal year.

**Overview of Restricted Operations**

Campus: Louisiana State University

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-2012	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-2012	Expenses, Transfers, & ICR 2011-2012	Fund Balance 2011-2012	Revenues 2011-2012	Expenses, Transfers, & ICR 2011-2012	Fund Balance 2011-2012	Revenues 2011-2012	Expenses, Transfers, & ICR 2011-2012	Fund Balance 2011-2012	Revenues 2011-2012	Expenses, Transfers, & ICR 2011-2012	Fund Balance 2011-2012
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	13,031,327	8,961,831	5,443,767	16,549,392	4,850,280	3,510,795	17,888,876	0	17,888,876	0	17,888,876	0	
Sales & Svcs of Educ. Activ's	8,149,512	2,652,152	1,922,032	8,879,631	1,834,542	1,957,730	8,756,443	0	8,756,443	0	8,756,443	0	
<b>Auxiliaries (List)</b>													
1 Athletic Department	7,228,054	36,757,506	24,866,754	19,118,806	13,515,447	20,038,963	12,595,290	0	12,595,290	0	12,595,290	0	
2 Golf Course	1,124,951	337,997	273,515	1,189,433	227,742	260,264	1,156,912	0	1,156,912	0	1,156,912	0	
3 Residential Life	5,909,711	16,635,838	4,162,211	18,383,338	12,457,434	11,881,914	18,958,859	0	18,958,859	0	18,958,859	0	
4 Lab School Cafeteria	437,107	419,902	122,876	734,132	25,258	137,445	621,945	0	621,945	0	621,945	0	
5 Copier Management & Mailing Services	1,230,765	339,958	524,870	1,045,852	560,829	1,198,197	408,485	0	408,485	0	408,485	0	
6 University Stores	224,230	2,044,604	1,294,731	974,103	1,755,247	1,770,430	958,921	0	958,921	0	958,921	0	
7 Parking, Traffic, & Transportation	2,553,266	5,575,301	2,611,596	5,516,971	2,699,764	3,183,563	5,033,173	0	5,033,173	0	5,033,173	0	
8 Student Health Center	2,393,739	4,948,709	2,032,610	5,309,838	3,542,030	1,950,912	6,900,955	0	6,900,955	0	6,900,955	0	
9 Student Media	774,883	754,879	384,384	1,145,378	570,491	447,664	1,268,205	0	1,268,205	0	1,268,205	0	
10 University Auxiliary Services	1,102,296	597,559	392,971	1,306,884	(310,513)	488,638	507,732	0	507,732	0	507,732	0	
11 LSU Union	1,797,866	4,977,490	1,768,741	5,006,615	3,569,128	2,944,603	5,631,139	0	5,631,139	0	5,631,139	0	
12 LSU Press	(947,942)	0	0	(947,942)	0	0	(947,942)	0	(947,942)	0	(947,942)	0	
13		0		0	0		0	0	0	0		0	
14		0		0	0		0	0	0	0		0	
15		0		0	0		0	0	0	0		0	
Endowment Income	12,285,106	324,413	500,218	12,109,302	296,694	386,218	12,019,779	0	12,019,779	0	12,019,779	0	
<b>Grants and Contracts</b>													
Federal	178,658	29,439,982	33,255,470	(3,636,830)	23,955,333	23,030,414	(2,711,911)	0	(2,711,911)	0	(2,711,911)	0	
State and Local	3,057,059	14,799,684	9,323,321	8,533,422	7,719,118	8,893,701	7,358,840	0	7,358,840	0	7,358,840	0	
Private	977,187	14,710,325	5,194,788	10,492,725	3,976,005	4,354,525	10,114,206	0	10,114,206	0	10,114,206	0	
Indirect Cost Recovered	39,269,595	2,166,598	4,850,239	36,585,954	1,980,234	6,846,896	31,719,293	0	31,719,293	0	31,719,293	0	
Gifts	2,689,464	3,642,765	3,747,385	2,584,845	3,023,834	2,974,489	2,634,189	0	2,634,189	0	2,634,189	0	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	12,466,059	3,321,262	743,413	15,043,908	3,671,378	1,271,003	17,444,283	0	17,444,283	0	17,444,283	0	
<b>TOTAL</b>	<b>115,932,894</b>	<b>153,408,757</b>	<b>103,415,892</b>	<b>165,925,759</b>	<b>89,920,274</b>	<b>97,528,364</b>	<b>158,317,668</b>	<b>0</b>	<b>158,317,668</b>	<b>0</b>	<b>158,317,668</b>	<b>0</b>	

**Report on Restricted Operations**

LSU Press: As outlined in the FY 10-11 Auxiliary Report to the System Office, the campus phased out the restricted auxiliary component of the LSU Press and transferred it to a restricted sales and services academic support unit on July 1, 2010. Due to the current fiscal crisis at LSU, the Press' current negative fund balance will be eliminated by the end of FY 12-13.

Federal Grants: The University must incur the expenses and seek reimbursement. Revenue is recognized after the expenses are incurred.

State Grants: Board of Regents grants provide a large part of the funding in advance, which provides positive cash flow for state projects.

Indirect Cost Recovered: The fund balance is comprised of funds that are earmarked to be used as start-up funds for new faculty members, matching funds for grants, high cost maintenance expenses for research equipment or lab renovations, and other unexpected costs. The start-up costs can range from \$100,000 for a researcher in Humanities and Social Sciences to \$500,000 for researchers in Engineering to amounts in excess of \$3 million for an internationally renowned researcher in the College of Science.



TO: Dr. John V. Lombardi  
President, LSU System

FROM: Jack M. Weiss  
Chancellor

DATE: January 25, 2012

RE: LSU Paul M. Hebert Law Center  
Executive Summary  
FY 2011-2012 Quarterly Report on the Budget – 2nd Quarter Activities

OFFICE OF THE  
PRESIDENT

JAN 26 2012

LSU SYSTEM

The Law Center continues the careful management of its expenditures in fiscal year 2011-12.

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 and most of Spring 2012 tuition and fees and scholarships/waivers, respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for acquisitions will increase to fall in line with available budget over the next several quarters.

The restricted fees were associated with the collection of student tech and student bar association fees for Summer and Fall 2011 and most of Spring 2012. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues. Under State and Local grants, once billings are invoiced through an energy grant with the Department of Natural Resources, the associated revenues and expenditures will be recorded in the third quarter.

The Law Center's core academic mission remains intact. At the same time, the last two fiscal years and the upcoming fiscal year have witnessed a drastic reduction in state funding and a concomitant increase in the portion of our operations that are funded by tuition—now at 70% once the \$333,530 FY 12 mid-year state funds reduction is applied, and up from approximately 50% only four years ago. Notwithstanding these tuition increases, and taking into account mandated cost increases and mid-year budget cuts, the Law Center has operated with what amounts to a standstill budget in absolute dollar terms since FY 2009-10. The budget, however, represents a substantial decrease on expenditures for the Law Center. Since FY 2009-10, mandated costs have increased over \$1 million while scholarship assistance increased



Dr. John V. Lombardi  
January 24, 2012  
Page 2

proportionally with its reliance on tuition as a primary source of revenue. As a result of the significant decline in state appropriations, substantial reliance on tuition revenue results in a proportional increase in scholarship awards. The result is that gross revenue from tuition increases provides a theoretical “standstill” budget but the actual budget is reduced to net revenue (tuition less scholarships), in addition to the mandated cost increases referenced above. Moreover, this budget, coupled with the continuing freeze on faculty and staff compensation, jeopardizes the potential of the Law Center for regional and national competitiveness and threatens our ability to provide a fully competitive educational experience for our students. Standstill budgets will continue to prevent the Law Center from hiring additional faculty and reducing its student to faculty ratio, which is higher than that of our peer institutions. Likewise, a continued flat or declining budget limits our ability to expand experiential learning opportunities for our students—an expensive, faculty-intensive, but critical element of 21<sup>st</sup> century legal education that prepares students for the real world of law practice. And, of course, continuing increased reliance on tuition to fund operations will put pressure on the affordability of an LSU Law education and our prized place as one of the nation’s best values in legal education.

JMW:ch

Attachments

Unrestricted Operations	Adjusted Operating Budget	Actual Amount for each Quarter in 2010-11				
		1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	6,529,100	2,176,368	1,632,275			3,808,643
Statutory Dedications	401,817	58,008	81,840			139,848
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	15,448,867	8,188,385	4,755,009			12,943,394
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>22,379,784</b>	<b>10,422,761</b>	<b>6,469,124</b>	0	0	<b>16,891,885</b>
<b>Expenditures by Object:</b>						
Personal Services	13,232,029	2,472,463	3,444,856			5,917,319
Operating Expenses	4,108,658	761,250	854,663			1,615,913
Other Charges	4,754,097	2,325,232	1,342,937			3,668,169
Acquisitions and Major Repairs	285,000	19,801	84,402			104,203
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>5,578,746</b>	<b>5,726,858</b>			<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	12,746,944	2,023,146	3,281,392			5,304,538
Non-Academic Expenditures	9,632,840	3,555,600	2,445,466			6,001,066
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>5,578,746</b>	<b>5,726,858</b>	0	0	<b>11,305,604</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	363,886	419,548	446,726		
Sales and Services of Educational Activities	900,238	957,173	900,350		
Auxiliaries	0	0	0		
Endowment Income	370,076	373,695	369,894		
Grants and Contracts	0	19,903	10,132		
Indirect Cost Recovered	142,189	142,460	142,779		
Gifts	7,879	213,994	176,840		
Federal Funds	0	0	0		
Hospitals	0	0	0		
All Other Sources	217,670	217,670	217,670		
<b>TOTAL</b>	<b>2,001,938</b>	<b>2,344,443</b>	<b>2,264,391</b>	2,264,391	2,264,391

**Overview and Analysis of Campus Operations**

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 and most of Spring12 tuition and fees and scholarships/waivers, respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for acquisitions will increase to fall in line with available budget over the next several quarters. In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 and most of Spring12 tuition and fees and scholarships/waivers, respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for acquisitions will increase to fall in line with available budget over the next several quarters.

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011 and most of spring 2012. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues. Under State and Local grants, once billings are invoiced through an energy grant with the Department of Natural Resources, the associated revenues and expenditures will be recorded in the third quarter.

# Operating Budget Development

## Campus: Budget Adjustments

## Paul M. Hebert Law Center

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	6,529,100					6,529,100	0.0%
Statutory Dedications	401,817					401,817	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	15,448,867					15,448,867	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	9,842,416					9,842,416	0.0%
Other Compensation	207,100					207,100	0.0%
Related Benefits	3,182,513					3,182,513	0.0%
<b>Total Personal Services</b>	<b>13,232,029</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,232,029</b>	<b>0.0%</b>
Travel	349,250					349,250	0.0%
Operating Services	3,502,408					3,502,408	0.0%
Supplies	257,000					257,000	0.0%
<b>Total Operating Expenses</b>	<b>4,108,658</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,108,658</b>	<b>0.0%</b>
Professional Services	131,500					131,500	0.0%
Other Charges	4,622,597					4,622,597	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>4,754,097</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,754,097</b>	<b>0.0%</b>
General Acquisitions	52,000					52,000	0.0%
Library Acquisitions	233,000					233,000	0.0%
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>285,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>285,000</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	9,302,823					9,302,823	0.0%
Research	669,584					669,584	0.0%
Public Service	69,400					69,400	0.0%
Academic Support (Includes Library)	2,705,137					2,705,137	0.0%
<b>Academic Expenditures Subtotal</b>	<b>12,746,944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,746,944</b>	
Student Services	1,524,365					1,524,365	0.0%
Institutional Support	2,196,517					2,196,517	0.0%
Scholarships/Fellowships	4,540,997					4,540,997	0.0%
Plant Operations/Maintenance	1,370,961					1,370,961	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>9,632,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,632,840</b>	
<b>Total Expenditures</b>	<b>22,379,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,379,784</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

Paul M. Hebert Law Center

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

The \$333,530 mid-year budget reduction and associated BA-7 will be applied in the third quarter.

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: Paul M. Hebert Law Center

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	6,529,100	2,176,368	1,632,275			3,808,643	58.3%
Statutory Dedications	401,817	58,008	81,840			139,848	34.8%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	15,448,867	8,188,385	4,755,009			12,943,394	83.8%
Federal Funds	0					0	
<b>TOTAL</b>	<b>22,379,784</b>	<b>10,422,761</b>	<b>6,469,124</b>	<b>0</b>	<b>0</b>	<b>16,891,885</b>	<b>75.5%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	9,842,416	1,863,660	2,578,573			4,442,233	45.1%
Other Compensation	207,100	50,847	50,589			101,436	49.0%
Related Benefits	3,182,513	557,956	815,694			1,373,650	43.2%
<b>Total Personal Services</b>	<b>13,232,029</b>	<b>2,472,463</b>	<b>3,444,856</b>	<b>0</b>	<b>0</b>	<b>5,917,319</b>	<b>44.7%</b>
Travel	349,250	26,198	93,992			120,190	34.4%
Operating Services	3,502,408	701,991	699,576			1,401,567	40.0%
Supplies	257,000	33,061	61,095			94,156	36.6%
<b>Total Operating Expenses</b>	<b>4,108,658</b>	<b>761,250</b>	<b>854,663</b>	<b>0</b>	<b>0</b>	<b>1,615,913</b>	<b>39.3%</b>
Professional Services	131,500	36,459	39,602			76,061	57.8%
Other Charges	4,622,597	2,288,773	1,303,335			3,592,108	77.7%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>4,754,097</b>	<b>2,325,232</b>	<b>1,342,937</b>	<b>0</b>	<b>0</b>	<b>3,668,169</b>	<b>77.2%</b>
General Acquisitions	52,000	7,537	2,942			10,479	20.2%
Library Acquisitions	233,000	12,264	81,460			93,724	40.2%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>285,000</b>	<b>19,801</b>	<b>84,402</b>	<b>0</b>	<b>0</b>	<b>104,203</b>	<b>36.6%</b>
<b>TOTAL</b>	<b>22,379,784</b>	<b>5,578,746</b>	<b>5,726,858</b>	<b>0</b>	<b>0</b>	<b>11,305,604</b>	<b>50.5%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Paul M. Hebert Law Center

	Operating Budget 2010-11	Actual Amount for each Quarter				Cumulative Total 2010-11	% Actual to Budget 2010-11
		1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11		
<b>by Function</b>							
Instruction	9,302,823	1,454,926	2,578,401			4,033,327	43.4%
Research	669,584	84,697	77,566			162,263	24.2%
Public Service	69,400	11,899	4,894			16,793	24.2%
Academic Support (Includes Library)	2,705,137	471,624	620,531			1,092,155	40.4%
<b>Academic Expenditures Subtotal</b>	<b>12,746,944</b>	<b>2,023,146</b>	<b>3,281,392</b>	<b>0</b>	<b>0</b>	<b>5,304,538</b>	<b>41.6%</b>
Student Services	1,524,365	357,587	339,421			697,008	45.7%
Institutional Support	2,196,517	526,878	536,208			1,063,086	48.4%
Scholarships/Fellowships	4,540,997	2,260,786	1,284,807			3,545,593	78.1%
Plant Operations/Maintenance	1,370,961	410,349	285,030			695,379	50.7%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>9,632,840</b>	<b>3,555,600</b>	<b>2,445,466</b>	<b>0</b>	<b>0</b>	<b>6,001,066</b>	<b>62.3%</b>
<b>TOTAL</b>	<b>22,379,784</b>	<b>5,578,746</b>	<b>5,726,858</b>	<b>0</b>	<b>0</b>	<b>11,305,604</b>	<b>50.5%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

In the aggregate, revenues collected and expenditures incurred to date are generally in line with available budget. Self-generated revenues and expenditures actual include Fall 11 and most of Spring12 tuition and fees and scholarships/waivers , respectively. Expenses for the research and public services functions will fall in line with annual budget after summer research and conference/lecture expenditures have been recognized in our accounting system in the last quarter. It is anticipated that the rate of expenditures for acquisitions will increase to fall in line with available budget over the next several quarters.

# Overview of Restricted Funds

Campus: Paul M. Hebert Law Center

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11
State Appropriations						0	
Restricted Fees	120,000	68,850	38,070			106,920	89.1%
Sales and Services of Educational Activities	146,500	87,603	772			88,375	60.3%
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	70,000	27,073	21,613			48,686	69.6%
Grants and Contracts							
Federal						0	
State and Local	86,635					0	0.0%
Private	28,201	28,201				28,201	100.0%
Indirect Cost Recovered	2,000	271	319			590	29.5%
Gifts	588,600	441,181	58,615			499,796	84.9%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	5,000					0	0.0%
<b>TOTAL</b>	<b>1,046,936</b>	<b>653,179</b>	<b>119,389</b>	<b>0</b>	<b>0</b>	<b>772,568</b>	<b>73.8%</b>

# Overview of Restricted Funds

Campus: Paul M. Hebert Law Center

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## Report on Restricted Budget

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011, and most of spring 2012. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues. Under State and Local grants, once billings are invoiced through an energy grant with the Department of Natural Resources, the associated revenues and expenditures will be recorded in the third quarter.



# Overview of Restricted Operations

Campus: Paul M. Hebert Law Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0		0		0
Restricted Fees	363,886	68,850	13,188	419,548	38,070	10,892	446,726	0		446,726	0		446,726
Sales & Svcs of Educ. Activ's	900,238	87,603	30,668	957,173	772	57,595	900,350	0		900,350	0		900,350
<b>Auxiliaries (List)</b>													
1		0		0	0		0		0		0		0
2		0		0	0		0		0		0		0
3		0		0	0		0		0		0		0
4		0		0	0		0		0		0		0
5		0		0	0		0		0		0		0
6		0		0	0		0		0		0		0
7		0		0	0		0		0		0		0
8		0		0	0		0		0		0		0
9		0		0	0		0		0		0		0
10		0		0	0		0		0		0		0
11		0		0	0		0		0		0		0
12		0		0	0		0		0		0		0
13		0		0	0		0		0		0		0
14		0		0	0		0		0		0		0
15		0		0	0		0		0		0		0
Endowment Income	370,076	27,073	23,454	373,695	21,613	25,414	369,894	0		369,894	0		369,894
<b>Grants and Contracts</b>													
Federal		0		0	0		0		0		0		0
State and Local		0		0	0		0		0		0		0
Private		28,201	8,298	19,903	0	9,771	10,132	0		10,132	0		10,132
Indirect Cost Recovered	142,189	271		142,460	319		142,779	0		142,779	0		142,779
Gifts	7,879	441,181	235,066	213,994	58,615	95,769	176,840	0		176,840	0		176,840
Federal Funds		0		0	0		0		0		0		0
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0		0		0
Physician Practice Plans		0		0	0		0		0		0		0
Medicare		0		0	0		0		0		0		0
Medicaid		0		0	0		0		0		0		0
Uncompensated Care Costs		0		0	0		0		0		0		0
All Other Sources	217,670	0		217,670	0		217,670	0		217,670	0		217,670
<b>TOTAL</b>	<b>2,001,938</b>	<b>653,179</b>	<b>310,674</b>	<b>2,344,443</b>	<b>119,389</b>	<b>199,441</b>	<b>2,264,391</b>	<b>0</b>	<b>0</b>	<b>2,264,391</b>	<b>0</b>	<b>0</b>	<b>2,264,391</b>

## Overview of Restricted Operations

Campus: Paul M. Hebert Law Center

### Report on Restricted Operations

The restricted fees were associated with the collection of student tech and student bar association fees for summer and fall 2011 ,and most of spring 2012. Revenues from sales and services of educational activities were realized through the sale of books and materials. Private grant revenues were attributed to a grant with the MacArthur Foundation. Gifts realized were largely related to FY12 scholarships and revenues for professorships that were funded through the operating budget in FY11. This enabled the Law Center to carry restricted revenues for FY 11 professorships into FY12. Endowment income is related to earnings from the state match portion of professorship revenues. Under State and Local grants, once billings are invoiced through an energy grant with the Department of Natural Resources, the associated revenues and expenditures will be recorded in the third quarter.







## **Quarterly Budget Summary Narrative**

**For the Quarter Ending December 31, 2011**

### **Revenues**

Unrestricted revenues in the form of self generated funds are well below 50% collection at midyear, but the bulk of these funds are collected in the last quarter of the year so unrestricted revenues are being received as anticipated.

Restricted revenues in the form of gifts, grants and contracts are near to budgeted levels for the second quarter. Even though total Indirect Costs Recovered are at 51.6% of budget, the operational portion of these recoveries is below expectations, creating the need for some budget cutting in the second half of the fiscal year. Plans are currently underway to enact these reductions which will take effect in the third quarter.

The PBRC Stores Auxiliary revenues are somewhat under budget, but we expect the store operation to still finish the year with a small profit.

### **Expenditures**

Individual researchers at Pennington are given internal budgetary discretion with their unrestricted funding to utilize Operating Services funds for other necessary line item expenses so long as the total budget for the unit is not exceeded. A number of researchers chose to shift Operating Services funds to Travel, Supplies, and Personnel objects for research purposes. Therefore the expense object for Travel is over budget, while Operating Services expenditures remain significantly under budget, keeping the total budget within defined limits.

Restricted expenditures are within budgetary expectations. Expenditures of indirect cost recoveries exceeded revenues, hence the declining fund balance in that line item. This spending pattern has been necessary to keep the research operations of the Center level in a time of reduced funding. Due to lower than expected revenues (as mentioned above), expenditures from Indirect Cost Recoveries will nonetheless have to be reduced in the second half of the fiscal year.

A handwritten signature in blue ink, reading "Steve Heymsfield".

Steven Heymsfield, M.D.  
Executive Director

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	13,331,233	4,443,744	3,332,808			7,776,552
Statutory Dedications	94,872	13,696	19,323			33,019
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	825,561	2,127	24,551			26,678
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>14,251,666</b>	<b>4,459,567</b>	<b>3,376,682</b>	0	0	<b>7,836,249</b>
<b>Expenditures by Object:</b>						
Personal Services	9,762,906	2,036,669	2,748,400			4,785,069
Operating Expenses	4,366,158	720,115	1,034,922			1,755,037
Other Charges	122,602	5,071	23,028			28,099
Acquisitions and Major Repairs	0	24,469	37,900			62,369
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>3,844,251</b>	0	0	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	8,305,392	1,717,753	2,442,096			4,159,849
Non-Academic Expenditures	5,946,274	1,068,572	1,402,154			2,470,726
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>3,844,251</b>	0	0	<b>6,630,575</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	0	0	0		
Sales and Services of Educational Activities	9,082	9,082	9,082		
Auxiliaries	427	51,482	222,968		
Endowment Income	1,660,604	1,660,604	1,660,604		
Grants and Contracts	4,651,351	5,263,332	5,222,244		
Indirect Cost Recovered	3,244,485	2,898,532	2,442,802		
Gifts	1,195,248	1,555,235	1,158,587		
Federal Funds	0	0	0		
Hospitals	0	0	0		
All Other Sources	1,020,186	1,020,681	1,031,701		
<b>TOTAL</b>	<b>11,781,382</b>	<b>12,458,949</b>	<b>11,747,989</b>	11,747,989	11,747,989

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: **Pennington Biomedical Research Center** Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	13,331,233					13,331,233	0.0%
Statutory Dedications	94,872					94,872	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	825,561					825,561	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	7,364,664	15,084				7,379,748	0.2%
Other Compensation	256,284					256,284	0.0%
Related Benefits	2,122,349	4,525				2,126,874	0.2%
<b>Total Personal Services</b>	<b>9,743,297</b>	<b>19,609</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,762,906</b>	<b>0.2%</b>
Travel	35,807					35,807	0.0%
Operating Services	3,191,333					3,191,333	0.0%
Supplies	1,158,627	(19,609)				1,139,018	-1.7%
<b>Total Operating Expenses</b>	<b>4,385,767</b>	<b>(19,609)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,366,158</b>	<b>-0.4%</b>
Professional Services	119,602					119,602	0.0%
Other Charges	3,000					3,000	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>122,602</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,602</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research	5,482,766	58,391				5,541,157	1.1%
Public Service	233,671					233,671	0.0%
Academic Support (Includes Library)	2,530,564					2,530,564	0.0%
<b>Academic Expenditures Subtotal</b>	<b>8,247,001</b>	<b>58,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,305,392</b>	
Student Services						0	
Institutional Support	1,340,691	(58,391)				1,282,300	-4.4%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	4,663,974					4,663,974	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>6,004,665</b>	<b>(58,391)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,946,274</b>	
<b>Total Expenditures</b>	<b>14,251,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,251,666</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **Pennington Biomedical Research Center**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

N/A.

## Report on changes to Significant Funding Issues

None.



# Overview of Unrestricted Revenues and Expenditures

Campus: Pennington Biomedical Research Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	13,331,233	4,443,744	3,332,808			7,776,552	58.3%
Statutory Dedications	94,872	13,696	19,323			33,019	34.8%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	825,561	2,127	24,551			26,678	3.2%
Federal Funds	0					0	
<b>TOTAL</b>	<b>14,251,666</b>	<b>4,459,567</b>	<b>3,376,682</b>	<b>0</b>	<b>0</b>	<b>7,836,249</b>	<b>55.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	7,379,748	1,798,062	1,929,236			3,727,298	50.5%
Other Compensation	256,284	33,109	47,005			80,114	31.3%
Related Benefits	2,126,874	205,498	772,159			977,657	46.0%
<b>Total Personal Services</b>	<b>9,762,906</b>	<b>2,036,669</b>	<b>2,748,400</b>	<b>0</b>	<b>0</b>	<b>4,785,069</b>	<b>49.0%</b>
Travel	35,807	15,468	34,340			49,808	139.1%
Operating Services	3,191,333	518,477	710,193			1,228,670	38.5%
Supplies	1,139,018	186,170	290,389			476,559	41.8%
<b>Total Operating Expenses</b>	<b>4,366,158</b>	<b>720,115</b>	<b>1,034,922</b>	<b>0</b>	<b>0</b>	<b>1,755,037</b>	<b>40.2%</b>
Professional Services	119,602	3,260	19,641			22,901	19.1%
Other Charges	3,000	1,811	3,387			5,198	173.3%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>122,602</b>	<b>5,071</b>	<b>23,028</b>	<b>0</b>	<b>0</b>	<b>28,099</b>	<b>22.9%</b>
General Acquisitions	0	24,469	37,900			62,369	
Library Acquisitions	0					0	
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>24,469</b>	<b>37,900</b>	<b>0</b>	<b>0</b>	<b>62,369</b>	
<b>TOTAL</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>3,844,251</b>	<b>0</b>	<b>0</b>	<b>6,630,574</b>	<b>46.5%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Pennington Biomedical Research Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	5,541,157	1,061,810	1,629,077			2,690,887	48.6%
Public Service	233,671	51,878	72,169			124,047	53.1%
Academic Support (Includes Library)	2,530,564	604,064	740,851			1,344,916	53.1%
<b>Academic Expenditures Subtotal</b>	<b>8,305,392</b>	<b>1,717,753</b>	<b>2,442,096</b>	<b>0</b>	<b>0</b>	<b>4,159,849</b>	<b>50.1%</b>
Student Services	0					0	
Institutional Support	1,282,300	274,174	223,359			497,533	38.8%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	4,663,974	790,909	1,170,731			1,961,640	42.1%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0	3,488	8,064			11,552	
<b>Non-Academic Expenditures Subtotal</b>	<b>5,946,274</b>	<b>1,068,572</b>	<b>1,402,154</b>	<b>0</b>	<b>0</b>	<b>2,470,726</b>	<b>41.6%</b>
<b>TOTAL</b>	<b>14,251,666</b>	<b>2,786,324</b>	<b>3,844,251</b>	<b>0</b>	<b>0</b>	<b>6,630,575</b>	<b>46.5%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Revenues and expenditures are within expected parameters.

# Overview of Restricted Funds

Campus: Pennington Biomedical Research Center

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1 PBRC Stores	2,434,614	414,019	525,010			939,030	38.6%
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	855,639	0	0			0	0.0%
Grants and Contracts							
Federal	19,664,143	4,389,673	5,358,464			9,748,137	49.6%
State and Local	862,916	163,141	116,825			279,966	32.4%
Private	10,366,254	3,277,866	1,863,341			5,141,206	49.6%
Indirect Cost Recovered	6,967,492	1,780,806	1,817,539			3,598,345	51.6%
Gifts	2,352,227	894,757	334,739			1,229,495	52.3%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	130,400	562	11,020			11,582	8.9%
<b>TOTAL</b>	<b>43,633,686</b>	<b>10,920,824</b>	<b>10,026,938</b>	<b>0</b>	<b>0</b>	<b>20,947,762</b>	<b>48.0%</b>

## Report on Restricted Budget

Overall, restricted revenues are on target.

# Overview of Restricted Operations

Campus: Pennington Biomedical Research Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees		0	0	0	0	0	0	0	0	0	0	0	
Sales & Svcs of Educ. Activ's	9,082	0	0	9,082	0	0	9,082	0	0	9,082	0	9,082	
<b>Auxiliaries (List)</b>													
1 PBRC Stores	427	414,019	362,964	51,482	525,010	353,524	222,968	0	0	222,968	0	222,968	
2		0	0	0	0	0	0	0	0	0	0	0	
3		0	0	0	0	0	0	0	0	0	0	0	
4		0	0	0	0	0	0	0	0	0	0	0	
5		0	0	0	0	0	0	0	0	0	0	0	
6		0	0	0	0	0	0	0	0	0	0	0	
7		0	0	0	0	0	0	0	0	0	0	0	
8		0	0	0	0	0	0	0	0	0	0	0	
9		0	0	0	0	0	0	0	0	0	0	0	
10		0	0	0	0	0	0	0	0	0	0	0	
11		0	0	0	0	0	0	0	0	0	0	0	
12		0	0	0	0	0	0	0	0	0	0	0	
13		0	0	0	0	0	0	0	0	0	0	0	
14		0	0	0	0	0	0	0	0	0	0	0	
15		0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	1,660,604	0	0	1,660,604	0	0	1,660,604	0	0	1,660,604	0	1,660,604	
<b>Grants and Contracts</b>													
Federal	(23,084)	4,389,673	4,669,867	(303,278)	5,358,464	4,827,360	227,825	0	0	227,825	0	227,825	
State and Local	156,345	163,141	191,239	128,247	116,825	290,494	(45,422)	0	0	(45,422)	0	(45,422)	
Private	4,518,090	3,277,866	2,357,592	5,438,363	1,863,341	2,261,863	5,039,841	0	0	5,039,841	0	5,039,841	
Indirect Cost Recovered	3,244,485	1,780,806	2,126,758	2,898,532	1,817,539	2,273,270	2,442,802	0	0	2,442,802	0	2,442,802	
Gifts	1,195,248	894,757	534,770	1,555,235	334,739	731,387	1,158,587	0	0	1,158,587	0	1,158,587	
Federal Funds		0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans		0	0	0	0	0	0	0	0	0	0	0	
Medicare		0	0	0	0	0	0	0	0	0	0	0	
Medicaid		0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs		0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	1,020,186	562	67	1,020,681	11,020	0	1,031,701	0	0	1,031,701	0	1,031,701	
<b>TOTAL</b>	<b>11,781,382</b>	<b>10,920,824</b>	<b>10,243,257</b>	<b>12,458,949</b>	<b>10,026,938</b>	<b>10,737,898</b>	<b>11,747,989</b>	<b>0</b>	<b>0</b>	<b>11,747,989</b>	<b>0</b>	<b>11,747,989</b>	

## Overview of Restricted Operations

Campus: Pennington Biomedical Research Center

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### Report on Restricted Operations

Budget for indirect costs recovered was in excess of expected revenues in anticipation of spending down the fund balance, hence its decline over the first two quarters.

All other funds are within expected parameters.



Date: January 19, 2012

To: John Lombardi, President  
LSU System

From: William Richardson, Chancellor  
LSU Agricultural Center

Subject: Second Quarter Budget Report for FY 2011-2012

With the continued reduction of both State and Federal dollars including a current year mid-year budget reduction of \$3.4 million maintaining AgCenter programs vital to the public is becoming increasingly difficult. State funding has seen consistent yearly reductions since 2008, and recently, federal funding for special research grants was terminated while capacity funding for research and extension support has been reduced.

Because the AgCenter is a nonstudent campus, increases in tuition and student fees are not available as a revenue source. Passage of the GRAD Act provided no relief for the AgCenter. Self-generated revenue is used to the extent possible, but a declining number of programs and employees create a negative effect. Competition for external sources of funding is acute, and granting agencies increasingly require matching funds or pledges of personnel effort at a time when these AgCenter resources are declining.

We have continued the hiring freeze, the merit increase freeze, and the freeze on out-of-state travel on state funds. High priority programs are generally understaffed with significant gaps in coverage. Transfers have been used to balance staffing where possible, but opportunities are limited because of the technical nature of most positions. The process of eliminating filled positions will include shrinking overall programs to meet available funding. In making specific program decisions, key factors will include but not be limited to the program's relevance to the AgCenter mission, impact on the state, economic development potential, industry and clientele support, and extramural funding opportunities. The AgCenter will continue extensive consultation with all constituencies to help work through the budget challenges.

The AgCenter continues to work with a developing business plan to reduce the scope of activities in their operations with an eye toward the inevitable budget situation facing the LSU AgCenter. Cost savings, productivity and importance to the core mission of the LSU AgCenter are the three criteria that are to be addressed.

We intend to make every effort to maintain our most critical programs, to remain true to our core mission of improving the lives of Louisiana citizens and to provide the most we can for every dollar invested in the LSU AgCenter.

  
William B. Richardson, Chancellor

C: Mark Legendre

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[www.LSUAgCenter.com](http://www.LSUAgCenter.com)

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	66,704,460	22,234,820	16,676,115			38,910,935
Statutory Dedications	10,357,205	5,422,867	1,482,865			6,905,732
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	6,807,967	1,151,453	1,672,062			2,823,515
Federal Funds	13,018,275	2,455,147	3,206,445			5,661,592
<b>Total Revenues</b>	<b>96,887,907</b>	<b>31,264,287</b>	<b>23,037,487</b>			<b>54,301,774</b>
<b>Expenditures by Object:</b>						
Personal Services	75,604,987	19,492,918	19,105,482			38,598,400
Operating Expenses	17,509,454	2,635,443	1,783,492			4,418,935
Other Charges	3,417,570	230,253	2,418,641			2,648,894
Acquisitions and Major Repairs	355,896	88,836	222,506			311,342
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>23,530,122</b>			<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	81,754,401	19,226,341	19,255,389			38,481,730
Non-Academic Expenditures	15,133,506	3,221,109	4,274,734			7,495,843
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>23,530,122</b>			<b>45,977,572</b>

Restricted Operations						
	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance	
State Appropriations	0	0	0			
Restricted Fees	0	0	0			
Sales and Services of Educational Activities	1,270,895	1,519,714	1,600,332			
Auxiliaries	0	0	0			
Endowment Income	232,012	226,817	222,412			
Grants and Contracts	828,095	3,058,268	3,057,609			
Indirect Cost Recovered	5,776,466	5,947,345	6,216,647			
Gifts	5,052,527	5,399,473	5,560,896			
Federal Funds	0	0	0			
Hospitals	0	0	0			
All Other Sources	6,785,198	6,398,976	10,215,676			
<b>TOTAL</b>	<b>19,945,193</b>	<b>22,550,593</b>	<b>26,873,572</b>			

**Overview and Analysis of Campus Operations**

We continue to evaluate all our operations to make most efficient use of resources with the continued budget reductions. Without a doubt, our ability to deliver the level and range of research and educational programs to which the public is accustomed will be affected. This also will undoubtedly have a negative effect on support for the undergraduate and graduate programs in the College of Agriculture. We intend to make every effort to maintain our most critical programs, to remain true to our core mission of improving the lives of Louisiana citizens and to provide the most we can for every dollar invested in the LSU AgCenter.



**Operating Budget Development**

**Campus:  
Budget Adjustments**

**LSU Agricultural Center**

	<b>Beginning Operating Budget</b>	<b>1st Quarter</b>	<b>2nd Quarter</b>	<b>3rd Quarter</b>	<b>4th Quarter</b>	<b>Adjusted Operating Budget</b>	<b>% change to Beg Budget</b>
<b>Revenues</b>							
General Fund	66,704,460					66,704,460	0.0%
Statutory Dedications	10,357,205					10,357,205	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	6,807,967					6,807,967	0.0%
Federal Funds	13,018,275					13,018,275	0.0%
<b>Total Revenues</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	48,003,934	(120,765)	(19,363)			47,863,806	-0.3%
Other Compensation	1,640,959	71,258	(9,186)			1,703,031	3.8%
Related Benefits	26,025,263	12,887				26,038,150	0.0%
<b>Total Personal Services</b>	<b>75,670,156</b>	<b>(36,620)</b>	<b>(28,549)</b>	<b>0</b>	<b>0</b>	<b>75,604,987</b>	<b>-0.1%</b>
Travel	1,494,573					1,494,573	0.0%
Operating Services	9,318,176	27,801	27,956			9,373,933	0.6%
Supplies	6,631,536	8,819	593			6,640,948	0.1%
<b>Total Operating Expenses</b>	<b>17,444,285</b>	<b>36,620</b>	<b>28,549</b>	<b>0</b>	<b>0</b>	<b>17,509,454</b>	<b>0.4%</b>
Professional Services	381,157					381,157	0.0%
Other Charges	697,784					697,784	0.0%
Debt Services						0	
Interagency Transfers	2,338,629					2,338,629	0.0%
<b>Total Other Charges</b>	<b>3,417,570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,417,570</b>	<b>0.0%</b>
General Acquisitions	355,896					355,896	0.0%
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>355,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>355,896</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research	42,547,687	0	0			42,547,687	0.0%
Public Service	36,134,464					36,134,464	0.0%
Academic Support (Includes Library)	3,072,250					3,072,250	0.0%
<b>Academic Expenditures Subtotal</b>	<b>81,754,401</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,754,401</b>	
Student Services						0	
Institutional Support	11,135,499					11,135,499	0.0%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	3,998,007					3,998,007	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>15,133,506</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,133,506</b>	
<b>Total Expenditures</b>	<b>96,887,907</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,887,907</b>	<b>0.0%</b>

# Operating Budget Development

Use next page for Detailed Explanation

Campus:

LSU Agricultural Center

## Budget Adjustments Narrative

### Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.

1st Quarter: Routine budget adjustments only. No operational funds from non-academic to academic units.

2nd Quarter: Routine budget adjustments only. No operational funds from non-academic to academic units. Outstanding mid-year budget cut of 3.4 million of state general fund.

## Report on changes to Significant Funding Issues

1st Quarter: No significant funding issues.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSU Agricultural Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	66,704,460	22,234,820	16,676,115			38,910,935	58.3%
Statutory Dedications	10,357,205	5,422,867	1,482,865			6,905,732	66.7%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	6,807,967	1,151,453	1,672,062			2,823,515	41.5%
Federal Funds	13,018,275	2,455,147	3,206,445			5,661,592	43.5%
<b>TOTAL</b>	<b>96,887,907</b>	<b>31,264,287</b>	<b>23,037,487</b>	<b>0</b>	<b>0</b>	<b>54,301,774</b>	<b>56.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	47,863,806	12,260,945	12,052,953			24,313,898	50.8%
Other Compensation	1,703,031	596,404	532,055			1,128,459	66.3%
Related Benefits	26,038,150	6,635,569	6,520,474			13,156,043	50.5%
<b>Total Personal Services</b>	<b>75,604,987</b>	<b>19,492,918</b>	<b>19,105,482</b>	<b>0</b>	<b>0</b>	<b>38,598,400</b>	<b>51.1%</b>
Travel	1,494,573	258,658	264,217			522,875	35.0%
Operating Services	9,373,933	1,488,885	361,266			1,850,151	19.7%
Supplies	6,640,948	887,900	1,158,010			2,045,910	30.8%
<b>Total Operating Expenses</b>	<b>17,509,454</b>	<b>2,635,443</b>	<b>1,783,492</b>	<b>0</b>	<b>0</b>	<b>4,418,935</b>	<b>25.2%</b>
Professional Services	381,157	155,255	56,687			211,942	55.6%
Other Charges	697,784	74,998	23,325			98,323	14.1%
Debt Services	0					0	
Interagency Transfers	2,338,629		2,338,629			2,338,629	100.0%
<b>Total Other Charges</b>	<b>3,417,570</b>	<b>230,253</b>	<b>2,418,641</b>	<b>0</b>	<b>0</b>	<b>2,648,894</b>	<b>77.5%</b>
General Acquisitions	355,896	83,209	199,006			282,215	79.3%
Library Acquisitions	0					0	
Major Repairs	0	5,627	23,500			29,127	
<b>Total Acquisitions and Major Repairs</b>	<b>355,896</b>	<b>88,836</b>	<b>222,506</b>	<b>0</b>	<b>0</b>	<b>311,342</b>	<b>87.5%</b>
<b>TOTAL</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>23,530,122</b>	<b>0</b>	<b>0</b>	<b>45,977,572</b>	<b>47.5%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU Agricultural Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	42,547,687	10,533,569	10,834,252			21,367,821	50.2%
Public Service	36,134,464	7,830,025	7,604,317			15,434,342	42.7%
Academic Support (Includes Library)	3,072,250	862,747	816,820			1,679,567	54.7%
<b>Academic Expenditures Subtotal</b>	<b>81,754,401</b>	<b>19,226,341</b>	<b>19,255,389</b>	<b>0</b>	<b>0</b>	<b>38,481,730</b>	<b>47.1%</b>
Student Services	0					0	
Institutional Support	11,135,499	2,216,087	3,252,142			5,468,229	49.1%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	3,998,007	1,004,533	1,019,571			2,024,104	50.6%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0	489	3,021			3,510	
<b>Non-Academic Expenditures Subtotal</b>	<b>15,133,506</b>	<b>3,221,109</b>	<b>4,274,734</b>	<b>0</b>	<b>0</b>	<b>7,495,843</b>	<b>49.5%</b>
<b>TOTAL</b>	<b>96,887,907</b>	<b>22,447,450</b>	<b>23,530,122</b>	<b>0</b>	<b>0</b>	<b>45,977,572</b>	<b>47.5%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

1st: No significant variance noted.  
2nd: No significant variance noted.

# Overview of Restricted Funds

Campus: LSU Agricultural Center

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities	1,230,000	463,667	241,735			705,402	57.3%
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	70,000	16,339	32,415			48,754	69.6%
Grants and Contracts							
Federal	8,500,000	1,199,371	1,998,812			3,198,183	37.6%
State and Local	13,000,000	4,598,797	4,084,771			8,683,568	66.8%
Private	6,000,000	3,010,104	1,030,217			4,040,320	67.3%
Indirect Cost Recovered	2,000,000	644,805	746,098			1,390,903	69.5%
Gifts	2,700,000	826,545	795,676			1,622,221	60.1%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	4,500,000	153,123	6,204,438			6,357,561	141.3%
<b>TOTAL</b>	<b>38,000,000</b>	<b>10,912,751</b>	<b>15,134,163</b>	<b>0</b>	<b>0</b>	<b>26,046,913</b>	<b>68.5%</b>

## Report on Restricted Budget

1st Quarter: Restricted revenues are where expected.

**Overview of Restricted Operations**

Campus: LSU Agricultural Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0		0	0	
Restricted Fees		0		0	0		0		0		0	0	
Sales & Svcs of Educ. Activ's	1,270,895	463,667	214,848	1,519,714	241,735	161,117	1,600,332	0		1,600,332	0	1,600,332	
Auxiliaries (List)													
1		0		0	0		0		0		0	0	
2		0		0	0		0		0		0	0	
3		0		0	0		0		0		0	0	
4		0		0	0		0		0		0	0	
5		0		0	0		0		0		0	0	
6		0		0	0		0		0		0	0	
7		0		0	0		0		0		0	0	
8		0		0	0		0		0		0	0	
9		0		0	0		0		0		0	0	
10		0		0	0		0		0		0	0	
11		0		0	0		0		0		0	0	
12		0		0	0		0		0		0	0	
13		0		0	0		0		0		0	0	
14		0		0	0		0		0		0	0	
15		0		0	0		0		0		0	0	
Endowment Income	232,012	16,339	21,534	226,817	32,415	36,820	222,412	0		222,412	0	222,412	
Grants and Contracts													
Federal	(216,433)	1,199,371	2,100,383	(1,117,445)	1,998,812	2,028,751	(1,147,384)	0		(1,147,384)	0	(1,147,384)	
State and Local	401,277	4,598,797	3,121,862	1,878,212	4,084,771	3,749,135	2,213,848	0		2,213,848	0	2,213,848	
Private	643,251	3,010,104	1,355,854	2,297,501	1,030,217	1,336,572	1,991,145	0		1,991,145	0	1,991,145	
Indirect Cost Recovered	5,776,466	644,805	473,926	5,947,345	746,098	476,796	6,216,647	0		6,216,647	0	6,216,647	
Gifts	5,052,527	826,545	479,599	5,399,473	795,676	634,253	5,560,896	0		5,560,896	0	5,560,896	
Federal Funds		0		0	0		0			0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0			0		0	
Physician Practice Plans		0		0	0		0			0		0	
Medicare		0		0	0		0			0		0	
Medicaid		0		0	0		0			0		0	
Uncompensated Care Costs		0		0	0		0			0		0	
All Other Sources	6,785,198	153,123	539,345	6,398,976	6,204,438	2,387,738	10,215,676	0		10,215,676	0	10,215,676	
<b>TOTAL</b>	<b>19,945,193</b>	<b>10,912,751</b>	<b>8,307,351</b>	<b>22,550,593</b>	<b>15,134,163</b>	<b>10,811,183</b>	<b>26,873,572</b>	<b>0</b>	<b>0</b>	<b>26,873,572</b>	<b>0</b>	<b>26,873,572</b>	

## Overview of Restricted Operations

Campus: LSU Agricultural Center

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### Report on Restricted Operations

1st Quarter: No significant variances.  
2nd Quarter: No significant variances.



January 19, 2012

Dr. John V. Lombardi  
President  
Louisiana State University System  
3810 West Lakeshore Drive  
Baton Rouge, LA 70808

Dear Dr. Lombardi:

As requested, here are my comments regarding the First quarter budget report ending December 31, 2011. The budget documents for our current fiscal year are attached.

**Comments on Fiscal Year 2011-2012 Budget**

While this financial report does not include the mid-year budget reduction, I need to briefly discuss the impact of the loss of \$587,204 in State funding and how it is impacting this campus. LSU Shreveport has literally “hit the wall” and cannot sustain a further reduction of personnel without seriously endangering our status with the accreditations that LSUS is required to maintain. These required accreditations include those with the Southern Association of Colleges and Schools (SACS), required to maintain our ability to award degrees and federal student aid; NCATE, AACSB, ABET and ACS, required by the Louisiana Board of Regents for our degree programs in Education, Business, Computer Science and Chemistry. The university must also have personnel to provide adequate student services, handle normal administrative duties and provide the most important function, quality teaching; therefore, LSU Shreveport cannot lay off or furlough faculty or staff to meet this or any future budget reductions. LSU Shreveport has already reduced 109 faculty and staff positions via retirements and attrition over the last four years, and this massive reduction in personnel has had a devastating impact upon all areas of the university.

LSU Shreveport has met all the requirements and mandates of the GRAD Act, yet we feel that we have not been rewarded for meeting any of these requirements. Since 2008, state appropriations to LSU Shreveport have been reduced by \$6,074,212. Although student tuition increases have added \$4,030,366 to our budget, LSUS still lost over 2 million dollars annually in revenues during this time period. During this same time period, LSU Shreveport has also sustained additional mid-year budget cuts/reductions totaling \$3,413,635. By comparison, in 2008, the state provided 58.93% of the university budget, and students contributed the other 41.07% of the budget via tuition. With this latest budget cut, the state will contribute a mere

Dr. John V. Lombardi  
Page 2  
January 19, 2012

42.86% of the budget, compared to student tuition that will fund the remaining 57.14% of the FY 2011-12 budget.

The short term impact of this mid-year budget cut is damaging to the campus, but the negative effect of this budget reduction will be magnified during the 2012-13 fiscal year when you compound the loss of \$587,204 in state funding with approximately \$250,000 in additional costs for related benefits for our current and retired employees, with the potential for an increase in cash of only \$800,000 from a 10% tuition increase. To maintain any type of symbolic financial "status quo" short or long term is really an impossible scenario, especially when faced with the requirements of GRAD Act 2 which will reduce this campus' ability to generate tuition revenues because the number of admissible incoming freshman will be reduced by approximately one-third (approximately 150 students).

The goal of not harming the academic programs of a campus is no longer a viable option when you combine a stagnant budget, increased mandated expenses, inflation, and annual budget cuts. If State Appropriations continue to remain stagnant for future years and colleges and universities continue to be forced to absorb the additional costs to operate (mandated expenses and inflation) and continue to receive mid-year budget reductions, colleges and universities throughout this state will reach their "point of no return" when they will be forced to declare financial exigency, eliminate academic programs, and layoff or furlough faculty and staff. Southern University is the just the first in this state to do so, and others will have no choice but to follow suit.

Sincerely,



Vincent J. Marsala  
Chancellor

VJM:jr

cc: Wendy Simoneaux

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	11,494,970	3,831,656	1,915,828			5,747,484
Statutory Dedications	636,149	91,838	88,237			180,075
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	18,743,752	10,814,209	1,012,948			11,827,157
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>30,874,871</b>	<b>14,737,703</b>	<b>3,017,013</b>	<b>0</b>	<b>0</b>	<b>17,754,716</b>
<b>Expenditures by Object:</b>						
Personal Services	23,160,281	5,420,295	6,046,067			11,466,362
Operating Expenses	3,157,003	1,073,298	610,186			1,683,484
Other Charges	4,380,287	2,785,789	266,621			3,052,410
Acquisitions and Major Repairs	177,300	22,272	108,394			130,666
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>7,031,268</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	17,919,618	4,099,975	4,718,231			8,818,206
Non-Academic Expenditures	12,955,253	5,201,679	2,313,037			7,514,716
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>7,031,268</b>	<b>0</b>	<b>0</b>	<b>16,332,922</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	1,675,243	2,039,010	2,230,800		
Sales and Services of Educational Activities	0	0	0		
Auxiliaries	1,659,962	1,883,008	2,330,943		
Endowment Income	0	0	0		
Grants and Contracts	1,744,068	(2,575)	2,506,188		
Indirect Cost Recovered	764,235	763,635	763,635		
Gifts	155,594	153,574	160,703		
Federal Funds	0	(610,165)	(12,994)		
Hospitals	0	0	0		
All Other Sources	217,487	292,254	344,191		
<b>TOTAL</b>	<b>6,216,590</b>	<b>4,518,740</b>	<b>8,323,465</b>	<b>8,323,465</b>	<b>8,323,465</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

Campus: **LSU Shreveport**  
 Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	11,494,970					11,494,970	0.0%
Statutory Dedications	636,149					636,149	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	18,743,752					18,743,752	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	16,169,482					16,169,482	0.0%
Other Compensation	567,014					567,014	0.0%
Related Benefits	6,423,785					6,423,785	0.0%
<b>Total Personal Services</b>	<b>23,160,281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,160,281</b>	<b>0.0%</b>
Travel	90,902					90,902	0.0%
Operating Services	2,365,623					2,365,623	0.0%
Supplies	700,478					700,478	0.0%
<b>Total Operating Expenses</b>	<b>3,157,003</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,157,003</b>	<b>0.0%</b>
Professional Services	254,448					254,448	0.0%
Other Charges	3,296,776					3,296,776	0.0%
Debt Services						0	
Interagency Transfers	829,063					829,063	0.0%
<b>Total Other Charges</b>	<b>4,380,287</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,380,287</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions	177,300					177,300	0.0%
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>177,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>177,300</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	14,462,339					14,462,339	0.0%
Research	80,708					80,708	0.0%
Public Service	0					0	
Academic Support (Includes Library)	3,376,571					3,376,571	0.0%
<b>Academic Expenditures Subtotal</b>	<b>17,919,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,919,618</b>	
Student Services	2,030,010					2,030,010	0.0%
Institutional Support	4,649,987					4,649,987	0.0%
Scholarships/Fellowships	3,197,476					3,197,476	0.0%
Plant Operations/Maintenance	3,003,139					3,003,139	0.0%
Hospital						0	
Transfers out of agency	74,641					74,641	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>12,955,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,955,253</b>	
<b>Total Expenditures</b>	<b>30,874,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,874,871</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

LSU Shreveport

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

## Report on changes to Significant Funding Issues

# Overview of Unrestricted Revenues and Expenditures

Campus: LSU Shreveport

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	11,494,970	3,831,656	1,915,828			5,747,484	50.0%
Statutory Dedications	636,149	91,838	88,237			180,075	28.3%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	18,743,752	10,814,209	1,012,948			11,827,157	63.1%
Federal Funds	0					0	
<b>TOTAL</b>	<b>30,874,871</b>	<b>14,737,703</b>	<b>3,017,013</b>	<b>0</b>	<b>0</b>	<b>17,754,716</b>	<b>57.5%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	16,169,482	4,059,473	4,107,936			8,167,409	50.5%
Other Compensation	567,014	97,073	103,937			201,010	35.5%
Related Benefits	6,423,785	1,263,749	1,834,194			3,097,943	48.2%
<b>Total Personal Services</b>	<b>23,160,281</b>	<b>5,420,295</b>	<b>6,046,067</b>	<b>0</b>	<b>0</b>	<b>11,466,362</b>	<b>49.5%</b>
Travel	90,902	16,094	42,771			58,865	64.8%
Operating Services	2,365,623	740,813	404,689			1,145,502	48.4%
Supplies	700,478	316,391	162,726			479,117	68.4%
<b>Total Operating Expenses</b>	<b>3,157,003</b>	<b>1,073,298</b>	<b>610,186</b>	<b>0</b>	<b>0</b>	<b>1,683,484</b>	<b>53.3%</b>
Professional Services	254,448	27,782	31,283			59,065	23.2%
Other Charges	3,296,776	2,096,584	235,338			2,331,922	70.7%
Debt Services	0					0	
Interagency Transfers	829,063	661,423	0			661,423	79.8%
<b>Total Other Charges</b>	<b>4,380,287</b>	<b>2,785,789</b>	<b>266,621</b>	<b>0</b>	<b>0</b>	<b>3,052,410</b>	<b>69.7%</b>
General Acquisitions	0	10,931	12,666			23,597	
Library Acquisitions	177,300	11,341	95,728			107,069	60.4%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>177,300</b>	<b>22,272</b>	<b>108,394</b>	<b>0</b>	<b>0</b>	<b>130,666</b>	<b>73.7%</b>
<b>TOTAL</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>7,031,268</b>	<b>0</b>	<b>0</b>	<b>16,332,922</b>	<b>52.9%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU Shreveport**

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>by Function</b>							
Instruction	14,462,339	3,280,471	3,858,836			7,139,307	49.4%
Research	80,708	13,000	5,598			18,598	23.0%
Public Service	0	0	0			0	
Academic Support (Includes Library)	3,376,571	806,504	853,797			1,660,301	49.2%
<b>Academic Expenditures Subtotal</b>	<b>17,919,618</b>	<b>4,099,975</b>	<b>4,718,231</b>	<b>0</b>	<b>0</b>	<b>8,818,206</b>	<b>49.2%</b>
Student Services	2,030,010	550,078	507,322			1,057,400	52.1%
Institutional Support	4,649,987	1,450,260	1,026,938			2,477,198	53.3%
Scholarships/Fellowships	3,197,476	2,096,584	235,338			2,331,922	72.9%
Plant Operations/Maintenance	3,003,139	1,104,757	543,439			1,648,196	54.9%
Hospital	0	0				0	
Transfers out of agency	74,641	0				0	0.0%
Athletics	0	0				0	
Other	0	0				0	
<b>Non-Academic Expenditures Subtotal</b>	<b>12,955,253</b>	<b>5,201,679</b>	<b>2,313,037</b>	<b>0</b>	<b>0</b>	<b>7,514,716</b>	<b>58.0%</b>
<b>TOTAL</b>	<b>30,874,871</b>	<b>9,301,654</b>	<b>7,031,268</b>	<b>0</b>	<b>0</b>	<b>16,332,922</b>	<b>52.9%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

# Overview of Restricted Funds

Campus: LSU Shreveport

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11
State Appropriations						0	
Restricted Fees	1,210,197	618,982	191,790			810,772	67.0%
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1 - University Center - Student Fees	303,607	142,124	42,630			184,754	60.9%
2 - University Center - Self Generated	140,434	33,935	28,010			61,945	44.1%
3 - Food Service	348,728	76,773	85,843			162,616	46.6%
4 - Bookstore	1,708,950	643,689	80,746			724,435	42.4%
5 - University Court Apartments - Lease	1,000	1,016	17			1,033	103.3%
6 - Athletics - Self Generated	115,576	3,235	11,364			14,599	12.6%
7 - Athletics - Student Fees	1,218,942	663,629	199,325			862,954	70.8%
8 - Athletics - GF Transfer	0	0				0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal	1,849,000	196,916	364,158			561,074	30.3%
State and Local	4,000,000	243,507	1,609,460			1,852,967	46.3%
Private	1,870,000	534,356	535,145			1,069,501	57.2%
Indirect Cost Recovered	60,000	0	0			0	0.0%
Gifts	170,000	67,550	7,129			74,679	43.9%
Federal Funds	6,700,000	2,421,720	597,171			3,018,891	45.1%
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	184,000	103,285	51,937			155,222	84.4%
<b>TOTAL</b>	<b>19,880,434</b>	<b>5,750,718</b>	<b>3,804,725</b>	<b>0</b>	<b>0</b>	<b>9,555,443</b>	<b>48.1%</b>



## Report on Restricted Budget

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# Overview of Restricted Operations

Campus: **LSU Shreveport**

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2010-11	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11	Revenues 2010-11	Expenses, Transfers, & ICR 2010-11	Fund Balance 2010-11
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees	1,675,243	618,982	255,215	2,039,010	191,790		2,230,800	0		2,230,800	0	2,230,800	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
<b>Auxiliaries (List)</b>													
1 - University Center - Student Fees	0	142,124	81,001	61,122	42,630		103,752	0		103,752	0	103,752	
2 - University Center - Self Generated	0	33,935	0	33,935	28,010		61,945	0		61,945	0	61,945	
3 - Food Service	(388,984)	76,773	85,742	(397,953)	85,843		(312,110)	0		(312,110)	0	(312,110)	
4 - Bookstore	1,839,386	643,689	727,546	1,755,529	80,746		1,836,275	0		1,836,275	0	1,836,275	
5 - University Court Apartments - Lease	38,917	1,016	0	39,933	17		39,950	0		39,950	0	39,950	
6 - Athletics - Self Generated	81,714	3,235	29,671	55,278	11,364		66,642	0		66,642	0	66,642	
7 - Athletics - Student Fees	88,929	663,629	417,396	335,163	199,325		534,488	0		534,488	0	534,488	
8 - Athletics - GF Transfer	0	0	0	0	0		0	0		0	0	0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
<b>Grants and Contracts</b>													
Federal	72,125	196,916	382,390	(113,349)	364,158		250,809	0		250,809	0	250,809	
State and Local	546,815	243,507	1,716,468	(926,146)	1,609,460		683,314	0		683,314	0	683,314	
Private	1,125,129	534,356	622,565	1,036,920	535,145		1,572,065	0		1,572,065	0	1,572,065	
Indirect Cost Recovered	764,235	0	600	763,635	0		763,635	0		763,635	0	763,635	
Gifts	155,594	67,550	69,570	153,574	7,129		160,703	0		160,703	0	160,703	
Federal Funds	0	2,421,720	3,031,885	(610,165)	597,171		(12,994)	0		(12,994)	0	(12,994)	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0	0	
Physician Practice Plans		0		0	0		0	0		0	0	0	
Medicare		0		0	0		0	0		0	0	0	
Medicaid		0		0	0		0	0		0	0	0	
Uncompensated Care Costs		0		0	0		0	0		0	0	0	
All Other Sources	217,487	103,285	28,518	292,254	51,937		344,191	0		344,191	0	344,191	
<b>TOTAL</b>	<b>6,216,590</b>	<b>5,750,718</b>	<b>7,448,568</b>	<b>4,518,740</b>	<b>3,804,725</b>	<b>0</b>	<b>8,323,465</b>	<b>0</b>	<b>0</b>	<b>8,323,465</b>	<b>0</b>	<b>8,323,465</b>	

# Overview of Restricted Operations

Campus: LSU Shreveport

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## Report on Restricted Operations

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## Louisiana State University at Alexandria

### 2nd Quarter Budget Report Narrative

#### Overview and Analysis of Campus Operations:

Campus operations are occurring as anticipated. The unrestricted and restricted operating budgets were budgeted at steady-state enrollment. Summer enrollment was higher than anticipated, while fall enrollment was slightly lower than anticipated. All operational expenses are as anticipated; no unexpected expenditures such as hurricane damage have occurred or been encumbered. Mid year budget reductions are anticipated and will affect operations when incurred.

#### Budget Adjustments:

Minor budget adjustments occurred in the second quarter of FY 2011-2012. No funds moved from academic to non-academic categories. It is anticipated that several budget adjustments in categories of salaries, related benefits, travel, operating services, and supplies will occur in the third quarter as the academic and non-academic needs are analyzed and adjustments made accordingly. A plan was submitted to the LSU System office for review for the pending mid-year budget reduction.

#### Unrestricted Operations:

Self-generated revenues include a carry-over of \$1,311,862 from FY 2010-2011. Self generated revenues include tuition and fees for Spring semester anticipated expenditures. Expenditures by Category and Expenditure by Function are as anticipated for summer and fall semester combined activity.

Revenues collected include summer, fall, and spring tuition and fees and state general fund support. Salaries budgeted include \$1,636,464 in unallotted expenditures for unrealized increased enrollment, a portion of which will decrease if the mid-year budget reduction is approved. Supplies budgeted include \$171,685 in unallotted expenditures for tuition and fee increases which will be decreased if the mid-year reduction plan is approved. The budget for general acquisitions includes \$35,000 budgeted for Library Books.

#### Report on Restricted Budget:

Second quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer, fall, and spring registration. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter.

#### Report on Restricted Operations:

Second quarter restricted operations are as anticipated and planned. Variances anticipated for the third and fourth quarter include transfers of expenditures from unrestricted operations due to the pending mid-year budget reduction.

Unrestricted Operations		Actual Amount for each Quarter in 2010-11				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	8,091,785	2,697,261	2,022,947			4,720,208
Statutory Dedications	270,277	39,019	55,049			94,068
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	10,992,363	5,865,164	3,002,625			8,867,789
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>19,354,425</b>	<b>8,601,444</b>	<b>5,080,621</b>			<b>13,682,065</b>
<b>Expenditures by Object:</b>						
Personal Services	15,050,340	2,742,243	3,801,868			6,544,111
Operating Expenses	3,245,431	568,502	1,037,498			1,606,000
Other Charges	1,023,654	274,712	108,290			383,002
Acquisitions and Major Repairs	35,000	2,980	11,671			14,651
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>4,959,327</b>			<b>8,547,764</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	8,579,685	1,762,803	2,730,272			4,493,075
Non-Academic Expenditures	10,774,740	1,825,634	2,229,055			4,054,689
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>4,959,327</b>			<b>8,547,764</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	1,087,635	1,106,881	1,122,078		
Sales and Services of Educational Activities	46,374	51,700	59,704		
Auxiliaries	2,049,966	2,346,493	2,192,965		
Endowment Income	188,406	188,525	188,525		
Grants and Contracts	(9,701)	(148,773)	(53,451)		
Indirect Cost Recovered	96,814	97,498	97,498		
Gifts	50,307	168,425	118,231		
Federal Funds	0	0	0		
Hospitals	0	0	0		
All Other Sources	198,479	198,479	198,479		
<b>TOTAL</b>	<b>3,708,280</b>	<b>4,009,228</b>	<b>3,924,030</b>	<b>3,924,030</b>	<b>3,924,030</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Louisiana State University at Alexandria Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	8,091,785					8,091,785	0.0%
Statutory Dedications	270,277					270,277	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	10,992,363					10,992,363	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	10,906,340	0	0			10,906,340	0.0%
Other Compensation	73,000	0	0			73,000	0.0%
Related Benefits	4,071,000	0	0			4,071,000	0.0%
<b>Total Personal Services</b>	<b>15,050,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,050,340</b>	<b>0.0%</b>
Travel	62,000	0	0			62,000	0.0%
Operating Services	2,669,500	0	(354)			2,669,146	0.0%
Supplies	514,285	0	0			514,285	0.0%
<b>Total Operating Expenses</b>	<b>3,245,785</b>	<b>0</b>	<b>(354)</b>	<b>0</b>	<b>0</b>	<b>3,245,431</b>	<b>0.0%</b>
Professional Services	122,500	0	354			122,854	0.3%
Other Charges	900,800	0	0			900,800	0.0%
Debt Services	0	0	0			0	
Interagency Transfers	0	0	0			0	
<b>Total Other Charges</b>	<b>1,023,300</b>	<b>0</b>	<b>354</b>	<b>0</b>	<b>0</b>	<b>1,023,654</b>	<b>0.0%</b>
General Acquisitions	0	0	0			0	
Library Acquisitions	35,000	0	0			35,000	0.0%
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	7,743,816	0	11,924			7,755,740	0.2%
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	835,869	0	(11,924)			823,945	-1.4%
<b>Academic Expenditures Subtotal</b>	<b>8,579,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,579,685</b>	
Student Services	879,801	0	0			879,801	0.0%
Institutional Support	6,528,917	0	0			6,528,917	0.0%
Scholarships/Fellowships	654,000	0	0			654,000	0.0%
Plant Operations/Maintenance	2,712,022	0	0			2,712,022	0.0%
Hospital	0	0	0			0	
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>10,774,740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,774,740</b>	
<b>Total Expenditures</b>	<b>19,354,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,354,425</b>	<b>0.0%</b>

## Operating Budget Development

Campus:

Louisiana State University at Alexandria

Use next page for Detailed Explanation

### Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Minor budget adjustments occurred in the second quarter of FY 2011-2012. No funds moved from academic to non-academic.

### Report on changes to Significant Funding Issues

A plan has been submitted to the LSU System office for review for the mid-year budget reduction which will impact each area in the third quarter, if applicable.

# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University at Alexandria

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>Revenues</b>							
General Fund	8,091,785	2,697,261	2,022,947			4,720,208	58.3%
Statutory Dedications	270,277	39,019	55,049			94,068	34.8%
Interim Emergency Board	0	0	0			0	
Interagency Transfers	0	0	0			0	
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	10,992,363	5,865,164	3,002,625			8,867,789	80.7%
Federal Funds	0	0				0	
<b>TOTAL</b>	<b>19,354,425</b>	<b>8,601,444</b>	<b>5,080,621</b>	<b>0</b>	<b>0</b>	<b>13,682,065</b>	<b>70.7%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	10,906,340	1,980,581	2,533,259			4,513,840	41.4%
Other Compensation	73,000	23,593	42,030			65,623	89.9%
Related Benefits	4,071,000	738,069	1,226,579			1,964,648	48.3%
<b>Total Personal Services</b>	<b>15,050,340</b>	<b>2,742,243</b>	<b>3,801,868</b>	<b>0</b>	<b>0</b>	<b>6,544,111</b>	<b>43.5%</b>
Travel	62,000	4,907	15,630			20,537	33.1%
Operating Services	2,669,146	442,711	830,418			1,273,129	47.7%
Supplies	514,285	120,884	191,450			312,334	60.7%
<b>Total Operating Expenses</b>	<b>3,245,431</b>	<b>568,502</b>	<b>1,037,498</b>	<b>0</b>	<b>0</b>	<b>1,606,000</b>	<b>49.5%</b>
Professional Services	122,854	37,448	44,801			82,249	66.9%
Other Charges	900,800	237,264	63,489			300,753	33.4%
Debt Services	0	0	0			0	
Interagency Transfers	0	0	0			0	
<b>Total Other Charges</b>	<b>1,023,654</b>	<b>274,712</b>	<b>108,290</b>	<b>0</b>	<b>0</b>	<b>383,002</b>	<b>37.4%</b>
General Acquisitions	0	1,476	3,614			5,090	
Library Acquisitions	35,000	1,504	8,057			9,561	27.3%
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>35,000</b>	<b>2,980</b>	<b>11,671</b>	<b>0</b>	<b>0</b>	<b>14,651</b>	<b>41.9%</b>
<b>TOTAL</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>4,959,327</b>	<b>0</b>	<b>0</b>	<b>8,547,764</b>	<b>44.2%</b>



# Overview of Unrestricted Revenues and Expenditures

Campus: Louisiana State University at Alexandria

	Actual Amount for each Quarter						% Actual to Budget 2010-11
	Operating Budget 2010-11	1st Quarter 2010-11	2nd Quarter 2010-11	3rd Quarter 2010-11	4th Quarter 2010-11	Cumulative Total 2010-11	
<b>by Function</b>							
Instruction	7,755,740	1,517,977	2,495,170			4,013,147	51.7%
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	823,945	244,826	235,102			479,928	58.2%
<b>Academic Expenditures Subtotal</b>	<b>8,579,685</b>	<b>1,762,803</b>	<b>2,730,272</b>	<b>0</b>	<b>0</b>	<b>4,493,075</b>	<b>52.4%</b>
Student Services	879,801	253,866	408,484			662,350	75.3%
Institutional Support	6,528,917	568,601	567,485			1,136,086	17.4%
Scholarships/Fellowships	654,000	218,323	43,148			261,471	40.0%
Plant Operations/Maintenance	2,712,022	784,844	1,209,938			1,994,782	73.6%
Hospital	0	0	0			0	
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>10,774,740</b>	<b>1,825,634</b>	<b>2,229,055</b>	<b>0</b>	<b>0</b>	<b>4,054,689</b>	<b>37.6%</b>
<b>TOTAL</b>	<b>19,354,425</b>	<b>3,588,437</b>	<b>4,959,327</b>	<b>0</b>	<b>0</b>	<b>8,547,764</b>	<b>44.2%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget:**

Self-generated revenues budget includes a carry-over of \$ 1,311,862 from FY 2010-2011. Self-generated revenues include tuition and fees for Spring, or 3rd quarter, anticipated expenditures. Expenditures by Category and Expenditure by Function are as anticipated for summer and fall semester combined activity.

# Overview of Restricted Funds

Campus: Louisiana State University at Alexandria

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2010-11	2010-11	2010-11	2010-11	2010-11	2010-11	
State Appropriations						0	
Restricted Fees	629,984	253,667	188,365			442,032	70.2%
Sales and Services of Educational Activities	26,308	7,750	12,810			20,560	78.2%
Auxiliaries (List)							
1. LSUA Athletic Dept	188,013	95,876	62,202			158,078	84.1%
2. LSUA Bookstore	175,000	16,183	43,910			60,093	34.3%
3. LSUA Child Care Center	162,000	48,928	40,953			89,881	55.5%
4. LSUA Campus Housing	50,000	39	256			295	0.6%
5. LSUA Campus Card Operations	13,500	5	174			179	1.3%
6. LSUA Duplications & Copy	140,000	20,315	39,004			59,319	42.4%
7. LSUA Golf Course	148,000	47,547	22,387			69,934	47.3%
8. LSUA Museum	245,000	90,000	40,000			130,000	53.1%
9. LSUA Newspaper	4,635	2,429	1,368			3,797	81.9%
10. LSUA Parking, Street & Safety	80,550	82,985	28,299			111,284	138.2%
11. LSUA Union	709,050	307,062	192,946			500,008	70.5%
12. LSUA Yearbook	11,200	6,478	3,648			10,126	90.4%
13						0	
14						0	
15						0	
Endowment Income	64,476	8,785	18,880			27,665	42.9%
Grants and Contracts							
Federal	5,245,856	1,754,660	514,573			2,269,233	43.3%
State and Local	761,979	29,914	36,811			66,725	8.8%
Private	32,736	97,825	12,500			110,325	337.0%
Indirect Cost Recovered	5,824	684	0			684	11.7%
Gifts	223,789	145,815	31,028			176,843	79.0%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	18,428					0	0.0%
<b>TOTAL</b>	<b>8,936,328</b>	<b>3,016,947</b>	<b>1,290,113</b>	<b>0</b>	<b>0</b>	<b>4,307,060</b>	<b>48.2%</b>

## Report on Restricted Budget

Second quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer, fall, and spring registration. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter.

# Overview of Restricted Operations

Campus: Louisiana State University at Alexandria

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	1,087,635	253,667	234,421	1,106,881	188,365	173,168	1,122,078	0	0	1,122,078	0	1,122,078	
Sales & Svcs of Educ. Activ's	46,374	7,750	2,424	51,700	12,810	4,806	59,704	0	0	59,704	0	59,704	
<b>Auxiliaries (List)</b>													
1. LSU Athletic Dept	55,068	95,876	36,542	114,402	62,202	37,664	138,940	0	0	138,940	0	138,940	
2. LSU Bookstore	707,696	16,183	9,997	713,882	43,910	29,017	728,775	0	0	728,775	0	728,775	
3. LSU Child Care Center	112,664	48,928	36,913	124,679	40,953	39,430	126,202	0	0	126,202	0	126,202	
4. LSU Campus Housing	9,269	39	10,800	(1,492)	256	5,456	(6,693)	0	0	(6,693)	0	(6,693)	
5. LSU Campus Card Operations	23,213	5	7,410	15,808	174	36,396	(20,414)	0	0	(20,414)	0	(20,414)	
6. LSU Duplications & Copy	201,269	20,315	36,125	185,459	39,004	27,765	196,698	0	0	196,698	0	196,698	
7. LSU Golf Course	222,251	47,547	40,220	229,578	22,387	39,116	212,848	0	0	212,848	0	212,848	
8. LSU Museum	14,816	90,000	51,740	53,076	40,000	58,561	34,515	0	0	34,515	0	34,515	
9. LSU Newspaper	127,530	2,429	0	129,959	1,368	7,672	123,655	0	0	123,655	0	123,655	
10. LSU Parking, Street & Safety	33,032	82,985	106,437	9,580	28,299	47,336	(9,457)	0	0	(9,457)	0	(9,457)	
11. LSU Union	485,118	307,062	84,907	707,273	192,946	299,586	600,632	0	0	600,632	0	600,632	
12. LSU Yearbook	58,040	6,478	229	64,289	3,648	673	67,264	0	0	67,264	0	67,264	
13		0	0	0	0	0	0	0	0	0	0	0	
14		0	0	0	0	0	0	0	0	0	0	0	
15		0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	188,406	8,785	8,666	188,525	18,880	18,880	188,525	0	0	188,525	0	188,525	
<b>Grants and Contracts</b>													
Federal	(10,428)	1,754,660	1,958,366	(214,134)	514,573	303,546	(3,107)	0	0	(3,107)	0	(3,107)	
State and Local	(20,534)	29,914	32,080	(22,700)	36,811	154,037	(139,926)	0	0	(139,926)	0	(139,926)	
Private	21,261	97,825	31,025	88,061	12,500	10,978	89,583	0	0	89,583	0	89,583	
Indirect Cost Recovered	96,814	684	0	97,498	0	0	97,498	0	0	97,498	0	97,498	
Gifts	50,307	145,815	27,697	168,425	31,028	81,222	118,231	0	0	118,231	0	118,231	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	198,479	0	0	198,479	0	0	198,479	0	0	198,479	0	198,479	
<b>TOTAL</b>	<b>3,708,280</b>	<b>3,016,947</b>	<b>2,715,999</b>	<b>4,009,228</b>	<b>1,290,113</b>	<b>1,375,311</b>	<b>3,924,030</b>	<b>0</b>	<b>0</b>	<b>3,924,030</b>	<b>0</b>	<b>3,924,030</b>	

## Overview of Restricted Operations

Campus: Louisiana State University at Alexandria

### Report on Restricted Operations

Second quarter restricted operations are as anticipated, and planned. Second quarter restricted revenues for LSUA auxiliary services include mandatory student fee receipts for summer, fall, and spring registration. The bookstore revenue is collected from the bookstore vendor, Follette, on a monthly basis. The child care center receives parent paid tuition on a weekly basis. The campus housing account is primarily a pass-through account for rents collected for the bond payment. Campus card operation revenue, endowment income, and indirect costs recovered are not posted until the fourth quarter. Variances anticipated for the third and fourth quarter include transfers of expenditures from unrestricted operations due to the pending mid-year budget reduction.

LSU EUNICE  
FY 2011-12 QUATERLY BUDGET NARRATIVE  
FOR THE QUARTER ENDING DECEMBER 31, 2011

As had been communicated in last quarter's narrative (7/1/11-9/30/11), state funds for FY 2011-12 were decreased by 17.7%, to \$6,252,616, when compared to the FY 2010-11 allocation of \$7,593,401. Recently, that allocation dropped by an additional 5.108% when a mid-year budget cut was affected by the state in order to cover a \$251.3M state deficit identified for this fiscal year (FY 2011-12).

Obviously, this fiscal burden, assigned by the state and occurring at the half-way point in the budget year, imposes additional financial challenges upon LSU Eunice. This is especially true, given the drop in Fall 2012 enrollment experienced by the campus as an end-product of increased tuition/financial aid pressures.

NB. Steps have been taken to improve upon LSU Eunice's enrollment, especially for AY 2012-13: by enhancing the Financial Aid (FA) process through the implementation of improved, web-based, FA processes; by discounting tuition rates for Early Start high school students, in order to lessen the impact of the funding cuts in the program instituted by LOSFA through the "capping" of the maximum reimbursement assigned to each campus; and, finally, by expanding the nursing program through the increase of the LPN to RN "Advanced Tract" to 40 LPNs; and, by returning to the unit's former enrollment of 60 traditional students for each, entering clinical class. (Note: This programmatic increase in class numbers will have a "buoying effect" on entering enrollment of pre-nursing student).

Nonetheless, despite the lesser (250 FTE) enrollment experienced in the Fall (2011), cumulatively, by the end of this 2<sup>nd</sup> Quarter (December 31, 2011) over 72% or \$9,973,154 of the projected \$13,845,516 of revenue for LSU Eunice's FY 2011-12 budget was collected--\$6,084,953 in the 1<sup>st</sup> Quarter and \$3,888,201 in the 2<sup>nd</sup> Quarter. Moreover, \$6,384,984, or 64% of the revenue, was generated by the campus as opposed to the 36% provided by the state. Additionally, less than half (46%) of the campus' \$13.85M budget has been expended, to date. Collectively, these fiscal data demonstrate that the campus is successfully coping with the decrease in Fall enrollment.

Finally, with the assignment of a mid-year budget cut of \$306,555 (5.108%) by the state/system to the campus, LSU Eunice will only receive \$5.69M of its \$6.001M General Fund allocation and, therefore, will only receive (in total) \$2,193,883 over the next two Quarters (3 and 4).

Hence, the campus will have to generate a total of \$1,459,478 in revenue over the next two quarters in order to bring the budget in, as adjusted following the cut, at \$13,538,961. In this regard, in the past, usually no more than ca. \$700,000 is generated, in total, over the two, remaining quarters of the fiscal year. Hence, it is possible that LSU Eunice could potentially have a deficit for this fiscal year which will require end-of-the-year budgetary adjustments in order to complete the year in balance. This situation will become clearer, in the future, after revenue receipts from the current student Spring (2012) registration are posted. Therefore, this information will be more definitively addressed in the campus' 3<sup>rd</sup> Quarter Budget Report.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	6,001,054	2,000,352	1,500,264			3,500,616
Statutory Dedications	251,562	36,317	51,237			87,554
Interim Emergency Board	0	0	0			0
Interagency Transfers	0	0	0			0
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	7,592,900	4,048,284	2,336,700			6,384,984
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>13,845,516</b>	<b>6,084,953</b>	<b>3,888,201</b>	0	0	<b>9,973,154</b>
<b>Expenditures by Object:</b>						
Personal Services	11,077,461	2,095,715	2,937,120			5,032,835
Operating Expenses	2,054,355	807,661	357,082			1,164,743
Other Charges	564,447	141,020	(21,458)			119,562
Acquisitions and Major Repairs	149,253	61,366	33,248			94,614
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>3,305,992</b>	0	0	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	5,543,023	1,283,241	2,152,419			3,435,660
Non-Academic Expenditures	8,302,493	1,822,521	1,153,573			2,976,094
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>3,305,992</b>	0	0	<b>6,411,754</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	398,353	580,286	720,296		
Sales and Services of Educational Activities	3,292	2,756	3,353		
Auxiliaries	3,916,306	4,367,510	4,029,815		
Endowment Income	63,113	63,120	63,120		
Grants and Contracts	34,154	(814,543)	184,490		
Indirect Cost Recovered	441,274	441,274	462,590		
Gifts	14,410	17,944	49,014		
Federal Funds	0	0	0		
Hospitals	0	0	0		
All Other Sources	0	0	0		
<b>TOTAL</b>	<b>4,870,902</b>	<b>4,658,347</b>	<b>5,512,678</b>	5,512,678	5,512,678

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Budget Adjustments

## LSU Eunice

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	6,001,054					6,001,054	0.0%
Statutory Dedications	251,562					251,562	0.0%
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	7,592,900					7,592,900	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	7,682,549					7,682,549	0.0%
Other Compensation	130,669					130,669	0.0%
Related Benefits	3,264,243					3,264,243	0.0%
<b>Total Personal Services</b>	<b>11,077,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,077,461</b>	<b>0.0%</b>
Travel	111,190					111,190	0.0%
Operating Services	1,385,881					1,385,881	0.0%
Supplies	557,284					557,284	0.0%
<b>Total Operating Expenses</b>	<b>2,054,355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,054,355</b>	<b>0.0%</b>
Professional Services	86,425					86,425	0.0%
Other Charges	478,022					478,022	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>564,447</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>564,447</b>	<b>0.0%</b>
General Acquisitions	149,253					149,253	0.0%
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>149,253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>149,253</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	5,067,955					5,067,955	0.0%
Research						0	
Public Service						0	
Academic Support (Includes Library)	475,068					475,068	0.0%
<b>Academic Expenditures Subtotal</b>	<b>5,543,023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,543,023</b>	
Student Services	782,082					782,082	0.0%
Institutional Support	5,247,545					5,247,545	0.0%
Scholarships/Fellowships	386,360					386,360	0.0%
Plant Operations/Maintenance	1,880,524					1,880,524	0.0%
Hospital						0	
Transfers out of agency	5,982					5,982	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>8,302,493</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,302,493</b>	
<b>Total Expenditures</b>	<b>13,845,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,845,516</b>	<b>0.0%</b>



Use next page for Detailed Explanation

**Budget Adjustments Narrative**

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

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**Report on changes to Significant Funding Issues**

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# Overview of Unrestricted Revenues and Expenditures

Campus: LSU Eunice

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	6,001,054	2,000,352	1,500,264			3,500,616	58.3%
Statutory Dedications	251,562	36,317	51,237			87,554	34.8%
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	7,592,900	4,048,284	2,336,700			6,384,984	84.1%
Federal Funds	0					0	
<b>TOTAL</b>	<b>13,845,516</b>	<b>6,084,953</b>	<b>3,888,201</b>	<b>0</b>	<b>0</b>	<b>9,973,154</b>	<b>72.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	7,682,549	1,449,427	2,043,826			3,493,253	45.5%
Other Compensation	130,669	15,862	34,336			50,198	38.4%
Related Benefits	3,264,243	630,426	858,958			1,489,384	45.6%
<b>Total Personal Services</b>	<b>11,077,461</b>	<b>2,095,715</b>	<b>2,937,120</b>	<b>0</b>	<b>0</b>	<b>5,032,835</b>	<b>45.4%</b>
Travel	111,190	18,331	13,914			32,245	29.0%
Operating Services	1,385,881	554,111	252,752			806,863	58.2%
Supplies	557,284	235,219	90,416			325,635	58.4%
<b>Total Operating Expenses</b>	<b>2,054,355</b>	<b>807,661</b>	<b>357,082</b>	<b>0</b>	<b>0</b>	<b>1,164,743</b>	<b>56.7%</b>
Professional Services	86,425	6,966	7,935			14,901	17.2%
Other Charges	478,022	134,054	(29,393)			104,661	21.9%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>564,447</b>	<b>141,020</b>	<b>(21,458)</b>	<b>0</b>	<b>0</b>	<b>119,562</b>	<b>21.2%</b>
General Acquisitions	149,253	9,705	30,034			39,739	26.6%
Library Acquisitions	0	1,911	3,214			5,125	
Major Repairs	0	49,750				49,750	
<b>Total Acquisitions and Major Repairs</b>	<b>149,253</b>	<b>61,366</b>	<b>33,248</b>	<b>0</b>	<b>0</b>	<b>94,614</b>	<b>63.4%</b>
<b>TOTAL</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>3,305,992</b>	<b>0</b>	<b>0</b>	<b>6,411,754</b>	<b>46.3%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU Eunice**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	5,067,955	1,150,399	2,016,834			3,167,233	62.5%
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	475,068	132,842	135,585			268,427	56.5%
<b>Academic Expenditures Subtotal</b>	<b>5,543,023</b>	<b>1,283,241</b>	<b>2,152,419</b>	<b>0</b>	<b>0</b>	<b>3,435,660</b>	<b>62.0%</b>
Student Services	782,082	234,369	248,274			482,643	61.7%
Institutional Support	5,247,545	817,161	438,325			1,255,486	23.9%
Scholarships/Fellowships	386,360	130,709	(35,668)			95,041	24.6%
Plant Operations/Maintenance	1,880,524	640,282	502,642			1,142,924	60.8%
Hospital	0					0	
Transfers out of agency	5,982					0	0.0%
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>8,302,493</b>	<b>1,822,521</b>	<b>1,153,573</b>	<b>0</b>	<b>0</b>	<b>2,976,094</b>	<b>35.8%</b>
<b>TOTAL</b>	<b>13,845,516</b>	<b>3,105,762</b>	<b>3,305,992</b>	<b>0</b>	<b>0</b>	<b>6,411,754</b>	<b>46.3%</b>

Discuss significant revenues collected and expenses incurred variances in relation to the budget.

# Overview of Restricted Funds

Campus: LSU Eunice

Actual Revenues/Transfers for each Quarter							
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees	506,874	304,899	202,131			507,030	100.0%
Sales and Services of Educational Activities	2,097		225			225	10.7%
Auxiliaries (List)							
1 Athletics	390,249	190,928	134,357			325,285	83.4%
2 Bookstore	1,950,434	895,920	37,898			933,818	47.9%
3 Newspaper	9,200	4,804	3,313			8,117	88.2%
4 Union	146,832	109,489	81,957			191,446	130.4%
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income	14,116	1,667	602			2,269	16.1%
Grants and Contracts							
Federal	6,670,834	109,075	2,681,775			2,790,850	41.8%
State and Local	678,527	418,994	52,817			471,811	69.5%
Private	103,794	7,452	15,400			22,852	22.0%
Indirect Cost Recovered	69,196		21,316			21,316	30.8%
Gifts	138,698	55,600	44,548			100,148	72.2%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources						0	
<b>TOTAL</b>	<b>10,680,851</b>	<b>2,098,828</b>	<b>3,276,339</b>	<b>0</b>	<b>0</b>	<b>5,375,167</b>	<b>50.3%</b>

## Report on Restricted Budget

# Overview of Restricted Operations

Campus: LSU Eunice

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0		0		
Restricted Fees	398,353	304,899	122,966	580,286	202,131	62,121	720,296	0		720,296	0		
Sales & Svcs of Educ. Activ's	3,292	0	536	2,756	225	(372)	3,353	0		3,353	0		
<b>Auxiliaries (List)</b>													
1 Athletics	(3,797)	190,928	74,991	112,140	134,357	92,926	153,571	0		153,571	0		
2 Bookstore	3,158,099	895,920	654,314	3,399,705	37,898	430,295	3,007,308	0		3,007,308	0		
3 Newspaper	113,280	4,804		118,084	3,313	756	120,641	0		120,641	0		
4 Union	648,724	109,489	20,632	737,581	81,957	71,243	748,295	0		748,295	0		
5		0		0	0		0	0		0	0		
6		0		0	0		0	0		0	0		
7		0		0	0		0	0		0	0		
8		0		0	0		0	0		0	0		
9		0		0	0		0	0		0	0		
10		0		0	0		0	0		0	0		
11		0		0	0		0	0		0	0		
12		0		0	0		0	0		0	0		
13		0		0	0		0	0		0	0		
14		0		0	0		0	0		0	0		
15		0		0	0		0	0		0	0		
Endowment Income	63,113	1,667	1,660	63,120	602	602	63,120	0		63,120	0		
<b>Grants and Contracts</b>													
Federal		109,075	1,279,520	(1,170,445)	2,681,775	1,590,803	(79,473)	0		(79,473)	0		
State and Local	1,735	418,994	97,962	322,767	52,817	157,391	218,193	0		218,193	0		
Private	32,419	7,452	6,736	33,135	15,400	2,765	45,770	0		45,770	0		
Indirect Cost Recovered	441,274	0		441,274	21,316		462,590	0		462,590	0		
Gifts	14,410	55,600	52,066	17,944	44,548	13,478	49,014	0		49,014	0		
Federal Funds		0		0	0		0	0		0	0		
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0	0		0	0		
Physician Practice Plans		0		0	0		0	0		0	0		
Medicare		0		0	0		0	0		0	0		
Medicaid		0		0	0		0	0		0	0		
Uncompensated Care Costs		0		0	0		0	0		0	0		
All Other Sources		0		0	0		0	0		0	0		
<b>TOTAL</b>	<b>4,870,902</b>	<b>2,098,828</b>	<b>2,311,383</b>	<b>4,658,347</b>	<b>3,276,339</b>	<b>2,422,008</b>	<b>5,512,678</b>	<b>0</b>	<b>0</b>	<b>5,512,678</b>	<b>0</b>	<b>0</b>	

# Overview of Restricted Operations

Campus: LSU Eunice

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## Report on Restricted Operations

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**LSU Health Sciences Center New Orleans  
Executive Summary  
FY 2011-2012 Quarterly Report on the Budget – 2nd Quarter Activities**

The Fiscal Year 2011-2012 appropriation for the LSU Health Sciences Center in New Orleans Campus was \$181,546,932, essentially a constant dollar situation, which required us to absorb \$3.5 million in unfunded mandates for employer contributions to health insurance and retirement, leaving us slightly worse off than the prior fiscal year.

We continue to monitor and evaluate actions taken to manage funding reductions as outlined in the Chancellor's Narrative for the 2011-2012 Operating Budget:

- 1) Steps taken to preserve the core academic mission of the campus and to mitigate funding reductions
  - We have emphasized the need to create and enhance alternative non-state sources of funding by generating funds from sponsored research and patient care services, receiving additional overhead support from private patient care contracts, and realizing billing and collection efficiencies.
  - If revenues are insufficient, previous budget reduction plans will be utilized to make adjustments.
  
- 2) Reallocations of existing resources to achieve operational improvements and to fund priority items
  - As was the case last fiscal year, salary increases, with faculty promotions in rank being the notable exception, were not generally granted.
  - New hires are limited to critical needs, particularly in the areas of direct patient care, enrollment increases, and sponsored research.
  - We continue to curtail expenditures for travel, professional services and acquisitions as much as possible. The budget for Library acquisitions continues to be close to a standstill, which is difficult when the inflation rate for books and journals increases about 6 to 8% per year.

A plan of action for managing almost \$3.9 million in mid-year state general fund reductions has been submitted to the Systems Office. In order to obtain the required savings:

- We will need to maintain an equivalent of 33 vacant faculty and staff FTE's by finding other sources of funding, not replacing individuals who leave during the last six months of the year and delaying searches to fill existing funded vacancies.
- Defer the purchase of new and replacement instructional equipment for our professional schools.
- Hold travel cost for faculty to a minimum.



- Reduce the purchases of research equipment for core facilities and eliminate planned upgrades to the core facilities.
- Reduce the amount of scientific and teaching supplies purchased.
- Delay maintenance on items such as patient simulators used for teaching students.

Our task is to maintain our core mission to provide education, research, and public service through direct patient care and community outreach while managing these reductions in as efficient manner as possible.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	76,076,985	19,019,247	19,019,247			38,038,494
Statutory Dedications	20,998,185	260,898	2,189,375			2,450,273
Interim Emergency Board	0	0	0			0
Interagency Transfers	38,169,464	3,798,759	9,321,874			13,120,633
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	46,302,298	24,042,763	15,225,400			39,268,163
Federal Funds	0	0	0			0
<b>Total Revenues</b>	<b>181,546,932</b>	<b>47,121,668</b>	<b>45,755,895</b>	0	0	<b>92,877,563</b>
<b>Expenditures by Object:</b>						
Personal Services	129,159,309	31,798,881	31,290,483			63,089,364
Operating Expenses	19,270,866	3,549,988	4,160,320			7,710,308
Other Charges	30,608,764	3,770,727	3,104,658			6,875,385
Acquisitions and Major Repairs	2,507,993	591,353	1,277,648			1,869,001
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>39,833,109</b>	0	0	<b>0</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	134,024,717	27,250,042	28,754,898			56,004,940
Non-Academic Expenditures	47,522,215	12,460,907	11,078,210			23,539,118
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>39,833,109</b>	0	0	<b>79,544,058</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	2,571,359	3,440,998	2,935,665		
Sales and Services of Educational Activities	4,529,651	3,479,563	3,328,366		
Auxiliaries	2,870,629	5,071,473	3,176,755		
Endowment Income	1,417,219	1,348,106	1,333,465		
Grants and Contracts	49,779,083	25,086,192	20,090,243		
Indirect Cost Recovered	20,344,306	17,951,576	16,939,782		
Gifts	294,947	182,585	109,311		
Federal Funds	0	0	0		
Hospitals	23,660,475	23,085,265	22,173,599		
All Other Sources	11,856,702	11,581,047	11,319,281		
<b>TOTAL</b>	<b>117,324,371</b>	<b>91,226,805</b>	<b>81,406,467</b>	81,406,467	81,406,467

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: Budget Adjustments

LSUHSC New Orleans

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	76,076,985					76,076,985	0.0%
Statutory Dedications	20,998,185					20,998,185	0.0%
Interim Emergency Board						0	
Interagency Transfers	38,169,464					38,169,464	0.0%
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues	46,302,298					46,302,298	0.0%
Federal Funds						0	
<b>Total Revenues</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	101,624,487		(2,500,000)			99,124,487	-2.5%
Other Compensation	1,438,598		300,000			1,738,598	20.9%
Related Benefits	26,596,224		1,700,000			28,296,224	6.4%
<b>Total Personal Services</b>	<b>129,659,309</b>	<b>0</b>	<b>(500,000)</b>	<b>0</b>	<b>0</b>	<b>129,159,309</b>	<b>-0.4%</b>
Travel	224,312		60,000			284,312	26.7%
Operating Services	14,796,232		(60,000)			14,736,232	-0.4%
Supplies	4,250,322					4,250,322	0.0%
<b>Total Operating Expenses</b>	<b>19,270,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,270,866</b>	<b>0.0%</b>
Professional Services	1,250,798					1,250,798	0.0%
Other Charges	21,918,624					21,918,624	0.0%
Debt Services	261,769					261,769	0.0%
Interagency Transfers	7,177,573					7,177,573	0.0%
<b>Total Other Charges</b>	<b>30,608,764</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,608,764</b>	<b>0.0%</b>
General Acquisitions	243,711		500,000			743,711	205.2%
Library Acquisitions	1,764,282					1,764,282	0.0%
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>2,007,993</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>2,507,993</b>	<b>24.9%</b>
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	98,351,691					98,351,691	0.0%
Research	15,473,253					15,473,253	0.0%
Public Service	6,828,600					6,828,600	0.0%
Academic Support (Includes Library)	13,371,173					13,371,173	0.0%
<b>Academic Expenditures Subtotal</b>	<b>134,024,717</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134,024,717</b>	
Student Services	2,558,567					2,558,567	0.0%
Institutional Support	17,191,584					17,191,584	0.0%
Scholarships/Fellowships	3,705,994					3,705,994	0.0%
Plant Operations/Maintenance	23,804,301					23,804,301	0.0%
Hospital						0	
Transfers out of agency	261,769					261,769	0.0%
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>47,522,215</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,522,215</b>	
<b>Total Expenditures</b>	<b>181,546,932</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,546,932</b>	<b>0.0%</b>

Use next page for Detailed Explanation

**Budget Adjustments Narrative**

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Adjustments were made during the 2nd Quarter to expenditures by object for salaries, other compensation, related benefits ,travel , operating services and general acquisitions. The intent of the adjustments are to more closely align budgets with actual expenditures. No funds were moved from academic functions to non-academic functions. Adjustments will be made during the 3rd Quarter as a result of the approval of BA-7's in relation to the reductions in state general funds mandated by EO BJ 2011-25.

**Report on changes to Significant Funding Issues**

The 2011-2012 Operating Budget includes about \$15 million in non-recurring self-generated revenues. This will need to be addressed during the course of the fiscal year in order to be prepared for next fiscal year.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	76,076,985	19,019,247	19,019,247			38,038,494	50.0%
Statutory Dedications	20,998,185	260,898	2,189,375			2,450,273	11.7%
Interim Emergency Board	0	0	0			0	
Interagency Transfers	38,169,464	3,798,759	9,321,874			13,120,633	34.4%
Interagency Transfers - Federal Stimulus	0	0				0	
Self Generated Revenues	46,302,298	24,042,763	15,225,400			39,268,163	84.8%
Federal Funds	0					0	
<b>TOTAL</b>	<b>181,546,932</b>	<b>47,121,668</b>	<b>45,755,895</b>	<b>0</b>	<b>0</b>	<b>92,877,563</b>	<b>51.2%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	99,124,487	23,375,620	23,796,600			47,172,220	47.6%
Other Compensation	1,738,598	449,767	447,200			896,966	51.6%
Related Benefits	28,296,224	7,973,495	7,046,683			15,020,177	53.1%
<b>Total Personal Services</b>	<b>129,159,309</b>	<b>31,798,881</b>	<b>31,290,483</b>	<b>0</b>	<b>0</b>	<b>63,089,364</b>	<b>48.8%</b>
Travel	284,312	45,039	104,034			149,072	52.4%
Operating Services	14,736,232	2,474,090	2,993,737			5,467,827	37.1%
Supplies	4,250,322	1,030,860	1,062,549			2,093,409	49.3%
<b>Total Operating Expenses</b>	<b>19,270,866</b>	<b>3,549,988</b>	<b>4,160,320</b>	<b>0</b>	<b>0</b>	<b>7,710,308</b>	<b>40.0%</b>
Professional Services	1,250,798	174,992	360,424			535,417	42.8%
Other Charges	21,918,624	1,540,060	1,440,423			2,980,483	13.6%
Debt Services	261,769	0	130,871			130,871	50.0%
Interagency Transfers	7,177,573	2,055,675	1,172,941			3,228,615	45.0%
<b>Total Other Charges</b>	<b>30,608,764</b>	<b>3,770,727</b>	<b>3,104,658</b>	<b>0</b>	<b>0</b>	<b>6,875,385</b>	<b>22.5%</b>
General Acquisitions	743,711	419,216	153,031			572,247	76.9%
Library Acquisitions	1,764,282	166,287	1,068,807			1,235,094	70.0%
Major Repairs	0	5,850	55,810			61,659	
<b>Total Acquisitions and Major Repairs</b>	<b>2,507,993</b>	<b>591,353</b>	<b>1,277,648</b>	<b>0</b>	<b>0</b>	<b>1,869,001</b>	<b>74.5%</b>
<b>TOTAL</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>39,833,109</b>	<b>0</b>	<b>0</b>	<b>79,544,058</b>	<b>43.8%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	98,351,691	22,784,210	23,117,291			45,901,500	46.7%
Research	15,473,253	1,320,968	1,558,426			2,879,394	18.6%
Public Service	6,828,600	531	0			531	0.0%
Academic Support (Includes Library)	13,371,173	3,144,334	4,079,182			7,223,515	54.0%
<b>Academic Expenditures Subtotal</b>	<b>134,024,717</b>	<b>27,250,042</b>	<b>28,754,898</b>	<b>0</b>	<b>0</b>	<b>56,004,940</b>	<b>41.8%</b>
Student Services	2,558,567	631,336	635,490			1,266,826	49.5%
Institutional Support	17,191,584	5,624,502	4,558,933			10,183,435	59.2%
Scholarships/Fellowships	3,705,994	1,541,222	382,542			1,923,764	51.9%
Plant Operations/Maintenance	23,804,301	4,663,847	5,370,375			10,034,222	42.2%
Hospital	0	0	0			0	
Transfers out of agency	261,769	0	130,871			130,871	50.0%
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>47,522,215</b>	<b>12,460,907</b>	<b>11,078,210</b>	<b>0</b>	<b>0</b>	<b>23,539,118</b>	<b>49.5%</b>
<b>TOTAL</b>	<b>181,546,932</b>	<b>39,710,949</b>	<b>39,833,109</b>	<b>0</b>	<b>0</b>	<b>79,544,058</b>	<b>43.8%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC New Orleans

Operating Budget 2011-12	Actual Amount for each Quarter					Cumulative Total 2011-12	% Actual to Budget 2011-12
	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12			

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Instances of unrestricted expenditures and revenues with Actual to Budget being notably more or less than 50% for the first quarter are due to a number of factors:

- Statutory Dedications Revenue

Statutory Dedications Revenues are derived from tobacco taxes dedicated to the Louisiana Cancer Consortium for research and smoking cessation and the SELF fund for past faculty pay plans. To date, only a small portion of the Tobacco Tax and SELF fund have been collected.

- Interagency Transfers Revenue

The Interagency Transfers means of financing reflects intraagency agreements our campus has with the Health Care Services Division for medical direction and residency supervision at Earl K. Long Medical Center, University Medical Center and LSU Interim Hospital. Until those agreements are all fully executed, there will be a lag between expenditures (mainly Instruction/Personnel Services and Other Charges) and revenues. There is also a lag of one month between expenditures and revenues. Catch up is not made until the final accounting period of June.

- Self-Generated Revenue

Most of these revenues are front-loaded from tuition and fees collected for the late summer 2011 semester, fall 2011 semester and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis. During the second quarter, the carry forward of self-generated revenue from FY 11 was recognized for budget purposes.

- Operating Services and Professional Services

Expenditures are lagging but will pick up as contracts are executed and invoices are received for goods and services.

- Library Acquisitions

A considerable portion of the budget is spent on the renewals of journals and on-line databases. Those expenses became due and payable during the 2nd quarter. This also impacts Academic Support, where these expenditures are functionally classified.

- General Acquisitions

Most of the expenditures were for scientific equipment in the Basic Sciences and the Neuroscience Center which will be offset from salary savings on vacancies and attrition.

- Research Expenditures and Public Service Expenditures (Other Charges)

A significant portion of expenditures budgeted in these two functions are for pass-through's to the Cancer Consortium for research and smoking cessation. There have been no pass-throughs year to date. This also impacts the expenditure category of Other Charges, where these pass-through's are classified.

- Institutional Support

Interagency Transfer expenditures for the Legislative Auditor, Civil Service and CPTP all occur in the first quarter of the fiscal year.

- Plant Operations/Maintenance

Utility and other operating services expenditures have lagged to date.

# Overview of Restricted Funds

Campus: LSUHSC New Orleans

	Actual Revenues/Transfers for each Quarter						Cumulative Revenues & Transfers	% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12		
State Appropriations	0					0		
Restricted Fees	1,357,771	1,038,905	4,272			1,043,177	76.8%	
Sales and Services of Educational Activities	4,443,239	145,147	1,299,194			1,444,341	32.5%	
Auxiliaries (List)								
1 Bookstore	6,465,000	2,777,299	760,832			3,538,130	54.7%	
2 Cafeteria	36,000	4,925	13,536			18,461	51.3%	
3 Student Housing	2,146,600	506,672	416,740			923,412	43.0%	
4 Parking	1,365,000	428,951	322,859			751,810	55.1%	
5 HSC Stores	5,515,000	1,295,784	446,583			1,742,367	31.6%	
6 Duplicating and Printing	760,000	143,908	151,061			294,970	38.8%	
7						0		
8						0		
9						0		
10						0		
11						0		
12						0		
13						0		
14						0		
15						0		
Endowment Income	355,940	38,795	145,969			184,764	51.9%	
Grants and Contracts								
Federal	44,271,838	6,270,279	10,724,409			16,994,688	38.4%	
State and Local	77,094,555	7,874,610	13,173,449			21,048,059	27.3%	
Private	95,844,240	12,391,455	25,143,248			37,534,703	39.2%	
Indirect Cost Recovered	17,561,550	3,223,937	3,905,651			7,129,589	40.6%	
Gifts	1,204,742	174,607	212,843			387,449	32.2%	
Federal Funds						0		
<b>Hospitals</b>								
Hospital - Commercial/Self-Pay						0		
Physician Practice Plans	15,820,189	1,959,986	1,568,315			3,528,301	22.3%	
Medicare						0		
Medicaid						0		
Uncompensated Care Costs (UCC)						0		
All Other Sources	2,389,551	20,724	29,384			50,108	2.1%	
<b>TOTAL</b>	<b>276,631,215</b>	<b>38,295,984</b>	<b>58,318,344</b>	<b>0</b>	<b>0</b>	<b>96,614,328</b>	<b>34.9%</b>	



## Report on Restricted Budget

No adjustments have been made to the restricted budget during the first and second quarters.

**Overview of Restricted Operations**

Campus: LSUHSC New Orleans

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	2,571,359	1,038,905	169,266	3,440,998	4,272	509,605	2,935,665	0	2,935,665	0	2,935,665	2,935,665	
Sales & Svcs of Educ. Activ's	4,529,651	145,147	1,195,235	3,479,563	1,299,194	1,450,391	3,328,366	0	3,328,366	0	3,328,366	3,328,366	
<b>Auxiliaries (List)</b>													
1 Bookstore	(863,667)	2,777,299	1,652,200	261,432	760,832	1,883,133	(860,869)	0	(860,869)	0	(860,869)	(860,869)	
2 Cafeteria	109,061	4,925	284	113,702	13,536	7,139	120,099	0	120,099	0	120,099	120,099	
3 Student Housing	470,925	506,672	333,855	643,742	416,740	631,557	428,925	0	428,925	0	428,925	428,925	
4 Parking	2,289,354	428,951	199,998	2,518,307	322,859	300,675	2,540,491	0	2,540,491	0	2,540,491	2,540,491	
5 HSC Stores	1,151,383	1,295,784	654,942	1,792,224	446,583	984,956	1,253,852	0	1,253,852	0	1,253,852	1,253,852	
6 Duplicating and Printing	(286,426)	143,908	115,417	(257,934)	151,061	198,869	(305,742)	0	(305,742)	0	(305,742)	(305,742)	
7	0	0	0	0	0	0	0	0	0	0	0	0	
8	0	0	0	0	0	0	0	0	0	0	0	0	
9	0	0	0	0	0	0	0	0	0	0	0	0	
10	0	0	0	0	0	0	0	0	0	0	0	0	
11	0	0	0	0	0	0	0	0	0	0	0	0	
12	0	0	0	0	0	0	0	0	0	0	0	0	
13	0	0	0	0	0	0	0	0	0	0	0	0	
14	0	0	0	0	0	0	0	0	0	0	0	0	
15	0	0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	1,417,219	38,795	107,908	1,348,106	145,969	160,610	1,333,465	0	1,333,465	0	1,333,465	1,333,465	
<b>Grants and Contracts</b>													
Federal	916,564	6,270,279	10,405,526	(3,218,683)	10,724,409	10,091,770	(2,586,044)	0	(2,586,044)	0	(2,586,044)	(2,586,044)	
State and Local	14,870,598	7,874,610	17,415,984	5,329,224	13,173,449	18,177,967	324,706	0	324,706	0	324,706	324,706	
Private	33,991,920	12,391,455	23,407,724	22,975,651	25,143,248	25,767,318	22,351,581	0	22,351,581	0	22,351,581	22,351,581	
Indirect Cost Recovered	20,344,306	3,223,937	5,616,668	17,951,576	3,905,651	4,917,445	16,939,782	0	16,939,782	0	16,939,782	16,939,782	
Gifts	294,947	174,607	286,970	182,585	212,843	286,116	109,311	0	109,311	0	109,311	109,311	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	23,660,475	1,959,986	2,535,196	23,085,265	1,568,315	2,479,982	22,173,599	0	22,173,599	0	22,173,599	22,173,599	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Sources	11,856,702	20,724	296,379	11,581,047	29,384	291,150	11,319,281	0	11,319,281	0	11,319,281	11,319,281	
<b>TOTAL</b>	<b>117,324,371</b>	<b>38,295,984</b>	<b>64,393,550</b>	<b>91,226,805</b>	<b>58,318,344</b>	<b>68,138,682</b>	<b>81,406,467</b>	<b>0</b>	<b>0</b>	<b>81,406,467</b>	<b>0</b>	<b>0</b>	<b>81,406,467</b>

### Report on Restricted Operations

Current balances by source are adequate for cash flow and operations.

Historically, there has been a significant lag between expenditures and revenues until the fourth quarter of the fiscal year. This is due to a number of factors:

- Revenues for contracts are recorded when billed rather than collected.
- Other revenues such as grants, restricted fees, sales and services, auxiliary enterprises, practice plan and other sources are generally reported on an actual basis. This impacts the column entitled “% Collected” as it measures in part revenues that are billed rather than collected.
- The quarterly report excludes projects we maintain on behalf of the HCSD and FEMA/ORM related activity for project worksheets and contents replacement.
- For cost reimbursable grants and contracts, which are the majority of our sponsored project universe, there is a lag of one month between expenditures and revenues. For example, billing for grant and contract revenues in relation to September expenditures are not posted until October. Catch up is not made until the final accounting period of June.
- A number of contracts have not yet been executed and, as a result, are not generating revenue at this time. A prime example is some of our contracts with Interim LSU Hospital. The HCSD and DHH are working on some complicated mechanisms for maximizing Medicaid reimbursement which are delaying the execution of contracts.
- As was the case with unrestricted tuition and fees, restricted student fees are front-loaded. It comprises fees collected for the late summer 2011 semester, fall 2011 semester and for M.D., and D.D.S. students who are assessed tuition and fees on an annual basis.
- Some revenue sources are not posted until later in the fiscal year, such as interest earnings which would affect All Other Sources.

**LSUHSC-S Operating Budget  
HSC-S, EACMC, and HPLMC  
Quarterly Financial Reporting Narrative  
FY 2011-2012 as of December 31, 2011**

The FY 2011-2012 operating budget appropriations for Health Sciences Center-Shreveport, E.A. Conway Medical Center, and Huey P. Long Medical Center were reduced again this year. In addition, on December 14, 2011 Executive Order BJ 2011-25 announced budget cuts totaling \$251,279,477. Since the approved BA-7s relating to these campus budget reductions have not yet been received, the cuts are not reflected in the data as of December 31, 2011. The amount allocated to LSUHSC-Shreveport, E.A. Conway Medical Center, and Huey P. Long Medical Center will total \$3,621,331. The impact of current mid-year cuts as well as budget reductions in the original operating budgets continues to present challenges to sustain the primary missions of education, patient care, and research.

Health Sciences Center- Shreveport implemented the Electronic Health Records System [EPIC] effective November 6, 2011. The implementation at EACMC and HPLMC will occur in the near future. In addition, the State's move to transform Medicaid to a Community Care Network, Bayou Health, will impact all three facilities at fiscal year end. The initiative moves charges for Medicaid recipients from a fee for service system and transforms it to one of two plans as elected by enrollees. LSUHSC-Shreveport, E.A. Conway Medical Center, and Huey P. Long Medical Center are all located in Louisiana Geographical Service Area C, which according to the DHH website has a June 1, 2012 go live date for enrollees.

The following summarizes by campus the results of operations ending the second quarter of FY 2011-2012. Also briefly described are preliminary steps still being developed by LSUHSC-S in anticipation of the mid-year budget reduction announced in December 2011.

**LSU Health Sciences Center at Shreveport**

The original FY 2011-2012 operating budget appropriation of \$416,425,919 is a reduction of over \$13 million from the ending FY 2010-2011 appropriation. HSC-S implemented the new Electronic Health Records System [EPIC] on November 6, 2011. This transfer to a new system should result in improvements for the future, but will involve some decline in revenues as the processes are stabilized. In addition to the

expected decrease in revenue, there has also been an increase in personnel overtime due to the additional time required for Epic training and implementation.

LSUHCS-Shreveport is working to implement mid-year budget reductions announced in December 2011. The Shreveport campus was allocated a reduction of \$2,502,284, a cut of 5.08%. This reduction adds to an already tight budget and the administration is working to mitigate the shortfall and deal with the additional budget reduction through savings in personnel costs through attrition and delayed hiring of positions not related to direct patient care, reduction of operating services costs from overhead efficiencies, and savings in supplies through group purchasing and contract efficiencies.

### **E.A. Conway Medical Center in Monroe**

The original FY 2011-2012 operating budget appropriation of \$77,032,956 is a reduction of over \$8 million from the ending FY 2010-2011 appropriation. This budgetary decrease is due to the combination of appropriations for higher education and healthcare, the dual funding streams for this campus.

E.A. Conway Medical Center was allocated a mid-year budget reduction of \$537,088. The reduction will be achieved through savings on contracts with NE LA Radiology Associates and Dietary services.

In FY 2010-2011, additional funding was allocated to EACMC via the DHH/CMS approved DSH/UPL Funding Swap Program. The DSH funding at EACMC was used as matching funds to draw additional federal dollars which in turn were allocated among all LSU hospitals. This continues in FY 2011-2012.

Another DHH/CMS approved plan is the Low Income Needy Care Collaboration Agreement or LINCCA. In this program, private, non-state hospitals who desire to support care for the low-income uninsured patients in Louisiana memorialize this through an agreement with LSU hospitals. As part of the LINCCA agreement, private hospitals assume the responsibility for funding certain non-allowable cost portions of professional services at LSU hospitals. EACMC is participating and has one contract in this program for the period April, 2011 through June, 2011. This also continues in FY 2011-2012 for the period July through June.

The series of budget reductions over the past 36 months have been annualized in the appropriated FY 2011-2012 budget. Due to the decrease in FY 2011-2012 appropriation, along with unfunded mandates, EACMC will continue, for a third fiscal

year, withholding merits for all classified and unclassified employees; freeze vacant positions; delay filling newly vacated FTEs while still maintaining current level of operations; savings through further utilization of GPO products; reduction of medical service contracts; and cancellation of IT services agreement.

Capital expenditures continue to be a concern as no funding is provided within the operating budget. Many equipment items, due to age, are no longer supported by the manufacturer and many items are still in use that was purchased in 1987 with the move into the then new facility.

Since any reduction in services or closure of beds would have a negative impact on EACMC's core mission of medical education and patient care, which could jeopardize the residency program, reduction plans have been crafted to avoid this.

### **Huey P. Long Medical Center**

The original FY 2011-2012 operating budget appropriation of \$54,308,697 is a reduction of over \$3 million from the ending FY 2010-2011 appropriation. This budgetary decrease is due to the combination of appropriations for higher education and healthcare, the dual funding streams for this campus.

The mid-year budget reduction allocated to Huey P. Long Medical Center is \$581,959. This reduction in spending authority will be achieved by delaying capital equipment purchases. Additionally, the facility proposes to reduce HIV prisoner drug expenditures. However, no prisoners should be impacted by the reduction. The HIV pharmacy population has decreased from prior years and, provided the demand does not increase, the hospital should be able to operate at current levels. The hospital continues to search for viable areas in which to achieve additional cost savings.

The series of budget reductions over the past 36 months have been annualized in the appropriated FY 2011-2012 budget. Due to the decrease in FY 2011-2012 appropriation, along with unfunded mandates, HPLMC, for the third year, will withhold merit increases for classified and unclassified positions. HPLMC has delayed opening the Mental Health Emergency Room Expansion (M-HERE), which includes not filling 10 positions, along with the mid-year budget reduction from 2009-2010 freeze on 19 positions remains. In January 2011, we closed the Women's, Infant & Child (WIC) program, in addition to closing the OB services in March 2011.

A recent positive development for the hospital is its impending move to new facilities. On December 8, 2011, Governor Bobby Jindal announced plans to relocate Huey P. Long Medical center from its current location to England Air Park in Alexandria. The estimated cost to modernize the buildings at the air park is \$30 million, of which \$25 million will be funded by state-backed bonds in 2012-2013 and the remaining \$5 million funded by the England Authority.

In conclusion, the hospitals continue to face the potential loss and/or reduction of revenues through the CMS Quality Improvement Initiatives [audits] to include RACs [Recovery Audit Contractors], MICs [Medicaid Integrity Contractor], and ZPICs [Zone Program Integrity Contractors].

The issues on the federal and state levels related to healthcare reform, loss of stimulus funds, DSH audit rule program, UPL Program, FMAP changes, and implementation of the Community Care Network overlaid on Louisiana's declines in state revenues complicate already complex budgetary issues and make fiscal projections more difficult for LSUHSC-S.

However, the information above summarizes as fully and accurately as possible in the current economic climate how the rationale LSUHSC-S is employing in an effort to meet its core mission in a fiscally restrained manner.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	48,984,128	16,328,044	12,246,032			28,574,076
Statutory Dedications	9,456,305	390,616	2,544,040			2,934,656
Interim Emergency Board	0	0	0			0
Interagency Transfers	233,173,139	0	144,724,812			144,724,812
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	66,088,187	8,576,436	60,691,354			69,267,790
Federal Funds	58,724,160	0	32,837,169			32,837,169
<b>Total Revenues</b>	<b>416,425,919</b>	<b>25,295,096</b>	<b>253,043,407</b>	<b>0</b>	<b>0</b>	<b>278,338,503</b>
<b>Expenditures by Object:</b>						
Personal Services	277,223,809	66,754,471	76,585,116			143,339,587
Operating Expenses	119,571,103	26,737,472	28,100,785			54,838,257
Other Charges	15,799,807	1,417,992	3,886,080			5,304,072
Acquisitions and Major Repairs	3,831,200	401,638	746,153			1,147,791
<b>Total Expenditures</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>109,318,134</b>	<b>0</b>	<b>0</b>	<b>204,629,707</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	63,121,401	16,805,253	17,625,906			34,431,159
Non-Academic Expenditures	353,304,518	78,506,320	91,692,228			170,198,548
<b>Total Expenditures</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>109,318,134</b>	<b>0</b>	<b>0</b>	<b>204,629,707</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	699,256	834,631	878,494		
Sales and Services of Educational Activities	66,347,105	81,671,114	88,208,014		
Auxiliaries	12,047,115	13,321,010	13,241,527		
Endowment Income	12,220,987	12,703,369	13,144,066		
Grants and Contracts	13,960,200	11,196,426	9,107,587		
Indirect Cost Recovered	16,616,936	16,155,026	15,763,206		
Gifts	23,199	37,803	14,218		
Federal Funds	0	0	0		
Hospitals	67,297,162	64,198,878	66,415,830		
All Other Sources	1,086,151	1,059,640	1,065,290		
<b>TOTAL</b>	<b>230,591,641</b>	<b>201,177,897</b>	<b>207,838,232</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

See detailed spreadsheets



# Operating Budget Development

## Campus: Budget Adjustments

## LSUHSC - Shreveport

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	48,984,128	0	0			48,984,128	0.0%
Statutory Dedications	9,253,721	202,584	0			9,456,305	2.2%
Interim Emergency Board	0	0	0			0	
Interagency Transfers	233,173,139	0	0			233,173,139	0.0%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	66,088,187	0	0			66,088,187	0.0%
Federal Funds	58,724,160	0	0			58,724,160	0.0%
<b>Total Revenues</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	191,011,943	0	0			191,011,943	0.0%
Other Compensation	24,446,436	0	0			24,446,436	0.0%
Related Benefits	61,765,430	0	0			61,765,430	0.0%
<b>Total Personal Services</b>	<b>277,223,809</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>277,223,809</b>	<b>0.0%</b>
Travel	507,579	10,000	0			517,579	2.0%
Operating Services	36,172,118	(22,200)	(4,500)			36,145,418	-0.1%
Supplies	82,899,906	3,700	4,500			82,908,106	0.0%
<b>Total Operating Expenses</b>	<b>119,579,603</b>	<b>(8,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,571,103</b>	<b>0.0%</b>
Professional Services	2,088,195	0	0			2,088,195	0.0%
Other Charges	1,319,646	202,584	0			1,522,230	15.4%
Debt Services	0	0	0			0	
Interagency Transfers	12,189,382	0	0			12,189,382	0.0%
<b>Total Other Charges</b>	<b>15,597,223</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,799,807</b>	<b>1.3%</b>
General Acquisitions	3,777,700	8,500	0			3,786,200	0.2%
Library Acquisitions	45,000	0	0			45,000	0.0%
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>3,822,700</b>	<b>8,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,831,200</b>	<b>0.2%</b>
<b>Total Expenditures</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	34,307,708	114,077	185,167			34,606,952	0.9%
Research	19,250,430	0	0			19,250,430	0.0%
Public Service	2,295,756	0	0			2,295,756	0.0%
Academic Support (Includes Library)	6,902,851	65,412	0			6,968,263	0.9%
<b>Academic Expenditures Subtotal</b>	<b>62,756,745</b>	<b>179,489</b>	<b>185,167</b>	<b>0</b>	<b>0</b>	<b>63,121,401</b>	
Student Services	1,108,911	23,095	0			1,132,006	2.1%
Institutional Support	22,814,768	(204,329)	0			22,610,439	-0.9%
Scholarships/Fellowships	922,595	0	0			922,595	0.0%
Plant Operations/Maintenance	5,255,683	0	0			5,255,683	0.0%
Hospital	323,349,633	204,329	(185,167)			323,368,795	0.0%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	15,000	0	0			15,000	0.0%
<b>Non-Academic Expenditures Subtotal</b>	<b>353,466,590</b>	<b>23,095</b>	<b>(185,167)</b>	<b>0</b>	<b>0</b>	<b>353,304,518</b>	
<b>Total Expenditures</b>	<b>416,223,335</b>	<b>202,584</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,425,919</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

LSUHSC - Shreveport

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1 - BA-7 #1 [approved 08/11/11] -- Statutory Dedication - Overcollections Fund Carryforwad for Peds -- \$202,584.  
Quarter 2 - Three Audiologist positions were transferred from Hospital to Instruction and there was a rebudget between expenditure categories.

## Report on changes to Significant Funding Issues

Quarter 1 - BA-7 #1 [approved 08/11/11] -- Statutory Dedication - Overcollections Fund Carryforwad for Peds -- \$202,584 .  
Quarter 2 - Three Audiologist positions were transferred from Hospital to Instruction and there was a rebudget between expenditure categories.

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC - Shreveport

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	48,984,128	16,328,044	12,246,032			28,574,076	58.3%
Statutory Dedications	9,456,305	390,616	2,544,040			2,934,656	31.0%
Interim Emergency Board	0	0	0			0	
Interagency Transfers	233,173,139	0	144,724,812			144,724,812	62.1%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	66,088,187	8,576,436	60,691,354			69,267,790	104.8%
Federal Funds	58,724,160	0	32,837,169			32,837,169	55.9%
<b>TOTAL</b>	<b>416,425,919</b>	<b>25,295,096</b>	<b>253,043,407</b>	<b>0</b>	<b>0</b>	<b>278,338,503</b>	<b>66.8%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	191,011,943	46,489,616	53,418,176			99,907,792	52.3%
Other Compensation	24,446,436	5,357,567	6,275,292			11,632,859	47.6%
Related Benefits	61,765,430	14,907,288	16,891,648			31,798,936	51.5%
<b>Total Personal Services</b>	<b>277,223,809</b>	<b>66,754,471</b>	<b>76,585,116</b>	<b>0</b>	<b>0</b>	<b>143,339,587</b>	<b>51.7%</b>
Travel	517,579	7,696	8,728			16,424	3.2%
Operating Services	36,145,418	8,059,681	8,979,365			17,039,046	47.1%
Supplies	82,908,106	18,670,095	19,112,692			37,782,787	45.6%
<b>Total Operating Expenses</b>	<b>119,571,103</b>	<b>26,737,472</b>	<b>28,100,785</b>	<b>0</b>	<b>0</b>	<b>54,838,257</b>	<b>45.9%</b>
Professional Services	2,088,195	296,720	300,971			597,691	28.6%
Other Charges	1,522,230	284,561	116,724			401,285	26.4%
Debt Services	0	0	0			0	
Interagency Transfers	12,189,382	836,711	3,468,385			4,305,096	35.3%
<b>Total Other Charges</b>	<b>15,799,807</b>	<b>1,417,992</b>	<b>3,886,080</b>	<b>0</b>	<b>0</b>	<b>5,304,072</b>	<b>33.6%</b>
General Acquisitions	3,786,200	399,296	745,262			1,144,558	30.2%
Library Acquisitions	45,000	2,342	891			3,233	7.2%
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>3,831,200</b>	<b>401,638</b>	<b>746,153</b>	<b>0</b>	<b>0</b>	<b>1,147,791</b>	<b>30.0%</b>
<b>TOTAL</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>109,318,134</b>	<b>0</b>	<b>0</b>	<b>204,629,707</b>	<b>49.1%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - Shreveport**

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>by Function</b>							
Instruction	34,606,952	9,686,287	9,657,629			19,343,916	55.9%
Research	19,250,430	4,786,919	5,346,113			10,133,032	52.6%
Public Service	2,295,756	500,015	510,567			1,010,582	44.0%
Academic Support (Includes Library)	6,968,263	1,832,032	2,111,597			3,943,629	56.6%
<b>Academic Expenditures Subtotal</b>	<b>63,121,401</b>	<b>16,805,253</b>	<b>17,625,906</b>	<b>0</b>	<b>0</b>	<b>34,431,159</b>	<b>54.5%</b>
Student Services	1,132,006	325,476	253,598			579,074	51.2%
Institutional Support	22,610,439	3,503,968	6,024,916			9,528,884	42.1%
Scholarships/Fellowships	922,595	254,316	100,254			354,570	38.4%
Plant Operations/Maintenance	5,255,683	1,058,165	1,341,887			2,400,052	45.7%
Hospital	323,368,795	73,364,395	83,971,573			157,335,968	48.7%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	15,000	0	0			0	0.0%
<b>Non-Academic Expenditures Subtotal</b>	<b>353,304,518</b>	<b>78,506,320</b>	<b>91,692,228</b>	<b>0</b>	<b>0</b>	<b>170,198,548</b>	<b>48.2%</b>
<b>TOTAL</b>	<b>416,425,919</b>	<b>95,311,573</b>	<b>109,318,134</b>	<b>0</b>	<b>0</b>	<b>204,629,707</b>	<b>49.1%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Quarter 1 - No report.

Quarter 2 - Revenue: The increase in revenue is primarily due to the posting of UCC, Medicaid, and Federal funding in the 2nd quarter. Also contributing to the revenue increase are the self-generated collections which include \$7,719,331 in appropriated carryforward funds from FY 2010-2011 and \$1,285,732 for tuition and fees posted in the second quarter. In addition, on November 6, 2011, we implemented an electronic health records system. The revenue cycle processes are being continuously monitored and validated. Therefore, any adjustments necessary will be reflected in the future quarterly reports.

Expenditures by Category: Personal expenditures increased due to seven pay periods reflected in the 2nd quarter as opposed to six pay periods in the 1st quarter. The increase in Other Charges-IAT is due to the timing of payments. Expenditures by Function: The increase in Institutional Support is due to the timing of IAT payments. The increase in Hospital is largely due to seven pay periods, as well as the timing of IAT payments and other non-personnel payments.

# Overview of Restricted Funds

Campus: LSUHSC - Shreveport

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	
State Appropriations	0	0	0			0	
Restricted Fees	222,880	178,493	113,370			291,863	131.0%
Sales and Services of Educational Activities	66,347,105	1,095,302	32,798,512			33,893,814	51.1%
<b>Auxiliaries</b>						0	
Parking	690,000	187,224	164,800			352,024	51.0%
Bookstore	2,342,000	802,622	435,870			1,238,492	52.9%
General Service Store	4,725,000	1,333,277	997,718			2,330,995	49.3%
Linwood Apartments	0	64,326	1,565			65,891	
Printing Services	580,000	224,599	127,181			351,780	60.7%
Student Union	50,000	80,271	20,300			100,571	201.1%
Cafeterias	3,555,000	950,443	934,214			1,884,657	53.0%
Rental Properties	100,000	91,600	1,147			92,747	92.7%
Gift Shop	85,250	17,790	21,652			39,442	46.3%
Computer Networking	600,000	167,195	175,804			342,999	57.2%
Telecommunications	2,650,000	654,316	644,388			1,298,704	49.0%
Endowment Income	1,664,538	663,920	823,108			1,487,028	89.3%
<b>Grants and Contracts</b>							
Federal	15,017,721	2,893,283	2,218,096			5,111,379	34.0%
State and Local	20,660,477	3,814,622	5,115,550			8,930,172	43.2%
Private	17,908,477	3,210,298	3,995,722			7,206,020	40.2%
Indirect Cost Recovered	5,000,000	653,795	814,231			1,468,026	29.4%
Gifts	0	50,782	51,080			101,862	
Federal Funds	0	0	0			0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0	0			0	
Physician Practice Plans	0	0	0			0	
Medicare	0	0	0			0	
Medicaid	0	0	0			0	
Uncompensated Care Costs (UCC)	0	0	0			0	
Sponsored Grants and Contracts	4,100,000	522,828	796,574			1,319,402	32.2%
Sales and Services Other	929,812	128,150	827,283			955,433	102.8%
All Other Sources	0	6,281	11,392			17,673	
<b>TOTAL</b>	<b>147,228,260</b>	<b>17,791,417</b>	<b>51,089,557</b>	<b>0</b>	<b>0</b>	<b>68,880,974</b>	<b>46.8%</b>

## Report on Restricted Budget

Quarter 1 - No report.

Quarter 2 - The 2nd quarter restricted revenues are up due to the timing of postings in sales & services and grants & contracts.

**Overview of Restricted Operations**

Campus: LSUHSC - Shreveport

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	699,256	178,493	43,118	834,631	113,370	69,507	878,494	0	878,494	0		878,494	
Sales & Svcs of Educ. Activ's	106,640,635	1,095,302	26,064,823	81,671,114	32,798,512	26,261,612	88,208,014	0	88,208,014	0		88,208,014	
Auxiliaries													
Parking	608,465	187,224	203,053	592,636	164,800	137,972	619,464	0	619,464	0		619,464	
Bookstore	2,106,467	802,622	509,306	2,399,783	435,870	436,207	2,399,446	0	2,399,446	0		2,399,446	
General Service Store	634,874	1,333,277	1,257,146	711,005	997,718	1,043,599	665,124	0	665,124	0		665,124	
Linwood Apartments	914,930	64,326	0	979,256	1,565	0	980,821	0	980,821	0		980,821	
Printing Services	524,662	224,599	97,417	651,844	127,181	114,841	664,184	0	664,184	0		664,184	
Student Union	379,509	80,271	2,472	457,308	20,300	1,737	475,871	0	475,871	0		475,871	
Cafeterias	3,454,580	950,443	576,380	3,828,643	934,214	929,881	3,832,976	0	3,832,976	0		3,832,976	
Rental Properties	493,520	91,600	6,776	578,344	1,147	8,395	571,096	0	571,096	0		571,096	
Gift Shop	28,348	17,790	24,127	22,011	21,652	25,783	17,880	0	17,880	0		17,880	
Computer Networking	333,822	167,195	77,865	423,152	175,804	9,092	589,864	0	589,864	0		589,864	
Telecommunications	2,567,938	654,316	545,226	2,677,028	644,388	896,615	2,424,801	0	2,424,801	0		2,424,801	
Endowment Income	12,220,987	663,920	181,538	12,703,369	823,108	382,411	13,144,066	0	13,144,066	0		13,144,066	
Grants and Contracts													
Federal	914,142	2,893,283	3,598,604	208,821	2,218,096	3,575,124	(1,148,207)	0	(1,148,207)	0		(1,148,207)	
State and Local	(544,979)	3,814,622	5,268,284	(1,998,641)	5,115,550	5,409,651	(2,292,742)	0	(2,292,742)	0		(2,292,742)	
Private	13,591,037	3,210,298	3,815,089	12,986,246	3,995,722	4,433,432	12,548,536	0	12,548,536	0		12,548,536	
Indirect Cost Recovered	16,616,936	653,795	1,115,705	16,155,026	814,231	1,206,051	15,763,206	0	15,763,206	0		15,763,206	
Gifts	23,199	50,782	36,178	37,803	51,080	74,665	14,218	0	14,218	0		14,218	
Federal Funds	0	0	0	0	0	0	0	0	0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0		0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0		0	
Medicare	0	0	0	0	0	0	0	0	0	0		0	
Medicaid	0	0	0	0	0	0	0	0	0	0		0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0		0	
Sponsored Grants and Contracts	1,181,255	522,828	528,679	1,175,404	796,574	822,186	1,149,792	0	1,149,792	0		1,149,792	
Sales and Services Other	66,115,907	128,150	3,220,583	63,023,474	827,283	(1,415,281)	65,266,038	0	65,266,038	0		65,266,038	
All Other Sources	1,086,151	6,281	32,792	1,059,640	11,392	5,742	1,065,290	0	1,065,290	0		1,065,290	
<b>TOTAL</b>	<b>230,591,641</b>	<b>17,791,417</b>	<b>47,205,161</b>	<b>201,177,897</b>	<b>51,089,557</b>	<b>44,429,222</b>	<b>207,838,232</b>	<b>0</b>	<b>0</b>	<b>207,838,232</b>	<b>0</b>	<b>0</b>	<b>207,838,232</b>

## Overview of Restricted Operations

Campus: LSUHSC - Shreveport

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### Report on Restricted Operations

Quarter 1 - The decrease in the fund balance in Sales and Services is due to the timing of expenditures and collection of revenue.  
Quarter 2 - The increase in the fund balance in Sales and Services is due to the timing of expenditures and collection of revenue.



Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	10,513,906	2,628,477	2,628,477			5,256,954
Statutory Dedications	0	0	0			0
Interim Emergency Board	0	0	0			0
Interagency Transfers	102,584,279	22,458,643	28,374,272			50,832,915
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	2,799,145	2,874	1,557,882			1,560,756
Federal Funds	8,058,474	(35)	3,622,182			3,622,147
<b>Total Revenues</b>	<b>123,955,804</b>	<b>25,089,959</b>	<b>36,182,813</b>	<b>0</b>	<b>0</b>	<b>61,272,772</b>
<b>Expenditures by Object:</b>						
Personal Services	44,973,163	10,461,262	12,460,694			22,921,956
Operating Expenses	15,846,221	3,618,990	4,295,020			7,914,010
Other Charges	63,136,420	459,574	17,910,626			18,370,200
Acquisitions and Major Repairs	0	0	0			0
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>34,666,340</b>			<b>49,206,166</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0			0
Non-Academic Expenditures	123,955,804	14,539,826	34,666,340			49,206,166
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>34,666,340</b>	<b>0</b>	<b>0</b>	<b>49,206,166</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	0	0	0		
Sales and Services of Educational Activities	0	0	0		
Auxiliaries	0	0	0		
Endowment Income	0	0	0		
Grants and Contracts	0	0	0		
Indirect Cost Recovered	0	0	0		
Gifts	0	0	0		
Federal Funds	0	0	0		
Hospitals	24,682,221	24,488,214	23,963,891		
All Other Sources	0	0	0		
<b>TOTAL</b>	<b>24,682,221</b>	<b>24,488,214</b>	<b>23,963,891</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: LSUHSC - E. A. Conway Medical Center Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	10,513,906	0	0			10,513,906	0.0%
Statutory Dedications	0	0	0			0	
Interim Emergency Board	0	0	0			0	
Interagency Transfers	102,584,279	0	0			102,584,279	0.0%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	2,799,145	0	0			2,799,145	0.0%
Federal Funds	8,058,474	0	0			8,058,474	0.0%
<b>Total Revenues</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	32,384,118	0	0			32,384,118	0.0%
Other Compensation	1,612,209	0	0			1,612,209	0.0%
Related Benefits	10,976,836	0	0			10,976,836	0.0%
<b>Total Personal Services</b>	<b>44,973,163</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,973,163</b>	<b>0.0%</b>
Travel	20,000	0	0			20,000	0.0%
Operating Services	6,587,849	0	0			6,587,849	0.0%
Supplies	9,238,372	0	0			9,238,372	0.0%
<b>Total Operating Expenses</b>	<b>15,846,221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,846,221</b>	<b>0.0%</b>
Professional Services	2,169,300	0	0			2,169,300	0.0%
Other Charges	46,922,848	0	0			46,922,848	0.0%
Debt Services	0	0	0			0	
Interagency Transfers	14,044,272	0	0			14,044,272	0.0%
<b>Total Other Charges</b>	<b>63,136,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,136,420</b>	<b>0.0%</b>
General Acquisitions	0	0	0			0	
Library Acquisitions	0	0	0			0	
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	0	0	0			0	
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	0	0	0			0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0	0			0	
Institutional Support	0	0	0			0	
Scholarships/Fellowships	0	0	0			0	
Plant Operations/Maintenance	0	0	0			0	
Hospital	123,955,804	0	0			123,955,804	0.0%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	
<b>Total Expenditures</b>	<b>123,955,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,955,804</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **LSUHSC - E. A. Conway Medical Center**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1: No adjustments.  
Quarter 2: No adjustments.

## Report on changes to Significant Funding Issues

Quarter 1: No adjustments.  
Quarter 2: No adjustments

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC - E. A. Conway Medical Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	10,513,906	2,628,477	2,628,477			5,256,954	50.0%
Statutory Dedications	0	0	0			0	
Interim Emergency Board	0	0	0			0	
Interagency Transfers	102,584,279	22,458,643	28,374,272			50,832,915	49.6%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	2,799,145	2,874	1,557,882			1,560,756	55.8%
Federal Funds	8,058,474	(35)	3,622,182			3,622,147	44.9%
<b>TOTAL</b>	<b>123,955,804</b>	<b>25,089,959</b>	<b>36,182,813</b>	<b>0</b>	<b>0</b>	<b>61,272,772</b>	<b>49.4%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	32,384,118	7,343,842	8,766,380			16,110,222	49.7%
Other Compensation	1,612,209	395,568	437,238			832,806	51.7%
Related Benefits	10,976,836	2,721,852	3,257,076			5,978,928	54.5%
<b>Total Personal Services</b>	<b>44,973,163</b>	<b>10,461,262</b>	<b>12,460,694</b>	<b>0</b>	<b>0</b>	<b>22,921,956</b>	<b>51.0%</b>
Travel	20,000	3,797	4,460			8,257	41.3%
Operating Services	6,587,849	1,320,656	1,657,829			2,978,485	45.2%
Supplies	9,238,372	2,294,537	2,632,731			4,927,268	53.3%
<b>Total Operating Expenses</b>	<b>15,846,221</b>	<b>3,618,990</b>	<b>4,295,020</b>	<b>0</b>	<b>0</b>	<b>7,914,010</b>	<b>49.9%</b>
Professional Services	2,169,300	340,158	502,873			843,031	38.9%
Other Charges	46,922,848	0	14,108,572			14,108,572	30.1%
Debt Services	0	0	0			0	
Interagency Transfers	14,044,272	119,416	3,299,181			3,418,597	24.3%
<b>Total Other Charges</b>	<b>63,136,420</b>	<b>459,574</b>	<b>17,910,626</b>	<b>0</b>	<b>0</b>	<b>18,370,200</b>	<b>29.1%</b>
General Acquisitions	0	0	0			0	
Library Acquisitions	0	0	0			0	
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>34,666,340</b>	<b>0</b>	<b>0</b>	<b>49,206,166</b>	<b>39.7%</b>
<b>by Function</b>							
Instruction	0	0	0			0	
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	0	0	0			0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# Overview of Unrestricted Revenues and Expenditures

Campus: LSUHSC - E. A. Conway Medical Center

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
Student Services	0	0	0			0	
Institutional Support	0	0	0			0	
Scholarships/Fellowships	0	0	0			0	
Plant Operations/Maintenance	0	0	0			0	
Hospital	123,955,804	14,539,826	34,666,340			49,206,166	39.7%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>34,666,340</b>	<b>0</b>	<b>0</b>	<b>49,206,166</b>	<b>39.7%</b>
<b>TOTAL</b>	<b>123,955,804</b>	<b>14,539,826</b>	<b>34,666,340</b>	<b>0</b>	<b>0</b>	<b>49,206,166</b>	<b>39.7%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Quarter 1: No report.

Quarter 2: REVENUE: The Self Generated and Federal Funds revenue accrual began in the second quarter.

EXPENSES: Personal Services: The month of December had three pay periods which caused the amounts to be more than the first quarter.

Other Charges: The hospital did a cash transfer to HCSO for \$14,108,572 during the second quarter.

Interagency Transfers: Receipt and payment of Interagency invoices began in the second quarter.

# Overview of Restricted Funds

Campus: LSUHSC - E. A. Conway Medical Center

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0	0			0	
Restricted Fees	0	0	0			0	
Sales and Services of Educational Activities	0	0	0			0	
Auxiliaries	0	0	0				
Endowment Income	0	0	0			0	
Grants and Contracts							
Federal	0	0	0			0	
State and Local	0	0	0			0	
Private	0	0	0			0	
Indirect Cost Recovered	0	0	0			0	
Gifts	0	0	0			0	
Federal Funds	0	0	0			0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0	0			0	
Physician Practice Plans	0	0	0			0	
Medicare	0	0	0			0	
Medicaid	0	0	0			0	
Uncompensated Care Costs (UCC)	0	0	0			0	
Sponsored Grants and Contracts	1,754,600	45,048	167,699			212,747	12.1%
Sales and Services Physicians & CRNAs	1,614,608	170	417,819			417,989	25.9%
Sales and Services Other	687,892	116,061	119,081			235,142	34.2%
All Other Sources	0	0				0	
<b>TOTAL</b>	<b>4,057,100</b>	<b>161,279</b>	<b>704,599</b>	<b>0</b>	<b>0</b>	<b>865,878</b>	<b>21.3%</b>

## Report on Restricted Budget

Quarter 1: No report.

Quarter 2: Grants: The hospital began receiving payment for its grants during the second quarter.

Sales and Services Physician & CRNA's: Accruals and cash receipts for revenue began during the second quarter.

# Overview of Restricted Funds

Campus: LSUHSC - E. A. Conway Medical Center

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# Overview of Restricted Operations

Campus: LSUHSC - E. A. Conway Medical Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	0	0	0	0	0	0	0	0	0	0	0	0	
Sales & Svcs of Educ. Activ's	0	0	0	0	0	0	0	0	0	0	0	0	
Auxiliaries	0	0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	0	0	0	0	0	0	0	0	0	0	0	0	
Grants and Contracts													
Federal	0	0	0	0	0	0	0	0	0	0	0	0	
State and Local	0	0	0	0	0	0	0	0	0	0	0	0	
Private	0	0	0	0	0	0	0	0	0	0	0	0	
Indirect Cost Recovered	0	0	0	0	0	0	0	0	0	0	0	0	
Gifts	0	0	0	0	0	0	0	0	0	0	0	0	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
Sponsored Grants and Contracts	0	45,048	47,838	(2,790)	167,699	233,575	(68,666)	0	(68,666)	0	(68,666)	0	
Sales and Services Physicians & CRNAs	2,239,419	170	3,148	2,236,441	417,819	7,117	2,647,143	0	2,647,143	0	2,647,143	2,647,143	
Sales and Services Other	22,442,802	116,061	304,300	22,254,563	119,081	988,230	21,385,414	0	21,385,414	0	21,385,414	21,385,414	
All Other Sources	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>24,682,221</b>	<b>161,279</b>	<b>355,286</b>	<b>24,488,214</b>	<b>704,599</b>	<b>1,228,922</b>	<b>23,963,891</b>	<b>0</b>	<b>0</b>	<b>23,963,891</b>	<b>0</b>	<b>0</b>	<b>23,963,891</b>

## Report on Restricted Operations

Quarter 1: No report.  
Quarter 2: No report.



Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	11,392,296	3,797,432	2,848,074			6,645,506
Statutory Dedications	0	0	0			0
Interim Emergency Board	0	0	0			0
Interagency Transfers	37,215,891	0	19,912,293			19,912,293
Interagency Transfers - Federal Stimulus	0	0	0			0
Self Generated Revenues	1,918,278	1,994	720,991			722,985
Federal Funds	3,782,232	0	1,497,502			1,497,502
<b>Total Revenues</b>	<b>54,308,697</b>	<b>3,799,426</b>	<b>24,978,860</b>	<b>0</b>	<b>0</b>	<b>28,778,286</b>
<b>Expenditures by Object:</b>						
Personal Services	29,080,402	6,189,429	7,080,363			13,269,792
Operating Expenses	14,057,912	3,055,603	3,420,421			6,476,024
Other Charges	10,717,612	1,071,176	1,687,264			2,758,440
Acquisitions and Major Repairs	452,771	3,770	38,320			42,090
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>12,226,368</b>			<b>22,546,346</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0			0
Non-Academic Expenditures	54,308,697	10,319,978	12,226,368			22,546,346
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>12,226,368</b>	<b>0</b>	<b>0</b>	<b>22,546,346</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0		
Restricted Fees	0	0	0		
Sales and Services of Educational Activities	0	0	0		
Auxiliaries	0	0	0		
Endowment Income	0	0	0		
Grants and Contracts	0	0	0		
Indirect Cost Recovered	0	0	0		
Gifts	0	0	0		
Federal Funds	0	0	0		
Hospitals	18,624,617	19,042,455	21,673,487		
All Other Sources	0	0	0		
<b>TOTAL</b>	<b>18,624,617</b>	<b>19,042,455</b>	<b>21,673,487</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

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# Operating Budget Development

## Campus: LSUHSC - Huey P. Long Medical Center Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	11,392,296	0	0			11,392,296	0.0%
Statutory Dedications	0	0	0			0	
Interim Emergency Board	0	0	0			0	
Interagency Transfers	37,215,891	0	0			37,215,891	0.0%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	1,918,278	0	0			1,918,278	0.0%
Federal Funds	3,782,232	0	0			3,782,232	0.0%
<b>Total Revenues</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	21,213,486	0	0			21,213,486	0.0%
Other Compensation	574,742	0	0			574,742	0.0%
Related Benefits	7,292,174	0	0			7,292,174	0.0%
<b>Total Personal Services</b>	<b>29,080,402</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,080,402</b>	<b>0.0%</b>
Travel	6,543	0	0			6,543	0.0%
Operating Services	6,596,276	0	0			6,596,276	0.0%
Supplies	7,455,093	0	0			7,455,093	0.0%
<b>Total Operating Expenses</b>	<b>14,057,912</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,057,912</b>	<b>0.0%</b>
Professional Services	8,619,833	0	0			8,619,833	0.0%
Other Charges	136,376	0	0			136,376	0.0%
Debt Services	0	0	0			0	
Interagency Transfers	1,961,403	0	0			1,961,403	0.0%
<b>Total Other Charges</b>	<b>10,717,612</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,717,612</b>	<b>0.0%</b>
General Acquisitions	452,771	0	0			452,771	0.0%
Library Acquisitions	0	0	0			0	
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>452,771</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,771</b>	<b>0.0%</b>
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction	0	0	0			0	
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	0	0	0			0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0	0			0	
Institutional Support	0	0	0			0	
Scholarships/Fellowships	0	0	0			0	
Plant Operations/Maintenance	0	0	0			0	
Hospital	54,308,697	0	0			54,308,697	0.0%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	
<b>Total Expenditures</b>	<b>54,308,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,308,697</b>	<b>0.0%</b>

# Operating Budget Development

Campus: **LSUHSC - Huey P. Long Medical Center**

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

Quarter 1: No adjustments.  
Quarter 2: No adjustments.

## Report on changes to Significant Funding Issues

Quarter 1: No adjustments.  
Quarter 2: No adjustments.

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - Huey P. Long Medical Center**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	11,392,296	3,797,432	2,848,074			6,645,506	58.3%
Statutory Dedications	0	0	0			0	
Interim Emergency Board	0	0	0			0	
Interagency Transfers	37,215,891	0	19,912,293			19,912,293	53.5%
Interagency Transfers - Federal Stimulus	0	0	0			0	
Self Generated Revenues	1,918,278	1,994	720,991			722,985	37.7%
Federal Funds	3,782,232	0	1,497,502			1,497,502	39.6%
<b>TOTAL</b>	<b>54,308,697</b>	<b>3,799,426</b>	<b>24,978,860</b>	<b>0</b>	<b>0</b>	<b>28,778,286</b>	<b>53.0%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	21,213,486	4,369,130	5,036,427			9,405,557	44.3%
Other Compensation	574,742	124,471	155,658			280,129	48.7%
Related Benefits	7,292,174	1,695,828	1,888,278			3,584,106	49.2%
<b>Total Personal Services</b>	<b>29,080,402</b>	<b>6,189,429</b>	<b>7,080,363</b>	<b>0</b>	<b>0</b>	<b>13,269,792</b>	<b>45.6%</b>
Travel	6,543	1,303	7,318			8,621	131.8%
Operating Services	6,596,276	1,230,198	1,526,005			2,756,203	41.8%
Supplies	7,455,093	1,824,102	1,887,098			3,711,200	49.8%
<b>Total Operating Expenses</b>	<b>14,057,912</b>	<b>3,055,603</b>	<b>3,420,421</b>	<b>0</b>	<b>0</b>	<b>6,476,024</b>	<b>46.1%</b>
Professional Services	8,619,833	515,388	1,541,110			2,056,498	23.9%
Other Charges	136,376	87,265	8,809			96,074	70.4%
Debt Services	0	0	0			0	
Interagency Transfers	1,961,403	468,523	137,345			605,868	30.9%
<b>Total Other Charges</b>	<b>10,717,612</b>	<b>1,071,176</b>	<b>1,687,264</b>	<b>0</b>	<b>0</b>	<b>2,758,440</b>	<b>25.7%</b>
General Acquisitions	452,771	3,770	38,320			42,090	9.3%
Library Acquisitions	0	0	0			0	
Major Repairs	0	0	0			0	
<b>Total Acquisitions and Major Repairs</b>	<b>452,771</b>	<b>3,770</b>	<b>38,320</b>	<b>0</b>	<b>0</b>	<b>42,090</b>	<b>9.3%</b>
<b>TOTAL</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>12,226,368</b>	<b>0</b>	<b>0</b>	<b>22,546,346</b>	<b>41.5%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSUHSC - Huey P. Long Medical Center**

	Operating Budget 2011-12	Actual Amount for each Quarter				Cumulative Total 2011-12	% Actual to Budget 2011-12
		1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12		
<b>by Function</b>							
Instruction	0	0	0			0	
Research	0	0	0			0	
Public Service	0	0	0			0	
Academic Support (Includes Library)	0	0	0			0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0	0	0			0	
Institutional Support	0	0	0			0	
Scholarships/Fellowships	0	0	0			0	
Plant Operations/Maintenance	0	0	0			0	
Hospital	54,308,697	10,319,978	12,226,368			22,546,346	41.5%
Transfers out of agency	0	0	0			0	
Athletics	0	0	0			0	
Other	0	0	0			0	
<b>Non-Academic Expenditures Subtotal</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>12,226,368</b>	<b>0</b>	<b>0</b>	<b>22,546,346</b>	<b>41.5%</b>
<b>TOTAL</b>	<b>54,308,697</b>	<b>10,319,978</b>	<b>12,226,368</b>	<b>0</b>	<b>0</b>	<b>22,546,346</b>	<b>41.5%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

Quarter 1: No report.

Quarter 2: Revenue: \$16M in UCC payments were received in October.

Expenses: Personnel expenses increased due to seven pay periods in the second quarter compared to six pay periods in the first quarter. Travel expenses are up due to CI trainer renewal. Professional services expenses increased due to receipt of invoices in the 2nd quarter.

# Overview of Restricted Funds

Campus: LSUHSC - Huey P. Long Medical Center

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations	0	0	0			0	
Restricted Fees	0	0	0			0	
Sales and Services of Educational Activities	0	0	0			0	
Auxiliaries	0	0	0				
Endowment Income	0	0	0			0	
Grants and Contracts							
Federal	0	0	0			0	
State and Local	0	0	0			0	
Private	0	0	0			0	
Indirect Cost Recovered	0	0	0			0	
Gifts	0	0	0			0	
Federal Funds	0	0	0			0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay	0	0	0			0	
Physician Practice Plans	0	0	0			0	
Medicare	0	0	0			0	
Medicaid	0	0	0			0	
Uncompensated Care Costs (UCC)	0	0	0			0	
Sponsored Grants and Contracts	1,061,421	9,570	325,669			335,239	31.6%
Sales and Services Physicians & CRNAs	1,010,913	25,852	624,575			650,427	64.3%
Pharmacy	1,967,462	556,868	522,371			1,079,239	54.9%
Sales and Services Other	202,180	25,166	1,805,605			1,830,771	905.5%
All Other Sources	0	0	0			0	
<b>TOTAL</b>	<b>4,241,976</b>	<b>617,456</b>	<b>3,278,220</b>	<b>0</b>	<b>0</b>	<b>3,895,676</b>	<b>91.8%</b>

## Report on Restricted Budget

Quarter 1: No report.

Quarter 2: 2nd Quarter sales and services revenue increased due to Medicaid ARRA Stimulus Funds-EHR. Sponsored grants and contracts increased due to contracts with other state agencies.

# Overview of Restricted Funds

Campus: LSUHSC - Huey P. Long Medical Center

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# Overview of Restricted Operations

Campus: LSUHSC - Huey P. Long Medical Center

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations	0	0	0	0	0	0	0	0	0	0	0	0	
Restricted Fees	0	0	0	0	0	0	0	0	0	0	0	0	
Sales & Svcs of Educ. Activ's	0	0	0	0	0	0	0	0	0	0	0	0	
Auxiliaries	0	0	0	0	0	0	0	0	0	0	0	0	
Endowment Income	0	0	0	0	0	0	0	0	0	0	0	0	
Grants and Contracts													
Federal	0	0	0	0	0	0	0	0	0	0	0	0	
State and Local	0	0	0	0	0	0	0	0	0	0	0	0	
Private	0	0	0	0	0	0	0	0	0	0	0	0	
Indirect Cost Recovered	0	0	0	0	0	0	0	0	0	0	0	0	
Gifts	0	0	0	0	0	0	0	0	0	0	0	0	
Federal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay	0	0	0	0	0	0	0	0	0	0	0	0	
Physician Practice Plans	0	0	0	0	0	0	0	0	0	0	0	0	
Medicare	0	0	0	0	0	0	0	0	0	0	0	0	
Medicaid	0	0	0	0	0	0	0	0	0	0	0	0	
Uncompensated Care Costs	0	0	0	0	0	0	0	0	0	0	0	0	
Sponsored Grants and Contracts	1,681,773	9,570	185,173	1,506,170	325,669	219,875	1,611,964	0	0	1,611,964	0	1,611,964	
Sales and Services Physicians & CRNAs	2,244,148	25,852	6,180	2,263,820	624,575	13,406	2,874,989	0	0	2,874,989	0	2,874,989	
Pharmacy	3,161,835	556,868	66	3,718,637	522,371	368,125	3,872,883	0	0	3,872,883	0	3,872,883	
Sales and Services Other	11,536,861	25,166	8,199	11,553,828	1,805,605	45,782	13,313,651	0	0	13,313,651	0	13,313,651	
All Other Sources	0	0	0	0	0	0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>18,624,617</b>	<b>617,456</b>	<b>199,618</b>	<b>19,042,455</b>	<b>3,278,220</b>	<b>647,188</b>	<b>21,673,487</b>	<b>0</b>	<b>0</b>	<b>21,673,487</b>	<b>0</b>	<b>0</b>	<b>21,673,487</b>



# Overview of Restricted Operations

Campus: LSUHSC - Huey P. Long Medical Center

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## Report on Restricted Operations

Quarter 1: No report.


Quarter 2: Transferred Outpatient Pharmacy expenses off budget to match revenue through November 30, 2011.



Louisiana State University System  
3810 West Lakeshore Drive  
Baton Rouge, Louisiana 70808

Chief Financial Officer

225 / 578-2264  
225 / 578-7987 fax

TO: President John V. Lombardi  
FROM: Wendy C. Simoneaux   
RE: LSU System 2<sup>nd</sup> Quarter Financial Report

The LSU Board of Supervisors approved the System Office's 2011-2012 operating budget on August 26, 2011. The LSU System's operating budget includes \$4,205,014 of state general fund; a 31% reduction from last year's beginning operating budget.

It should be noted that the System Office's appropriation no longer contains the Truancy Assessment Services Program pass-through, but does include the Audubon Center for Research of Endangered Species pass-through (ACRES-\$633,484). This pass-through will be transferred out of our budget as the recipient campus or entity submits invoices for expenses incurred. This report reflects these transfers as expenditures on the LSU System Office's budget.

On the Overview of Restricted Funds form, the largest portion of revenues received in the second quarter is associated with premiums for the LSU Health Plan.

On the Overview of Restricted Operations form, the All Other Sources fund balance includes monies for (1) the System's Electronic Medical Record program including interest earned, (2) System Technology Transfer activity, (3) the operation of the System Human Resource Benefits Office, (4) royalty income from System mineral leases, and (5) the LSU System Health Plan.

Higher Education has received its fourth straight mid-year budget reduction with Executive Order BJ 2011-25. This budget reduction occurred and is not effective until the third quarter.

Unrestricted Operations		Actual Amount for each Quarter in 2011-12				
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	4,205,014	1,401,672	1,051,254	0	0	2,452,926
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	0	0	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	0	0	0	0	0	0
Federal Funds	0	0	0	0	0	0
<b>Total Revenues</b>	<b>4,205,014</b>	<b>1,401,672</b>	<b>1,051,254</b>	<b>0</b>	<b>0</b>	<b>2,452,926</b>
<b>Expenditures by Object:</b>						
Personal Services	1,993,191	769,635	840,890	0	0	1,610,525
Operating Expenses	684,832	207,370	101,135	0	0	308,505
Other Charges	1,526,991	722,352	112,384	0	0	834,737
Acquisitions and Major Repairs	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>1,054,409</b>	<b>0</b>	<b>0</b>	<b>2,753,767</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	4,205,014	1,699,357	1,054,409	0	0	2,753,767
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>1,054,409</b>	<b>0</b>	<b>0</b>	<b>2,753,767</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0			
Restricted Fees	0	0			
Sales and Services of Educational Activities	0	0			
Auxiliaries	0	0			
Endowment Income	0	0			
Grants and Contracts	0	(12,688)			
Indirect Cost Recovered	0	0			
Gifts	10,820	10,820			
Federal Funds	0	0			
Hospitals	0	0			
All Other Sources	70,295,663	77,021,822			
<b>TOTAL</b>	<b>70,306,483</b>	<b>77,019,954</b>	<b>69,365,602</b>	<b>69,365,602</b>	<b>69,365,602</b>

**Overview and Analysis of Campus Operations**

The LSU Board of Supervisors and System Office did not have any budget adjustments during the first or second quarters. Expenses were normal during the second quarter, and the large amount of other charges were due to mandates such as the Legislative Auditor and Civil Service Fees being paid. All other expenses are in line with its budget. All other restricted operations are accounted for and the increase in restricted operations is predominantly due to the LSU First health plan.

# Operating Budget Development

# Campus: Board of Supervisors and System Office Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	4,205,014					4,205,014	0.0%
Statutory Dedications						0	
Interim Emergency Board						0	
Interagency Transfers						0	
Interagency Transfers - Federal Stimulus						0	
Self Generated Revenues						0	
Federal Funds						0	
<b>Total Revenues</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	1,424,480					1,424,480	0.0%
Other Compensation	78,400					78,400	0.0%
Related Benefits	490,311					490,311	0.0%
<b>Total Personal Services</b>	<b>1,993,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,993,191</b>	<b>0.0%</b>
Travel	103,100					103,100	0.0%
Operating Services	543,232					543,232	0.0%
Supplies	38,500					38,500	0.0%
<b>Total Operating Expenses</b>	<b>684,832</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>684,832</b>	<b>0.0%</b>
Professional Services	633,484					633,484	0.0%
Other Charges	893,507					893,507	0.0%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>1,526,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,526,991</b>	<b>0.0%</b>
General Acquisitions						0	
Library Acquisitions						0	
Major Repairs						0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research						0	
Public Service						0	
Academic Support (Includes Library)						0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services						0	
Institutional Support	4,061,524					4,061,524	0.0%
Scholarships/Fellowships						0	
Plant Operations/Maintenance	143,490					143,490	0.0%
Hospital						0	
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	
<b>Total Expenditures</b>	<b>4,205,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,205,014</b>	<b>0.0%</b>

Use next page for Detailed Explanation

**Budget Adjustments Narrative**

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

There were not any budget adjustments during the first quarter in FY 2011-12.

**Report on changes to Significant Funding Issues**

There were not any budget adjustments during the first quarter in FY 2011-12.

# Overview of Unrestricted Revenues and Expenditures

Campus: Board of Supervisors and System Office

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	4,205,014	1,401,672	1,051,254			2,452,926	58.3%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	0					0	
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	0					0	
Federal Funds	0					0	
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,401,672</b>	<b>1,051,254</b>	<b>0</b>	<b>0</b>	<b>2,452,926</b>	<b>58.3%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	1,424,480	355,603	344,649			700,252	49.2%
Other Compensation	78,400	30,910	25,920			56,830	72.5%
Related Benefits	490,311	383,122	470,321			853,443	174.1%
<b>Total Personal Services</b>	<b>1,993,191</b>	<b>769,635</b>	<b>840,890</b>	<b>0</b>	<b>0</b>	<b>1,610,525</b>	<b>80.8%</b>
Travel	103,100	17,969	17,696			35,665	34.6%
Operating Services	543,232	183,482	78,762			262,245	48.3%
Supplies	38,500	5,919	4,676			10,595	27.5%
<b>Total Operating Expenses</b>	<b>684,832</b>	<b>207,370</b>	<b>101,135</b>	<b>0</b>	<b>0</b>	<b>308,505</b>	<b>45.0%</b>
Professional Services	633,484	0	111,945			111,945	17.7%
Other Charges	893,507	722,352	439			722,791	80.9%
Debt Services	0					0	
Interagency Transfers	0					0	
<b>Total Other Charges</b>	<b>1,526,991</b>	<b>722,352</b>	<b>112,384</b>	<b>0</b>	<b>0</b>	<b>834,737</b>	<b>54.7%</b>
General Acquisitions	0					0	
Library Acquisitions	0					0	
Major Repairs	0					0	
<b>Total Acquisitions and Major Repairs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>1,054,409</b>	<b>0</b>	<b>0</b>	<b>2,753,767</b>	<b>65.5%</b>

# Overview of Unrestricted Revenues and Expenditures

Campus: Board of Supervisors and System Office

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	0					0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0					0	
Institutional Support	4,061,524	1,655,608	1,015,534			2,671,143	65.8%
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	143,490	43,749	38,875			82,624	57.6%
Hospital	0					0	
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>1,054,409</b>	<b>0</b>	<b>0</b>	<b>2,753,767</b>	<b>65.5%</b>
<b>TOTAL</b>	<b>4,205,014</b>	<b>1,699,357</b>	<b>1,054,409</b>	<b>0</b>	<b>0</b>	<b>2,753,767</b>	<b>65.5%</b>

**Discuss significant revenues collected and expenses incurred variances in relation to the budget.**

The related benefits expenditure object is greater than the anticipated budget due to all of System Office employees 'related benefits being charged to the unrestricted related benefit account (whether or not the employee is paid from unrestricted or restricted funds). At year end, there will be a transfer to properly charge the appropriate accounts.

Other Charges include mandates (such as Legislative Auditor and Civil Service fees) that have been paid in the first quarter.

All other expenses have been accounted for and are in line with their budget.

# Overview of Restricted Funds

Campus: Board of Supervisors and System Office

	Actual Revenues/Transfers for each Quarter						
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	% Collected
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal						0	
State and Local	85,023		177,000			177,000	208.2%
Private	0	34,003	51,004			85,007	
Indirect Cost Recovered						0	
Gifts	106,395	25,000	25,007			50,007	47.0%
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	124,409,690	20,995,102	43,000,802			63,995,905	51.4%
<b>TOTAL</b>	<b>124,601,108</b>	<b>21,054,105</b>	<b>43,253,813</b>	<b>0</b>	<b>0</b>	<b>64,307,918</b>	<b>51.6%</b>



## Report on Restricted Budget

On the Overview of Restricted Funds form, first quarter revenue is as anticipated, with the largest portion of the revenues associated with premiums for the LSU Health Plan. The state and local grant is a 'pass-through' grant from the Board of Regents for the Workforce Capitation grant. This grant is shown as a revenue and expenditure at the System Office and at the Campuses, but will be shown as an elimination on the year-end financial statements to avoid duplication. The private grant is from the LSU System Research and Technology Foundation to reimburse System support to the foundation.

### All Other Revenues during the first quarter:

Tech Transfer	\$16,208
Cigna	\$20,836,788
Mineral Revenues	\$6,321
Benefit Plan	\$135,785

### All Other Revenues during the first quarter:

Tech Transfer	\$714,508
Cigna	\$41,991,370
Mineral Revenues	\$23,974
Benefit Plan	\$270,950

# Overview of Restricted Operations

Campus: Board of Supervisors and System Office

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
Auxiliaries (List)													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
Grants and Contracts													
Federal		0		0	0		0		0	0		0	
State and Local		0		0	177,000	177,000	0	0	0	0		0	
Private		34,003	46,690	(12,688)	51,004	55,318	(17,001)	0	(17,001)	0		(17,001)	
Indirect Cost Recovered		0		0	0		0		0	0		0	
Gifts	10,820	25,000	25,000	10,820	25,007	25,721	10,106	0	10,106	0		10,106	
Federal Funds		0		0	0		0		0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0	0		0	
Physician Practice Plans		0		0	0		0		0	0		0	
Medicare		0		0	0		0		0	0		0	
Medicaid		0		0	0		0		0	0		0	
Uncompensated Care Costs		0		0	0		0		0	0		0	
All Other Sources	70,295,663	20,995,102	14,268,944	77,021,822	43,000,802	50,650,127	69,372,497	0	69,372,497	0		69,372,497	
<b>TOTAL</b>	<b>70,306,483</b>	<b>21,054,105</b>	<b>14,340,634</b>	<b>77,019,954</b>	<b>43,253,813</b>	<b>50,908,166</b>	<b>69,365,602</b>	<b>0</b>	<b>0</b>	<b>69,365,602</b>	<b>0</b>	<b>0</b>	<b>69,365,602</b>

## Overview of Restricted Operations

Campus: Board of Supervisors and System Office

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### Report on Restricted Operations

On the Overview of Restricted Operations form, the all other sources account/fund balance includes funds for (1) the appropriated Electronic Medical Record program including interest earned, (2) the System Technology Transfer activity, (3) associated with the operation of the System Human Resource Benefits Office, (4) royalty income from System mineral leases, (5) the LSU System Health Plan, and (6) other operational balances.



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- BOGALUSA MEDICAL CENTER – INDEPENDENCE
- EARL K. LONG MEDICAL CENTER - BATON ROUGE
- LAUFER KEMP REGIONAL MEDICAL CENTER - INDEPENDENCE
- LEONARD J. CHABERT MEDICAL CENTER - HOUMA
- MEDICAL CENTER OF LOUISIANA - NEW ORLEANS
- UNIVERSITY MEDICAL CENTER - LAFAYETTE
- W.O. MOSS REGIONAL MEDICAL CENTER - LAKE CHARLES

TO: Dr. John V. Lombardi  
President  
LSU System

FROM: Tanesha Morgan  
Budget Director  
LSU Health Care Services Division

DATE: January 13, 2012

RE: Quarterly Budget Report  
For Quarter Ended December 31, 2011

We have compiled the Quarterly Budget Report for the Quarter Ended December 31, 2011 for the LSU Health Care Services Division.

Major developments during this quarter included:

Budget:

Unrestricted Budget – There were no major changes in the budget for this quarter. However, HCSD received notice that it may not be able to collect all of its UCC earnings this fiscal year. This action will have a huge adverse impact on HCSD's revenue, resulting in service eliminations and layoffs.

Actual:

Unrestricted Operations – HCSD received \$244 million in UCC payments. HCSD repaid a \$50 million dollar seed advance that was drawn in the 1<sup>st</sup> quarter.

Restricted Operations – HCSD collected \$2 million dollars in grants and sponsored projects and FEMA money.

cc: Dr. Fred Cerise  
Dr. Roxane Townsend  
Jaquetta B. Clemons, MBA, DrPH  
Jerry Bellocq

Unrestricted Operations	Actual Amount for each Quarter in 2011-12					
	Adjusted Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Total
<b>Revenues</b>						
General Fund	64,296,464	64,261,831	64,261,831	0	0	128,523,662
Statutory Dedications	0	0	0	0	0	0
Interim Emergency Board	0	0	0	0	0	0
Interagency Transfers	595,045,883	36,690,124	330,658,834	0	0	367,348,958
Interagency Transfers - Federal Stimulus	0	0	0	0	0	0
Self Generated Revenues	65,788,131	71,231,984	40,866,190	0	0	112,098,174
Federal Funds	79,447,612	19,668,185	38,515,604	0	0	58,183,789
<b>Total Revenues</b>	<b>804,578,090</b>	<b>191,852,124</b>	<b>474,302,459</b>	<b>0</b>	<b>0</b>	<b>666,154,583</b>
<b>Expenditures by Object:</b>						
Personal Services	452,419,534	103,016,751	225,461,780	0	0	328,478,531
Operating Expenses	200,520,684	44,528,377	93,755,322	0	0	138,283,699
Other Charges	150,117,563	10,384,653	54,504,177	0	0	64,888,830
Acquisitions and Major Repairs	1,520,309	403,433	548,278	0	0	951,711
<b>Total Expenditures</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>374,269,557</b>	<b>0</b>	<b>0</b>	<b>532,602,771</b>
<b>Expenditures by Function:</b>						
Academic Expenditures	0	0	0	0	0	0
Non-Academic Expenditures	804,578,090	158,333,214	374,269,557	0	0	532,602,771
<b>Total Expenditures</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>374,269,557</b>	<b>0</b>	<b>0</b>	<b>532,602,771</b>

**Restricted Operations**

	Acct/Fund Balance	1st Quarter Fund Balance	2nd Quarter Fund Balance	3rd Quarter Fund Balance	4th Quarter Fund Balance
State Appropriations	0	0	0	0	0
Restricted Fees	0	0	0	0	0
Sales and Services of Educational Activities	0	0	0	0	0
Auxiliaries	0	0	0	0	0
Endowment Income	0	0	0	0	0
Grants and Contracts	0	0	0	0	0
Indirect Cost Recovered	0	0	0	0	0
Gifts	0	0	0	0	0
Federal Funds	0	0	0	0	0
Hospitals	0	0	0	0	0
All Other Sources	156,202,727	152,245,855	146,545,056	0	0
<b>TOTAL</b>	<b>156,202,727</b>	<b>152,245,855</b>	<b>146,545,056</b>	<b>0</b>	<b>0</b>

**Overview and Analysis of Campus Operations**

**1st Quarter:**

BA7#1 - Carry Forward of FY11 State General Fund in the amount of \$34,633 for the Telehealth Project

**Unrestricted Revenue:** HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

HCSD drew its State General Fund dollars in the 1st Quarter for cash flow purposes until receipt of the first Uncompensated Care Cost payment.

HCSD requested a \$120 Million Seed Advance. It was approved for \$115M and \$50M was drawn down.

**2nd quarter:**

**Unrestricted Operations**

REVENUE - HCSD received the first Uncompensated Care Cost Payment. EXPENSES-HCSD also paid back a \$50M seed advance.

**Restricted Operations**

REVENUE: HCSD received \$2 million in grants and sponsored projects and FEMA revenue.

EXPENSES: HCSD had \$7.7 million dollars in expenses: \$1million in salaries, \$1.5million in operating services,

\$1 million in supplies, \$3 million other charges, and \$1.5 million in acquisitions.

# Operating Budget Development

## Campus: LSU - Health Care Services Division Budget Adjustments

	Beginning Operating Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Adjusted Operating Budget	% change to Beg Budget
<b>Revenues</b>							
General Fund	64,261,831	34,633				64,296,464	0.1%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	595,045,883					595,045,883	0.0%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	65,788,131					65,788,131	0.0%
Federal Funds	79,447,612					79,447,612	0.0%
<b>Total Revenues</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>
<b>Expenditures by Object:</b>							
Salaries	339,452,884		1,925,735			341,378,619	0.6%
Other Compensation						0	
Related Benefits	109,023,233		2,017,682			111,040,915	1.9%
<b>Total Personal Services</b>	<b>448,476,117</b>	<b>0</b>	<b>3,943,417</b>	<b>0</b>	<b>0</b>	<b>452,419,534</b>	<b>0.9%</b>
Travel	289,132		(73)			289,059	0.0%
Operating Services	82,724,478		(529,588)			82,194,890	-0.6%
Supplies	120,762,769		(2,726,034)			118,036,735	-2.3%
<b>Total Operating Expenses</b>	<b>203,776,379</b>	<b>0</b>	<b>(3,255,695)</b>	<b>0</b>	<b>0</b>	<b>200,520,684</b>	<b>-1.6%</b>
Professional Services	50,603,463	34,633	(210,625)			50,427,471	-0.3%
Other Charges	100,030,069		(339,977)			99,690,092	-0.3%
Debt Services						0	
Interagency Transfers						0	
<b>Total Other Charges</b>	<b>150,633,532</b>	<b>34,633</b>	<b>(550,602)</b>	<b>0</b>	<b>0</b>	<b>150,117,563</b>	<b>-0.3%</b>
General Acquisitions	1,407,429		(137,120)			1,270,309	-9.7%
Library Acquisitions						0	
Major Repairs	250,000					250,000	0.0%
<b>Total Acquisitions and Major Repairs</b>	<b>1,657,429</b>	<b>0</b>	<b>(137,120)</b>	<b>0</b>	<b>0</b>	<b>1,520,309</b>	<b>-8.3%</b>
<b>Total Expenditures</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>
<b>Expenditures by Function:</b>							
Instruction						0	
Research						0	
Public Service						0	
Academic Support (Includes Library)						0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services						0	
Institutional Support						0	
Scholarships/Fellowships						0	
Plant Operations/Maintenance						0	
Hospital	804,543,457	34,633	0			804,578,090	0.0%
Transfers out of agency						0	
Athletics						0	
Other						0	
<b>Non-Academic Expenditures Subtotal</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	
<b>Total Expenditures</b>	<b>804,543,457</b>	<b>34,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>804,578,090</b>	<b>0.0%</b>

# Operating Budget Development

Campus:

LSU - Health Care Services Division

Use next page for Detailed Explanation

## Budget Adjustments Narrative

**Variance Analysis and Program Adjustments. Explain any funds moving from academic to non-academic.**

**1st Quarter:**  
BA7#1 - Carry Forward of FY11 State General Fund in the amount of \$34,633 for the Telehealth Project

**2nd quarter:**  
N/A

## Report on changes to Significant Funding Issues

HCSD received noticed that it may not be able to collect all of it is UCC earnings this fiscal year. This action will have a huge adverse impact on HCSD's revenue, which may result in service closures and layoffs.

# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU - Health Care Services Division**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>Revenues</b>							
General Fund	64,296,464	64,261,831	64,261,831			128,523,662	199.9%
Statutory Dedications	0					0	
Interim Emergency Board	0					0	
Interagency Transfers	595,045,883	36,690,124	330,658,834			367,348,958	61.7%
Interagency Transfers - Federal Stimulus	0					0	
Self Generated Revenues	65,788,131	71,231,984	40,866,190			112,098,174	170.4%
Federal Funds	79,447,612	19,668,185	38,515,604			58,183,789	73.2%
<b>TOTAL</b>	<b>804,578,090</b>	<b>191,852,124</b>	<b>474,302,459</b>	<b>0</b>	<b>0</b>	<b>666,154,583</b>	<b>82.8%</b>
<b>Expenditures</b>							
<b>by Category</b>							
Salaries	341,378,619	72,660,913	158,559,580			231,220,493	<b>67.7%</b>
Other Compensation	0	4,318,187	9,933,573			14,251,760	
Related Benefits	111,040,915	26,037,651	56,968,627			83,006,278	<b>74.8%</b>
<b>Total Personal Services</b>	<b>452,419,534</b>	<b>103,016,751</b>	<b>225,461,780</b>	<b>0</b>	<b>0</b>	<b>328,478,531</b>	<b>72.6%</b>
Travel	289,059	28,711	75,549			104,260	<b>36.1%</b>
Operating Services	82,194,890	14,623,916	31,374,235			45,998,151	<b>56.0%</b>
Supplies	118,036,735	29,875,750	62,305,538			92,181,288	<b>78.1%</b>
<b>Total Operating Expenses</b>	<b>200,520,684</b>	<b>44,528,377</b>	<b>93,755,322</b>	<b>0</b>	<b>0</b>	<b>138,283,699</b>	<b>69.0%</b>
Professional Services	50,427,471	4,694,755	17,332,775			22,027,530	<b>43.7%</b>
Other Charges	99,690,092	14,293	46,569			60,862	<b>0.1%</b>
Debt Services	0	0				0	
Interagency Transfers	0	5,675,605	37,124,833			42,800,438	
<b>Total Other Charges</b>	<b>150,117,563</b>	<b>10,384,653</b>	<b>54,504,177</b>	<b>0</b>	<b>0</b>	<b>64,888,830</b>	<b>43.2%</b>
General Acquisitions	1,270,309	403,433	548,278			951,711	<b>74.9%</b>
Library Acquisitions	0					0	
Major Repairs	250,000					0	<b>0.0%</b>
<b>Total Acquisitions and Major Repairs</b>	<b>1,520,309</b>	<b>403,433</b>	<b>548,278</b>	<b>0</b>	<b>0</b>	<b>951,711</b>	<b>62.6%</b>
<b>TOTAL</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>374,269,557</b>	<b>0</b>	<b>0</b>	<b>532,602,771</b>	<b>66.2%</b>



# Overview of Unrestricted Revenues and Expenditures

Campus: **LSU - Health Care Services Division**

	Actual Amount for each Quarter						% Actual to Budget 2011-12
	Operating Budget 2011-12	1st Quarter 2011-12	2nd Quarter 2011-12	3rd Quarter 2011-12	4th Quarter 2011-12	Cumulative Total 2011-12	
<b>by Function</b>							
Instruction	0					0	
Research	0					0	
Public Service	0					0	
Academic Support (Includes Library)	0					0	
<b>Academic Expenditures Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Student Services	0					0	
Institutional Support	0					0	
Scholarships/Fellowships	0					0	
Plant Operations/Maintenance	0					0	
Hospital	804,578,090	158,333,214	374,269,557			532,602,771	66.2%
Transfers out of agency	0					0	
Athletics	0					0	
Other	0					0	
<b>Non-Academic Expenditures Subtotal</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>374,269,557</b>	<b>0</b>	<b>0</b>	<b>532,602,771</b>	<b>66.2%</b>
<b>TOTAL</b>	<b>804,578,090</b>	<b>158,333,214</b>	<b>374,269,557</b>	<b>0</b>	<b>0</b>	<b>532,602,771</b>	<b>66.2%</b>

## Discuss significant revenues collected and expenses incurred variances in relation to the budget.

### 1st Quarter:

HCSD drew its State General Fund dollars in the 1st Quarter for cash flow purposes until receipt of the first Uncompensated Care Cost payment. HCSD requested a \$120 Million Seed Advance. It was approved for \$115M and \$50M was drawn down.

### 2nd Quarter:

REVENUE - HCSD received the first Uncompensated Care Cost Payment. EXPENSES-HCSD also paid back a \$50M seed advance.

# Overview of Restricted Funds

Campus: LSU - Health Care Services Division

	Actual Revenues/Transfers for each Quarter						% Collected
	Estimated Revenues & Transfers	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Cumulative Revenues & Transfers	
	2011-12	2011-12	2011-12	2011-12	2011-12	2011-12	
State Appropriations						0	
Restricted Fees						0	
Sales and Services of Educational Activities						0	
Auxiliaries (List)							
1						0	
2						0	
3						0	
4						0	
5						0	
6						0	
7						0	
8						0	
9						0	
10						0	
11						0	
12						0	
13						0	
14						0	
15						0	
Endowment Income						0	
Grants and Contracts							
Federal						0	
State and Local						0	
Private						0	
Indirect Cost Recovered						0	
Gifts						0	
Federal Funds						0	
<b>Hospitals</b>							
Hospital - Commercial/Self-Pay						0	
Physician Practice Plans						0	
Medicare						0	
Medicaid						0	
Uncompensated Care Costs (UCC)						0	
All Other Sources	119,842,978	887,866	2,035,364			2,923,230	2.4%
<b>TOTAL</b>	<b>119,842,978</b>	<b>887,866</b>	<b>2,035,364</b>	<b>0</b>	<b>0</b>	<b>2,923,230</b>	<b>2.4%</b>

## Report on Restricted Budget

**1st Quarter:** REVENUES: HCSD received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

**2nd Quarter:** REVENUES: HCSD received \$2 million dollars in grants and sponsored projects and FEMA revenue.

**Overview of Restricted Operations**

Campus: LSU - Health Care Services Division

Show Expenditures As Positive	Actual Amount for each Quarter												
	Acct/Fund Balance 2011-12	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12	Revenues 2011-12	Expenses, Transfers, & ICR 2011-12	Fund Balance 2011-12
<b>Revenues</b>													
Restricted State Appropriations		0		0	0		0		0	0		0	
Restricted Fees		0		0	0		0		0	0		0	
Sales & Svcs of Educ. Activ's		0		0	0		0		0	0		0	
Auxiliaries (List)													
1		0		0	0		0		0	0		0	
2		0		0	0		0		0	0		0	
3		0		0	0		0		0	0		0	
4		0		0	0		0		0	0		0	
5		0		0	0		0		0	0		0	
6		0		0	0		0		0	0		0	
7		0		0	0		0		0	0		0	
8		0		0	0		0		0	0		0	
9		0		0	0		0		0	0		0	
10		0		0	0		0		0	0		0	
11		0		0	0		0		0	0		0	
12		0		0	0		0		0	0		0	
13		0		0	0		0		0	0		0	
14		0		0	0		0		0	0		0	
15		0		0	0		0		0	0		0	
Endowment Income		0		0	0		0		0	0		0	
Grants and Contracts													
Federal		0		0	0		0		0	0		0	
State and Local		0		0	0		0		0	0		0	
Private		0		0	0		0		0	0		0	
Indirect Cost Recovered		0		0	0		0		0	0		0	
Gifts		0		0	0		0		0	0		0	
Federal Funds		0		0	0		0		0	0		0	
<b>Hospitals</b>													
Hospital - Commercial/Self-Pay		0		0	0		0		0	0		0	
Physician Practice Plans		0		0	0		0		0	0		0	
Medicare		0		0	0		0		0	0		0	
Medicaid		0		0	0		0		0	0		0	
Uncompensated Care Costs		0		0	0		0		0	0		0	
All Other Sources	156,202,727	887,866	4,844,738	152,245,855	2,035,364	7,736,163	146,545,056	0	0	0	0	0	
<b>TOTAL</b>	<b>156,202,727</b>	<b>887,866</b>	<b>4,844,738</b>	<b>152,245,855</b>	<b>2,035,364</b>	<b>7,736,163</b>	<b>146,545,056</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# Overview of Restricted Operations

Campus: LSU - Health Care Services Division

## Report on Restricted Operations

**1st Quarter:** REVENUE: HCSO received \$721,000 in grants and sponsored projects and \$165,000 in FEMA revenue.

**2nd Quarter:** REVENUE: HCSO received \$2 million in grants and sponsored projects and FEMA revenue.

**2nd Quarter:** EXPENSES: HCSO had \$7.7 million dollars in expenses: \$1million in salaries, \$1.5million in operating services, \$1 million in supplies, \$3 million other charges, and \$1.5 million in acquisitions.

**LSU System Benefits Report  
December 31, 2011**

Table 1 provides a summary of revenue and expenses for the LSU System Health Plan (Plan) for Plan Year 2010-2011 and year-to-date results reported as of December 31, 2011 for Plan Year July 1 through December 31, 2011.

**Table 1: Plan Revenues and Expenses, as of December 31, 2011**

Month/Year	Revenues (Actual) <sup>1</sup>	Recoveries <sup>2</sup>	Claims Paid <sup>3</sup>	Other Expenses <sup>4</sup>
Plan Year 2010 – 2011	120,645,373.45	6,417,680.37	116,074,633.39	14,072,779.35
Plan Year July-Dec. 2011				
July 2011	10,401,254.00	216,604.38	9,618,976.00	1,211,294.28
August 2011	10,255,728.42	362,034.55	10,461,138.50	1,220,100.86
September 2011	10,650,805.16	0.00	11,117,755.81	1,234,354.42
October 2011	10,468,101.43	5,792,469.93 <sup>5</sup>	11,547,999.57	1,237,689.25
November 2011	10,530,595.10	640,758.09	9,516,529.44 <sup>6</sup>	1,220,128.40
December 2011	10,521,674.77	855,188.75	10,382,555.71	1,210,778.36
Plan Year 2011	62,828,158.88	7,867,055.705	62,644,955.036	7,334,345.57

1 Includes premiums and earnings

2 Includes pharmacy rebates and stop loss reimbursements

3 Includes medical claims (subject to stop loss reimbursement) and prescription drug claims

4 Includes administrative fees and stop loss premium, each of which accounts for approximately \$600,000 in expenses per month

5 Includes Early Retiree Reinsurance Program recovery for PY10 and PY11

6 Includes \$809,460.38 in claim refunds for vendor overpayments

Table 2 below provides a summary of the Total Plan Reserves as of December 31, 2011.

**Table 2: Plan Reserves, as of December 31, 2011**

Cash Balance Per General Ledger		15,759,285.69
Invested Balance Per General Ledger <sup>6</sup>		30,128,597.09
Receivables		
Stop Loss Receivable <sup>7</sup>	181,960.37	
Stop Loss IBNR	746,218.18	
ERRP Receivable	5,528,356.89	
Vendor Overpayment Receivable	569,741.63	
Pharmacy Receivable	222,088.52	
Other Receivables	118,151.79	
Total Receivables		7,366,517.38
Total Plan Assets		53,254,400.16
Accounts Payable	(578,945.85 <sup>8</sup> )	
IBNR <sup>9</sup>	(11,456,000.00)	
Total Plan Liabilities		(12,034,945.85)
<b>Total Net Reserves</b>		<b>41,219,454.31</b>

6 Invested Balance reflects Health Plan funds invested to generate earnings under adopted investment policies of the LSU System.

7 Stop Loss Receivable amount provided is a best estimate generated from information provided by vendors.

8 ESI pharmacy claims recorded but not paid as of 12/31/2011.

9 As of 12/31/2011, actuarial estimate of reserve necessary to fully fund "Incurred but Not Reported" liability of the Plan.

**Additional Comments**

We have completed a review of claim processing by the Claim Administrator (CIGNA) for the period January 1, 2011 through October 31, 2011. With the exception of the overpayment by CIGNA referenced in the October 31, 2011 Report, we are satisfied that only eligible expenses are being paid by CIGNA. The recoupment process for overpayment to healthcare providers by CIGNA is underway and will proceed to completion.

# **QUARTERLY SUMMARY REPORT**

**Audit Summary for the period of  
July 1, 2011, through September 30, 2011**

**LOUISIANA STATE UNIVERSITY SYSTEM  
OFFICE OF INTERNAL AUDIT**

# LSU SYSTEM

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July 1, 2011 through September 30, 2011

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## LSU and A&M

### **LSU Student Health Center**

This audit was a request by campus management. The objectives of this audit were to determine the practices (policies and procedure) in place regarding the management of leave and time & attendance for practitioners at the student health center. The scope included leave activity for Fiscal Years 2006-2010. The report included one finding related to leave management practices and time & attendance practices that were not in compliance with Permanent Memoranda 20, Policy Statements 12 and 61 and Civil Service Rule 15.2.

## LSU HEALTH CARE SERVICES DIVISION

### **Review of Physician Contracts - EKL**

We reviewed the contracts between EKL and the HSC-NO School of Medicine to determine if payments were made in compliance with contract terms and if there was adequate documentation to support the monthly invoices. The scope of this review included the contracts under the administration of EKL Hospital for Fiscal Year 2009. The objectives of this review were to determine if the contract is appropriately monitored and supported through documentation. Objectives also included making a determination as to whether the hospital has procedures in place to ensure that:

1. All contracted physicians are qualified through sanction and background checks
2. Physician credentials are appropriately verified.

Based on our audit procedures, we made recommendations in the following areas:

- *Failure to adequately monitor the LSUHSC/EKL Physician contract.* EKL currently does not have procedures in place to adequately monitor the physician contract between LSUHSC and HSCD/EKL. Furthermore, there is no documentation provided to hospital administration to determine if physician services meet the deliverables that are stated in the contract. We recommended that management implement monitoring procedures to ensure that documentation is maintained for all contract payments sufficient to demonstrate compliance with contract terms.
- *Failure to obtain adequate documentation for physician drug orders.* Earl K. Long hospital pharmacy fills physician drug orders without always verifying the ordering physician. This is violation of hospital policy and places the hospital at risk in the case of follow-up, litigation or an emergency. We recommended that management enforce its current policy of ensuring that all drug orders are written legibly and the ordering physician's name is verified by pharmacy before a drug order is filled.

Management concurred with the findings and developed a corrective action plan which included the utilization of a computerized system for tracking physician hours and the implementation of additional controls over physician drug orders.

### **Review of Central Supply and Dietary Inventory – WOM**

HCSD Management requested this review to address the fiscal year ending June 30, 2010 Louisiana Legislative Auditor's (LLA) finding related to their test of inventory items in central supply storeroom (storeroom) and dietary. The LLA counted three items and noted that two items did not agree to the amounts shown in the perpetual inventory system for the storeroom, and their physical count of four items disclosed that two items did not agree to the amounts shown in the perpetual inventory system for dietary.

Our scope was limited to the storeroom and dietary inventories. The objective was to determine if management had developed controls to adequately safeguard the central supply and dietary inventory and if the controls were functioning as designed.

The results of our audit disclosed no significant errors in the perpetual inventory records tested.

### **Continuous Monitoring Review – HCSD Central Office**

Our objective was to determine if HCSD management had developed continuous monitoring procedures in their Human Resources (HR) and payroll databases to effectively manage the organization's risk issues and to make recommendations to the continuous monitoring process. Our recommendations were designed to provide management with continuous monitoring tools that could be used to test for inconsistencies, duplication, errors, policy violations, missing approvals, incomplete data, dollar or volume limit errors and other possible weaknesses in the HR control environment.

Management agreed to review the recommendations and consider implementation.

## **LSU HEALTH SCIENCES CENTER SHREVEPORT**

**Pharmacy – Medication Administration Process – E. A. Conway.** The primary purpose of the audit was to determine if there were adequate internal controls over the purchases and disposals of controlled substances; medication charges and credits were entered timely on the patient account; receipt and distribution of medication was consistently and accurately recorded on the Medication Administration Record; and wastes and disposals were timely documented in accordance with the hospital policies and procedures. As a result of testing, the following findings were reported:

- 1) Discrepancies were found between the Medication Administration Record and Pyxis Transaction Reports.
- 2) There was an override with no supporting physician's order.
- 3) Computer access was not properly terminated and keys were not obtained from employees who resigned.

Management's response indicated that they will review and update monitoring procedures to ensure compliance with the policies and procedures regarding medication administration and overrides. Planned corrective action also includes a review every six

months of a listing of employees who have access to the Pharmacy Department and computer access to the Pharmacy medication management computer program.

**Screening Process – Huey P. Long.** The primary objective of the audit was to evaluate internal controls over screening processes and to determine if controls are in place to adequately mitigate the risks of not obtaining accurate demographic and financial information. Results of our testing indicated that adequate screening documentation was not obtained to verify demographic and financial information and for financial class code changes from self-pay to free care. Management's corrective action included implementing monitoring procedures for the purpose of ensuring compliance with the state regulations and hospital policies for the screening process.

**Physical Plant Administration Process Follow-up – E. A. Conway.** The primary purpose of the audit was to determine if management had taken corrective action to resolve prior audit findings. Testing revealed that a number of issues remained unresolved:

- 1) The Manager's Plus System was not utilized to account for supply purchases and usage for work orders including restricting access to PeopleSoft Financials.
- 2) Duties relating to the purchase and receipt of supplies were not properly segregated.
- 3) The semi-annual inventory of tools was performed by the person assigned to the area.

Management has implemented procedures for monitoring supply purchases and usage on work orders. Management's corrective action plan also indicates that the department will work with Administration to resolve the PeopleSoft access and supplies ordered will not be received by personnel who have purchasing authority.

**Household Supplies Follow-up – Huey P. Long.** The primary purpose of the audit was to determine if management had taken corrective action to resolve the prior audit finding. In the follow-up audit, a review of a selection of vouchers showed the vouchers were coded correctly.

## UNIVERSITY OF NEW ORLEANS

### **Restriction of Correction Access in PeopleSoft**

The scope of this audit included reviewing correction mode access for PeopleSoft Human Resources, Student Administration and Financials modules. The major objective was to verify that adequate controls are in place to mitigate the risks of unauthorized changes to data. The report includes findings related to the lack of adequate policies and procedures to ensure that unauthorized changes to data cannot be made. Management concurred with our findings and has indicated that corrective actions will be taken to address the recommendations.

### **Sub-recipient Monitoring**

The scope of this review was to determine if federal funds that are passed through UNO to sub-recipients are being properly identified and monitored in compliance with *OMB Circular A-133*. Based on the work performed, we determined that several sub-recipients were not identified or were incorrectly classified which resulted in inaccurate reporting. Management concurred and has implemented related controls.

### **EXTERNAL AUDIT REPORTS**

#### **LSU A & M – LASERS - Assurance Report**

This audit was conducted by the Louisiana State Employees Retirement System (LASERS), the scope of which included a review of records for employees of LSU for the period of January 1, 2010, to January 31, 2011. The objectives were to determine if LSU accurately reports payroll, earnings, and contribution information to LASERS; accurately and timely enrolls eligible employees into LASERS; and performs retirement processing in an accurate and timely manner. The following observations were noted:

- 1) Seven individuals were contributing at an incorrect employee contribution rate.
- 2) One individual was not enrolled in LASERS upon becoming eligible for membership.
- 3) Two individuals were incorrectly enrolled in LASERS.
- 4) Earnings and contributions were not reported to LASERS as of the hire date for one individual.
- 5) Information is not consistently reported to LASERS.

LSU agreed to address all recommendations and to establish corrective procedures where necessary.

#### **LSU A & M - Louisiana Department of Education Technical Assistance Checklist of LSU 21st Century Program**

The Louisiana Department of Education (LDOE) conducted a review of LSU's 21<sup>st</sup> Century Program. No unallowable costs were noted. However, according to LDOE, the program operated outside of the approved budget because changes within the original budget should have been reflected on a budget modification form. LSU agreed to comply in years 2 and 3 of the award. The checklist was completed on June 21, 2011.

#### **Lallie Kemp Regional Medical Center – Louisiana Department of Health and Hospitals (DHH)**

DHH recouped \$9,000 relating to overpayments to Lallie Kemp for the KidMed program.

#### **University Medical Center – Office of Inspector General (Federal)**

A review of billing for infusion related services and blood transfusion resulted in a repayment of \$29,000 by the University Medical Center.

**HCSO Central Office – Recovery Audit Contractor (RAC) Audits**

The total recoupment related to RAC audits at the HCSO Central Billing Office for the quarter was reported to be \$416,281.73.

**LSUHSC Shreveport - Recovery Audit Contractor (RAC) and Other Billing Audits**

Total recoupment related to RAC, OIG, and CERT audits for LSUHSC-Shreveport for the quarter was \$8,112.

**LSU Health Sciences Center – New Orleans – Civil Service**

The Louisiana Department of Civil Service conducted a Human Resources Program Evaluation at the LSU Health Sciences Center in New Orleans. Management concurred with the required corrections and provided a response indicating the corrective action to be taken.

**LSU Agricultural Center - LPAA Fleet Audit Follow-up**

The Louisiana Property Assistance Agency (LPAA) conducted a follow-up to the audit of the Ag Center's fleet audit that was issued September 1, 2010. The follow-up report noted seven issues for which LPAA required corrective action prior to November 30, 2011. In response, Ag Center management sent an e-mail to Unit Heads regarding the deficiencies and noting corrective action that should be taken.

I. HEALTH CARE AND MEDICAL EDUCATION COMMITTEE

**Dr. Jack A. Andonie, Chair**  
**Dr. John F. George, Vice Chair**  
Mr. Ronald R. Anderson  
Mr. R. Blake Chatelain  
Mr. Garret "Hank" Danos  
Mr. Anthony G. "Tony" Falterman  
Mr. Stanley J. Jacobs  
Mr. Alvin E. Kimble  
Mr. Raymond J. Lasseigne  
Mr. Jack E. Lawton, Jr.  
Mrs. Laura A. Leach  
Mr. James W. Moore, Jr.  
Mr. Ryan Perkins  
Mr. J. Stephen Perry  
Mr. Roderick K. "Rod" West  
Mr. Robert "Bobby" Yarborough

AGENDA

1. Status report on activities at the LSU Health Sciences Centers and the Health Care Services Division



## Office of Academic Affairs Consent Agenda

### REQUEST APPROVAL OF ENDOWED PROFESSORSHIPS AT LSU

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, section 8 of the Bylaws:

D.1 Any matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

#### **2. Summary of the Matter**

Significant donations have been made to the LSU Foundation for the establishment of Endowed Professorships. The Board of Regents Support Fund was created by the Legislature of Louisiana in 1989 as Act 647 providing therein for multiple \$40,000 challenge grants to be awarded on a one to one and one-half matching basis, and these donations qualify for inclusion in the Board of Regents Support Fund matching grants program.

The following Endowed Professorship is proposed based on donations of \$120,000:

- Zaki Bassiouni Distinguished Professorship in Critical Thinking in the College of Engineering

The following Endowed Professorship is proposed based on donations of \$60,000:

- Ourso Professorship of Communication Studies in the E. J. Ourso College of Business

#### **3. Review of Documents Related to Referenced Matter**

Supporting materials for the proposed Professorships are in order.

#### **4. Certification of campus (or equivalent) re. paragraph C, Article VII, Section 8.**

Certification was provided in the resolution to create the Professorships.

#### **RECOMMENDATION**

The LSU System Office of Academic Affairs recommends approval of the following resolution:

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College hereby approves the establishment of the Endowed Professorships listed above

and

**BE IT FURTHER RESOLVED** that the Chairman of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College and/or the President of the Louisiana State University System, as may be appropriate, are hereby authorized and directed to execute any documents required to obtain the matching gift and otherwise complete the establishment of the above named Professorships.





## Office of Academic Affairs Consent Agenda

### REQUEST APPROVAL OF ENDOWED PROFESSORSHIPS AT THE LSU PAUL M. HEBERT LAW CENTER

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, section 8 of the Bylaws:

D.1 Any matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

#### **2. Summary of the Matter**

Significant donations have been made to the LSU Paul M. Hebert Law Center for the establishment of Endowed Professorships. The Board of Regents Support Fund was created by the Legislature of Louisiana in 1989 as Act 647 providing therein for multiple \$40,000 challenge grants to be awarded on a one to one and one-half matching basis, and these donations qualify for inclusion in the Board of Regents Support Fund matching grants program.

The following Endowed Professorships are proposed based on donations of \$250,000:

- Preis and Roy Director of Advocacy and Professional Practice Endowed Professorship (#1, #2, #3 and #4)

The following Endowed Professorship is proposed based on donations of \$100,000:

- Rosemary Slattery Davis and Jackson B. Davis Endowed Professorship

#### **3. Review of Documents Related to Referenced Matter**

Supporting materials for the proposed Professorships are in order.

#### **4. Certification of campus (or equivalent) re. paragraph C, Article VII, Section 8.**

Certification was provided in the resolution to create the Professorships.

#### **RECOMMENDATION**

The LSU System Office of Academic Affairs recommends approval of the following resolution:

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College hereby approves the establishment of the Endowed Professorships listed above

and

**BE IT FURTHER RESOLVED** that the Chairman of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College and/or the President of the Louisiana State University System, as may be appropriate, are hereby authorized and directed to execute any documents required to obtain the matching gift and otherwise complete the establishment of the above named Professorships.



## Office of Academic Affairs Consent Agenda

### REQUEST APPROVAL TO ESTABLISH ENDOWED FIRST-GENERATION SCHOLARSHIPS FOR COLLEGE STUDENTS AT LSU-A

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, section 8 of the Bylaws:

D.1 Any matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

#### **2. Summary of the Matter**

Substantial donations have been made to the LSU at Alexandria Foundation to establish two Endowed Scholarships for First-Generation college students at LSU at Alexandria.

The BoRSF Endowed Undergraduate Scholarship Program, founded in 2007, is a non-competitive program providing BoRSF matching funds to establish endowed scholarship funds in support of first-generation college students. Each four-year institution is guaranteed one \$40,000 endowed scholarship fund challenge grant annually to match a private/institutional contribution of \$60,000; each two-year institution is guaranteed one \$20,000 endowed scholarship fund challenge grant annually to match a private/institutional contribution of \$30,000. Proceeds will be used to establish/enhance permanent endowed scholarship funds. The interest earning from the fund(s) will be awarded at the discretion of the institution to eligible students.

The following Endowed First-Generation Scholarships for College Students are proposed based on donations of \$60,000:

- The LSU-A Foundation 2010 Endowed Scholarship for First Generation College Students
- The Lloyd and Faith Moreau and Family Endowed Scholarship for First Generation College Students

#### **3. Review of Business Plan**

*Not applicable*

#### **4. Review of Documents Related to Referenced Matter**

Supporting materials for the proposed scholarship program is in order.

**5. Other**

*Not applicable*

**6. Certification of campus (or equivalent) re. paragraph C, Article VII, Section 8.**

Certification was provided in the resolution to create the scholarship program.

**ATTACHMENTS:**

None

**RECOMMENDATION(s)**

It is recommended that the Board of Supervisors approve the following resolution:

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College hereby approves the above mentioned Scholarships for First-Generation College Students at LSU at Alexandria;

and

**BE IT FURTHER RESOLVED** that the Chairman of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College and/or the President of the Louisiana State University System, as may be appropriate, are hereby authorized and directed to execute any documents required to obtain the matching gift and otherwise complete the establishment of the above named endowed scholarships.



## Office of Academic Affairs Consent Agenda

### REQUEST FROM LSU AND THE LSU AGRICULTURAL CENTER TO MERGE THE DEPARTMENT OF VETERINARY SCIENCE INTO THE SCHOOL OF ANIMAL SCIENCES

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, Section 8 of the Bylaws:

D.1. Matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

#### **2. Summary of the Matter**

The LSU Agricultural Center and LSU A&M request approval to merge all faculty and programs in the Department of Veterinary Science (VETSCI) into the School of Animal Sciences (ANSCI).

VETSCI History. VETSCI has been part of the Louisiana Agricultural Experiment Station (LAES) since 1889. Its primary focus has been to address animal disease problems through research and extension. Throughout its history, VETSCI has been a separate budgetary unit within LAES. Although VETSCI has not had a specific departmental teaching mission, faculty have participated in undergraduate and graduate programs through other units, including the School of Veterinary Medicine.

VETSCI and ANSCI Missions and National Perspective. The historic missions of these two units have substantial overlap. While ANSCI encompasses all aspects of animal sciences, VETSCI has a narrower scope that focuses solely on animal diseases. There is substantial precedent for this proposed merger: most other land-grant universities across the country already have combined these two disciplines into single units and there is no other Department of Veterinary Science in the U.S. within a campus that also has a separate School of Veterinary Medicine.

Impact on Department of Veterinary Science. Faculty and research programs within VETSCI will remain intact and unchanged. Shared appointments with faculty in SVM will continue, although some may be adjusted to accommodate changing assignments. These will be determined in concert with SVM. Aside from a few shared faculty appointments, all support for VETSCI comes through LAES or is self-generated. No funding is currently provided to VETSCI from the College of Agriculture.

VETSCI currently maintains strong research and extension programs. The proposed merger will facilitate synergy between the research strengths of VETSCI and the academic programs within ANSCI. It is anticipated that this merger will further

enhance the research and extension interactions between these units. VETSCI will be strengthened by greater opportunities for interaction and collaboration with the broader arena of animal sciences research.

VETSCI currently has 11 faculty positions, 3 unclassified positions, and 4 classified positions. All faculty and unclassified employees will merge into ANSCI, while some classified positions will be eliminated.

Impact on School of Animal Sciences. All faculty and programs within ANSCI will remain intact and unchanged. ANSCI currently houses a complete portfolio of research, extension, and teaching programs. However both its M.S. and Ph.D. programs have been examined recently because of low completion rates. Merging the strong research program of VETSCI into this unit will strengthen its research portfolio and improve its research culture. It is anticipated that select faculty members from VETSCI may contribute to ANSCI academic programs through potential appointments in the College of Agriculture.

A five-year comparison of research grant activity in VETSCI and ANSCI reveals that VETSCI faculty averaged \$300,724 in competitive grants yearly per scientist for FY's 2006-2011. During that same period, ANSCI faculty averaged \$174,103 in competitive grants yearly per scientist. It is anticipated that this merger will enhance the research enterprise in ANSCI, facilitate multidisciplinary partnerships among faculty, and lead to greater success in grant arenas.

ANSCI currently has 16 faculty positions, 12 unclassified positions, and 12 classified positions. All faculty and unclassified employees will remain in the newly-merged ANSCI and some classified positions will be eliminated.

Impact on School of Veterinary Medicine. As noted above, since the primary funding for VETSCI has been from LAES, there will not be a significant budgetary impact on SVM. It is anticipated that the select faculty members within the department who hold teaching appointments in the School of Veterinary Medicine will continue.

### **3. Financial Note**

The cost of merging these units is anticipated to be minimal. No faculty or unclassified positions will be relocated. Some classified employees will be relocated to consolidate a single office support staff. Because the building housing these units are adjacent, such costs will be minimal. Other costs associated with this merger, such as stationary, websites, business cards, and relocation expenses are expected to be minimal.

The merged department will consist of 30 faculty members, 18 unclassified positions and 13 classified positions. The research and extension missions will be supported by the LSU AgCenter and self-generated funds. Faculty who participate in instructional programs will have joint appointments in the College of Agriculture or the School of Veterinary Medicine.

Immediate salary savings will be realized by not filling the currently vacant position of VETSCI department head. There will be additional permanent savings through the

elimination of classified positions. Total savings will be approximately \$275,000 annually. An increase in sponsored research and overhead recovery is anticipated because of increased multidisciplinary research proposals to state and federal agencies.

#### **4. Review of Documents Related to Referenced Matter**

This request was initiated by the Vice Chancellor for Research, LSU Agricultural Center, and was approved by the Chancellor of the Agricultural Center and the Chancellor of LSU A&M.

#### **RECOMMENDATION:**

The LSU System Office of Academic Affairs recommends approval of the following resolution:

**“NOW, THEREFORE BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College approves the request of the LSU Agricultural Center and LSU A&M to merge the Department of Veterinary Science into the School of Animal Sciences, subject to approval by the Board of Regents.”



## Office of Academic Affairs Consent Agenda

### REQUEST APPROVAL OF A LETTER OF INTENT FOR A B.S. IN MEDICAL LABORATORY SCIENCE AT LSU-A

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

#### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, Section 8 of the Bylaws:

D.1. Matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

#### **2. Summary of the Matter**

LSU at Alexandria is requesting approval of a Letter of Intent for a B.S. in Medical Laboratory Science (BSMLS).

Program Objectives. The primary objectives of the program are to provide an opportunity for students majoring in the Medical Laboratory Technician associate degree program at LSUA to pursue a bachelor's degree and career as Medical Laboratory scientists. Graduates of the program will be eligible for employment in a large number of settings, including hospitals, outpatient health care facilities, physician offices, industrial plants, reference laboratories, and crime labs.

Need. All graduates of the current associate degree program seeking employment in the region have been employed in area health care facilities. Because of advancements in technology, hospitals in the LSUA service area are beginning to require the BSMLS as the minimum degree requirement for entry-level employment. Nationally, the Bureau of Labor Statistics estimates 11,000 job openings annually through 2018 and fewer than 3,000 individuals are graduating each year from accredited training programs. A similar shortage exists at both the state and regional levels. Currently, over 200 students are enrolled in LSUA's allied health programs, and many have expressed interest in continuing their study at the baccalaureate level.

Curriculum. The proposed BSMLS will consist of 120 credit hours to include a 40-hour core of required general education and basic science courses, and an 80-hour major of required pre-clinical and medical laboratory science courses.

The proposed program anticipates admitting a minimum of twelve students to its clinical phase each year during its first five years. Individuals who hold an Associate in Clinical Laboratory Science, hold national certification as a medical laboratory technician or scientist would be eligible to apply for advanced standing credit for the new degree. LSUA anticipates having 50 graduates during the five year period 2014 – 2018.



Students. It is anticipated that the majority of the students will be graduates of the LSUA Associate of Science in Clinical Laboratory Science, because they have been “place bound” and unable to complete a bachelor’s degree because of current employment and family responsibilities. (There is no 4-year program within a 70-mile radius of Alexandria). In an effort to facilitate access to the program by other “place bound” students, when feasible, courses required for the program will be offered online.

Faculty. The initial faculty for the proposed program will be one full-time (program coordinator) and two adjunct faculty. The two adjunct faculty are highly qualified; one is the former program director for the Medical Laboratory Technician associate degree program and the other is a former faculty member who assists hospitals in underdeveloped countries around the world to establish laboratories. Although she spends most of her time in Alexandria, when she is away, she will maintain contact with her students through online technology. During clinical rotations, students will be instructed by clinical preceptors at 7 major hospitals in Central Louisiana.

### **3. Financial Note**

LSUA anticipates that additional costs to initiate the program will be modest. While it will not be necessary to recruit additional faculty, the current adjunct faculty will teach additional courses (cost of approximately \$16,000) and new laboratory courses will require an additional expenditure of \$5,000 for supplies and other resources. Excellent facilities are available in the A.C. Buchanan Allied Health Education Building in downtown Alexandria, funded in part by Rapides Regional Medical Center.

### **4. Review of Documents Related to Referenced Matter**

This request has been reviewed and approved by appropriate campus faculty and administrative officers and by the System Office of Academic Affairs.

## **RECOMMENDATION**

The LSU System Office of Academic Affairs recommends approval of the following resolution:

**“NOW, THEREFORE BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College approves the request of LSU at Alexandria for a Letter of Intent to establish a B.S. in Medical Laboratory Science, subject to approval by the Board of Regents.”



## Office of Academic Affairs Consent Agenda

# REQUEST APPROVAL TO MERGE THE DEPARTMENT OF ELECTRICAL AND COMPUTER ENGINEERING AND THE DEPARTMENT OF COMPUTER SCIENCE TO FORM THE SCHOOL OF ELECTRICAL ENGINEERING AND COMPUTER SCIENCE AT LSU

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

### **1. Significant Board Matter**

This matter is a significant board matter pursuant to the following provisions of Article VII, section 8 of the Bylaws of the Board of Supervisors:

D.1. Any matter having a significant fiscal (primary or secondary) or long term educational or policy impact on the System or any of its campuses or divisions.

### **2. Summary of the Matter**

Louisiana State University requests approval to create the School of Electrical Engineering and Computer Science (EECS) in the College of Engineering through merger of the Department of Electrical and Computer Engineering currently in the College of Engineering with the Department of Computer Science currently in the College of Science. This realignment of existing units with complementary missions is designed to enhance LSU's combined strength in computer science and engineering, to achieve increased efficiency and effectiveness of instructional and research programs, and to foster greater collaboration. These two departments, when combined, will comprise the inter-related degree programs servicing the computational field: computer science and computer engineering, along with electrical engineering.

Background: This proposal was initiated by the Budget Crisis Committee, which recommended aligning units with overlapping missions to capitalize on shared resources, engage faculty with similar research interests, and leverage existing support to maximize current resources. The Office of Academic Affairs worked with the Dean of the College of Engineering and the Dean of the College of Science, who in turn worked with the department chairs and faculty of both departments to draft a merger plan. This proposal is a result of over 30 meetings spanning a two month time period.

This realignment will create the School of Electrical Engineering and Computer Science and will augment the significant investment of the university and the state in the research programs of the Center for Computation & Technology (CCT) by providing a single location for the development of programs in conjunction with CCT. Areas strengthened by this merger include: Core Computational Science, Material Science and System Science and Engineering.

The proposed model of having Computer Science in a College of Engineering is found at other major research universities. An informal survey of 171 universities that offer both Computer Science and Computer Engineering degrees found that 99 of the Computer Science

degrees are offered in a College of Engineering; 46 are offered in a College of Science; 20 in a College that encompasses both Science and Engineering; and the remaining in other colleges. Of the 171 universities surveyed, there are 29 in which Computer Science is combined with Computer Engineering and/or Electrical Engineering.

#### Profile of the New School.

In 2011-2012, the CS Department has 15 tenure track professors, 4 adjunct faculty, 3 instructors, 2 clerical/administrative staff members and 1 technical staff member. The ECE Department has 24 tenure track professors, 4 adjunct professors, 3 instructors, 3 clerical/administrative staff members and 2 technical staff members.

Both departments have interim chairs.

The CS Department serves around 110 graduate and 140 undergraduate students whereas the ECE Department serves around 110 graduate students and 360 undergraduate students.

The CS Department offers an ABET accredited BS program in Computer Science, a MS degree program in Systems Science, and a Ph.D. program in Computer Science. The ECE Department offers two separate ABET accredited BS programs: Electrical Engineering and Electrical Engineering with specialization in Computer Engineering, and a MS and PhD in Electrical Engineering. Although no undergraduate or graduate programs will be eliminated as a result of this merger, LSU will explore the possibility of seeking a name change in two programs: the BS in Electrical Engineering with specialization in Computer Engineering to a BS in Computer Engineering and the MS in Systems Sciences to a MS in Computer Science.

It is also anticipated that in the future a software component will be incorporated into the computer engineering curriculum, thereby providing the necessary next steps to advance LSU's national presence in the field of computational technologies and engineering. The merger also has the potential to benefit from and contribute to the efforts of the Louisiana Department of Economic Development to recruit digital media and computational companies to the state.

The total combined budget for the new unit will be \$5,773,706 of which 41% is from CS and 59% is from ECE. (This is based on the FY2011-12 budget. If the midyear cut is annualized and/or there are additional cuts this number may be reduced.)

### **3. Implementation Plan and Financial Implications**

The total budget for the unit will be created by combining the budgets of the Department of Computer Science and the Department of Electrical and Computer Engineering. Immediate savings result from the elimination of one Department Chair, estimated to be \$140,000.

All faculty offices in the new School will be moved into Patrick F. Taylor Hall when the College of Business moves into its new building, thereby providing the opportunity for greater interaction between the faculties of the two departments.

The new School will have two divisions: the Division of Electrical and Computer Engineering and the Division of Computer Science and Engineering. Each division will have an Associate Chair to coordinate the division level administrative and academic functions. Every member of the merged faculty will be affiliated with one of the two Divisions but faculty may engage with both divisions, particularly in the case of faculty with primary interests in Computer Engineering. The divisions will operate independently in some key respects while working together as one School in many other respects, including development and delivery of a B.S. in Computer Engineering.

Each division will have a budget, which reflects instructional and research productivity. Indirect cost recovery on externally funded research that is returned by the university to the School will benefit the respective Divisions of the PIs according to their contribution to the project.

The cost associated with the faculty move to Patrick F. Taylor Hall is estimated at \$35,000. In addition, \$1,500 is estimated for the website redesign and \$3,275 is estimated for printing and new signage, totaling \$39,775 in one time startup costs.

#### **4. Review of Documents Related to Referenced Matter**

Detailed information about this proposal, including a detailed description of the new School, degrees offered, organizational charts, budget, start-up costs, and a timetable for implementation was submitted by LSU and is available in the System Office of Academic Affairs.

#### **5. Certification of campus (or equivalent) re. paragraph C, Article VII, Section 8.**

Appropriate certification has been provided by the Chancellor.

#### **RECOMMENDATION:**

The LSU System Office of Academic Affairs recommends approval of the following resolution:

***NOW, THEREFORE BE IT RESOLVED*** that the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College approves LSU A&M's request to merge the Department of Electrical and Computer Engineering currently in the College of Engineering with the Department of Computer Science currently in the College of Science; and

***BE IT FURTHER RESOLVED*** to name the new entity the School of Electrical Engineering and Computer Science to be located in the College of Engineering and to consist of the Division of Computer Science & Engineering and the Division of Electrical & Computer Engineering, subject to approval by the Board of Regents.



## **Office of Academic Affairs Consent Agenda**

### **REQUEST APPROVAL OF TWO EXCLUSIVE LICENSE AGREEMENTS BETWEEN CONAGRA FOODS LAMB WESTON, INC. AND LAMB WESTON SALES, INC. AND THE LSU AGRICULTURAL CENTER**

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

**Re: Exclusive License Agreements between ConAgra Foods Lamb Weston, Inc. and Lamb Weston Sales, Inc. and LSU Agricultural Center**

#### **1. Significant Board Matter**

Pursuant to Article VII, Section 8, D.3 (a) and (b), this matter is a Significant Board Matter.

D.3 (a) Final agreements relating to the purchase, sale, assignment, or licensing of any intellectual property rights, including patents, copyrights, and trademarks.

D.3 (b) Final agreements relating to the joint venture, use, purchase, sale, assignment or licensing of any invention, device, formula, system, process or such similar things, as well as any agreements relating to the granting of royalties or profit participation to any current or past employee.

#### **2. Summary of Matter**

ConAgra Foods Lamb Weston, Inc. and Lamb Weston Sales, Inc. are incorporated in the state of Delaware. They wish to collectively license a new sweet potato variety 07-146 developed by Ag Center scientists. Two exclusive field of use licenses are contemplated. One will encompass the use of the sweet potato variety in frozen food products and the other in non-frozen food. This variety is protected by a pending patent application.

The frozen food license includes an initial licensing fee, a running royalty based on acreage planted, annual minimum royalties and patent reimbursement. The non frozen food license includes a running royalty on acres planted and reimbursement of past and future patent expenses. Both utilize LSU approved templates and require the requisite indemnification and liability insurance.

The appendices of these licenses will incorporate two "form of sublicense" agreements for seed growers and for commercial crop growers. ConAgra and the Ag Center were unable to finalize these two agreements but Ag Center requested these items remain on the consent agenda because the licenses are time sensitive due to the growing season for the sweet potatoes. The Ag Center has requested the Board of Supervisors approve contingent upon final System review of the complete agreements.

**3. Review of Business Plan**

No business plan was provided.

**4. Review of Related Documents**

Complete license agreement is on file in the Office of Academic Affairs.

**5. Certification of campus (or equivalent) re: Article VII, Section 8, paragraph E.8**

The campus has certified it is not aware of any potential conflicts of interest pertaining to this transaction.

**RECOMMENDATION:**

The Executive Staff recommends approval of the following resolution:

**“NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural & Mechanical College authorizes President John V. Lombardi, or his designee, to execute all documents necessary to perfect the license agreements with ConAgra Foods Lamb Weston, Inc. and Lamb Weston Sales, Inc. granting to ConAgra Foods Lamb Weston, Inc. and Lamb Weston Sales, Inc. exclusive licenses to the subject technology, the license agreements to contain such terms and conditions as the President, in consultation with System General Counsel, deems to be in the best interests of the University.

**BE IT FURTHER RESOLVED** that the President of the LSU System is authorized by the Board to enter into any related or ancillary agreements, contemporaneously or subsequently, that the President deems to be in the best interests of the University after review by appropriate System staff.



## Office of Academic Affairs Consent Agenda

### REQUEST APPROVAL OF AN EXCLUSIVE PATENT LICENSE BETWEEN AMERICAN UTILITY METALS, LLC AND THE LSU AGRICULTURAL CENTER

**To: Members of the Board of Supervisors**

**Date: February 3, 2012**

**Re: Exclusive License Agreement between American Utility Metals, LLC and  
LSU Agricultural Center**

#### **1. Significant Board Matter**

Pursuant to Article VII, Section 8, D.3 (a) and (b), this matter is a Significant Board Matter.

D.3 (a) Final agreements relating to the purchase, sale, assignment, or licensing of any intellectual property rights, including patents, copyrights, and trademarks.

D.3 (b) Final agreements relating to the joint venture, use, purchase, sale, assignment or licensing of any invention, device, formula, system, process or such similar things, as well as any agreements relating to the granting of royalties or profit participation to any current or past employee.

#### **2. Summary of Matter**

American Utility Metals, LLC is a Louisiana limited liability company domiciled in Baton Rouge. It wishes to license a device for turbulence reduction created by Ag Center scientists which is protected by pending patent applications.

The license includes an initial licensing fee, running royalties, annual minimum royalties, a percentage of sublicensing income and reimbursement of past and future patent expenses. It utilizes an LSU approved template and provides indemnification and insurance.

#### **3. Review of Business Plan**

No business plan was provided.

#### **4. Review of Related Documents**

Complete license agreement is on file in the Office of Academic Affairs.

#### **5. Certification of campus (or equivalent) re: Article VII, Section 8, paragraph E.8**

The campus has certified it is not aware of any potential conflicts of interest pertaining to this transaction.

**RECOMMENDATION:**

The Executive Staff recommends approval of the following resolution:

**“NOW, THEREFORE, BE IT RESOLVED** that the Board of Supervisors of Louisiana State University and Agricultural & Mechanical College authorizes President John V. Lombardi, or his designee, to execute all documents necessary to perfect a license agreement with American Utility Metals, LLC granting to American Utility Metals, LLC an exclusive license to the subject technology, the license agreement to contain such terms and conditions as the President, in consultation with System General Counsel, deems to be in the best interests of the University.

**BE IT FURTHER RESOLVED** that the President of the LSU System is authorized by the Board to enter into any related or ancillary agreements, contemporaneously or subsequently, that the President deems to be in the best interests of the University after review by appropriate System staff.



OFFICE OF THE  
PRESIDENT

JAN 05 2012

LSU SYSTEM



DATE: January 03, 2012

TO: Dr. John V. Lombardi  
President  
Louisiana State University System

FROM: Robert A. Barish, MD, MBA  
Chancellor  
LSU Health Sciences Center – Shreveport

RE: Act 959 Construction Project  
Renovations to Wing 4G, 4J and 4H in the Hospital  
Budget Revision Request  
LSU Health Sciences Center – Shreveport

RECEIVED

JAN 06 2012

PROPERTY & FACILITIES

This project was originally submitted to your office on or about February 7, 2011. The project was approved by the Board of Supervisors on March 14, 2011 and the Board of Regents on April 29, 2011. The project was approved by the Joint Legislative Committee on the Budget on June 15, 2011. The original budget request was for \$1,200,000 including construction, planning and contingencies. The project budget has increased due to the following:

\*\*HVAC Replacement 4G, 4J and 4H required based on mechanical engineer recommendation. The cost of HVAC replacement estimated to be \$555,000.

\*\*Asbestos Allocation for 4G, 4J and 4H estimated to be \$60,000.

\*\*Roofline sign on north face of B-Building estimated cost including planning and contingency \$150,000.

The total estimated increase is approximately \$765,000. The total revised estimated construction cost is currently \$2,000,000. This amount includes the original estimate as well as the additional amounts listed herein. Facility Planning & Control has selected a project architect for the design of the renovations. The design team has evaluated the space to be renovated and determined the additional work is necessary. The design notice to proceed is dated November 17, 2011. The architect has 180 net calendar days to design the project.

Attached for your review is the revised description of the planned project and the proposed funding. There will be no debt to the institution as a result of the proposed renovation project. The information contained herein is true and accurate to the best of my knowledge.

Please review the attached information. I am requesting that the information be forwarded to the Board of Supervisors for placement on their next available meeting agenda. Feel free to call if you need any additional information.

Respectfully,

A handwritten signature in cursive script, appearing to read "Robert A. Barish".

Robert A. Barish, MD, MBA  
Chancellor  
LSUHSC-Shreveport

Attachment

**PROJECT TYPE:** Self-Generated

**PROJECT NAME:** G/J/H-Wing 4<sup>th</sup> Floor Patient Room Upgrade

**PRESENT CONDITIONS:**

- Current Obstetrical nursing unit are over 35 years old.
- The unit has a majority of semi-private and three-bed wards without adequate bath facilities which is not the community or regional standard for mother-baby-family interaction and care.
- These accommodations have definitely been an increasing obstacle for growth with this service.
- This change will be incorporated with revision of the OR space from c-section area and allow us to move OB operating rooms into this area to boost revenue by our other surgical service.

**SUPPORTING DATA:**

- The payer mix of the obstetric service is primarily Medicaid with some private insurance.
- Patients now have the ability to seek their obstetrical care in the private hospitals with private accommodations as patients know they will be admitted to a private room with the appropriate bath facilities and other amenities.
- Records for births over the past three years reveal a drop in occupancy from 103.6 % during fiscal year 2008 to 76.4% for fiscal year 2010 with decline believed to be largely due to outdated accommodations.

**DESIGN DESCRIPTION:**

- Renovate existing offices and nursing stations to private patient rooms.
- Relocate nurse station to central location for both wings.
- Conversion of space for operative rooms in old L & D section.
- Replace the HVAC system in the areas of 4G, 4J and 4H being renovated.
- Asbestos remediation is pipe chase areas encountered during construction.
- Installation of roofline signage on north face of B-Building for enhanced visibility of campus. The enhanced visibility is for travelers along certain areas of I-20 and I-49 approaching LSU Health Sciences Center.

**EXPECTED IMPROVEMENTS:**

- Project will result in a total of at least 24 private accommodations on 4G and 4J with bath/shower on the obstetrical service comparable to the private sector.
- Physical upgrades will provide the tools to increase the number of patient days on the obstetrical service.
- Expected increase in births is cost effective for the hospital. Not only is the expected increase important in terms of fiscal impact but is vital to our teaching program.
- These changes should boost deliveries (anticipated occupancy 87%).

- Centralizing obstetrical and gynecological care on 4H of the same floor will enhance patient satisfaction by eliminating intake of patients on 3<sup>rd</sup> floor procedures on 2<sup>nd</sup> floor and admission to 4<sup>th</sup> floor.
- Moving GYN OR cases from 2<sup>nd</sup> floor to 4<sup>th</sup> floor will allow other surgical services to utilize operative space freed up, estimated to be 960 additional operative procedures per fiscal year.

**NEED**

- More surgical suites to accommodate expansion of surgical services.
- Improve efficiency of gynecological surgical services by centralizing all care on 4th floor.

**PROJECT FUNDING: Fees**

<b>Construction</b>	\$1,650,000
<b>Planning</b>	165,000
<b>Contingency</b>	165,000
<b>Other Cost</b>	0
<hr/>	
<b>TOTAL</b>	<b>\$2,000,000</b>

The funding for G/J/H-Wings 4<sup>th</sup> Floor Patient Room Upgrade will come from self-generated professional billing collections. This fund balance accumulated over many years and has been reserved for investment in projects which enhance future revenues. There will be no debt to the institution as a result in the proposed project. Therefore, as outlined in the expected improvements above, campus administration recommends this funding will used to support the patient care upgrade.



**MEMORANDUM**  
*Office of the Chancellor*

OFFICE OF THE  
PRESIDENT

DEC 23 2011

LSU SYSTEM

**To:** John V. Lombardi  
President, LSU System

**Date:** December 19, 2011

**From:** Michael Martin  
Chancellor

RECEIVED

DEC 23 2011

PROPERTY & FACILITIES

**Re:** Fluor Industrial Safety Laboratory  
College of Engineering

The Committee on Naming University Facilities has recommended that a lab in the College of Engineering be named the Fluor Industrial Safety Laboratory in honor of the Fluor Foundation and its generosity to LSU Engineering.

Therefore, I enthusiastically concur in this recommendation and request that in accordance with PS-70 you forward this proposal to the Board of Supervisors for inclusion on the February 2012 meeting agenda.

Attachments

cc: Rick Koubek

December 2, 2011

**TO:** Chancellor Michael V. Martin

**FROM:** Naming University Facilities Committee

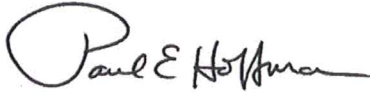
**RE:** Naming Proposal 2011-65, Fluor Industrial Safety Laboratory

Dear Chancellor,

Attached please find a memo from Dean Rick Koubek of the College of Engineering recommending that one of the College's laboratory be named **Fluor Industrial Safety Laboratory** in recognition of the Fluor Corporation and Fluor Foundation's generous gifts to LSU and general philanthropy to communities, non-profit organizations and education since 1952.

Your Naming University Facilities Committee has reviewed this proposal and recommends its approval.

For the Committee,

A handwritten signature in black ink that reads "Paul E Hoffman". The signature is written in a cursive style with a large, looped initial "P".

Paul E. Hoffman, Chair  
Naming University Facilities Committee

Paul W. and Nancy W. Murrill Distinguished Professor  
And Professor of History

Attached: Memo of Dean Koubek, November 16, 2011

CC: Bunnie R. Cannon

Jane W. Cassidy



**To:** Mike V. Martin  
Chancellor

**From:** Rick Koubek  
Dean, College of Engineering

**Cc:** Dr. Kelly Rusch, Associate Dean of Research and Diversity  
Bunnie Cannon, Executive Director, Institutional Advancement  
John McGehee, Interim Director of Development

**Date:** November 16, 2011

**RE:** Request to Name College of Engineering Lab

The LSU College of Engineering would like to request naming of a proposed renovated lab that was made possible because of a generous gift from The Fluor Foundation totaling \$200,000. The Louisiana State University College of Engineering has enjoyed a productive relationship with Fluor Corporation that continues to grow. LSU is proud to be one of Fluor's select universities since 2007.

The Fluor Foundation's gift established the Fluor Fund for Industrial Safety Education Enhancement. The Fluor Fund will be used to support the College of Engineering's efforts to enhance its overall Industrial Safety Program. The Fluor Fund is to be used within the Forever LSU capital and endowment campaign and principally designated to create the **Fluor Industrial Safety Laboratory**.

The Fluor Foundation has a long history of investing in communities, nonprofit organizations, and education. Since its inception in 1952, the foundation, along with Fluor Corporation, has contributed more than \$145 million to projects around the world. In 2009, Fluor Corporation and the Fluor Foundation contributed a combined total of \$6.5 million to community organizations and educational initiatives in 17 countries.

Supporting higher education and investing in programs that develop a diverse and skilled workforce are important goals for Fluor. Almost half of the company's total charitable contributions are directed toward educational endeavors every year. In the College Relations program, Fluor sponsors annual grants and scholarships at selected universities, with a focus on engineering, construction, and business programs. Through these partnerships, Fluor executive teams interact with the universities to prepare students for tomorrow's global and technical workforce. Fluor Corporation and Fluor Foundation have donated over \$435,000 to LSU.

In preparation for the Forever LSU Campaign, the College of Engineering undertook a comprehensive process in determining the naming opportunities for designated facilities within the College. As part of that process, the College determined that the naming of laboratory facilities initiate at \$100,000 and increase, based on the size, scope and location of the laboratory. Hence, the naming for the **Fluor Industrial Safety Laboratory** is in line with the policy procedures.



**MEMORANDUM**  
*Office of the Chancellor*

**To:** John V. Lombardi  
President, LSU System  
*[Signature]*  
**From:** Michael Martin  
Chancellor

**Date:** December 19, 2012

**Re: Rolfe H. McCollister, Sr. Office – Business Education Complex  
E.J. Ourso College of Business**

The Committee on Naming University Facilities has recommended that an office in the new Business Education Complex be named the “Rolfe H. McCollister, Sr. Office” in honor of Rolfe H. McCollister, Sr. for his generosity to the College.

Therefore, I enthusiastically concur in this recommendation and request that in accordance with PS-70 you forward this proposal to the Board of Supervisors for inclusion on the February 2012 meeting agenda.

Attachments

cc: Dean Eli Jones

OFFICE OF THE  
PRESIDENT

DEC 23 2011

LSU SYSTEM

RECEIVED

DEC 23 2011

PROPERTY & FACILITIES



November 8, 2011

**TO:** Chancellor Michael V. Martin

**FROM:** Naming University Facilities Committee

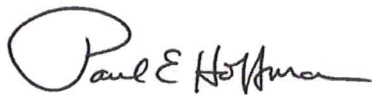
**RE:** Naming Proposal 2011-66, Rolfe H. McCollister, Sr. Office No. 3023, Business Education Complex

Dear Chancellor,

Attached please find a memo from Dean Eli Jones of the E. J. Ourso College of Business proposing that office No. 3023 in the new Business Education Complex be named for Rolfe H. McCollister, Sr. in recognition of the generous gift of the *Greater Baton Rouge Business Report* and Mr. McCollister's notable career and community activities.

Your Naming University Facilities Committee has reviewed this proposal and recommends its approval.

For the Committee,

A handwritten signature in black ink that reads "Paul E Hoffman". The signature is written in a cursive style with a large, looped initial "P".

Paul E. Hoffman, Chair  
Naming University Facilities Committee

Paul W. and Nancy W. Murrill Distinguished Professor  
And Professor of History

Attached: Memo of Eli Jones, 27 Oct. 2011

CC: Bunnie R. Cannon  
Jane W. Cassidy

**To:** Michael Martin, Chancellor

**From:** Eli Jones, Dean  
E. J. Ourso College of Business

**Cc:** Bunnie Cannon, Institutional Advancement

**Date:** October 28, 2011

**Re:** Request to Name Office #3023 in the New Business Education Complex for Rolfe H. McCollister, Sr.

---

Slated to open in Fall 2012, the new Business Education Complex will facilitate world-class teaching and learning as E. J. Ourso College of Business faculty and students connect with information and business experts worldwide. The 156,000 gross square feet complex will accommodate undergraduate and graduate business students, as well as executive education and business community functions.

Architecturally, the complex blends modern glass, metal, and stone with sloped gabled roofs and arches to reflect LSU's historic Italianate style and unique beauty. Functionally, the BEC will include a landscaped courtyard, two classroom wings consisting of 22 radial and case-style classrooms, a 300 seat auditorium, and other inviting spaces that promote meaningful teamwork, collaboration, and interaction.

The result is a forward-looking complex that will sharpen LSU's competitive edge among the top colleges in the nation, enhance the ability to recruit top faculty and students, and serve as the catalyst for economic success in the region.

The E. J. Ourso College has received a generous \$50,000 gift from the *Greater Baton Rouge Business Report* in honor of its founder, Robert H. McCollister, Sr.

The *Greater Baton Rouge Business Report* was established 25 years ago by the late Rolfe H. McCollister, Sr. and his son Rolfe H. McCollister, Jr., who currently holds the position of CEO.

Rolfe McCollister, Jr. earned a bachelor's degree in general studies from LSU in 1978. He is currently serving on the E. J. Ourso College Dean's Advisory Council and the LSU Manship School of Mass Communications Board of Visitors. He served as chair of the LSU Board of Supervisors in 1997. He has donated over \$13,675 to LSU lending most of his support to the University Lab School. In the Baton Rouge community he has served on the boards of the Capital Area United

October 27, 2011  
Chancellor Michael Martin  
Request to Name Office #3023 in the  
Business Education Complex for Rolfe H. McCollister, Sr.

Way, City Club of Baton Rouge, Alzheimer's Services, and the Milford Wampold Support Foundation.

McCollister, Jr. has personally won recognition for Communicator of the Year by Public Relations Association League and Entrepreneur of the Year by the Free Enterprise Committee. In 2007, the *Greater Baton Rouge Business Report* received the National Gold Award from the Alliance of Area Business Publications (AABP) for Best Business Newspaper in America. The company has grown from two full-time employees and sales of \$350,000 to 65 full-time employees and total revenue of \$9 million dollars.

Rolfe H. McCollister, Sr. (1924-2006) had an impressive military career. He was a U.S. Army veteran of World War II and was awarded the Silver Star and two Bronze Stars for his courageous service as an infantry officer in the Korean War. While serving in Korea, he ran for and was elected as state representative for Louisiana in January 1952. His legal career began with graduation from LSU Law School in December 1954. He practiced law in Baton Rouge for 45 years. In 1955, he started a law practice with Judge Lenton Sartain under the name of Sartain & McCollister. That firm continues today under the name of McCollister, McCleary & Fazio APLC.

McCollister, Sr. also founded Printing Inc., the North Baton Rouge Journal, and the father and son established the *Greater Baton Rouge Business Report*. Throughout his noteworthy legal career he continued to be active in politics and participated in many community projects, including the Christian Embassy in Washington, D.C., which he co-founded; Pro Athletes Outreach, where he served on the board; the Chapel on the Campus, where he was an elder; and the 1970 Billy Graham Crusade in Baton Rouge, for which he served as chairman. He donated over \$15,000 to LSU in support of academics.

The E. J. Ourso College would like to thank the *Greater Baton Rouge Business Report* for their commitment to LSU, its students, and business education through their generous gift of \$50,000 to the Business Education Complex. The company would like to honor the late Rolfe H. McCollister, Sr. We respectfully request that Office #3023 be named for **"Rolfe H. McCollister, Sr."**

Please let me know if you have any questions or need additional information to consider this request. Thank you in advance for your consideration.



**MEMORANDUM**  
*Office of the Chancellor*

**To:** John V. Lombardi  
President, LSU System

*Sub Heuter*

**From:** Michael Martin  
Chancellor

**Date:** December 19, 2011

**Re:** William Edwin Montan Trust Workroom  
LSU E.J. Ourso College of Business – Business Education Complex

The Committee on Naming University Facilities has recommended that the undergraduate admissions workroom in the new Business Education Complex be named the “William Edwin Montan Trust Workroom”. The E.J. Ourso College of Business requests this naming in honor of their generosity to LSU.

Therefore, I enthusiastically concur in this recommendation and request that in accordance with PS-70 you forward this proposal to the Board of Supervisors for inclusion on the February 2012 meeting agenda.

Attachments

cc: Dean Eli Jones

OFFICE OF THE  
PRESIDENT

DEC 23 2011

LSU SYSTEM

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DEC 23 2011

PROPERTY & FACILITIES

November 8, 2011

**TO:** Chancellor Michael V. Martin

**FROM:** Naming University Facilities Committee

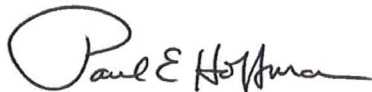
**RE:** Naming Proposal 2011-62, William Edwin Montan Trust UG Admissions Workroom, Business Education Complex

Dear Chancellor,

Attached please find a memo from Dean Eli Jones of the E. J. Ourso College of Business proposing that the undergraduate admissions workroom in the new Business Education Complex be named for **William Edwin Montan Trust** in recognition of its generous gift and the trust's notable philanthropic activities in East Baton Rouge Parish and South Louisiana.

Your Naming University Facilities Committee has reviewed this proposal and recommends its approval.

For the Committee,

A handwritten signature in black ink that reads "Paul E Hoffman". The signature is written in a cursive style with a large, looped initial "P".

Paul E. Hoffman, Chair  
Naming University Facilities Committee

Paul W. and Nancy W. Murrill Distinguished Professor  
And Professor of History

Attached: Memo of Eli Jones, 14 Oct. 2011

CC: Bunnie R. Cannon  
Jane W. Cassidy



E. J. Ourso College of Business  
Dean's Office

**To:** Michael Martin, Chancellor  
**From:** Eli Jones, Dean  
E. J. Ourso College of Business  
**Cc:** Bunnie Cannon, Institutional Advancement  
**Date:** October 14, 2011  
**Re:** Request to Name the Undergraduate Admissions Workroom in the New Business Education Complex for the William Edwin Montan Trust.

---

Slated to open in Fall 2012, the new Business Education Complex will facilitate world-class teaching and learning as E. J. Ourso College of Business faculty and students connect with information and business experts worldwide. The 156,000 gross square foot complex will accommodate undergraduate and graduate business students, as well as executive education and business community functions.

Architecturally, the complex blends modern glass, metal, and stone with sloped gabled roofs and arches to reflect LSU's historic Italianate style and unique beauty. Functionally, the BEC will include a landscaped courtyard, two classroom wings consisting of 22 radial and case-style classrooms, a 300 seat auditorium, and other inviting spaces that promote meaningful teamwork, collaboration, and interaction.

The result is a forward-looking complex that will sharpen LSU's competitive edge among the top colleges in the nation, enhance the ability to recruit top faculty and students, and serve as the catalyst for economic success in the region.

The E. J. Ourso College has received a generous \$20,000 gift from the William Edwin Montan Trust.

Created in 2005 under the will of Mrs. Mary Elizabeth Agnew, daughter of William Edwin Montan, this trust was established to make contributions to organizations serving the areas of Baton Rouge, East Baton Rouge Parish, and South Louisiana.

At LSU, the Louisiana Business & Technology Center's Student Incubator program was partially funded by the William Edwin Montan Trust. Other organizations in the Baton Rouge Community that have received support from the William Edwin Montan Trust are the Association of Girl Scouts, the Arts Council of Great Baton Rouge, the Louisiana Resource Center for Educators, and the Pennington Biomedical Research Foundation.

October 14, 2011  
Chancellor Michael Martin  
Request to Name the Undergraduate Admissions Workroom  
in the Business Education Complex for the  
William Edwin Montan Trust

The E. J. Ourso College would like to thank the William Edwin Montan Trust for their commitment to LSU, its students, and business education through their generous gift of \$20,000 to the Business Education Complex. We respectfully request that the Undergraduate Admissions Workroom in the Rotunda be named for the **"William Edwin Montan Trust."**

Please let me know if you have any questions or need additional information to consider this request. Thank you in advance for your consideration.



RECEIVED

DEC 23 2011

PROPERTY & FACILITIES

OFFICE OF THE  
PRESIDENT

DEC 23 2011

LSU SYSTEM

**MEMORANDUM**  
*Office of the Chancellor*

**To:** John V. Lombardi  
President, LSU System

**Date:** December 19, 2011

**From:**   
Michael Martin  
Chancellor

**Re:** Turner Family Lobby – Business Education Complex  
E.J. Ourso College of Business

The Committee on Naming University Facilities has recommended that the lobby in the new Business Education Complex be named the “Turner Family Lobby”. The E.J. Ourso College of Business requests this naming in honor of their generosity to LSU.

Therefore, I enthusiastically concur in this recommendation and request that in accordance with PS-70 you forward this proposal to the Board of Supervisors for inclusion on the February 2012 meeting agenda.

Attachments

cc: Dean Eli Jones



December 2, 2011

**TO:** Chancellor Michael V. Martin

**FROM:** Naming University Facilities Committee

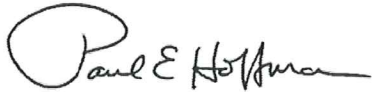
**RE:** Naming Proposal 2011-68, Turner Family Lobby, Business Education Center

Dear Chancellor,

Attached please find a memo from Dean Eli Jones of the E. J. Ourso College of Business recommending that the auditorium lobby of the Business Education Complex be named the **Turner Family Lobby** in recognition of the family's generous gifts to LSU and notable philanthropy and community engagement since the late Burt S. Turner and Mrs. Sue W. Turner graduated from LSU in 1943 and 1947, respectively.

Your Naming University Facilities Committee has reviewed this proposal and recommends its approval.

For the Committee,

A handwritten signature in black ink that reads "Paul E Hoffman". The signature is written in a cursive style with a large, looped initial "P".

Paul E. Hoffman, Chair  
Naming University Facilities Committee

Paul W. and Nancy W. Murrill Distinguished Professor  
And Professor of History

Attached: Memo of Dean Jones, November 7, 2011

CC: Bunnie R. Cannon  
Jane W. Cassidy

**To:** Michael Martin, Chancellor

**From:** Eli Jones, Dean  
E. J. Ourso College of Business

**Cc:** Bunnie Cannon, Institutional Advancement

**Date:** November 7, 2011

**Re:** Request to Name the Auditorium Lobby in the New Business Education Complex, The Turner Family Lobby.

---

Slated to open in Fall 2012, the new Business Education Complex will facilitate world-class teaching and learning as E. J. Ourso College of Business faculty and students connect with information and business experts worldwide. The 156,000 gross square feet complex will accommodate undergraduate and graduate business students, as well as executive education and business community functions.

Architecturally, the complex blends modern glass, metal, and stone with sloped gabled roofs and arches to reflect LSU's historic Italianate style and unique beauty. Functionally, the BEC will include a landscaped courtyard, two classroom wings consisting of 22 radial and case-style classrooms, a 300 seat auditorium, and other inviting spaces that promote meaningful teamwork, collaboration, and interaction.

The result is a forward-looking complex that will sharpen LSU's competitive edge among the top colleges in the nation, enhance the ability to recruit top faculty and students, and serve as the catalyst for economic success in the region.

The E. J. Ourso College has received a generous \$550,000 gift from Sue W. Turner of Baton Rouge, LA.

Sue's husband, the late Bert S. Turner, founded Turner Industries in 1961. Turner Industries provides single vendor solutions in heavy industrial construction, maintenance, pipe, module and vessel fabrication, equipment, rigging and heavy hauling throughout the United States and abroad. With headquarters in Baton Rouge, the company has grown into the second-largest private employer in the Baton Rouge area and reported over \$1.7 billion in revenue last year. Sue currently serves on the senior executive management board.

A native of Plaquemine, Sue earned a bachelor's degree from LSU in 1947. She has been a member of the LSU Foundation since 1967 and currently sits on the board of directors. Sue and Bert have donated over \$2,320,000 to LSU in support of academics and the arts. They have been major donors to the Allen Hall Mural Restoration Fund, the Hilltop Arboretum Building Campaign Fund, the LSU Band Hall Building Fund, the LSU Museum of Art Support Fund, the Whispers of Change Campaign for the LSU Rural Life

November 7, 2011  
Chancellor Michael Martin  
Request to Name the Auditorium Lobby in the  
Business Education Complex, The Turner Family Lobby

Museum, and the Bert S. Turner Endowment for Excellence in Engineering Education Fund. Sue remains a generous and loyal donor to each of these entities on her own.

In the community, Sue has an extensive record of memberships and activities associated with historical preservation and the arts. Some of her notable preservation accomplishments include her efforts to save the Magnolia Mound Plantation's historic house from developers, who in the mid-1960s had proposed using the site for condominiums, and later restoring, with her husband Bert, the Life Oak Plantation in St. Francisville. She has received numerous awards, such as the BREC Foundation Golden Deed's Award, in recognition of her generous sharing of time and philanthropy.

Sue has served on the boards of the Louisiana State Museum, the Louisiana Museum Foundation, BREC Foundation, Our Lady of the Lake Foundation, and the Burden Foundation. She is a trustee for the National Trust for Historic Preservation, the Foundation for Historical Louisiana, the Louisiana State Penitentiary Museum Foundation, and is a trustee emeritus for the LSU Museum of Art. In addition to her volunteer efforts with these organizations, Sue has also exhibited great philanthropy towards each one.

A native of Elizabeth, LA, the late Bert S. Turner received a bachelor's degree in mechanical engineering in 1943. He also received an MBA from Harvard Business school in 1949. Bert was commissioned as a Second Lieutenant in the Army Corps of Engineers. He spent a total of 42 months in an Airborne Aviation Engineer Battalion with 26 months spent in New Guinea, the Philippines, and Japan. His last overseas assignment was as Battalion Commander in Yokohama, Japan. He returned to Baton Rouge where he worked for Esso and for Nichols Construction Company before starting Turner Industries in 1961.

In addition to providing services to the industrial community through Turner Industries, Bert also was involved in the banking business. He was named to the board of directors of Louisiana National Bank of Baton Rouge in 1960 and continued in that capacity with LNB's successor, Premier Bancorp, until he retired in June of 1992.

His civic and community activities included membership and involvement in the Baton Rouge area's Jaycees, Chamber of Commerce, Safety Council, Speech and Hearing Foundation, Water Conservation Commission, Baton Rouge Area Foundation, Board of Control-East Baton Rouge Parish Library, Business-Industry Political Action Committee (BIPAC), Community Services Council, Junior Achievement, Louisiana Labor Management Commission, Louisiana Political Action Council (LAPAC), Louisiana State Museum, Our Lady of the Lake Hospital, Public Affairs Research Council, Salvation Army, United Givers Fund, YMCA, and Delta Kappa Epsilon Alumni Association.

Bert continued to be active in professional organizations related to the industrial construction and maintenance business. He served on the board of directors and/or as president or chairman of the Associated Maintenance Contractors, the Gulf Coast Contractors Labor Policy Committee, the Industrial

November 7, 2011  
Chancellor Michael Martin  
Request to Name the Auditorium Lobby in the  
Business Education Complex, The Turner Family Lobby

Contractors Association of Baton Rouge and Vicinity, the Louisiana Contractors Council, the Louisiana Chemical Industry Alliance, the Young Presidents Organization, and the Registered Engineer.

Bert continued to have a strong concern and interest in the quality of education in Louisiana, particularly at the college level. He served on the Tulane Graduate School of Business Administration Advisory Council, Patrick F. Taylor Hall Advisory Board, LSU Department of Mechanical Engineering Advisory Board, LSU Board of Supervisors (Chairman 1987-88), LSU Foundation Board, LSU Alumni Association, and the Louisiana State Board of Regents. In 1996, he was awarded an honorary doctorate of science from LSU. In 2003, he was named LSU Alumni of the Year. In 2002, Turner was named an LPB Louisiana Legend. Bert passed away in July 2008.

The E. J. Ourso College would like to thank Sue W. Turner for her commitment to LSU, its students, and business education through her generous gift of \$550,000 to the Business Education Complex. We respectfully request that the Auditorium Lobby be named **"The Turner Family Lobby."**

Please let me know if you have any questions or need additional information to consider this request. Thank you in advance for your consideration.



OFFICE OF THE PRESIDENT

DEC 23 2011

LSU SYSTEM

**MEMORANDUM**  
*Office of the Chancellor*

**To:** John V. Lombardi  
President, LSU System

**Date:** December 19, 2011

**From:** Michael Martin  
Chancellor

RECEIVED

DEC 23 2011

PROPERTY & FACILITIES

**Re:** **Chevron Engineering Reservoir Characterization Center**  
**LSU College of Engineering**

LABORATORY

The Committee on Naming University Facilities has recommended that the Reservoir Characterization ~~Center~~ <sup>LABORATORY</sup> in the College of Engineering be named the Chevron Engineering Multidisciplinary Reservoir Characterization ~~Center~~ <sup>LABORATORY</sup>.

Therefore, I enthusiastically concur in this recommendation and request that in accordance with PS-70 you forward this proposal to the Board of Supervisors for inclusion on the February 2012 meeting agenda.

Attachments

cc: Rick Koubek

December 5, 2011

**TO:** Chancellor Michael V. Martin

**FROM:** Naming University Facilities Committee

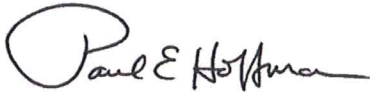
**RE:** Naming Proposal 2011-67, Chevron Reservoir Characterization Lab

Dear Chancellor,

Attached please find a memo from Dean Rick Koubek of the College of Engineering recommending that one of the College's laboratories be named the **Chevron Reservoir Characterization Lab** in recognition of the Chevron Corporation's generous gifts to LSU and general philanthropy to communities, non-profit organizations and education.

Your Naming University Facilities Committee has reviewed this proposal and recommends its approval.

For the Committee,

A handwritten signature in black ink that reads "Paul E Hoffman". The signature is written in a cursive style with a large, looped initial "P".

Paul E. Hoffman, Chair  
Naming University Facilities Committee

Paul W. and Nancy W. Murrill Distinguished Professor  
And Professor of History


Attached: Memo of Dean Koubek, December 5, 2011  
Email, Chevron Corporation,

CC: Bunnie R. Cannon  
Jane W. Cassidy



College of Engineering  
Office of the Dean

**TO:** Mike Martin, Chancellor

**FROM:** Richard Koubek, Dean   
College of Engineering

**CC:** Bunnie Cannon, Executive Director, Institutional Advancement  
John Maxwell Hamilton, Executive Vice Chancellor and Provost  
Jeff McLain, Vice President for Development, LSU Foundation

**DATE:** December 5, 2011

**RE:** **Request to Name College of Engineering Lab**

The LSU College of Engineering requests approval to name a lab made possible through a generous gift from Chevron totaling \$900,000. This lab will be known as the **Chevron Reservoir Characterization Lab**.

Chevron's gift created an opportunity for the creation of the multi-disciplinary Chevron Reservoir Characterization Lab where students in the College of Engineering and College of Basic Sciences can receive cutting-edge industry training through a 3-D visualization model that will better prepare them for careers in the oil and gas industry. This houses the necessary equipment, software and hardware and enough space for a class size of 10-15 students. Louisiana State University has enjoyed a long and productive relationship with Chevron that has spanned many decades. Over time, Chevron has given several million dollars to LSU with a majority of those gifts designated to the College of Engineering.

One point of note, the agreement establishing this lab lists the name as The Chevron Engineering Multi-disciplinary Reservoir Characterization Center. Chevron is aware that this space does not meet LSU's criteria for a center and has approved the name for which we are requesting approval, (see attached email from Chevron). Hence, the naming for the **Chevron Reservoir Characterization Lab** is in line with the policy procedures.

Should you have any questions or need additional information, please do not hesitate to ask.